

CITY OF KANSAS CITY, MO.  
ADOPTED ACTIVITY BUDGET

★ FY 2012★13 ★



KANSAS CITY  
MISSOURI





CITY OF KANSAS CITY, MISSOURI

**ADOPTED ACTIVITY BUDGET**

**FISCAL YEAR 2012-2013**

CITY OF FOUNTAINS

HEART OF THE NATION



KANSAS CITY

MISSOURI

Prepared by The Office of Management and Budget



# FY 2012★13

## CITY COUNCIL DISTRICTS

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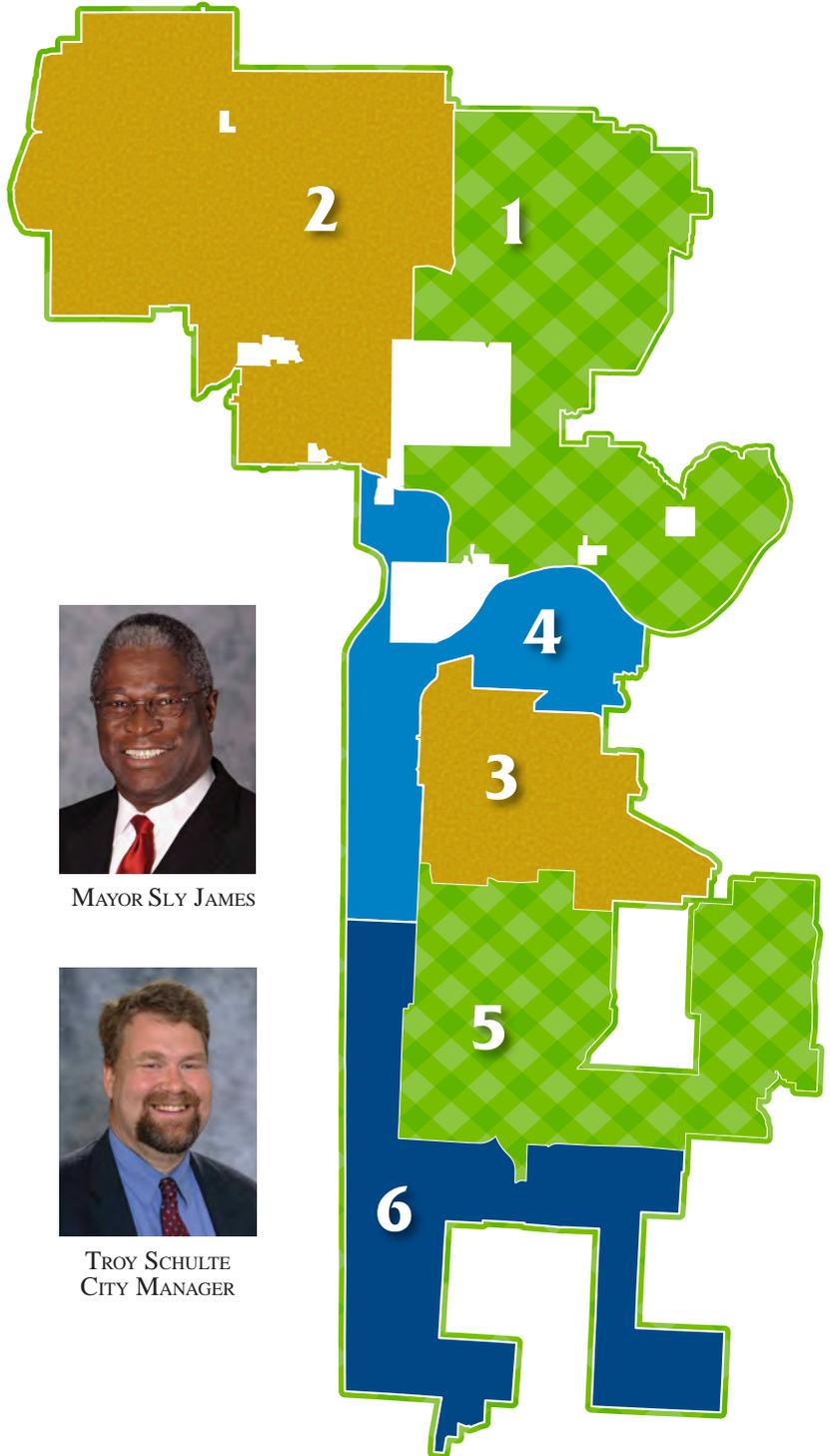
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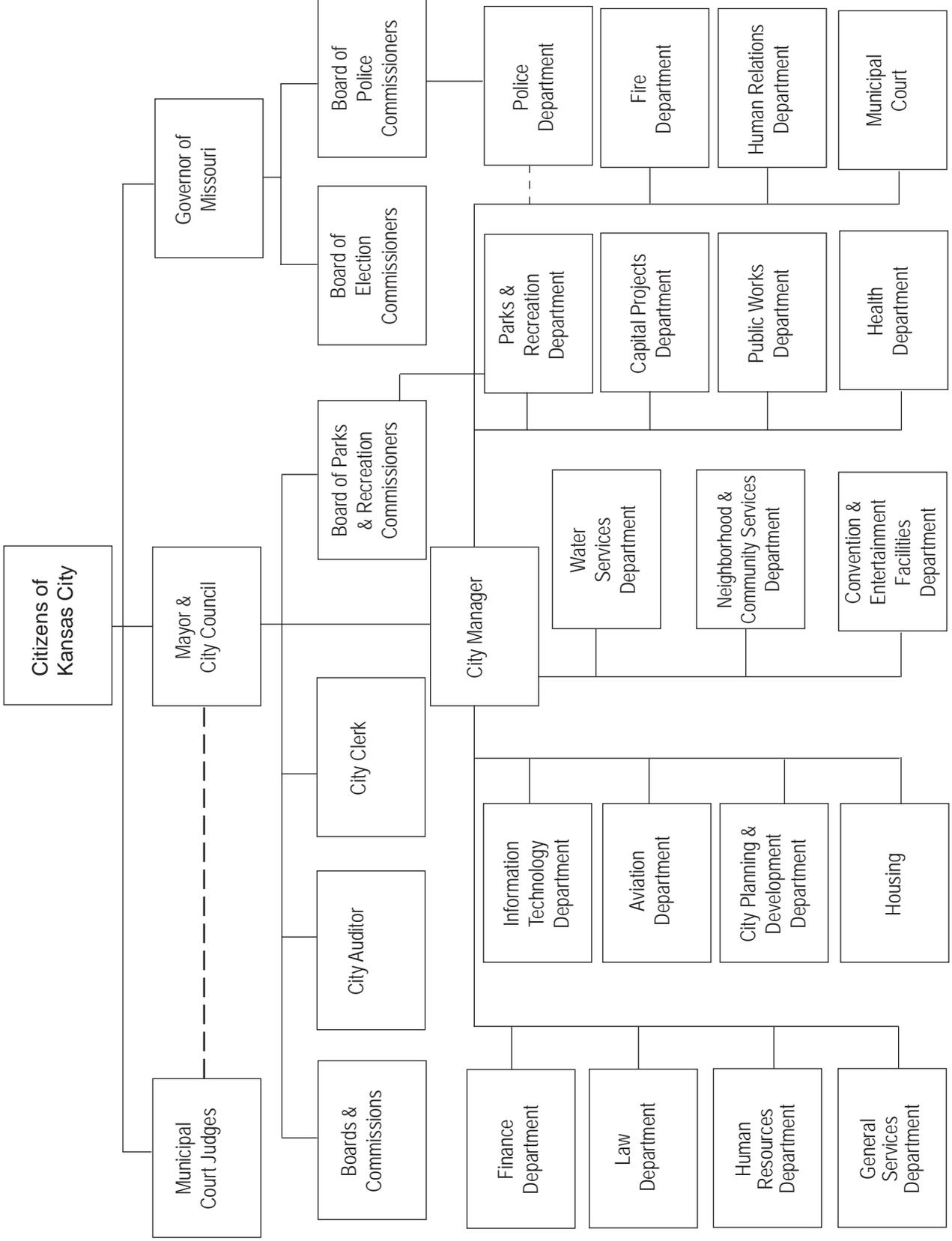
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# Organization Chart City of Kansas City, Missouri



# **CITY OF KANSAS CITY, MISSOURI**

## **CITY MANAGER**

**Troy Schulte**

**Aviation**

**Capital Projects**

**City Auditor**

**City Clerk**

**City Planning and Development**

**Convention and Entertainment Facilities**

**Finance**

**Fire**

**General Services**

**Health**

**Housing**

**Human Relations**

**Human Resources**

**Information Technology**

**Law**

**Municipal Court**

**Neighborhood and Community Services**

**Parks and Recreation**

**Police**

**Public Works**

**Water Services**

**Mark VanLoh**

**Pat Klein**

**Gary White**

**Vickie Thompson-Carr**

**Tom Coyle**

**Oscar McGaskey**

**Randall Landes**

**Richard “Smokey” Dyer**

**Gerald Smith**

**Rex Archer**

**John Wood, acting**

**Phillip Yelder**

**Gary O’Bannon**

**Ivan Drinks Sr.**

**William Geary**

**John Franklin**

**David Park**

**Mark L. McHenry**

**Darryl Forté**

**Sherri McIntyre**

**Terry Leeds, acting**





## Office of the City Manager

29th Floor, City Hall  
414 East 12th Street  
Kansas City, Missouri 64106

(816) 513-1408  
Fax: (816) 513-1363

DATE: May 1, 2012

TO: Honorable Mayor Sylvester "Sly" James, Jr.  
Members of the City Council

SUBJECT: Adopted Budget for Fiscal Year 2012-13

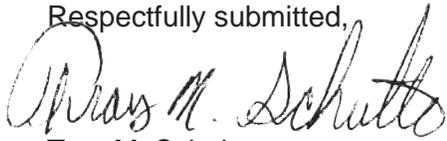
I am pleased to transmit to you the Fiscal Year 2012-13 Adopted Budget for the City of Kansas City, Missouri. This document reflects the March 29, 2012 adoption of a final budget totaling \$1,314,453,744. The final budget increased over the submitted budget by a total of \$8,298,276. The General Fund increased by \$44,450, the Convention and Tourism Fund increased \$100,000, the Public Safety Sales Tax Fund increased \$225,000, and the various grant funds for the Consolidated Plan increased by \$7,928,826.

The increases were due to the following changes:

- Amendment A (see attached) was adopted on March 29, 2012 and effected the following funds:
  - General Fund – resources totaling \$919,450, including \$44,450 from the fund balance, were allocated to various purposes;
  - Convention and Tourism Fund - the Mayor's Arts Task Force and the ArstKC Program, \$25,000 and \$75,000 respectively, were funded with allocations from the fund balance; and,
  - Public Safety Sales Tax Fund - \$225,000 was allocated from the fund balance for two crime prevention programs.
  
- The 2012-2016 Consolidated Plan and revised 2012 One Year Action Plan prepared pursuant to the National Affordable Housing Act of 1990 were adopted on March 8, 2012. Appropriations increased from an estimated \$12.4 million in the submitted budget to \$20.3 million. The changes to the following four grants that make up the Consolidated Plan were:
  - Community Development Block Grant (CDBG) – overall increase of \$5,281,182, including a \$564,286 reduction in the estimated grant from \$8,115,301 to \$7,551,015; program income totals \$5,845,468 and includes \$5,350,000 from HEDFC;

- Home Investment Partnerships (HOME) Grant - overall increase of \$2,455,858, including a \$809,742 reduction in the estimated grant from \$2,680,688 to \$1,870,946; program income totals \$2,365,600 and includes \$1,300,000 from HEDFC and \$942,000 from CDC Loans; and, \$900,000 in reprogrammed funds;
- Housing Opportunities for Persons with AIDS (HOPWA) Grant – decrease of \$83,805 in the grant amount; and,
- Emergency Shelter Grant - increase of \$275,591 in the grant amount.

Respectfully submitted,

A handwritten signature in cursive script that reads "Troy M. Schulte". The signature is written in black ink and is positioned above the printed name and title.

Troy M. Schulte  
City Manager



## Office of the Mayor

### Mayor Sylvester “Sly” James, Jr.

29th Floor, City Hall  
414 East 12th Street  
Kansas City, Missouri 64106

(816) 513-3500  
Fax: (816) 513-3518

February 9, 2012

Dear Councilmembers:

Pursuant to our City Charter, I hereby submit to you my recommendations regarding the City Manager's preliminary FY 2012-13 budget.

Last April, before we were sworn on our oaths to serve the people of this city, we met to discuss our priorities and goals. That first meeting, in my opinion, set the tone for what I believe has become a productive working relationship based on mutual respect and genuine friendship. I am honored to be your colleague.

We have been able to build a shared list of priorities and goals. We have agreed that issues related to crime and violence, investment in the urban core, funding for infrastructure needs, reducing blight, and fiscal responsibility, among others, are priorities we should pursue.

As has been our habit, we were not satisfied to rely solely on our internal discussions and so solicited ideas and input from the citizens that we serve. From this effort, we learned that youth services, accessible transportation, public safety, services, urban growth and education are also important goals and priorities to pursue.

As I work through this first budget of our administration, I have tried to keep our shared goals and priorities at the front of my thoughts. I have attempted to find ways to make our budget come alive so that we can fund as many of our priorities as possible. The unfortunate reality is, however, that there is simply not enough money available to us to devote significant sums to every significant issue at the same time. We have, therefore, attempted to prioritize our goals strategically and use them as catalysts to systems approaches that yield greater productivity and success to “Make Kansas City Best.”

My friends, I do not pretend or suspect that this first attempt to handle a complicated budget will be flawless. I can tell you, however, that it represents the culmination of many hours of work of my dedicated staff, several wonderful volunteer experts from the business and academic sectors, a Council Chairperson, a new member of the Council, the Manager and the Director of Finance. In short, there is much collaboration in this effort. Further, this letter contains our best efforts to address serious issues with big ideas. Some may be bigger than some may like, however I see our role as to dare our city to be best. We cannot be best if we are afraid to act boldly to resolve issues and put ourselves on the right path.

I hope that this effort will stimulate a civic conversation that excites our imagination and leads us to the question of “What if...?” I further hope that we respond to the question in ways that

### **MAKE KANSAS CITY BEST!**

We have a great deal going for us! In many ways, 2012 could be the year that Kansas City steps up, finds a new voice and is regarded in a way that we have not been for years. Our time is here, our time is now, and if we do not seize this moment we will only have ourselves to blame.

The simple truth is that Kansas City has an amazing opportunity in the next few years to remake itself into a hub of ideas, innovation, excitement and entrepreneurship. We have already begun, and the world seems to be noticing.

1. The *Wall Street Journal* included Kansas City in a list of “up-and-coming” innovative centers. We are one of only seven innovation and entrepreneurship hubs for new businesses across the nation and they called Kansas City the “new home” for high tech.
2. *Forbes* recognized Kansas City as the number five city in it’s “America’s Biggest Brain Magnets” feature. This is where the future is folks, if we attract the best minds, we can write our own ticket.
3. *Frommer’s* chose Kansas City as one of its top 10 destinations for 2012. We were the only U.S. city to make the list.
4. The Bloch School at UMKC has just been named the best entrepreneurship program in the country by the United States Association for Small Business and Entrepreneurship (USASBE). Bloch was selected above programs like Harvard, Stanford and MIT.
5. The Urban Land Institute named Kansas City as one of only four cities in the country for its prestigious Rose Fellowship Program this year. We are one of the first 12 cities in the country to be selected for this honor.
6. *Forbes* has ranked our downtown as one of top 10 in the country.
7. Coast-to-coast and around the globe, the arts community is singing the praises of the new Kauffman Performing Arts Center. Both the *NY Times* and *LA Times* have written glowing reviews of the Kauffman Center.
8. Google has selected the two Kansas Cities from over 1,100 competing cities around the country as their ultra-high speed Internet testing grounds.
9. Major League Baseball’s All-Star Game will be played here in Kansas City this summer. Already 600 press credentials from across the globe have been requested.
10. The Nelson-Atkins Museum of Art was recently proclaimed as one of the best architectural marvels of the world.

There is a ton of good news to share, but I am the sort of person that believes we should press any advantage. I am both proud and honored to be Mayor of this city on the move. We are going places.

As we count our blessings and dream of where we might be in future years, we must take stock of the investments we should make and the resources we will need to make Kansas City Best!

The way we build and use our budget is crucial to our shared future and the success of this great city. The current financial climate creates both challenges and opportunities. We should confront the challenges head on and seize the opportunities.

## **THE LONG VIEW**

In the midst of all this excitement, and as we begin our public budget process, we need to understand the importance of taking the LONG view. Cities do not exist for a single generation but are instead built to serve centuries, not merely decades. Our budgeting and forecasting needs to be done with the long view as well, to facilitate a more strategic approach. Our budgets should support long term plans.

I am committed to shifting to multi-year budgeting to align our budgeting process more towards outcomes and less reliant on a single year's needs. Moving to this multi-year system will obviously not happen in this budget, however that should not stop the Council from assessing this submitted budget in the context of long-term financial stability and civic investments that will stand the test of time.

I am reminded of this fact when I look at the Power & Light District and the Sprint Center. Seventy-five years ago, our predecessors built City Hall, the County Courthouse and Municipal Auditorium with taxpayer funds. In current dollars, the amount of bond and debt issued for those projects would be in the billions.

Each of those projects built by our predecessors were expensive in the short term, but today, they each still stand serving their public purpose and the investment made in them has been recovered dozens of times over.

Because we have not spent what is needed on infrastructure for decades, we now need an estimated \$6 billion dollars to eliminate our maintenance backlog. For perspective, this year's entire budget is \$1.3 billion. This is the cost of putting off until tomorrow what should be done today. The excuse of doing things the same way simply because "that's the way its always been done" is no longer acceptable.

To repair and replace the over 5,000 miles of water and sewer pipes would require an investment of \$55 million a year. Last year we spent only \$22 million. We are not even treading water, we are sinking.

We should be spending \$100 million a year in infrastructure maintenance to keep up what we have, without spending a dime on our deferred backlog.

How we fund our infrastructure replacement and maintenance is a discussion about one of the essential services of city government, but it is not the only piece of our spending we should be examining. Is our fire protection arrayed in a way that makes sense? Are our police forces deployed in a way that best reduces crime? Are our city departments reflective of the times we live in now? Could they be less divided and more effective? Are there changes we can make structurally that will improve the way the City serves the public?

These are the questions whose answers I will be seeking as we work through the budget this year.

Our City Manager has taken the long view and proposed a budget that is bold and makes hard choices. I support many of the Manager's proposals, including a reduction in the Fire Department budget. I would, however, leave the process of how to achieve approximately \$7.6 million in permanent cuts to Chief Smokey Dyer, a nationally recognized leader in the area of fire suppression and safety. By allowing Chief Dyer to trim his budget, he can do so in a way that is most efficient and effective in providing fire protection and emergency health care within an approved scheme of deployment and personnel utilization. If personnel needs to be trimmed or other methods employed to achieve the budget reductions necessary, Chief Dyer is in the best position to decide how to trim a department that has performed in exemplary fashion without doing unnecessary violence to the mission.

Manager Schulte has also suggested, based on the recommendations of the Mayors' Task Force on Pension Reform, recommendations to reform several of the City's pension plans. Reform is necessary to provide stability and to address funding shortfalls to ensure that the pensions plans are sustainable into the future for the sake of all employees depending on them. I fully support the Manager's efforts and the Council's directions to him to recommend to the Council, at a specified time, reasonable reforms necessary to achieve the desired outcomes, including where possible and advisable, defined contribution plans and other potential cost saving measures.

The Manager has also suggested that some employees receive salary or wage increases which, in some instances, may represent increases for the first time in the last three years. The city staff has been strategically trimmed in recent years in response to budget constraints. In fact, since 2000, City Hall has cut close to 663 non-public safety personnel, or 25% of its work force. As a result of these efforts, this city is now working with the an extremely lean cadre of personnel. As a by-product of the cutbacks, the city now finds itself under-staffed in some management and leadership positions. Further dramatic personnel reductions in areas unrelated to public safety, such as fire suppression and police, could affect efficiency and service delivery. If we continue to suppress the salaries of personnel, we risk losing them to other employment options and thereby further decrease efficiency and incur additional costs to locate, hire and retrain replacements. Therefore, I support reasonable raises as suggested.

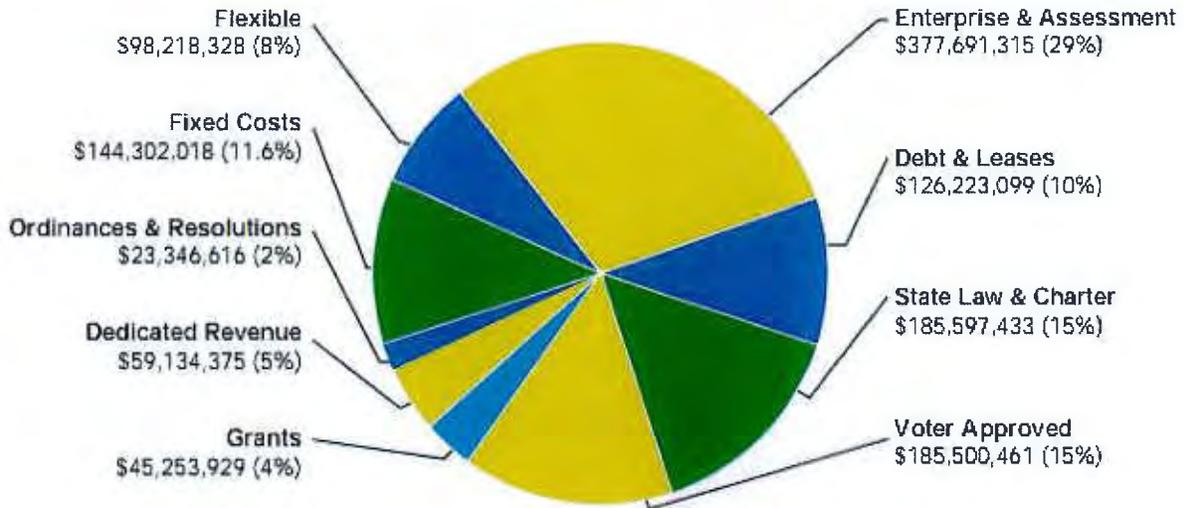
In looking at the issue of compensation for both our public safety and non-public safety personnel, however, I urge the Manager and the Council to develop a comprehensive and predictable system of employee compensation and increases based on budgetary realities. Personnel costs - compensation and benefits - consume over 60% of this city's budget. Although that number is better than many comparable cities, it is still a number that, left unchecked, could adversely impact our ability to address pressing issues such as deferred maintenance, infrastructure needs and neighborhood revitalization. Further, a comprehensive system addressing future employee compensation would allow for more precise and predictable long term planning for both employees and the city.

In addition, the City's budget is large and complicated, and contains many long-standing funding silos that need to be examined. In this fiscal year and in the fiscal years ahead, I will work with the City Manager to ensure that funding for specific programs is truly achieving its purpose or is an effective use of limited City resources. As we move forward with this governance strategy that takes the long view, it is important to fairly and accurately assess our current budget situation.

## BUDGET FACTS

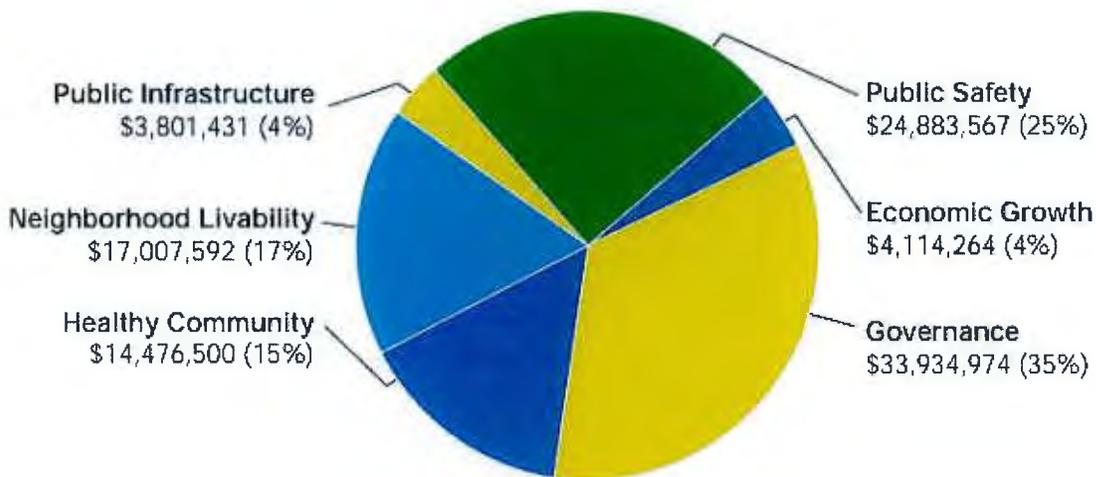
As we consider our budget for FY 2012-13, I believe it is helpful for us to attempt to clarify the components of our budget. Often, budgetary numbers are thrown around in ways that may be misleading.

The FY 2011-12 adopted budget was \$1,245,267,574, a figure that contains all monies from all sources. It is erroneous, however, to believe that the entire amount of the adopted budget is available for ready use for general purposes and services. The Budget Constraint Analysis of the FY 2011-12 budget demonstrates how little budget flexibility this city actually has. Here is how things break down:



We rely on that relatively small amount of “flexible” funds to allocate to streets, bridges, pipe replacement, public safety, programs etc. that are foundational.

In FY 2011-12, “Flexible” dollars funded:



The Budget Constraint Analysis illustrates that, although the adopted budget number looks large, at the end of the day, just like any household budget, after the mortgage, gas bill, insurance, repair bills, grocery bills etc. are paid, there is little left to do other things.

We have the double whammy of having a huge amount of territory to cover in this city and low population density. In short, we have a lot of needs in a big area and a small number of people to help pay for them.

**Population Density of Cities  
Based on 2000/2010 Census Data**

City	2000 Population	2000 Area in Square Miles	2000 Population per Square Mile	2010 Population per Square Mile
Boston, MA	589,141	48.4	12,165	12,793
Cincinnati, OH	331,285	78.0	4,249	3,810
Denver, CO	554,636	153.4	3,617	3,923
Kansas City, KS	146,866	124.3	1,182	1,168
<b>Kansas City, MO</b>	<b>441,545</b>	<b>313.6</b>	<b>1,408</b>	<b>1,460</b>
Los Angeles, CA	3,694,820	469.1	7,876	8,092
Minneapolis, MN	382,618	54.9	6,970	7,088
New York, NY	8,008,278	303.3	26,401	27,012
Oklahoma City, OK	506,132	607.0	834	956
Portland, OR	529,121	134.3	3,939	4,375
San Francisco, CA	776,733	46.7	16,633	17,179
Seattle, WA	563,374	83.9	6,717	7,251

We learn several things from the chart above. Kansas City is big. Eight San Franciscos can fit in the area of Kansas City. We have a similar amount of infrastructure as Los Angeles. In other words, we have similar amounts of road miles, pipes and sewers as the second largest city in the entire United States. Los Angeles, however, is a city of nearly 4 million people. Eight-thousand people pay for every lane mile of roadway in Los Angeles while only 1,460 pay for that same lane mile in Kansas City. You do the math..

Our tax base needs to be expanded but we also need to actively pursue new sources of non-tax revenue. If we are to compete, we must be innovative and aggressive. We are a city of entrepreneurs. We need your big ideas.

The best models of supporting and sustaining growth and innovation come from the private sector. It seems natural that we should look to business to find examples of how to improve and attract investment.

### **A BUSINESS APPROACH:**

My background prior to being elected Mayor was slightly different than many who hold public office. I bring a slightly different perspective to City Hall - a perspective that I hope will serve the city well during the budget process.

I have run a small business, made payroll and grown a business. I, like many who operate businesses, understand that there are two fundamental things upon which all successful enterprises rely:

1. Keeping current customers happy
2. Attracting new customers

Fundamentally these are the same two functions of city government, and are the overarching goals of this Council. Both goals are served well by taking the long view of problems and solutions.

We want to provide excellent services that exceed expectations to the 459,787 residents who call Kansas City home. Our long term success relies on recruiting more residents to build their lives in our city limits.

In order to find better business models in which to run our city, we need our citizens to help us find ways to govern more effectively.

For the past few months, the Citizens' Commission on Municipal Revenue has been reviewing how our City funds itself. The AdvanceKC Committee has been examining our economic development practices. A Blue Ribbon panel has spent the last six months examining our ethics policies. We now have serious recommendations from a panel of citizens for reforming our pension system.

Literally hundreds of citizens from every walk of life - north, south, east and west - have been meeting to help make our city a better place to live. All were charged with taking the long view. This investment of time and energy will bear fruit and will feed our commitment to finding more business-like solutions to public problems.

### **Efficiency**

To help advance this model from inside city government I am asking for a Chief Innovation Officer, reporting to the Mayor and City Manager, and tasked with both finding efficiencies and aligning City Hall functions with best business practices. As I have made known throughout my tenure in office, I make evidence-based decisions using available data because to do otherwise

would result in ineffective policy. In that vein, I have already partnered with the City Manager to establish the KCStat program. KCStat is designed to identify efficiencies and inefficiencies throughout city government and track progress toward achieving goals for better governance and management. The Chief Innovation Officer would work with the KCStat effort to challenge current practices across City Hall, asking “why” and pressing for a better way. If warranted after an assessment based on data, the Chief Innovation Officer would then work to adapt those practices to achieve new and better solutions - whether technological or operational - to traditional problems. The Chief Innovation Officer would also be tasked with creating an ongoing culture of outside-the-box problem solving amongst management in City Hall.

### **The City of Entrepreneurs**

Our drive to become *the* City of Entrepreneurs promotes our businesslike approach to growth and innovation, and it is a drive reflective of taking the long view for a prosperous future for Kansas City. Efforts are now well underway to better foster and encourage the establishment of small start ups. We are laying the groundwork for Kansas City’s next big employer — ten fold. Rather than counting on one idea to make it, we are essentially “crowd-sourcing” our future.

We do not know where the big idea will come from, nor are we counting on just one. Rather we need to invest in the tools and amenities attractive to smart people. If you have a great idea, we want you to explore that idea here because it is faster, friendlier and cheaper to do work here than anywhere else. We already know that one tool in our belt is the potential that Google Fiber’s faster Internet speeds will bring to Kansas City.

No one really knows how big the Google potential is, and I have partnered with Mayor Reardon of the Unified Government of Wyandotte County and Kansas City, Kansas, to appoint the Mayors’ Bi-State Innovations Team (MBIT). The MBIT is filled with immensely talented individuals from across industries, and will develop a playbook on how the two cities can best utilize the technology to improve our community. One element of this playbook will be focusing our community’s entrepreneurial assets in order to pave the way for the next big idea, and the next big idea after that.

The Google investment represents a once-in-a-lifetime opportunity. Failure to capitalize on this technology is not an option. If we are smart, strategic and flexible, our partnership with Google and our fellow Kansas City in Kansas will be the singular event that will shape our future economy.

Ultimately our model of economic development requires us to understand what creative innovators need and want and do our best to develop those assets. The model also recognizes that our home grown talent is frankly just as likely to come up with the next big idea than anyone from anywhere else in the world.

### **Building Partnerships:**

The fundamental role of the Mayor in the Council/Manager system is to build partnerships across business, philanthropic and community lines in order to advance common civic goals. This is also critical to a businesslike approach to city governance. A successful Mayor must gather resources. When big ideas and big projects have moved forward in Kansas City it has never been because of

the city alone. Each was because a larger group of committed partners gathered in support of the Mayor and city to push an agenda forward. Partnerships are a foundational element to this Administration. Citizens absolutely expect that their tax dollars will not stand alone.

To that end, each of the goals we set — both short and long-term — will require partnerships. The public good cannot be served without private will, but private enterprise relies on public investment. Achieving Kansas City's common goals will take all sectors working together. We intend on continuing to demonstrate successful models of productive partnerships.

### **Keeping Current Customers Happy:**

Prior to taking office, the Council and I met to establish common goals for the upcoming term. As the City Manager referenced in his transmittal of the budget to my office, the priorities we developed - and have continued to clarify over the course of this first year - align with the FOCUS strategic planning goals of governance, public safety, public infrastructure, economic growth, healthy communities, and neighborhood livability. These focus areas are of course not exclusive, but are meant to guide a holistic approach to governing our City. The central tenet of this broader vision, whether one views it through the lens of a business approach or any other approach, is to provide the City's clients - its citizens - with the best experience and product possible. This includes providing:

- Efficient basic services
- Effective public safety
- World-class amenities
- Livable, sustainable, healthy neighborhoods and a strong urban core

Each of these elements requires revenue at a time when, as noted, resources continue to be scarce. Despite limited resources, client satisfaction - in our world and in the business world - remains paramount. To that end the Council and I have hosted, and continue to host throughout the budget process, listening sessions with our residents to ensure that our community's aspirations are reflected in our budget choices. In addition, we recognize that a large portion of citizens' satisfaction hinges on whether they consider us to be good stewards of their money. As we evaluate the priorities of the citizens, the priorities of the Council, and any additional priorities I lay out in this letter, we must remember that our actions as a Council and as a City must both demonstrate efficiency and produce measurable outcomes. Our City runs lean, but there are improvements that can still be made.

I believe these elements capture what I have heard from our citizens so far, but also capture the hard work we as a Council have put in to prioritize our efforts. However, our efforts in each of these areas cannot move independently. They must work as part of a cohesive unit toward the larger vision of a successful city. In addition, we must also work cohesively and in partnership with other, outside initiatives - like the Greater Kansas City Chamber of Commerce's "Big 5 Ideas" - that are simultaneously working toward City improvement.

### **Efficient Basic Services:**

The basic services we provide our citizens are a core mission of government. Despite this fact, many of the services we provide are reliant on aging infrastructure we have

neglected for long periods of time. Each year, the disparity between our funding for capital improvements and maintenance and our need for capital improvements and maintenance gets larger. This summer we had more water main breaks than ever, which is indicative of the larger infrastructure issues facing our city. Our public services were built well, but every pipe, valve and gasket has an expiration date.

However, part of the story about our record number of water main breaks that has been missed is that, of the 1,400 breaks we had last year, 85% we fixed within 24 hours. We know this fact because it is an indicator we track and will continue to question as part of our KCSStat evaluations.

However, despite the encouraging news above, for the customer whose water was off for days the 85% fixed in 24 hours is relatively meaningless. And even for the vast majority whose water was restored the same day, that did not make up for the inconvenience.

We have a massive amount of public infrastructure to maintain, and we need to fundamentally change the way we do maintenance. This is why the Manager and I have tapped the private sector and recruited Bill Downey, formerly the President of KCP&L, to help shift the way the water department, a large source of a majority of our citizen complaints, operates.

The City is continually upgrading and maintaining a water system which includes more than 2,300 miles of water mains, 2,600 miles of sewer lines, more than 30,000 storm drain inlets and nearly 18,000 fire hydrants. With all this infrastructure, the ability to treat our water delivery much more like a electrical grid will save headaches, save money and is a far more efficient way to do business.

This shift in how we respond to our customers, the residents of Kansas City, will be inherent in retaining our population and making our City a great place to call home. The new approach to the water department is reflected in a different approach to all the City's basic services. With over 6,600 lane miles in roadways to maintain, plow and keep in working order in the city limits, we have to focus on efficiency and effectiveness to keep up.

#### **Effective Public Safety:**

As the City Manager notes, the combined cost of Police and Fire protection consumed \$266.6 million, or 57% of the General Fund budget. The numbers of personnel for both the Fire Department (480) and the Police Department (197) have increased by a total of 677 since 2000, while the number of city employees not engaged in public safety has decreased by 663 over the same period.

Our citizens have consistently rated the public safety services of this City high. I agree. We are, however, in turbulent economic times in which other cities have found it necessary to make draconian cuts in public safety personnel. Kansas City, in large part due to the diligence of our professional staff and the priorities of elected leadership, has

not had to travel that bumpy road to date. Projections for City revenues over the next two years, however, are not very encouraging and, therefore, we must do all that we can to enhance efficiencies in our public safety sector.

No household or business budget would ignore a discussion of an expenditure that consumed 57% of its budget. In the city's budget, that requires a discussion about how we spend our public safety dollars.

We are fortunate to have a nationally recognized Fire Chief in Smokey Dyer. He has built a Fire Department with a reputation as one of the best in the nation. The merger of the agency formerly known as MAST into the Fire Department offers some opportunities for cross-framing and cross-utilization that may, hopefully, help to decrease personnel costs while maintaining high standards of separation.

We are also fortunate to have found a new Police Chief, Darryl Forté, right here in our backyard.

The Police Chief's "hot spot" initiative is beginning to show results. The initiative focuses on four separate areas totaling 13 square miles that since 2009 have been responsible for 50 percent of Kansas City's homicides and 42 percent of its aggravated assaults with firearms.

In the coming year, implementation of "Shot Spotter" technology in a pilot area will be a priority. External funding and partnerships for this crime reduction tool has been identified.

Additionally, I am asking for \$200,000 to implement a closed-circuit camera pilot program. The program will be an added tool in Chief Forte's arsenal as he continues to work to reduce violent crime.

These initiatives, and others, are good examples of the community helping its Police Department. Partnerships to reduce crime will pay dividends over the long-term even as the technology shows reductions in the short-term.

### **World-Class Amenities:**

I was blown away the first time I saw the Kauffman Center for the Performing Arts up close. The attention to detail, the unyielding dedication to quality and the bold daring lines made, and continue to make, me proud of this great city and people such as Julia Irene Kauffman who made it so.

The Kauffman Center is the newest, but by far not the only, jewel in our City's arts crown. The ballet has a beautiful new home. The Lyric Opera is creating a new space. The Nelson is dynamic and progressive. The Kemper Museum is an avante garde space for modern art.

Not only can we boast of the world's finest performing arts center, we are about to witness a transformation in Crown Center with the spring openings of a new aquarium and Lego Land. Those world-class amenities are bound to attract new visitors to our city.

We are also on the cusp of FINALLY starting a rail transit line in Kansas City, the downtown modern streetcar. Although we have never been closer, we are not there yet. Finishing this job will require vision and commitment from land owners, business and residents of downtown. It is important that together, as partners, we complete this starter line now because we cannot possibly finish until we actually do start. Once we start, we can expand until we have — perhaps 15-20 years in the future — caught up with all the other major cities who have provided a transit system that facilitates mobility, commerce, development and recreation throughout their regions.

We have Google! Kansas City, Missouri and Kansas City, Kansas — no one else in the country. We must find every way possible to use this opportunity to enhance education, business, medicine and the arts. In short, we must monetize this intellectual property and develop it as an economic development project.

Finally, our parks system and the Director of the Parks Department, Mark McHenry, enjoy a national reputation. We need to recognize them even more locally as a key partner in youth employment and programming, the keepers of our world renowned fountains and boulevards and as a key economic development asset.

Although our Parks Department has progressed with changing recreational demands, such as biking and walking infrastructures throughout the city, we have failed to adequately fund it making progress is slow and halting.

Our world-class amenities are more than beautiful buildings or recreational experiences. They are economic development tools that impact tourism, commerce and quality of life. Our budget should recognize the potential of these assets to generate non-tax revenue and provide the necessary resources to maximize the return on the already significant investment.

**Livable, sustainable, healthy neighborhoods with a strong urban core:**

For several decades, Kansas City has been held back by a divided strategy of neighborhood improvement. Scattered resources, dealing with scattered issues, have left swaths of neighborhoods unimproved. Too often rather than focusing our investments and initiatives in concentrated and targeted ways, we have divided by six, and in order to reduce risk, have spread limited dollars thinly, often to little effect.

There are lessons to be learned in the Green Impact Zone, a project I continually hear praise about when in Washington. The project concentrates and targets resources to areas with the most need, and magnifies each investment because of proximity and density of

other complementary investments. The Green Impact Zone is also an effective model of public-private partnerships that has been able to leverage every tax dollar with a private investment. The city's largest solar array was a public-private partnership on top of Paseo High School inside the Green impact Zone. Though it has taken time, public dollars are encouraging private investment.

We are following a similar strategy surrounding the new East Patrol and crime lab location. We need to continue our commitment to both projects, without losing sight of the whole. They are examples of focused civic investment that a neighborhood can leverage to rebound.

Our civic investment needs to be strategic and holistic, and made in collaboration with other community investments such as the Big 5's Urban Neighborhood Initiative, another example of public-private partnerships leveraging limited resources. Crime, education, and the physical aspects of our neighborhoods all factor into a community's satisfaction and sense of ownership in the area in which they live.

We need to demonstrate a commitment to neighborhood solutions. Part of this demonstration will be reflective of our commitment to public infrastructure. Part of this demonstration will also be a focus on crime reduction. And part will be a renewed commitment to the Office of Civic and Community Engagement. All of our investments must be made in conjunction with our overall efforts toward solid customer service, backed by a focus on data through KCStat.

#### *Commitment to the Big 5 Urban Neighborhood Initiative*

The partnerships created by the city-wide discussion of the Big 5 priorities has been important to aligning public and private interest in improving Kansas City. To seed the Urban Neighborhood Initiative, the city will contribute \$25,000 in this budget year. Our funding, along with similar funding of other founding members, will serve to attract private investment in one of our most important collective initiatives. The understanding of the entire area of the importance of improving some of our most impoverished neighborhoods is wise and heartening.

#### *Commitment to our neighborhoods' youth*

In response to violence on the Plaza last August, the City Council stood united to enact curfew ordinances that helped ensure the safety of our young adults for the remainder of the summer. At the time we enacted our aggressive policies, we pledged to develop more proactive and positive programs for our city's youth.

I have charged the Office of Community and Civic Engagement to better target programming for youth, and to build the commitment and confidence of the civic community spurring them to contribute to the cause.

To seed this effort, I am not only contributing staff, but also requesting an allocation of an additional \$100,000 to the effort and actively seeking private

partners to contribute to the program. We can no longer see our summer internship programs as merely a paid summer activity, we must utilize the programs to substantially improve the professional readiness of the city's youth. If our programs are not providing concrete skill development then we have missed an opportunity to improve our future workforce.

#### *Commitment to solving our housing issues*

Vacant and abandoned housing continues to be a drag on our neighborhoods. As the City Manager notes in his letter, our City has approximately 12,000 vacant lots and abandoned structures. These vacancies are not only magnets for blight and crime, but often ultimately cost the City money for maintenance and drag down the the value of the surrounding property. We need to continue to think about solutions for our housing issues in a collaborative and strategic manner, identifying partnerships with like-minded organizations in order to develop solutions. Part of our focus must be on tearing down dangerous buildings, rebuilding and repairing urban housing stock, and restoring our Housing Division- all in alignment with our broader strategic vision for the City. We similarly need to continue with efforts to bring us out of receivership, and continue with efforts to establish a land bank that will help us better control vacant and abandoned property.

#### *Commitment to growing downtown*

We have seen positive growth in our downtown, but need more growth to increase the overall return on downtown investments. In 1950, more than 60,000 residents called downtown home. After contraction over the decades, the number of residents in downtown is rebounding. Currently 16,000 citizens call downtown home.

Downtown's rebirth has come with a substantial increase of property values. In 1980, less than 1% of properties were valued over \$200,000 in the downtown area. Now 44.6% are valued above \$200,000. The downtown area is also directly appealing to young entrepreneurs, exactly the residential population targeted with city incentives. Nearly 45% of downtown residents are between the age of 20-35. By comparison, city-wide that demographic only comprises 24% of the population. Based on the potential return of having more of our citizens reside closer to major City investments, we should look at developing a strategic plan to increase housing units by 1,000 within the next five years.

#### **Attracting New Customers:**

As with any business, in order to truly raise the tide in Kansas City, we can not simply propose more taxes, fees or cuts. Ultimately the goal should be to grow the proverbial pie. When Kansas City has the same amount of roads and pipes as Los Angeles, yet has only 1,460 people per

square mile as compared to 8,000, the issue and solution become evident. We need to grow the number of businesses and residents within the City.

Early in my term as Mayor, we as a City declared that Kansas City was open for business. Shortly thereafter we declared that we were "The City of Entrepreneurs." But we cannot just make declarations without actions. That is why I applaud Councilman Scott Taylor and the other members of the Special Committee on Small Business who identified 67 specific suggestions to make it easier for small businesses to grow in Kansas City, Missouri. While the implementation of those suggestions is underway, we need to press this issue and continue the momentum we have.

One evident indicator of the health of our business community is the vacancy rate of our office space. Our City's overall rate is at 16.3%, while downtown and Crown Center are hovering near 27%. Though these numbers are discouraging, with recent announcements from companies such as Data Systems International declaring that the primary reason for relocating downtown is the vibrant atmosphere that the talent they are recruiting demands, suggests that we are seeing a shift in a decades long migration to more suburban settings. We need to capitalize on this with a pointed strategy for reducing our city-wide vacancy rate to 10% city wide within the next three years.

Opening of new markets for our new and existing businesses further adds to our efforts in this arena. We are behind in our efforts to make Kansas City a global city in part because we have limited our public investment in this area. Because of this, the City needs to establish a coordinated effort to 1) raise awareness of Kansas City-based companies, goods, services and offerings with the goal of increasing international trade and 2) to drive entrepreneurial development, thus creating new jobs in the area.

My office is currently crafting a strategy of leveraging existing resources in the community to recreate a revamped international office that is less dependent on taxpayer funds, but more productive in their use. Additionally, efforts are already underway to comprehensively evaluate the city's Economic Development strategy. AdvanceKC, our economic development strategic planning process led by two of our communities experts from the business sector, will return its recommendations later this year. Part of their analysis will help assist the City to vigorously work to focus and align our incentive packages to respond to these citizen recommendations and target our packages toward development that moves our unified plan forward strategically.

Challenges persist. Our city's unemployment levels remain far too high. Our regional employment has had the third largest decline through the recession of any metro in the top 200 in the nation. Kansas City's population continues to lag behind growth in peer cities. In the decade between 1990-2000, the city only grew by 1.5%. In part because of the growth downtown and north of the river, the city grew by 5.1% prior to the recession.

The trend reversed in the last five years. The City experienced negative growth in that time period. Total population declined by 3,318 people or nearly -1%. The population loss has cost the city nearly \$101 million in income.

We have many advantages to press in recruiting talented new residents. Many of the same reasons Google selected us from a pool of 1,100 other cities can draw others to Kansas City. We have a lower cost of living than many of our peer cities, significantly lower than the national average.

All of the above, along with additional efforts, will work to ensure that we are providing our citizens with the basic services and amenities to improve our great City. However, the most significant issue holding our recruitment and retention of new residents is our continued struggles with guaranteeing a quality education for every young resident of Kansas City.

## **EDUCATIONAL ACHIEVEMENT IS OUR CHIEF ECONOMIC DEVELOPMENT TOOL**

Despite all the exceptional efforts underway to better coordinate our economic development policies, educating our young people remains our single most important economic development issue. This represents a fundamentally different view of economic development. It is a view that recognizes that investments in people are far more important long-term than investments in buildings and equipment.

By spending more time arguing about TIF allocations than SAT scores, we are reducing the odds that the worlds next ground-breaking innovation will come from Kansas City. Being Mayor has its privileges, and as I said, one of those is the ability to use my office to set our tone and priorities, build lasting partnerships and marshal resources and energy toward a common goal.

As an example of constructing relationships to move our city forward, I gathered together more than 30 of our city's largest organizations and charged them with crafting a plan to get every child reading at grade level by 3rd grade.

The group I convened, which includes our community's most influential philanthropies, non-profits and civic organizations, school districts, and educators will present a plan to invest in our most important asset — our children. Kansas City, in partnership with the Annie E. Casey Foundation and the National League of Cities, will commit to providing the energy and resources to get every one of our children reading at an appropriate level by 3rd grade. I am requesting \$50,000 be devoted as seed capital to begin this critical project.

If we can achieve this goal, it will be bigger than Google and will have an impact on the future well-being of our city far greater than any headquarter relocation.

It is also the right thing to do.

This is my most important economic development priority. It is the ultimate example of taking the long view of a problem.

Study after study tells us that if a child cannot read at grade level by the time they get to 3rd grade they are 12 times less likely to graduate. We also know that 85% of a person's brain development occurs in the first three years of life. Yet, only 5% of our public investments are devoted to those years. Dollar-for-dollar, increasing the learning skills of Kansas City's youngest residents is absolutely the best investment we can make. Every dollar invested yields \$12 in increase economic activity or saved social cost.

Surveys of adolescents and young adults with criminal records show that about half have reading difficulties. Similarly about half the youths with a history of substance abuse have reading problems. The states of California and Arizona have taken that a step further. Because seven in 10 prisoners perform at the lowest literacy levels, they have used 3rd grade reading test scores to determine how many jail cells to build.

Each high school dropout costs our community about \$260,000 over their life time in additional social services or decreased economic productivity. We absolutely can and must change this dynamic.

We can choose to commit to raising the reading level of our youngest children. I am committing my political capital to the cause and together we will find a long-term solution that will provide every Kansas City child with a quality early learning program.

Frankly, our future depends on it.

## **CONCLUSION**

In this letter, I have attempted to sketch out a broad vision for the city we love. I applaud the work of the Manager, Budget Office and City staff who continually do exceptional work in service to the people of Kansas City.

In reflecting the priorities of the Council, what has emerged is a budget document that will move our city forward. Our challenge is to be bold and not shrink from the challenges that lay before us. To that end, I propose that we tackle head-on our crumbling infrastructure. As I have said, if there is a silver lining to the recession it is that there are very low interest rates, a willing, available workforce and low construction costs.

In short, if we finally want to stop pushing repairs across the city to future generations there will not be a better time financially to tackle the job. We must take the long view.

While I do not agree with some of the specific funding mechanisms in the Manager's proposed budget, I am in complete agreement that we owe the citizens of Kansas City infrastructure worthy of a great city. I also believe the Manager is correct to identify a need in our neighborhoods to remove blight.

However, in both cases I think we can be far more bold in our approach. Raising utility taxes is painfully regressive on the very neighborhood the funds raised would seek to help. I believe we should not take half measures in addressing our infrastructure needs and our neighborhood stabilization projects. The need is great, the complaints are valid, and the work needs to begin now.

### **Recommendation #1: Infrastructure/Deferred Maintenance**

For too long, we have either failed or been unable to address our deferred maintenance and infrastructure needs. In order to preserve our physical assets and infrastructure, we have to address specific issues including, but not limited to:

- We need to replace 2,300 miles of water mains at a minimum rate of 55 miles per year at a cost of \$1 million per mile. The City currently spends approximately \$22 million between cash and water bonds on this effort.
- We have approximately 6,600 miles of paved roads. When it snows, we plow the equivalent of two lanes of pavement stretching from Boston to San Diego and back. Subsistence maintenance of this expanse of roadway would require that we repave about 650 lane miles of roadway a year. We have budgeted only \$5 million for this effort, which will repair 83 lane miles.
- We have over \$60 million of current serious bridge maintenance needs. We have budgeted \$800,000.
- We currently have more than 12,000 abandoned lots or boarded residential structures and an additional 2000 abandoned or boarded commercial structures. A disproportionate amount of these structures are located in the 3rd and 5th Council districts. They blight the communities in which they stand and may need to be demolished. Demolition of an average building costs approximately \$7,500. The Manager's budget allocates \$1 million or enough to demolish only about 125 of these structures. And yet, while the balance of these structures remains in place, most serve no purpose other than to depress the values of other property in the vicinity and to discourage development and neighborhood revitalization.

These situations will not repair themselves - they will simply get worse. Although each of these substantial issues need to be and must be addressed, current revenue is simply inadequate to adequately address these problems separately, let alone in total.

Because our maintenance and neighborhood needs are substantial and foundational to keep Kansas City livable, I ask the Council and the Manager to work with me to take advantage of commodities made available by this persistent recession: low bond rates (3.5%); abundant and ready labor that needs to get back to work; and a plethora of overdue projects.

Attacking the problem requires a two-pronged approach. I suggest that we commit to obtaining \$100 million of General Obligation (GO) Bonds each year for the next 10 years and devote those funds to:

- A systematic rebuilding of depressed neighborhoods, six square blocks at a time. In this scenario, the city would designate six contiguous blighted blocks, remove the blight, repair the infrastructure and lighting and then solicit public/private partnerships to redesign and rebuild the areas with in-fill housing and green space amenities, offering the homes for sale in a now revitalized neighborhood. The estimated cost to the city is \$10-15 million per project.
- Rebuild 10-20 miles of city roadway each year at a city cost of approximately \$5 million per mile.
- Strategically rebuild and replace sidewalks throughout the city at a cost of \$250,000 per block. We should be spending \$20 million a year on this task..
- Repair bridges currently in need of repair, estimated cost \$60 million.

In addition, I suggest that we explore revenue bonds for our water and sewer projects:

- Funding some portion of the EPA mandated \$2.5 billion overflow control project to slow and offset water and sewer rate increases
- Repair and replace some aging water infrastructure.
- Push out and accelerate mandated Overflow Control demonstration projects.

As of April of this year, this city will have no GO Bond authority with which to address these needs. Further, sewer bond authority is a low \$35 million that will be exhausted in April. Without the ability to address long term infrastructure, maintenance, water and sewer issues in an organized, predictable and strategic manner, this city will not grow.

**Recommendation #2:** Community Initiatives

Our budget must also consider the City's short-term needs while it looks to address long term and systemic issues. My colleagues on the City Council, have worked together to identify and establish targeted programs that can help our citizens in the near term. To better reflect the priorities of my colleagues on the City Council, I request that the City Manager locate and allocate \$1 million from the current preliminary budget to address the following issues:

*Efficient basic services*

- \$200,000 to locate, hire, and staff a Chief Innovation Officer who reports to the City Manager and Mayor on governmental and administrative innovations and efficiencies that can help deliver services at the lowest cost and most efficient levels.

*Effective public safety*

- \$200,000 for a pilot program to test the effectiveness of Closed Circuit Television (CCTV) as a crime fighting prevention mechanism in areas of high crime and violence.

*World-class amenities*

- \$25,000 to the Mayor's Arts Task Force to create a strategic plan focused on additional non-tax revenue, such as a week-long regional arts festival and other ways to enhance cultural tourism.

*Livable, sustainable, healthy neighborhoods and a strong urban core*

- \$50,000 of seed capital for the Annie E. Casey Foundation and National League of Cities Grade Level Reading Program, as part of the 2012 All-American City Competition that envisions a three-year program implementation
- \$200,000 for additional summer programming for youth and extended hours for designated community centers
- An additional \$100,000 for Bright Futures summer internships
- \$25,000 to support in the first year the Greater Kansas City Chamber of Commerce Big-5 Idea, the Urban Neighborhood Initiative.
- \$200,000 to partially fund administrative costs of the Green Impact Zone.

**Recommendation 3:** Review our current revenue structure

We have to fundamentally examine the City's use of the earnings tax as a funding stream. We need the tax currently for day-to-day operations. I believe we need to shift the earnings tax to a project-based funding mechanism that gives citizens concrete improvements for their hard earned dollars. This will require adjusting to "back-fill" the operations currently funded by the earnings tax with different sources. I look forward to the Citizen's Commission on Municipal Revenue's recommendations on this critical issue.

## **MAKE KANSAS CITY BEST - TOGETHER**

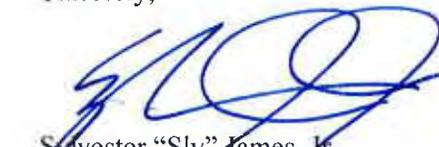
Some of the recommendations made in this letter are bold. We have, however, taken the timid path up to this point only to fall further behind. I believe a beautiful, vibrant and energetic city deserves a plan that reflects the people who make Kansas City unique.

Our citizens have repeatedly told us to maintain and keep our infrastructure in repair and we have failed to listen. Now is the time to follow their lead and take aggressive action to correct decades of decay. Inaction will only hold us back.

I cannot tell you how proud I am of our city. Truly, the world is noticing that we are on the move. The investments I am requesting in this budget will take us to the next level, help us to hold firm on the opportunities we have created together, and make Kansas City worthy of the amazing people who call it home.

We can make Kansas City best and together we will.

Sincerely,



Sylvester "Sly" James, Jr.  
Mayor of Kansas City, Missouri



## Office of the City Manager

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Kansas City, Missouri 64106

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DATE: January 17, 2012  
TO: Honorable Mayor Sylvester "Sly" James Jr.  
FROM: Troy M. Schulte, City Manager  
SUBJECT: City Manager's Submitted Budget for Fiscal Year 2012-13

I am pleased to submit for your review and comment the budget for the City's fiscal year beginning May 1, 2012 and ending April 30, 2013. This budget reflects total planned expenditures of \$1,306,155,468 – an increase of \$60,887,894 or 4.9% over the FY 2011-12 adopted budget for the City as a whole. This growth is almost solely generated in the Enterprise Programs and is attributable primarily to increased capital improvement expenditures in the Water Services and Aviation departments. The submitted budget for General Municipal Funds is essentially flat, as the City's core revenues in the General Fund supported funds are either projected to decline, remain constant or show meager growth.

### *This Budget Reflects the Lingering Effects of the Recession.*

This budget reflects the lingering effects of the recession and a general economic malaise, which continues to hamper a rebound in the City's tax base. As I stated in last year's budget message, this is now the fifth consecutive municipal budget exhibiting little or no growth making this downturn one of the most prolonged and impactful in the City's history. Net revenues in the General Fund available for basic operations next year are anticipated to decline by 2.4% or \$12.3 million from the current adopted budget estimates. It is my opinion based on national data being released that true recovery to calendar year 2008 levels of employment and growth will not occur for at least three more fiscal years. Kansas City has historically "lagged" the recovery of the nation as a whole and the continuation of this trend should be anticipated as we move forward. The submitted budget responds to this "new normal" with a series of structural and long-term planning measures designed to strengthen the City's financial foundation. It also continues efforts to deliver a sound operating and capital plan, that fits within the City's available resources, provides some needed salary relief for employees and builds flexibility to enable strategic risk-taking while maintaining access to credit.

### *The Budget Addresses City Council and Citizen Priorities within Budget Constraints.*

At a retreat held in April 2011 and followed up in May and the fall, the Mayor and City Council agreed on its top priorities. The priorities were oriented around the long-term FOCUS strategic planning goals of governance, public safety, public infrastructure, economic growth, healthy communities and neighborhood livability. Additional input for budget formulation was gleaned

from citizen priorities gathered from the City's KC Momentum website, quarterly results of the citizens' survey and a neighborhood budget priorities meeting held in November 2011. The remainder of this budget message is oriented around the Mayor and Council's priorities.

**Governance:** relationships between citizens, government officials and community partners; operating and support systems that support efficient service delivery; administrative policies that promote effectiveness and efficiency in city government.

The top consensus priorities that were identified as part of the governance priority were as follows:

1. *Ensure the budget is structurally balanced.*
2. *Develop fiscal policies to address capital improvements, long-term liabilities, reserves and economic development.*

*The Budget is Structurally Balanced and Provides a Modest Addition to Fund Balance.*

The FY 2012-13 budget presented for your consideration is structurally balanced. Additionally, it includes a modest addition of approximately \$1 million to the unreserved portion of the General Fund's fund balance. With the adoption of a formal fund balance and reserve policy (in conformance with nationally recommended financial practices) the City's goal is to accumulate reserves equal to two month's or 16.67% of total fund expenditures. At the end of FY 2010-11, the General Fund's reserves on a GAAP basis were just over 8.0%. While FY 2011-12 results will not be final until April 30, 2012, we are working to ensure no draw on fund balance in the current year. This planned addition to fund balance, within the context of a relatively austere FY 2012-13 submitted budget, signals the City's continued commitment to reach its adopted goal over the next few years. The contingent appropriation is funded at \$4.6 million or slightly over the required 1% of anticipated General Fund revenues, and ongoing revenues are matched to ongoing expenditures. All fixed costs of operations such as equipment maintenance, utility costs, and workers' compensation are fully included within this budget.

*This budget also fully funds the City's prior economic development obligations.*

The budget also includes the second installment payment to the Aviation Department of \$2.5 million from the General Fund to continue amortization of the City's prior year TIF obligations that were fully funded in FY 2010-11. Redirections of tax dollars from the General Fund to support the redevelopment of the City through tax increment financing projects in the City increase by 52% over the current fiscal year from \$19 million to \$29 million. Supplemental financial support from the General Fund for economic development projects that were backed by the City's credit total \$14.7 million in the coming fiscal year. This is an increase of \$1.4 million or 10% over the current year. While attracting and retaining business to the City must remain a high priority for our long-term viability, I believe we must be vigilant to insure that financial incentives are used wisely and do not weaken the City's long-term financial position.

To avoid serious structural deficiencies going forward the City must continue to ensure any new initiatives undertaken include new resources to support them and we must also commit to efforts to address our long-term financial liabilities such as pensions and other employee benefit obligations.

*This Budget Fully Implements All Prior-Year Wage Increases and Includes a Strategic Wage Reserve*

During the prior fiscal year, the City Council implemented a series of previously negotiated wage increases for members of Local 42 and Local 500. The submitted budget absorbs the full-year cost of those increases and includes a \$7.5 million strategic wage reserve, to fairly compensate the City's work force including labor, management, Fire and Police. My first priority within the submitted budget will be to provide modest wage increases averaging three percent for management employees who were not included in the prior-year wage increases and have essentially gone three years without a salary increase of any kind. Five million dollars of this \$7.5 million has been set aside for use by the Kansas City Police Department for salary increases. This \$5 million has been placed in the contingent appropriation of the General Fund until the Police formally elect to join the City's health insurance program. Participation by the Police Department in the City's health insurance trust would better position the City when negotiating the second largest expense line-item in the City budget after wages, and create a common health care package for all persons paid by city resources. Should the Police not choose to participate in this program then these dollars could be redirected to other needs within the City such as infrastructure repair and the KCPD would need to identify other resources within their current budget to pay for salary increases for their staff.

*This budget recommends that financial savings be achieved through a restructuring of certain departments and assisting to create a culture of citizen-centered service*

The submitted budget also includes a savings projection of \$1 million, which will be generated through a planned departmental restructuring undertaken during the remainder of the current fiscal year and into next fiscal year. It is my belief that the City's existing departmental structure offers some consolidation opportunities, as management and control structures may be modified to both improve operations and span of control. The consolidations will be designed to produce permanent savings, which will then accrue to the City's bottom line. The City Charter mandates a total of 10 departments not including Police and the current structure of the City has 18 different departments that report to the City Manager. I am proposing with this budget a consolidation of departments that result in 14 new and larger departments organized around a customer-focused service delivery model.

Under this plan, the Capital Projects Department would be consolidated with the Public Works Department under the direction of an Assistant City Manager and this department would have responsibility for managing all of the public services delivered within the city right of way. These services would include trash collection, traffic and street maintenance and operations, and infrastructure planning, design and construction.

The City's current Housing Department would be consolidated into a new Neighborhood and Housing Services Department under the direction of an existing Assistant City Manager and would have responsibility for all city services such as property code enforcement, animal control, and minor home repair that is provided on private property. This proposed restructuring also allows the City to reduce the overhead associated with housing services now required under a separate departmental structure. The Housing Department has historically been funded with federal housing resources that have experienced significant funding reductions with more cuts to

be anticipated. Consolidation of the Housing Department into this new department as a strong new division would also co-locate all of the individuals who administer the programs funded by federal housing funds. This single point of contact has long been desired by the U.S. Department of Housing and Urban Development.

The City's Human Relations and Information Technology departments would be consolidated into a broader General Services Department under the direction of a current Assistant City Manager. These functions would remain as separate divisions of this new department, but would align the human relations function with the City's procurement division to expand the opportunities for cross-training and improved coordination. This restructuring would also align most of the non-Charter mandated support services of the City into one group that could be more-easily focused on providing better service to the citizen-facing departments such as Public Works, Parks, and Neighborhoods.

The City Planning and Development Department would continue to focus its efforts on overall economic development of the City and would be led by an existing Assistant City Manager.

The duties of the Municipal Court would be expanded to include handling of the annual contracts with Jackson and Platte counties for correctional services. This function was previously administered by the Neighborhood and Community Services department, but will be realigned to consolidate all of the city's court and correctional services into one service area. This approach will improve overall coordination of the many varied sentencing alternatives that have been developed by the Municipal Court. The FY 2012-13 budget will also reflect the first full-year of operation of the City's new probation management program and the new court management information system.

This goal of this restructuring is to not create net new positions for the City, but would allow us to reduce departmental overhead such as administrative support, human resource and fiscal costs that each department now bears individually. In addition, it would allow the City to recreate some key middle management capacity that has been decimated by the cuts over the last few years while limiting redundancy. Most individuals would continue in their current roles, some would take on new responsibilities and other employee positions would be realigned or eliminated. Most importantly, it would better align the City's operations to again focus on the citizens as its customers. For too long, the over-abundance of departments has led to accountability issues, slow response and information silos designed to protect fiefdoms. Under this proposed structure, the line departments would have defined areas of responsibilities, and the support departments would be better aligned to support and not impede that effort. Performance objectives for the support departments would also be aligned to support the line departments in their efforts to improve service delivery and increase customer satisfaction. The focus of the organization must become citizen-oriented if we are ever to significantly improve citizen satisfaction with the services that we provide.

While it is impossible to guarantee a specific cost-savings figure related to each of these individual department restructurings, it is reasonable to predict reductions in overhead costs and achieve savings from the inevitable elimination in the duplication of various back-office functions.

To oversee these processes, I am establishing an Executive Oversight Committee to implement

and administer these five transitions and determine potential savings in the upcoming and future fiscal years.

*Implementation of work rule changes to reduce long-term operating costs.*

The City will soon be entering into negotiations with two of its public employee bargaining units. This provides the organization with an opportunity to reach mutual agreement on various workplace issues, including system and policy improvements that will reduce future costs, increase efficiencies and productivity. Currently, the City is generous in the provision of overtime, workers' compensation and vacation and sick leave benefits as compared to statutory minimums. The City is also desirous of using part-time labor where appropriate to better manage workloads and reduce overall costs of operations. In exchange for modest salary increases, we will be asking our employees to make other sacrifices that will help the City manage its long-term financial condition. This budget anticipates that a total of \$400,000 in annual savings will be generated by this effort.

*This budget further reduces overall staffing in City Operations.*

In an effort to balance the budget without further significant involuntary reductions in force, vacant positions were captured wherever possible to reduce costs, but keep active employees on the job. The overall position count of the City is expected to decline by approximately 162 positions or a further 2.3% from the current year budget. If the economic projections develop as projected, further staffing reductions will be needed in future years to maintain the overall structural balance of the City. The better use of technology should hopefully minimize the potential negative service impact from these ongoing reductions.

For the first time in a number of years, the budget does not assume a hiring freeze or rely heavily on the use of salary savings (i.e. holding vacant positions open) as a means to balance the budget. Beginning May 1, 2012, departments will be allowed to fill all positions as they come open without the additional steps of "essential" position justification or review by the Position Review Committee. This also presents the City with an opportunity to evaluate our current human resource procedures and processes to insure that they are as efficient and effective as possible.

*KCStat*

The City has undertaken an aggressive performance management system and the results are beginning to take hold and consistent, albeit measured improvement is now being seen in most of our citizen satisfaction scores. The targeted service areas of street maintenance, property code enforcement, animal control, and the customer services and field operations of the Water Services Department have shown improvement, and in some cases dramatic improvement, over the last year as overall responsiveness improved, and consistent service delivery timeframes were established and monitored. Examples include improved restoration of public and private property after water main breaks, a reduction in the number of days to initial inspection for property code complaints, and a reduction in abandonment rates at the City's 311 call centers. New technologies such as GPS devices have improved snow removal and trash collection, interactive voice response systems, and new field computers for animal control and property inspections have been applied to reduce long-term costs and improve efficiency. These gains are now tracked and reported through KCStat, a monthly reporting mechanism designed to identify

problems with service delivery and report meaningful solutions that are being undertaken to improve that service. This program will be further expanded in the coming fiscal year so that all priority City services and principles of continuous quality improvement are applied.

*The Budget Continues the Work on Long-Term Pension Reform.*

On November 8, 2011, the Mayor's Pension Review Task Force, which was conceived as part of my Fiscal 2011-12 submitted budget, delivered its findings and final report to the City Council. The report recommended specific plan design and benefit changes for the City's four defined benefit pension plans – Employees', Firefighters, Police and Police Civilian. On December 15, 2011, the City Council approved Resolution No. 110968 directing the City Manager to develop an action plan based on the task force's recommendations within 90 days.

As a result, I formed a Pension Project Team, which includes management, labor, the pension board chairs and their respective executive directors. Going forward, the team will be charged with executing the required pension action plan with the goal of ensuring a financially sustainable pension framework for all plans, which delivers fair and equitable pension benefits to city and police employees.

Recognizing that two of the City's four plans are subject to labor negotiations and the other two are governed by state law, and given the timing of the report, it was not practical to include any assumed programmatic or funding changes in the submitted budget. Therefore, the Fiscal 2012-13 submitted budget includes no changes to the percentage of payroll funding formulas for the City's four defined benefit pension plans nor does it incorporate any of the task force's recommended plan design or benefit changes. However, agreed upon programmatic changes are expected to have a positive long-term financial impact beginning in Fiscal 2013-14.

The City's pension plans remain financially stable in the near term and fully able to meet their current retiree payment obligations. Funding percentages for the City's four defined benefit pension plans, as of the most recent actuarial valuations, range from 75% to 82%.

Despite the relatively strong current financial positions of the four pension systems, the long-term viability of the plans remains in doubt. Therefore, I remain committed to not only reviewing the recommendations of the Pension Review Task Force but will be pushing the Pension Project Team to consider other plan design and cost-saving options that were not part of the Pension Review task Force recommendations. For the long-term financial stability of the City, I will be recommending as part of any long-term pension reform, that limitations should be placed on future benefit increases for current retirees, that active employees pay a greater share of the current actuarial cost of their retirement benefits, and that retirement benefits for future employees be reduced to ensure that the City can better control costs.

*Controlling The City's Post-Employment Health Insurance Liability*

Recent accounting changes now require the City to report its Other Post Employment Benefit (OPEB) Liability. This liability is the value that retirees receive by being able to participate in the City's health insurance program at a subsidized rate. This results in an implicit subsidy of retirees' true health care costs. This subsidy must now be recorded on the city's balance sheet

and if left unaddressed will eventually negatively impact the City's overall credit position. This subsidy also increases the cost within the annual budget as the city pays a blended cost for insurance encompassing not only the health of the City's active employees and their family members, but the health of our retirees as well. At the end of FY 2010-11, the City's post employment liability was reported as \$61.5 million. While this number has been reduced significantly by over \$40 million through the work of the Kansas City Employee Health Care Trust, more work must be done. I am recommending that over the course of the next fiscal year and through the process of labor negotiations, that a solution be developed and presented to the City Council for consideration that would implement a plan for fully eliminating our OPEB liability within 10 years. This solution would require our retirees to gradually pay more of the actual costs of their health care.

Long-term pension reform and addressing the City's OPEB liability are critical to protecting the City's financial position and being able to provide city services at affordable rates of taxation for future generations of Kansas City residents. Tackling these issues now when the pension system is still relatively healthy and our OPEB liabilities are still relatively small, will prevent more draconian reductions to benefits or city services in the future.

#### *Long-Term Revenue Structure Under Review*

The Mayor convened his Citizens' Commission on Municipal Revenue during the summer of 2011. The Commission's charter is to "analyze the City's current revenue sources to provide the Mayor and City Council with innovative recommendations for improvements to the City finance program. The Commission's recommendations will focus on establishing a revenue structure that will ensure City growth and enable the City to fund dynamic projects, as well as to continue to provide basic services to its Citizens." The group plans to issue its report in the late spring or early summer of 2012.

The need to review the City's revenue structure stems, in large part, from the state wide referendum in November 2010 (Proposition A) regarding the right to vote on retention of the City's one-percent earnings and net profits tax. Locally, the November ballot item triggered a second vote in April 2011 in which the voters affirmed retention of the tax. State law now requires the earnings tax to be voted every five years. A number of other tax-related ballot measures will occur in the next four years including the \$12.50 per vehicle motor vehicle license fee, 22-mill temporary health levy and ¼-cent fire sales tax.

In addition to the tax renewals, a number of the City's revenue sources are stagnant, difficult to collect or considered onerous to taxpayers and businesses. Included in this list are sources including business licenses, trafficway and parkway special assessments, boulevard front foot tax and the aforementioned motor vehicle license fee. The Mayor and City Council will review the Commission's report during the early part of FY 2012-13 and begin the process of preparing a long-term revenue structure plan built upon the report's findings.

In addition to long-term structural planning for revenues, additional work is planned in FY 2012-13 to maximize collection of existing taxes, improve efficiencies and taxpayer satisfaction. Efforts during the next year include:

- Ongoing implementation of the citizens' earnings tax initiative as well as additional changes proposed by the City Auditor, designed to streamline collection processes and set performance standards within the Revenue Division of the Finance Department;
- Continued updating of the regulations governing the collection of taxes such as restaurant and hotel/motel collection procedures that will be brought before the Council in 2012;
- Year two of e-ticketing, which has streamlined the City's traffic and neighborhood code enforcement efforts;
- Replacement of the City's automated revenue system (ARS) with a new integrated tax collection system. Year one implementation will focus on taxes collected by the Revenue Division (e.g. earnings and profits, restaurant, hotel/motel, utility, business licenses, etc.) with the second year to include those property taxes and special assessments collected by the Treasury Division;
- Continued work with the four counties who collect property taxes and certain other fees for the City – Cass, Clay, Jackson and Platte. For FY 2012-13, staff will work on expanding and improving on existing joint collection contracts. It is hoped that a consolidated billing of the City's real property taxes with Clay County will finally occur in November 2012. Additionally, work will continue with Jackson County to improve collections for special assessments related to mowing of vacant properties, dangerous buildings, and sidewalks.

**Public Safety:** services every city must have to secure the public's sense of well-being.

The top priorities of the Mayor and City Council are:

1. *Reduce the crime and homicide rates.*
2. *Improve ambulance response times.*
3. *Connect the police department to the community and neighborhoods.*

*This Budget Maintains the City's Commitment to Public Safety.*

The cost of providing public safety is the single largest expense of the City's General Fund. In the current year budget, the combined cost of Police and Fire protection consumed \$266.6 million or 57% of the City's General Fund budget. Continually increasing personnel costs of public safety while revenues languish has led to fewer resources available for other City priority areas and crowded out other funds available such as the one-quarter cent sales tax to support fire service operations such as equipment repair and replacement, and facility maintenance and repair. Recognizing that basic revenues to support all of the most basic operations of the City are projected to stagnate over the next few years, it has become necessary to make strategic reductions in the City's public safety service delivery framework while protecting the areas of greatest priority.

#### *Kansas City Fire Department*

This budget recommends the elimination of 105 firefighting positions as the City continues to address its long-term structural budget issues. This reduction will save the City \$7.6 million in the coming fiscal year. In 2001, the City expanded its fire service capacity by being one of the few cities in the country to adopt the two-in and two-out staffing recommendations of the National Fire Protection Association. This action expanded the number of firefighters on each fire apparatus to

four from three. Over the last 10 years, the City's fire department has continued its long-term evolution from a strictly firefighting and rescue operation to a fully diversified emergency medical delivery system. Over the same period, the number of fire suppression-only calls has declined by over 70% while the number of emergency medical service calls has expanded greatly. This is a trend seen elsewhere in the country as long-term focus on fire prevention, through education, inspection, and improved building codes has reduced the number of structure fires nationwide. This budget recognizes that with the integration of the ambulance service into the fire service in 2010, the cross-training of new personnel for both fire protection and emergency medical skills that the KCFD is now fundamentally an emergency medical service provider with fire protection responsibilities. Eliminating 105 firefighting positions by reducing the number of personnel on each fire truck would allow the City to reduce the cost of staffing a 24 hour operation without impacting emergency medical response times, eliminating fire companies, eliminating skilled rescue units, or closing fire stations. New deployment strategies can and will be developed to insure that firefighters are not exposed to greater danger when encountering fires than under the current deployment model. This change, while significant, places the City in a better long-term financial position to fully support this integrated operation with the properly trained and compensated personnel and the funds to maintain the equipment and facilities needed to support the mission of the KCFD.

Recognizing that this reduction will have a dramatic impact on our public safety personnel, this budget provides resources for an anticipated alternative to layoffs. Over the next few months, staff will be working to develop incentives designed to encourage voluntary layoffs within the Fire Department. These offerings may include potential one-time cash payments and/or retirement incentives.

#### *Kansas City Police Department*

This budget maintains funding of the Police Department to support their current operations. There are small increases in funding to cover increased fuel costs and cellular airtime costs associated with the new E-ticketing system. Additionally \$250,000 in overtime has been included in this budget to cover the increase in overtime required for the 2012 All-Star Game and activities that will occur in the City. Through the use of Federal grants, the department has been able to hire fourteen officers to fill vacant positions. Anticipating continued reductions in hiring, 22 vacant law enforcement positions, assigned for academy recruits, have been eliminated in this budget. This will result in smaller police recruit classes in FY 2012-13.

The Public Safety Sales Tax allows for continued investments in police equipment and technology, building maintenance and capital projects such as new helicopters, replacement police vehicles and the new P-25 radio system currently being used by all City departments. In addition, construction projects such as the new South Patrol Division/Special Operations campus, the renovation of Police Headquarters, the planned construction of the new East Patrol Division/Regional Crime Lab at 27<sup>th</sup> and Prospect and a new North Patrol Division are all funded from the Public Safety Sales Tax.

Chief Forte has committed to review all current Police Department operations and staffing. Initial efforts have resulted in the Police Department implementing a hot spot policing initiative in a 13 square mile area of the city. A large number of the violent crimes that occur in the city are concentrated in the hot spot areas. The department has also changed the way it responds to violent crimes. Crime scenes are now flooded with officers and detectives (uniformed and

undercover) working in concert with the neighborhoods to gather as much information as possible to build solid cases and arrest the offenders. This initiative has had positive results, not only in the arrest of violent offenders, but also building better relationships between the Police Department and the residents of the city, the department's best resource.

Additionally, Chief Forte has committed more efforts in collaboration and consolidation with the City in administrative functions. The Chief has assigned two members of his staff to research and implement collaborations of similar operations with the City.

**Public Infrastructure:** assets that shape the city's living and work environments, provide the physical framework for the attraction of businesses and jobs and help make new developments feasible.

1. *Develop a comprehensive funding plan for infrastructure.*
2. *Develop a strategic plan for public transit.*
3. *Fix streets and water leaks in a timely manner.*

*This Budget Maintains the City's Investment in Infrastructure.*

The proposed FY 2012-13 budget increases the funds spent on capital maintenance by \$2.9 million or 7.9% over the current year. Including the 15 percent allocation of the capital improvements sales tax for maintenance, a total of nearly \$40.4 million is provided for ongoing capital maintenance in the upcoming budget. Bolstering this year's plan, are \$9.9 million in resources from the City's water, stormwater and sewer funds for projects including water main maintenance, facilities modifications, and wastewater and stormwater line maintenance. Funding for street preservation and street reconstruction will decline by \$2 million and \$2.5 million, respectively, as will parks maintenance by approximately \$1 million. An additional \$300,000 has been added to this year's plan for Americans with Disability Act (ADA) compliance issues, as we continue to address our federal mandates.

This budget does not recommend the full additional \$5 million from non-sales tax resources be provided to the capital maintenance needs of the City. Ordinance No. 070848, adopted by the Mayor and City Council on August 16, 2007, directed the City Manager to include this funding unless this increase was fiscally imprudent and justification was provided in the budget transmittal letter. The continued sluggish growth of the city's revenues and the addition of more mandated obligations simply prevent the City from adding as much infrastructure funding as is needed or desired. Addressing the capital maintenance needs of the City's infrastructure is essential to sustaining long-term structural budgetary balance. While this budget recommends increased funding in some areas, it is still far short of what is needed on an annual basis for many other asset categories.

I believe the keys to developing a comprehensive funding plan for infrastructure are taking a fresh look at the City's projected maintenance and capital needs, reviewing the financial resources currently dedicated to these purposes and then preparing a ballot measure seeking new general obligation bonding capacity or a new revenue structure that would adequately support capital maintenance.

As of this writing, the City has no remaining voter authorized general obligation bond capacity to address its long-term capital improvement and maintenance needs. A new authorization of at

least \$100 million of general obligation bonds would provide a needed shot in the arm to the City's capital improvements plan. The bonds should be voted ***only*** on the condition that debt service would be paid for solely from an increase in the debt levy portion of the City's property tax levy. Proposed uses for the bond funds would include bridges, new facilities such as a new animal shelter, and significantly addressing our liabilities associated with ADA compliance. By bonding some of the major projects in the current capital improvement plan the City could also free up other funds to improve maintenance on streets, traffic signals, public buildings, etc. Possible election dates are either August or November of 2012. Election dates in 2013 will require a 2/3 voter approval and are therefore not recommended. Going forward, the City's long-term plan should be built around the concept of using pay-as-you-go resources to fund routine maintenance and general obligation bonds supported by property taxes to build or replace assets with a long useful life.

Any new capital maintenance plan that is presented must be consistent with any recommendations of the Citizens' Commission on Municipal Revenue and should also address the long-standing priorities of residents to adequately support street resurfacing and sidewalk replacement. These two areas have the highest levels of citizen dissatisfaction and this budget does not begin to identify enough resources to address that disaffection.

Full details of the FY 2012-13 through FY 2016-17 Capital Improvements Program can be found in the documents submitted for your consideration. The Citywide non-maintenance Capital Improvements Program is recommended for approval without any changes as recommended by the Public Improvements Advisory Committee (PIAC).

#### *This Budget Requires Further Water and Sewer Rate Increases*

The Water Services Department continues to deal with aging infrastructure and deferred maintenance causing serious breakdowns in the City's water and sewer systems. This proposed budget recommends a 12% increase in water revenue and a 17% increase in sewer revenue for the upcoming fiscal year. This is the third year of these significant revenue adjustments. These revenue increases will generate approximately \$5.8 million in new revenues in the water fund and \$19.4 million in additional revenue in the sewer fund and will be used to support repair and replacement of the water system, a significant expansion of the current sewer system in the First and Second Creek watersheds, required debt service on current and past capital projects, as well as routine operational costs of managing a 2,700 mile water distribution and sewer collection system in the City.

The water system in particular continues to be plagued by high water loss due to an increasing magnitude of water main breaks and leaking or nonoperational valves. In 2011, the City responded to 1,731 water main breaks, the largest number in the City's history and 40% more than the average of the last 14 years. Given the condition of the system, we should expect, and this budget anticipates, that this magnitude of breaks will continue into 2012. In the current year, resources were allocated to a new valve maintenance program to limit the number of service outages that must occur when a water main breaks. In addition, the City expanded the use of contractors to provide more timely response to non-emergency main, hydrant and water valve leaks, street restoration and grading and seeding services to eliminate the backlog in those areas which were such a detriment to customer satisfaction. Resources in FY 2012-13 will be devoted

to a new valve replacement program and an expanded fire hydrant maintenance program to aggressively manage the approximately 700 fire hydrants or about 1.5% to 2% of the system, that become inoperable each year due to their age. The balance of the funds will be used to reduce the backlog of minor water main leaks and to expand the systematic water main replacement program. We must begin to aggressively replace our city water distribution system and this budget begins the process of putting the long-term resources into place to rebuild the system.

The majority of the revenue increases the sewer system are the third year of a multiple year effort to fund the implementation of the City's overflow control program that was approved by the Federal Court in September of 2010. I will also be asking the City Council to consider a sewer bond authorization election during FY 2012-13 (to be paid from sewer funds) that will ask voters to authorize up to \$500 million in sanitary sewer bonds that will be needed to finance the construction of the first ten years of the overflow control program and other sewer system improvements.

In addition to the massive infrastructure needs of the department, I have asked Water Services staff to focus their energies on improving customer satisfaction throughout the entire departmental operation. We cannot continue to ask our customers for more money while at the same time failing to meet their expectations on an ongoing basis. Assisting the City staff in this effort, will be former KCP&L CEO Bill Downey who will be spending the next year analyzing and identifying actions that the City can take to improve its business operations. Any and all recommendations developed by Mr. Downey will be aggressively implemented over the course of the next year.

**Economic Growth:** programs designed to enable Kansas City to thrive and succeed in a highly competitive economic system in order to make Kansas City a unique venue and an exciting place to live.

1. *Invest in the urban core.*
2. *Create and implement the City's economic development strategic plan.*

#### *2012 Major League Baseball All-Star Game*

One of the City's most impactful economic growth opportunities for FY 2012-13 will be the hosting of Major League Baseball's 2012 All-Star Game. Included in the budget are sufficient funds to meet all of the City's planning and public safety obligations. When Major League Baseball comes to town, all eyes will be on Kansas City, Missouri. Starting July 6<sup>th</sup> thru July 10<sup>th</sup> thousands of baseball fans will make their way to Kansas City to participate in All-Star events. We anticipate over 200,000 fans will share in the All-Star festivities which, besides the All-Star Game will include the All-Star FanFest (Bartle Hall), Charity 5K & Fun Run, All-Star Fantasy Game Camp, RBI Classic Games, Legends/Celebrity Softball Games and a Red Carpet Parade for the players (Plaza). It is estimated that Kansas City will realize a total economic impact of approximately \$60 million. This presents an opportunity to tell our story like never before. In 2011, the Phoenix game was carried around the world by 47 broadcast outlets to more than 200 countries in 14 languages; we anticipate the same in 2012. We are honored to host Major League Baseball and in the long run we want these events to be the catalyst for Kansas City to host many more iconic celebrations.

### *Google Fiber Network*

Google's gigabit broadband fiber network presents an unprecedented opportunity for Kansas Citians to access the Internet in an environment of limitless speed and possibility for social and economic change. As we move towards an "Internet of Things," Google's fiber network will provide the ultimate environment for new applications and services that can take full advantage of this speed. The "Internet of Things" describes the trend for environments, buildings, vehicles, clothing, portable devices and other objects to have more information associated with them, and be able to sense, communicate, network and produce new information. Leaders in the field state that the "Internet of Things" has the potential to stimulate large scale investment, create jobs and bring substantial economic growth. The number of connected objects is estimated to reach 50 billion by 2020, and the potential added value of services using the internet is likely to be in the range of hundreds of billions of dollars a year, with new business models, applications and services across different sectors of the economy.

Google's total regional investment in this project is estimated to be nearly \$500 million and the potential impact on job creation, business growth, residential growth, local tax revenues and ongoing economic benefits is far beyond this number. Individuals and organizations across the region are actively working to position themselves to be able to take full advantage of this opportunity when it becomes available later this year. This new infrastructure will be beneficial to the entire community – from center city youth, schools and universities to home-based businesses and employees, small business startups and established businesses across the region. Google's decision to construct their fiber network has brought international attention to Kansas City and while we are unable to accurately predict the economic impacts at this time, we are putting measures in place that will enable us to gauge and guide our success in the future.

### *Daniel Rose Fellowship*

Kansas City has been chosen as one of four cities in the United States for a one-year fellowship sponsored by the Urban Land Institute (ULI) to study a unique community land use challenge. Mayor James and a group of civic leaders have identified the West Bottoms area as the focus of the study which will be supported by several members of the City Manager's staff. Work will continue over the next year to develop a plan that could guide the redevelopment of the West Bottoms.

In addition to our usual business attraction and retention efforts, the City is now in an elevated competition with the State of Kansas to retain quality jobs within Kansas City. While the City competes and continues to hold some advantages, at a pure financial incentive level a municipality cannot match a state government. The ultimate solution to this problem lies in Jefferson City where the State of Missouri can level the playing field at the State level.

Included in the budget is another year's support of the *EDC's Enhanced Business Retention Program* at \$100,000 that will fully match the private sector contributions to the program. Additionally, the City Manager's Office has added the additional staff person identified as part of the initial commitment. This additional person is already paying dividends as an ombudsman to resolve City service delivery needs with businesses before they escalate and alternative means of resolution are sought. Increased coordination with the EDC and participation in both EDC and Greater Chamber CEO Visits are taking place as a part of this program.

*Economic Development Strategic Plan*

Staff support will continue for the Mayor's Economic Development Strategic Plan (AdvanceKC), which will serve as a guide for long-term economic development investments and the targeted use of incentives.

*Growth strategies*

The Special Committee on Small Business, chaired by Councilman Scott Taylor, concluded public hearings and published their report on December 8, 2011. The report contains 67 recommendations for cutting red tape in City processes and services, seven of which have already been implemented. City staff has organized a Business Process Management Team for the implementation of these recommendations and the Committee will continue to meet quarterly to ensure the goals of the report are achieved. The desired goal of this effort is to make Kansas City known as a business-friendly city providing a high level of customer service with staff that is committed to ensuring the success of our business community.

KC BizCare's Business Advocates are directly involved in the effort to implement the recommendations of the Special Committee on Small Business. KC BizCare now represents a one-stop shop for most new businesses in the City. Over the coming year, KC BizCare's Business Advocates will expand their services to include access to business intelligence information to assist small businesses, assistance in handling City infrastructure issues, providing increased access to connections in the business community and government services, and opportunities to do business with the City. KC BizCare staff is also increasing their presence in the business community through outreach networking and social media.

*This Budget Fulfills the City's Civic Obligations.*

This budget provides \$800,000 in support of the contract with Economic Development Corporation. This allocation is unchanged from the current year.

This budget fully supports the City's \$2 million commitment to maintenance at the Truman Sports Complex from non-General Fund resources of the City.

Funding for the Liberty Memorial and Museum totals \$830,200 for the coming fiscal year relying on a mix of funding from interest earnings and a \$625,000 General Fund contribution.

The City's commitment to the Downtown and River Market Commercial Improvement Districts totals \$215,000, which remains unchanged from the current year.

Recognizing the City's ongoing stake as property owner for the Kansas City Zoo a total of \$3 million is allocated in the submitted budget to be used for capital maintenance. This year's allocation represents a \$400,000 decrease from the FY 2011-12 level in recognition of the recent public vote for a 1/8-cent dedicated zoo sales tax in Clay and Jackson counties. Prior to the approval of the dedicated tax, the City's full allocation was used by the Friends of the Zoo (FOTZ) for operations. The City also will budget and pay approximately \$4.5 million in general obligation

debt service for improvements previously made at the zoo including the recently opened polar bear exhibit.

**Healthy Community:** creation and maintenance of a healthy and quality environment that supports and sustains citizens, particularly more vulnerable populations.

*1. Reduce illegal dumping and littering.*

The City's efforts to combat illegal dumping and littering remain stable and strong. The illegal dumping program and other key programs such as Neighborhood Cleanup and Dumpster programs, Blue Bags program, Adopt a Street program and Nuisance Abatement remain funded.

Currently, illegal dumping collection efforts have yielded a significant increase in tons collected and numbers of tires collected. Furthermore, our response times to illegal dumping for clean-ups have decreased and we are now using cameras to continually monitor chronic locations of dumping and pursue enforcement whenever possible. We also collaborate with the Metropolitan Community Service Program (MCSP), administered through the Metropolitan Crime Commission to provide targeted litter collection using community service workers.

In the FY 2012-13 budget, funding for the MCSP through the Metropolitan Crime Commission will be doubled to \$90,000 from court fine revenue as the MCSP takes on more areas of responsibility for litter removal and illegal dumping abatement. The program's corridors are being finalized right now, but will include the Truman Road corridor and the Prospect Avenue corridor among others. These programs are working and the data from the annual survey litter survey speaks for itself. The overall Litter Index has remained stable over the past two fiscal years (1.47- 2011, 1.46 – 2010) and our index score is significantly lower than our target score of 1.75.

This budget does recommend the elimination of the recycling education program of \$125,000 as the results of the program over the past few years have not realized the desired outcome in terms of increased recycling participation in targeted neighborhoods.

*2. Health Levy*

As I stated in last year's budget planning, the City must also start work on determining the needs for the possible extension of the temporary health levy that was approved by voters in 2005 for a period of ten years. This levy provides needed funds for Truman Medical Centers, ambulance operations of the KCFD, and neighborhood health centers.

**Neighborhood Livability:** includes connectivity or interaction between neighbors, neighborhoods and the City; the distinct identity of each area of the City; development of a variety of housing options and quality available housing; safe and clean neighborhoods; and high quality development and excellence in urban design.

*1. Target blight; redevelop and clear vacant lots; and create urban gardens.*

2. *Provide the resources for effective basic services.*
3. *Enhance neighborhood capacity and accountability.*

*This Budget Protects the Most Basic Neighborhood Services.*

Critical functions like property code enforcement, building demolition, vacant lot maintenance, animal control, tree trimming, and basic part maintenance are again protected from further significant budget reductions in this upcoming budget year. While these critical functions are maintained they are not funded at the level they need to be to reverse the decline in some of our poorest of neighborhoods, or adequately prevent the decline that is happening in other neighborhoods. Blight breeds blight. Protection of the quality of life in our neighborhoods must be addressed if the City is ever to regain its financial and economic foundations to support the amenities that are needed in a modern City of the 21<sup>st</sup> century.

The proposed FY 2012-13 budget assumes the renewal of the motor vehicle license fee at its current rate in either June or August of 2012. If a ballot measure is not approved before property tax bills are mailed in November of 2012, the submitted budget for Parks and Recreation will need to be reduced by approximately \$3.4 million. Reductions would need to occur in either operations of the City's eleven community centers or general park maintenance. If voters approve an increase in the current motor vehicle license rate or an alternative tax or fee which generates more than \$3.4 million priority consideration should be given to expanding services, hours, etc. at the City's community centers, or improving park maintenance.

*Funding for neighborhood stabilization.*

This budget recommends \$1.25 million in Community Development Block Grant funds to start the process of targeted neighborhood revitalization, however significantly more funding is needed if the City ever intends to stem and stop the spread of blight in the urban core.

Over the last few years the city has significantly increased funding for mowing of vacant lots and maintained the funding for building demolition. However, with an estimated 12,000 vacant lots and abandoned structures primarily located in the urban core, it is a problem that the City cannot adequately address within current resources. The longer that we wait to resolve these problems, the worse they will become and encourage even more blight and population loss in the urban core. As Mayor Pro-Tem Circo has stated, "The City's urban core is our Hurricane Katrina or Joplin tornado."

To address this state of emergency, I am recommending that an old tool be re-imposed to provide the necessary public funding to adequately address this issue. In 2003, the city eliminated the three percent emergency utility tax on residential electricity, land-line telephones, and natural gas consumption. This tax was originally imposed to provide funds for the clean-up of the City following the great flood of 1951. It is time to consider re-imposing this tax through a voter referendum. A restoration of a two-percent utility tax on residential electricity, land-line telephones, and natural gas consumption would generate approximately \$9 million in new resources per year.

This new resource would allow the City to increase funding for building demolition by eight times over current funding or provide the demolition of nearly 1000 structures per year and more than double the amounts spent on mowing and weed abatement. This funding is critical to stem the tide of neighborhood decay brought about by the foreclosure crisis and the continued depopulation of the urban core. A more targeted approach to demolition would also allow the City to make whole blocks of streets available for redevelopment. It would also allow the City to proactively address building demolition and weed abatement issues that are starting to manifest in parts of the northland and in the southern and western parts of the City before those problems escalate beyond the City's or the individual neighborhoods' capacities to address. The City Council could also consider raising the utility tax back to the full original 3% amount and use the \$4.5 million in additional resources to expand the City's minor home repair and home rehabilitation programs. These programs, traditionally funded through federal housing grants, are at risk because of ongoing federal budget reductions. These are important programs and provisions must be made to replace the federal funds that are disappearing quickly.

This budget does recommend the elimination of the spring curbside leaf and brush collection due to decreased demand for this service. This reduction saves the City \$100,000 per year.

*Important Dates for the FY 2012-13 Budget Deliberations*

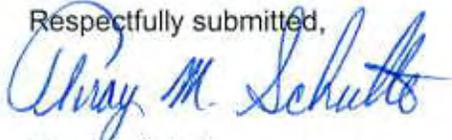
For your review, the following dates are provided as key milestones in the process of deliberating and adopting the annual budget of the City:

Presentation of the Submitted Budget to the City Council	February 9, 2012
Departmental director hearings on the Submitted Budget	Month of February 2012
Public Hearings on the Submitted Budget	Months of February/March 2012
Introduction of the Budget Ordinance	March 1, 2012
Finance Committee consideration of the Budget	March 7, and 14, 2012
Business Session on the Budget	March 22, 2012
City Council adoption of the Budget Ordinance	March 22, 2012

*Conclusion*

My staff stands ready to address any questions you may have regarding the information presented in this preliminary budget. I look forward to working with you as you review it.

Respectfully submitted,



Troy M. Schulte  
City Manager



# Table of Contents

<b><i>Budget by Department, Outcome, and Program</i></b>	<b>1</b>
<b>Aviation</b>	<b>1</b>
Economic Growth	6
Administration	6
Charles B. Wheeler Downtown Airport	7
Information Services	8
KCI Airport Program	9
KCI Airport Management	10
KCI Airport Building Maintenance	11
KCI Airport Field Maintenance	12
KCI Airport Parking and Bus Services	13
KCI Police and Safety	14
Marketing Services	15
Aviation Debt Service	16
Capital Improvements	17
<b>Boards of Election</b>	<b>19</b>
Governance	23
Administration and Registration	23
Elections	24
<b>Capital Projects</b>	<b>25</b>
Public Infrastructure	29
Capital Projects Department	29
<b>City Auditor</b>	<b>31</b>
Governance	35
City Auditor	35
<b>City Clerk</b>	<b>37</b>
Governance	41
City Clerk	41
<b>City Planning and Development</b>	<b>43</b>
Economic Growth	48
Administration	48
City-wide Planning and Research	49
Community Improvement Districts	50
Development Management	51
Development Services	52
Urban Redevelopment	53
Capital Improvements	54
<b>Contingent Appropriation</b>	<b>55</b>
Governance	59
Contingent Appropriation	59
<b>Convention and Entertainment Facilities</b>	<b>61</b>
Economic Growth	65
Administration	65
American Royal Center	66
Convention Center Event Services	67
Convention Center Facility Operations	68
Convention Center Marketing	69
Convention Center Debt Service	70

<b>Convention and Tourism</b>	<b>71</b>
Economic Growth	75
Convention and Visitors Association	75
Jackson County Sports Authority	76
Neighborhood Tourist Development	77
Sprint Center	78
<b>Debt Service</b>	<b>79</b>
Public Infrastructure	83
Debt Service	83
<b>Economic Development</b>	<b>85</b>
Economic Growth	89
Super Tax Increment Financing (STIF)	89
Tax Increment Financing (TIF)	90
<b>Finance</b>	<b>91</b>
Governance	95
Director's Office	95
Accounts	96
City Treasurer	97
Revenue	98
<b>General Services</b>	<b>99</b>
Public Infrastructure	104
Administration	104
18th & Vine Operations	105
City Market Operations	106
City Property Management	107
Facilities Management	108
Fleet Acquisition	109
Capital Improvements	110
Governance	111
Office Copier and Mail Services	111
Procurement	112
Records Management	113
Workforce Safety	114
<b>Health</b>	<b>115</b>
Healthy Community	120
Administration	120
Aim4Peace	121
Air Quality	122
Communicable Diseases	123
Family Health Services	124
Food Protection Services	125
Health and Medical Records	126
Health Building Operations	127
HIV/AIDS Prevention and Control	128
Lead Paint Poisoning Prevention	129
Public Health Information	130
Public Health Inspections	131
Rodent Control	132
Sexually Transmitted Diseases	133

<b>Health and Medical Care</b>	<b>135</b>
Healthy Community	139
Health Centers	139
Hospital Services	140
<b>Housing</b>	<b>141</b>
Neighborhood Livability	146
Housing Services Administration	146
Housing Development	147
Housing Financial Assistance	148
Housing Rehabilitation	149
Home Weatherization	150
Public Facilities Support	151
Section 108 Debt	152
Capital Improvements	153
<b>Human Relations</b>	<b>155</b>
Governance	159
Administration	159
Civil Rights Enforcement	160
Contract Compliance	161
Small Business Assistance	162
<b>Human Resources</b>	<b>163</b>
Governance	167
Administration	167
Benefits	168
Compensation	169
Education and Training	170
Labor and Employee Relations	171
Recruitment and Selection	172
Retirement	173
<b>Information Technology</b>	<b>175</b>
Governance	180
Administration	180
Court Management System	181
Enterprise System Maintenance	182
Enterprise/Public Safety Support	183
Enterprise Infrastructure Management	184
Geographic Information Systems	185
Informational Technology Planning	186
Intra/Internet Services	187
Municipal / KIVA Permitting System	188
Personal Computer Support	189
Revenue Systems	190
<b>Kansas City Area Transportation Authority</b>	<b>191</b>
Economic Growth	195
Area Transportation Authority	195
Special Transit Services	196
<b>KCFD</b>	<b>197</b>
Public Safety	202
Office of the Fire Chief	202
Administrative Services	203
Community Services	204

Emergency Medical Services	205
Emergency Operations	206
Fleet Operations	207
Professional Development	208
Special Operations	209
Technical Services Bureau	210
Capital Improvements	211
<b>Kansas City Museum</b>	<b>213</b>
Economic Growth	217
Kansas City Museum	217
<b>Law</b>	<b>219</b>
Governance	223
Legal Services	223
Public Safety	224
Domestic Violence Court Program	224
<b>Municipal Court</b>	<b>225</b>
Public Safety	229
Municipal Court	229
Indigent Legal Defense	230
Municipal Court Prosecution	231
Correctional Services	232
<b>Neighborhood and Community Services</b>	<b>233</b>
Neighborhood Livability	238
Administration	238
Abandoned Vehicle Towing	239
Neighborhood Services	240
Nuisance Code Abatement	241
Property Code Inspections	242
Regulated Industries	243
Healthy Community	244
Animal Health and Public Safety	244
Family Support Services	245
Homeless Initiatives	246
Senior Adult Services	247
Social Services Administration	248
Youth Services	249
<b>Office of the City Manager</b>	<b>251</b>
Governance	256
City Manager's Office	256
311 Call Center	257
City Communications	258
Environmental Quality	259
Internal Auditor	260
Municipal Memberships	261
Office of Performance Management	262
Special Projects	263
Economic Growth	264
Business Attraction and Retention	264
Public Safety	265
Emergency Management	265
Emergency Medical Services	266

<b>Offices of the Mayor and City Council</b>	<b>267</b>
Governance	271
Office of the Mayor	271
Legislative Assistance	272
Office of the City Council	273
<b>Parks and Recreation</b>	<b>275</b>
Neighborhood Livability	281
Administration	281
Park Maintenance Services	282
Park Planning and Design Services	283
Park Property Maintenance	284
Capital Improvements	285
Healthy Community	286
Aquatics	286
Athletics	287
Community Centers	288
Cultural Facilities and Activities	289
Golf Course Operations	290
Lakeside Nature Center/Swope Park	291
Liberty Memorial	292
Youth Services	293
Zoo	294
Capital Improvements	295
Public Infrastructure	296
Boulevard and Parkways	296
Right-of-Way Tree Trimming and Mowing	297
Capital Improvements	298
<b>Police</b>	<b>299</b>
Public Safety	305
Administration	305
Communications	306
Crime Lab	307
Detention Services	308
Facilities Maintenance	309
Fiscal	310
Fleet Management	311
Helicopter Unit	312
Homeland Security	313
Human Resources	314
Information Technology	315
Internal Affairs	316
Investigations	317
Mounted Patrol	318
Narcotics and Vice	319
Office of Community Complaints	320
Patrol and Patrol Administration	321
Planning and Research	322
Police Employee Benefits	323
Public Safety Sales Tax Program	324
Records Management	325
Tactical Operations	326

Traffic	327
Training	328
Violent Crimes Division	329
Youth Outreach	330
<b>Public Works</b>	<b>331</b>
Public Infrastructure	337
Administration	337
Bridge Maintenance	338
Infrastructure Planning	339
Sidewalks	340
Snow and Ice Removal	341
Street Maintenance	342
Street Markings	343
Street Preservation	344
Street Signs	345
Traffic Permits	346
Traffic Signals	347
Transportation Engineering and Planning	348
Capital Improvements	349
Neighborhood Livability	350
Clean Neighborhoods	350
Illegal Dumping Abatement	351
Leaf and Brush Disposal	352
Street Lighting	353
Capital Improvements	354
Healthy Community	355
Bulky Item Collection	355
Recycling	356
Residential Trash Collection	357
Economic Growth	358
Parking Control	358
Parking Garages	359
<b>Water Services</b>	<b>361</b>
Public Infrastructure	366
Office of the Director	366
Administration	367
Business Operations	368
Customer Services	369
Engineering Services	370
Fleet Maintenance	371
Laboratory Services	372
Reading and Service	373
Stormwater Line Maintenance	374
Stormwater Services	375
Water Line Maintenance	376
Water Treatment and Supply	377
Debt Service	378
Capital Improvements	379
Healthy Community	381
Household Hazardous Waste	381
Overflow Control	382

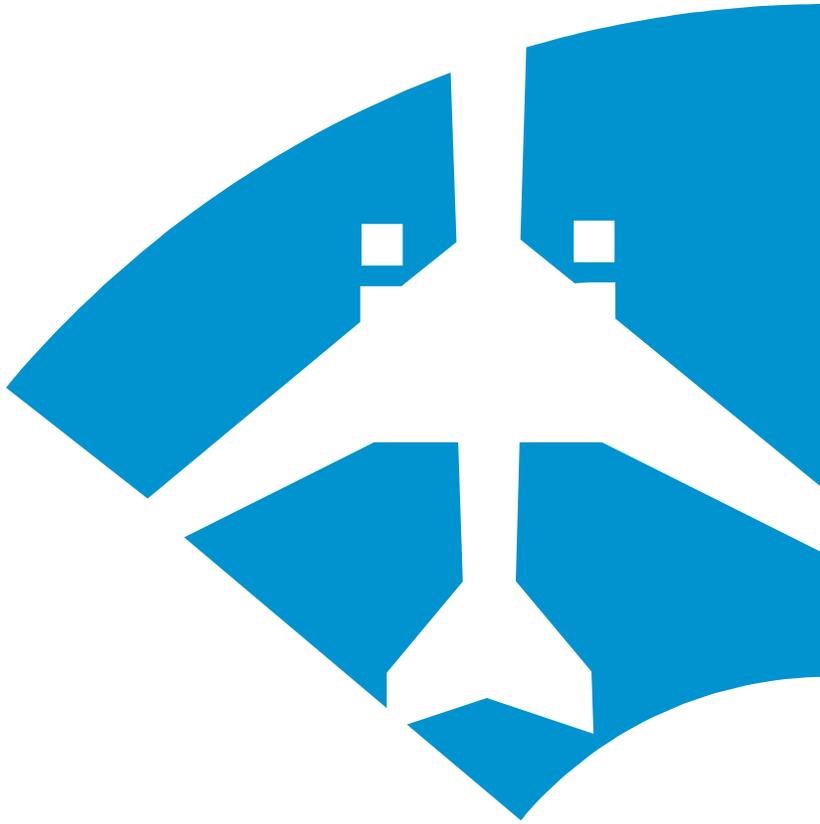
Sewer Line Maintenance	383
Wastewater Treatment	384
Capital Improvements	385
<b><i>Interfund</i></b>	<b>387</b>
Capital Projects	387
City Security Services	388
Data and Telecommunications	389
Duplicating Services	390
Fleet Management	391
Mailroom Services	392
Parks and Recreation Reimbursable Services	393
Public Works Reimbursable Services	394
Risk Management - City Insurance	395
Risk Management - Legal Claims	396
Risk Management - Workers' Compensation	397
Workforce Safety	398
<b><i>Personnel Schedule</i></b>	<b>399</b>
FY 2011-12 Adopted Budget Full-time Equivalent Positions by Dept.	399
<b><i>Capital Improvements Program</i></b>	<b>401</b>
Table A	401
Table B - Traditional	402
Table C - by Category	405
Table D - by Category - Department - Fund	408
<b><i>Budget Summaries – Schedules I – XV</i></b>	<b>411</b>
<b>All Funds Summaries</b>	<b>411</b>
Schedule I – Comparison of Expenditures by Purpose and Program	411
Schedule II – Comparison of Expenditures by Appropriation Unit and Program	412
Schedule III – Comparison of Expenditures by Fund	414
Schedule IV – Comparison of Expenditures by Department	416
Schedule V – Comparison of Expenditures by Program and Department	417
Schedule VI – Comparison of Revenues by Major Sources and Program	419
Schedule VII – Comparison of Revenues by Fund	421
<b>General Fund Summaries</b>	<b>423</b>
Schedule VIII – Comparison of Revenues by Source	423
Schedule IX – Comparison of Expenditures by Purpose and Department	425
Schedule X – Comparison of Revenues, Expenditures, and Change in Fund	
Balance	426
<b>Special Revenue Fund Summaries</b>	<b>427</b>
Schedule XI – Comparison of Revenues, Expenditures and Change in Fund	
Balance	427
Park Maintenance Fund	427
Boulevard Maintenance Fund	428
Motor Fuel Tax Fund	429
Infrastructure and Maintenance Fund	430
Parking Garage Fund (11 <sup>th</sup> and Oak Garage)	431
Community Centers Fund	432
Domestic Violence Shelter Operations Fund	433

General Debt and Interest Fund	434
Street Light Debt Fund	435
Performing Arts Center Garage Fund	436
Museum Fund	437
Golf Operations Fund	438
Trafficway Maintenance Fund	439
Public Mass Transportation Fund	440
Development Services Fund	441
Ambulance Services	442
Kansas City Transportation Authority Sales Tax Fund	443
Fire Sales Tax Fund	444
Public Safety Sales Tax Fund	445
Health Levy Fund	446
Police Drug Enforcement Fund	447
Neighborhood Tourist Development Fund	448
Convention and Tourism Fund	449
Police Grants Fund	450
Arterial Street Impact Fee Fund	451
Youth Employment Fund	452
Governmental Grants Fund	453
Neighborhood Stabilization Grants Fund	454
ARRA Stimulus Grant Fund	455
Brownfield Revolving Loan Fund	456
Ryan White HIV/AIDS Grant Fund	457
Housing Opportunities for Persons with AIDS	458
HUD Lead-Based Paint Grant	459
Inmate Security Fund	460
Capital Improvements Fund	461
General Obligation Recovery Zone Bond Fund	462
Downtown Arena Project Fund	463
Special Allocation Fund	464
Super TIF Americana Hotel Fund	465
Super TIF 12 <sup>th</sup> and Wyandotte Fund	466
Super TIF Midtown Fund	467
Super TIF Uptown Fund	468
Super TIF Valentine Fund	469
Super TIF Hotel President Fund	470
Super TIF Hotel Phillips Fund	471
Super TIF Savoy Bar and Grill Fund	472
Super TIF Union Hill Fund	473
Super TIF Brush Creek Fund	474
Super TIF East Village Fund	475
Super TIF 909 Walnut Fund	476
KC Downtown Redevelopment District Debt Fund	477
Super TIF HOK Sport Garage	478
Super TIF Pershing Road IRS Fund	479
Super TIF H&R Block Fund	480
Convention and Sports Complex Fund	481
Super TIF Aladdin Hotel Fund	482
Super TIF Briarcliff West Fund	483
Special Housing Rehabilitation Fund	484
Liberty Memorial Endowment Trust Fund	485

<b>Enterprise Funds Summaries</b>	<b>486</b>
Schedule XII – Comparison of Revenues, Expenditures, and Change in Cash Reserves	486
Water Fund	486
Sewer Fund	487
Stormwater Fund	488
Kansas City Airports Fund	489
DEA Drug Forfeiture Fund	490
Richards-Gebaur KC Southern Railway Fund	491
Passenger Facility Charge Operating Fund	492
Customer Facility Charge Operating Fund	493
Special Facilities Bond Fund	494
<b>Special Assessment Funds Summaries</b>	<b>495</b>
Schedule XIII – Comparison of Revenues, Expenditures, and Change in Cash Reserve	495
Revolving Public Improvements Fund	495
Sewer Special Assessment Fund	496
Neighborhood Improvement District General Obligation Bond Fund	497
<b>Federal Funds Summaries</b>	<b>498</b>
Schedule XIV – Comparison of Revenues and Expenditures and Change in Fund Balance	498
Community Development Funds	498
Justice Assistance Grant Funds	499
Economic Development Initiative – HUD Fund	500
Home Investment Fund	501
<b>General Budget Summary</b>	<b>502</b>
Schedule XV – General Budget Summary	502
General Fund Supported Funds	502
Special Revenue Funds	503
Public Enterprise Funds	507
Special Assessment Funds	508
<b>All Funds Summary</b>	<b>509</b>
Schedule XVI – Summary of Interfund Transfers	509



# Aviation



Aviation

## **Department Purpose Statement**

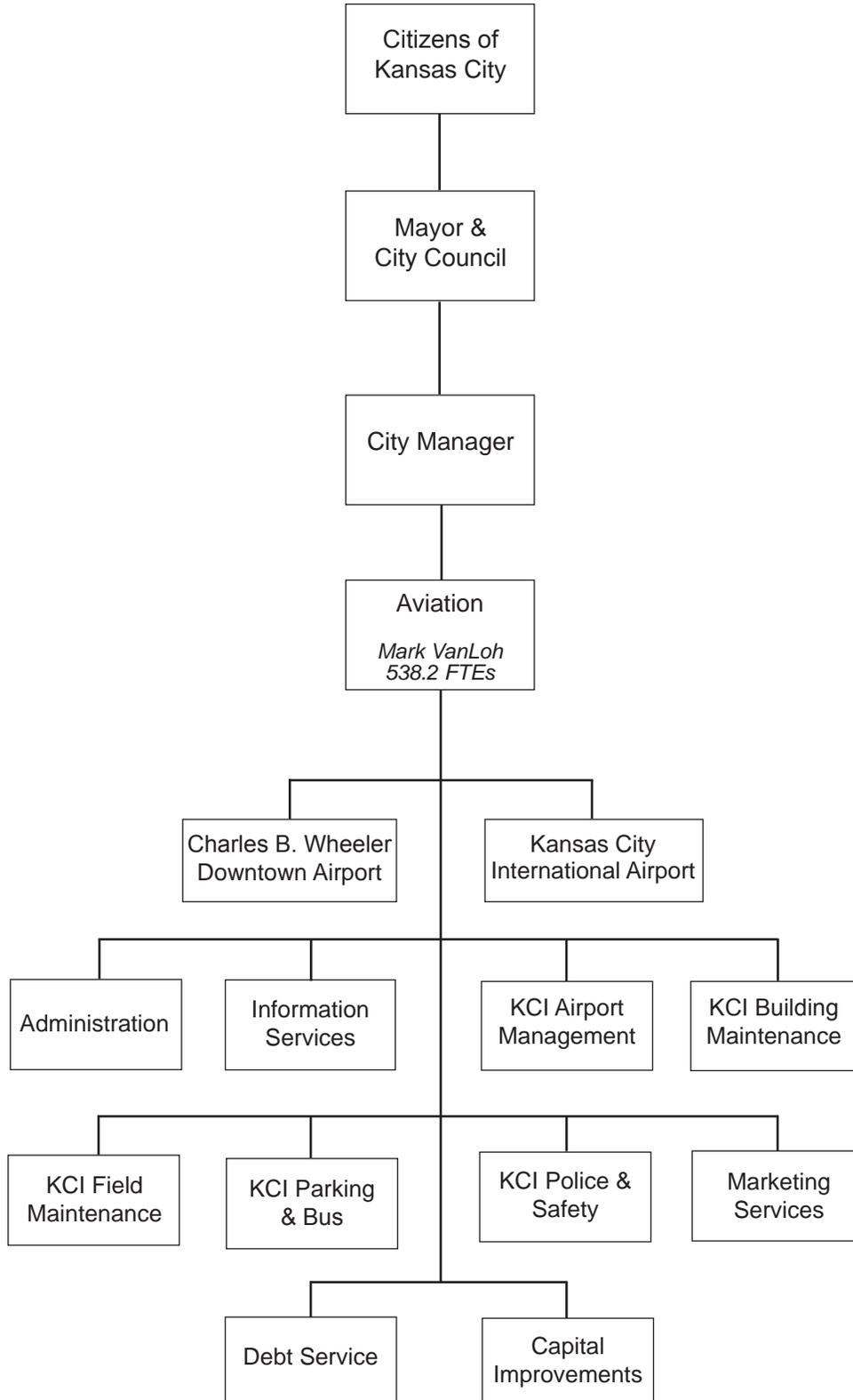
The Aviation Department provides airport services in a safe and cost-effective manner for the benefit of our citizens, visitors, tenants, and customers.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Aviation

## Organization Chart



# Aviation

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 176,274,514	\$ 146,888,499	\$ 173,569,142
<b>Total</b>	<b>\$ 176,274,514</b>	<b>\$ 146,888,499</b>	<b>\$ 173,569,142</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 27,868,103	\$ 31,334,800	\$ 29,900,082
Contracts	43,945,541	49,877,859	50,857,400
Supplies	4,569,875	5,100,740	5,295,900
Equipment	3,712,023	3,030,000	1,177,800
Pass Through Payments to Other Agencies	--	--	--
Debt Service	69,565,256	34,758,700	34,486,700
Capital Improvements	26,613,716	22,786,400	51,851,260
<b>Total</b>	<b>\$ 176,274,514</b>	<b>\$ 146,888,499</b>	<b>\$ 173,569,142</b>
<b>Allocation by Fund</b>			
Kansas City Airports	\$ 117,160,754	\$ 112,272,799	\$ 127,213,482
Passenger Facility Charges	16,698,295	22,168,500	36,293,000
Customer Facility Charges	7,369,427	10,740,800	10,013,560
DEA Drug Forfeiture	51,615	50,000	49,100
Richards-Gebaur KC Southern Railway	221,813	--	--
Special Facility Debt Fund	34,772,610	1,656,400	--
<b>Total</b>	<b>\$ 176,274,514</b>	<b>\$ 146,888,499</b>	<b>\$ 173,569,142</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	527.0	527.0	528.8
Charges to/from Other Programs	9.4	9.4	9.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>536.4</b>	<b>536.4</b>	<b>538.2</b>

# Aviation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Economic Growth</b>		<b>\$ 176,274,514</b>	<b>\$ 146,888,499</b>	<b>\$ 173,569,142</b>
	<b>Administration</b>			
	Administration	\$ 1,371,343	\$ 1,510,554	\$ 1,616,100
	Airport Planning and Development	1,301,077	1,422,331	1,454,000
	Contingent Appropriation	--	2,500,000	4,500,000
	Finance and Accounting	1,703,796	2,003,238	2,046,900
	Human Resources	260,320	311,867	268,300
	Special Projects	175,513	563,000	570,300
	<b>Total</b>	<b>\$ 4,812,049</b>	<b>\$ 8,310,990</b>	<b>\$ 10,455,600</b>
	<b>Charles B. Wheeler Downtown Airport</b>	<b>\$ 2,787,578</b>	<b>\$ 2,858,195</b>	<b>\$ 2,674,800</b>
	<b>Information Services</b>			
	Information Services	\$ 2,485,536	\$ 2,422,093	\$ 2,423,600
	City-Wide IT Initiative	187,253	187,500	187,500
	<b>Total</b>	<b>\$ 2,672,789</b>	<b>\$ 2,609,593</b>	<b>\$ 2,611,100</b>
	<b>KCI Airport Management</b>			
	Airport Operations	\$ 1,539,902	\$ 1,640,271	\$ 1,605,000
	Environmental Management	743,615	913,900	967,200
	<b>Total</b>	<b>\$ 2,283,517</b>	<b>\$ 2,554,171</b>	<b>\$ 2,572,200</b>
	<b>KCI Building Maintenance</b>			
	Ambassador Building	\$ 969,960	\$ 1,213,000	\$ 1,213,000
	Central Utilities Plant	6,097,650	6,127,000	6,202,000
	Custodial Services	5,106,560	5,548,320	5,303,382
	Facilities Utilities	5,589,200	5,699,000	5,699,000
	Structural Services	6,446,484	6,875,145	6,543,300
	<b>Total</b>	<b>\$ 24,209,854</b>	<b>\$ 25,462,465</b>	<b>\$ 24,960,682</b>
	<b>KCI Field Maintenance</b>			
	Field Maintenance	\$ 5,354,490	\$ 6,161,955	\$ 6,283,100
	Fleet Maintenance	3,529,842	2,800,368	3,041,300
	<b>Total</b>	<b>\$ 8,884,332</b>	<b>\$ 8,962,323</b>	<b>\$ 9,324,400</b>

# Aviation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>KCI Parking and Bus Services</b>				
	Parking Operations	\$ 7,138,151	\$ 8,675,640	\$ 9,084,800
	Bus Operations	7,353,818	7,283,161	5,026,400
		<u>\$ 14,491,969</u>	<u>\$ 15,958,801</u>	<u>\$ 14,111,200</u>
<b>KCI Police and Safety</b>				
	Airport Police	\$ 8,941,247	\$ 9,715,036	\$ 8,748,000
	Emergency Services	3,306,175	2,985,000	3,300,000
	Safety Division	239,782	308,159	321,500
	<b>Total</b>	<u>\$ 12,487,204</u>	<u>\$ 13,008,195</u>	<u>\$ 12,369,500</u>
<b>Marketing Services</b>				
	Marketing	\$ 1,410,316	\$ 1,771,121	\$ 1,599,800
	Commercial Development	6,238,143	8,035,045	6,739,400
	<b>Total</b>	<u>\$ 7,648,459</u>	<u>\$ 9,806,166</u>	<u>\$ 8,339,200</u>
	<b>Debt Service</b>	\$ 69,383,047	\$ 34,571,200	\$ 34,299,200
	<b>Capital Improvements</b>	\$ 26,613,716	\$ 22,786,400	\$ 51,851,260
	<b>Department Total</b>	<u><u>\$ 176,274,514</u></u>	<u><u>\$ 146,888,499</u></u>	<u><u>\$ 173,569,142</u></u>

# Administration

**Responsible Division: Administration**

**Outcome: Economic Growth**

The Administration Program provides leadership and management oversight to the Aviation Department so that the delivery of safe, outstanding airport services to citizens, travelers, airlines, and all customers can be achieved through innovation, teamwork, and continuous improvement.

- Airport Planning and Development
- Finance and Accounting
- Special Projects
- Administration
- Human Resources
- Contingent Appropriation

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Daily Departures	189	200	200
Passengers	9,995,811	10,000,000	10,200,000
Air Cargo (pounds in millions)	191	174	174

**Allocation by Expense Category**

Salaries and Benefits	\$ 3,262,528	\$ 3,424,400	\$ 3,754,300
Contracts	1,368,554	4,327,640	6,106,900
Supplies	155,057	558,950	559,000
Equipment	25,910	--	35,400
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,812,049</b>	<b>\$ 8,310,990</b>	<b>\$ 10,455,600</b>

**Allocation by Fund**

Kansas City Airports	\$ 4,812,049	\$ 8,310,990	\$ 10,455,600
Special Facility Debt	--	--	--
<b>Total</b>	<b>\$ 4,812,049</b>	<b>\$ 8,310,990</b>	<b>\$ 10,455,600</b>

**Personnel**

No. of Full Time Equivalent Positions	45.0	45.0	45.8
Charges to/from Other Programs	2.4	2.4	2.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>47.4</b>	<b>47.4</b>	<b>48.2</b>

**Changes to the Budget**

The FY 2012-13 Budget increases the contingent appropriation for the Aviation Department from \$2.5 to \$4.5 million to provide a reserve for potential raises; in FY 2011-12 allocations for raises were budgeted in each activity. Decreases in budgeted amounts for salary and benefits on the following pages reflect this change.

# Charles B. Wheeler Downtown Airport

**Responsible Division: Field Maintenance**

**Outcome: Economic Growth**

The Charles B. Wheeler Downtown Airport provides maintenance and management to the facility in the safest possible manner so that it will best serve the general aviation needs of the greater Kansas City area relating to charters, corporate, and small aircraft.

- Field Maintenance

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Charles B Wheeler Airport aircraft operations	80,959	82,000	82,000
Aircraft based at Charles B Wheeler	150	150	200

**Allocation by Expense Category**

Salaries and Benefits	\$ 885,631	\$ 1,099,500	\$ 1,004,600
Contracts	1,167,293	870,005	966,300
Supplies	688,396	503,690	703,900
Equipment	46,258	385,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,787,578</u></b>	<b>\$ <u>2,858,195</u></b>	<b>\$ <u>2,674,800</u></b>

**Allocation by Fund**

Kansas City Airports	\$ 2,768,673	\$ 2,858,195	\$ 2,674,800
Richards Gebaur KC Southern Railway	18,905	--	--
<b>Total</b>	<b>\$ <u>2,787,578</u></b>	<b>\$ <u>2,858,195</u></b>	<b>\$ <u>2,674,800</u></b>

**Personnel**

No. of Full Time Equivalent Positions	18.0	18.0	18.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>18.0</u></b>	<b><u>18.0</u></b>	<b><u>18.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget decreases the appropriated amounts for major equipment purchases.

# Information Services

**Responsible Division: Information Services**

**Outcome: Economic Growth**

The Information Services Program supplies the Aviation Department, airlines and passengers with technology services that are available, reliable and appropriate for their intended business purpose.

- Information Services

- City-wide IT Initiative

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 595,586	\$ 685,600	\$ 660,700
Contracts	1,701,850	1,558,243	1,471,700
Supplies	188,100	178,250	291,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	187,253	187,500	187,500
<b>Total</b>	<b>\$ <u>2,672,789</u></b>	<b>\$ <u>2,609,593</u></b>	<b>\$ <u>2,611,100</u></b>

<b>Allocation by Fund</b>			
Kansas City Airports	\$ 2,672,789	\$ 2,609,593	\$ 2,611,100
<b>Total</b>	<b>\$ <u>2,672,789</u></b>	<b>\$ <u>2,609,593</u></b>	<b>\$ <u>2,611,100</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	7.0	7.0	7.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>7.0</u></b>	<b><u>7.0</u></b>	<b><u>7.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects an increase of \$112,950 for additional security video equipment and replacement computers.

# Kansas City International Airport

## PROGRAM SUMMARY

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Activity</b>			
KCI Airport Management	\$ 2,283,517	\$ 2,554,171	\$ 2,572,200
KCI Building Maintenance	24,209,854	25,462,465	24,960,682
KCI Field Maintenance	8,884,332	8,962,323	9,324,400
KCI Parking and Bus Services	14,491,969	15,958,801	14,111,200
KCI Police and Safety	12,487,204	13,008,195	12,369,500
<b>Total</b>	<b>\$ 62,356,876</b>	<b>\$ 65,945,955</b>	<b>\$ 63,337,982</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 21,933,156	\$ 24,855,100	\$ 23,237,282
Contracts	33,482,151	34,764,405	35,394,900
Supplies	3,301,714	3,681,450	3,563,400
Equipment	3,639,855	2,645,000	1,142,400
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 62,356,876</b>	<b>\$ 65,945,955</b>	<b>\$ 63,337,982</b>
<b>Allocation by Fund</b>			
Kansas City Airports	\$ 62,305,261	\$ 65,895,955	\$ 63,288,882
DEA Drug Forfeiture	51,615	50,000	49,100
<b>Total</b>	<b>\$ 62,356,876</b>	<b>\$ 65,945,955</b>	<b>\$ 63,337,982</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	449.0	449.0	450.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>449.0</b>	<b>449.0</b>	<b>450.0</b>

# KCI Airport Management

**Responsible Division: Environmental Management**

**Outcome: Economic Growth**

The Airport Management Program provides the safe and efficient operation of the airfield in compliance with Federal Aviation Regulations, Part 139, and acts as a liaison to all KCI Airport tenants so that the overall operation of all airport functions is efficiently provided to airport users.

- Airport Operations

- Environmental Management

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Cost per enplanement (calculated annually)	\$ 4.99	\$ 5.50	\$ 5.00
Passengers Served per Aviation FTE	26,099	18,976	19,245
 <b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,511,460	\$ 1,577,000	\$ 1,575,700
Contracts	741,902	926,021	962,900
Supplies	30,155	26,150	33,600
Equipment	--	25,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ <u>2,283,517</u></b>	<b>\$ <u>2,554,171</u></b>	<b>\$ <u>2,572,200</u></b>
 <b>Allocation by Fund</b>			
Kansas City Airports	\$ 2,283,517	\$ 2,554,171	\$ 2,572,200
<b>Total</b>	<b>\$ <u>2,283,517</u></b>	<b>\$ <u>2,554,171</u></b>	<b>\$ <u>2,572,200</u></b>
 <b>Personnel</b>			
No. of Full Time Equivalent Positions	19.0	19.0	20.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>19.0</u></b>	<b><u>19.0</u></b>	<b><u>20.0</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# KCI Airport Building Maintenance

**Responsible Division: KCI Facilities**

**Outcome: Economic Growth**

The Building Maintenance program provides the day-to-day maintenance functions and structural repairs to all City-owned buildings at the Kansas City International Airport and maintains the respective heating, air conditioning, and utility systems so that facilities are operating efficiently.

- Custodial Services
- Ambassador Building
- Central Utilities Plant
- Structural Services
- Facilities Utilities

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 5,435,340	\$ 6,157,700	\$ 5,794,182
Contracts	17,919,501	17,878,265	18,075,900
Supplies	724,024	1,126,500	1,026,600
Equipment	130,989	300,000	64,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>24,209,854</u></b>	<b>\$ <u>25,462,465</u></b>	<b>\$ <u>24,960,682</u></b>

<b>Allocation by Fund</b>			
Kansas City Airports	\$ 24,209,854	\$ 25,462,465	\$ 24,960,682
<b>Total</b>	<b>\$ <u>24,209,854</u></b>	<b>\$ <u>25,462,465</u></b>	<b>\$ <u>24,960,682</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	124.0	125.0	124.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>124.0</u></b>	<b><u>125.0</u></b>	<b><u>124.0</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# KCI Airport Field Maintenance

**Responsible Division: KCI Field Maintenance**

**Outcome: Economic Growth**

The Field Maintenance Program provides the day-to-day operation of the on-airport pavement and lighting systems and maintains the airport grounds, vehicular equipment, and machinery so that the safety of the traveling public is ensured.

- Field Maintenance

- Fleet Maintenance

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 4,897,622	\$ 5,512,200	\$ 5,274,300
Contracts	1,230,634	1,290,723	1,231,100
Supplies	1,996,470	1,959,400	1,896,500
Equipment	759,606	200,000	922,500
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>8,884,332</u></b>	<b>\$ <u>8,962,323</u></b>	<b>\$ <u>9,324,400</u></b>

**Allocation by Fund**

Kansas City Airports	\$ 8,884,332	\$ 8,962,323	\$ 9,324,400
<b>Total</b>	<b>\$ <u>8,884,332</u></b>	<b>\$ <u>8,962,323</u></b>	<b>\$ <u>9,324,400</u></b>

**Personnel**

No. of Full Time Equivalent Positions	88.0	87.0	88.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>88.0</u></b>	<b><u>87.0</u></b>	<b><u>88.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget provides for the purchase of new street lights and vehicles.

# KCI Airport Parking and Bus Services

**Responsible Division: KCI Parking and Bus Service**

**Outcome: Economic Growth**

The Parking and Bus Services Program provides accurate and efficient collection of parking lot revenues through the use of a contracted parking lot operation, and provides efficient and expeditious movement of customers between terminals and remote parking areas.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Parking Revenue (\$ in millions)	\$43.9	\$43.0	\$45.3

## Allocation by Expense Category

Salaries and Benefits	\$ 4,074,530	\$ 4,458,500	\$ 4,287,600
Contracts	7,526,190	9,156,701	9,486,800
Supplies	259,369	273,600	318,900
Equipment	2,631,880	2,070,000	17,900
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 14,491,969</b>	<b>\$ 15,958,801</b>	<b>\$ 14,111,200</b>

## Allocation by Fund

Kansas City Airports	\$ 14,491,969	\$ 15,958,801	\$ 14,111,200
<b>Total</b>	<b>\$ 14,491,969</b>	<b>\$ 15,958,801</b>	<b>\$ 14,111,200</b>

## Personnel

No. of Full Time Equivalent Positions	86.0	86.0	86.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>86.0</b>	<b>86.0</b>	<b>86.0</b>

## Changes to the Budget

The FY 2012-13 Budget does not include funding for acquisitions to the bus fleet.

# KCI Police and Safety

**Responsible Division: Airport Police**

**Outcome: Economic Growth**

The Airport Police provide services to protect life and property, and respond to threats which affect public safety and/or carrier operations so that the safety and security of the traveling public is ensured.

- Airport Police
- Emergency Services
- Safety

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Meet TSA Security Alarm Response Time	no data	no target	100%

**Allocation by Expense Category**

Salaries and Benefits	\$ 6,014,204	\$ 7,149,700	\$ 6,305,500
Contracts	6,063,924	5,512,695	5,638,200
Supplies	291,696	295,800	287,800
Equipment	117,380	50,000	138,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>12,487,204</u></b>	<b>\$ <u>13,008,195</u></b>	<b>\$ <u>12,369,500</u></b>

**Allocation by Fund**

Kansas City Airports	\$ 12,435,589	\$ 12,958,195	\$ 12,320,400
DEA Drug Forfeiture	51,615	50,000	49,100
<b>Total</b>	<b>\$ <u>12,487,204</u></b>	<b>\$ <u>13,008,195</u></b>	<b>\$ <u>12,369,500</u></b>

**Personnel**

No. of Full Time Equivalent Positions	132.0	132.0	132.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>132.0</u></b>	<b><u>132.0</u></b>	<b><u>132.0</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Marketing Services

## Responsible Division: Marketing

### Outcome: Economic Growth

The Marketing Services Program works to increase demand for commercial air service to and from the Kansas City area by effectively marketing Kansas City International Airport and its reliever airports' services and facilities to existing and potential tenants.

- Marketing

- Commercial Development

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Percent change in non-airline revenue	no data	no target	6.5%

### Allocation by Expense Category

Salaries and Benefits	\$ 1,191,202	\$ 1,270,200	\$ 1,243,200
Contracts	6,220,649	8,357,566	6,917,600
Supplies	236,608	178,400	178,400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 7,648,459</b>	<b>\$ 9,806,166</b>	<b>\$ 8,339,200</b>

### Allocation by Fund

Kansas City Airports	\$ 3,599,510	\$ 4,806,166	\$ 4,267,000
Customer Facility Charges	4,048,949	5,000,000	4,072,200
<b>Total</b>	<b>\$ 7,648,459</b>	<b>\$ 9,806,166</b>	<b>\$ 8,339,200</b>

### Personnel

No. of Full Time Equivalent Positions	15.0	15.0	15.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>

### Changes to the Budget

The FY 2012-13 Budget reduces contracts by \$1.4 million to reflect a shift to historical spending for the airport's marketing needs.

# Aviation Debt Service

Responsible Division: Administration

Outcome: Economic Growth

The Debt Service Program provides funds for payment of the Department's outstanding debt to its creditors so that the department remains in accordance with existing requirements and bond covenants.

Aviation

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>KC Airports</b>			
Principal paid	\$ 11,200,000	\$ 11,130,000	\$ 11,130,000
Interest paid	8,770,901	7,656,855	7,656,855
Outstanding Debt-April 30	176,300,000	154,590,000	154,590,000
<b>Total</b>	<b>\$ <u>196,270,901</u></b>	<b>\$ <u>173,376,855</u></b>	<b>\$ <u>173,376,855</u></b>
<b>Passenger Facility Charge Revenue Bonds</b>			
Principal paid	\$ 4,480,000	\$ 4,875,000	\$ 4,875,000
Interest paid	5,648,250	5,190,750	5,190,750
Outstanding Debt-April 30	108,485,000	98,940,000	98,940,000
<b>Total</b>	<b>\$ <u>118,613,250</u></b>	<b>\$ <u>109,005,750</u></b>	<b>\$ <u>109,005,750</u></b>
<b>Customer Facility Charge Revenue Bonds</b>			
Principal paid	\$ 3,260,000	\$ 3,550,000	\$ 3,550,000
Interest paid	2,499,535	2,159,535	2,159,535
Outstanding Debt-April 30	47,615,000	40,670,000	40,670,000
<b>Total</b>	<b>\$ <u>53,374,535</u></b>	<b>\$ <u>46,379,535</u></b>	<b>\$ <u>46,379,535</u></b>
<b>Special Facilities Revenue Bonds</b>			
Principal paid	\$ 605,000	\$ --	\$ --
Interest paid	1,384,975	--	--
Outstanding Debt-April 30	29,275,000	--	--
<b>Total</b>	<b>\$ <u>31,264,975</u></b>	<b>\$ <u>--</u></b>	<b>\$ <u>--</u></b>
<b>Allocation by Expense Category</b>			
Salary and Benefits	\$ --	\$ --	\$ --
Contracts	5,044	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	69,378,003	34,571,200	34,299,200
<b>Total</b>	<b>\$ <u>69,383,047</u></b>	<b>\$ <u>34,571,200</u></b>	<b>\$ <u>34,299,200</u></b>
<b>Allocation by Fund</b>			
Kansas City Airports	\$ 18,786,632	\$ 18,791,900	\$ 18,570,100
Passenger Facility Charges	10,095,295	10,067,800	10,039,000
Customer Facility Charges	5,728,510	5,711,500	5,690,100
Special Facility Debt	34,772,610	--	--
<b>Total</b>	<b>\$ <u>69,383,047</u></b>	<b>\$ <u>34,571,200</u></b>	<b>\$ <u>34,299,200</u></b>

# Capital Improvements

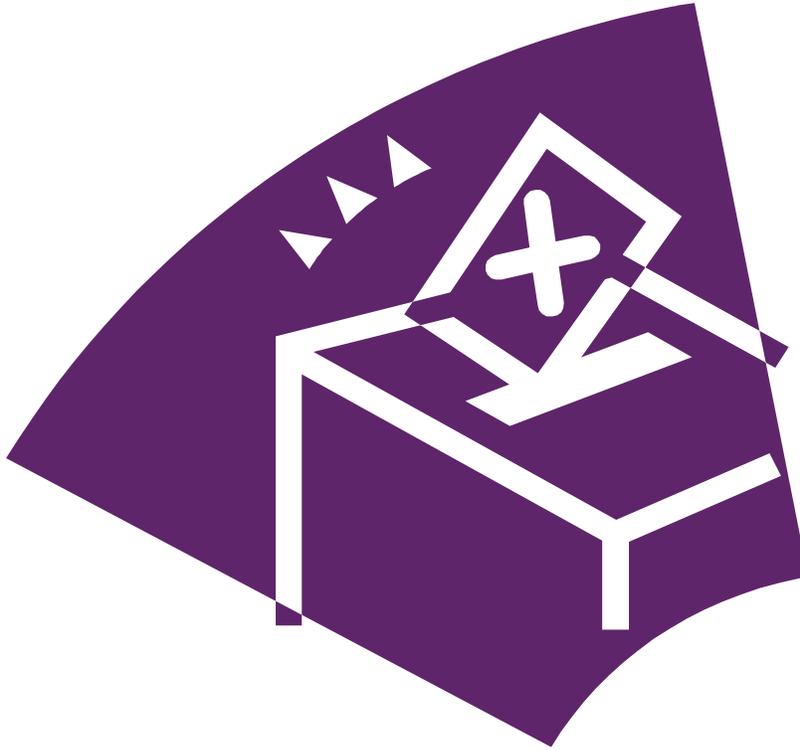
Responsible Division: Administration

Outcome: Economic Growth

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salary and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	26,613,716	22,786,400	51,851,260
<b>Total</b>	<b>\$ <u>26,613,716</u></b>	<b>\$ <u>22,786,400</u></b>	<b>\$ <u>51,851,260</u></b>
<b>Allocation by Project</b>			
KCI - Apron Improvements	\$ 26,613,716	\$ 22,786,400	\$ 51,851,260
<b>Total</b>	<b>\$ <u>26,613,716</u></b>	<b>\$ <u>22,786,400</u></b>	<b>\$ <u>51,851,260</u></b>
<b>Allocation by Fund</b>			
Kansas City Airports	\$ 22,215,840	\$ 9,000,000	\$ 25,346,000
Richards Gebaur KC Southern Railway	202,908	--	--
KCI Passenger Facility Charge	6,603,000	12,100,700	26,254,000
Customer Facility Charge	(2,408,032)	29,300	251,260
Special Facility Debt Fund	--	1,656,400	--
<b>Total</b>	<b>\$ <u>26,613,716</u></b>	<b>\$ <u>22,786,400</u></b>	<b>\$ <u>51,851,260</u></b>



# Boards of Election



## **Department Purpose Statement**

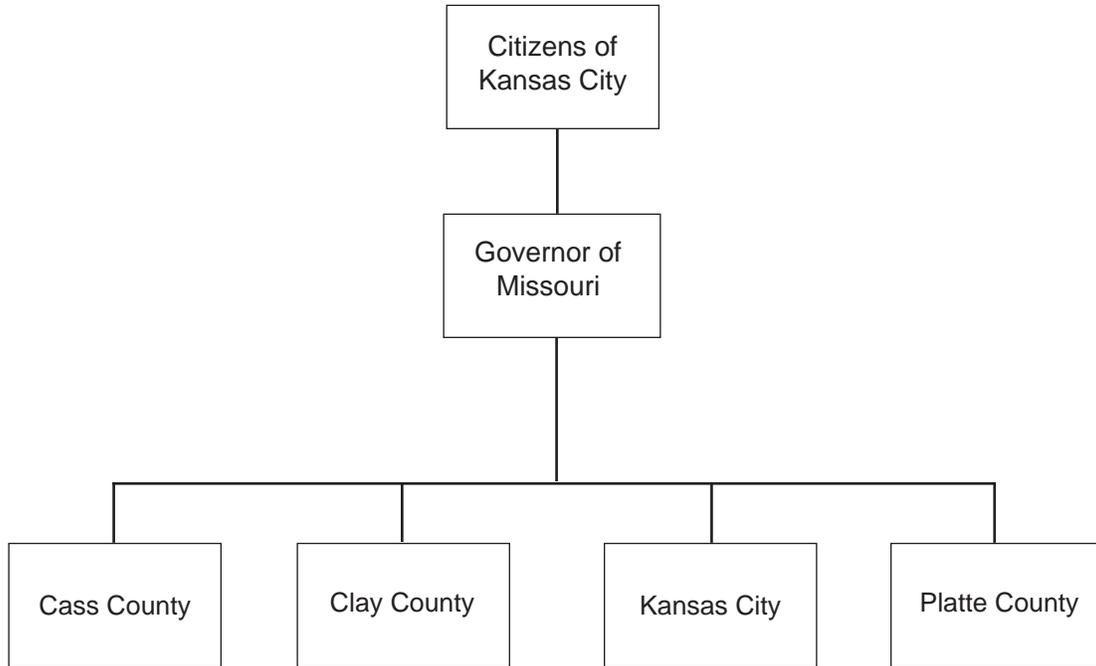
The Boards of Election Commissioners provide fair and free elections for the public.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Boards of Election

## Organization Chart



# Boards of Election

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 3,824,122	\$ 1,742,269	\$ 2,681,866
<b>Total</b>	<b>\$ 3,824,122</b>	<b>\$ 1,742,269</b>	<b>\$ 2,681,866</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	3,824,122	1,742,269	2,681,866
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,824,122</b>	<b>\$ 1,742,269</b>	<b>\$ 2,681,866</b>
<b>Allocation by Fund</b>			
General	\$ 3,824,122	\$ 1,742,269	\$ 2,681,866
<b>Total</b>	<b>\$ 3,824,122</b>	<b>\$ 1,742,269</b>	<b>\$ 2,681,866</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Less: Charges to Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Boards of Election

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 3,824,122	\$ 1,742,269	\$ 2,681,866
	<b>Administration and Registration</b>			
	Cass County Board of Elections	\$ --	\$ 1,000	\$ 1,000
	Clay County Board of Elections	325,653	422,869	400,000
	Kansas City Board of Elections	1,067,025	1,003,866	1,003,866
	Platte County Board of Elections	265,347	314,534	275,000
	<b>Total</b>	<b>\$ 1,658,025</b>	<b>\$ 1,742,269</b>	<b>\$ 1,679,866</b>
	<b>Elections</b>			
	Cass County	\$ 1,941	\$ --	\$ 2,000
	Clay County	217,512	--	100,000
	Kansas City	1,819,161	--	800,000
	Platte County	127,483	--	100,000
	<b>Total</b>	<b>\$ 2,166,097</b>	<b>\$ --</b>	<b>\$ 1,002,000</b>
	<b>Department Total</b>	<b>\$ 3,824,122</b>	<b>\$ 1,742,269</b>	<b>\$ 2,681,866</b>

# Administration and Registration

**Responsible Division: Administration and Registration**

**Outcome: Governance**

Administration and Registration ensures that elections are equitably administered and that all eligible citizens are provided appropriate access to participate in elections.

- Clay County Board of Elections
- Platte County Board of Elections
- Kansas City Board of Elections
- Cass County Board of Elections

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,658,025	1,742,269	1,679,866
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,658,025</u></b>	<b>\$ <u>1,742,269</u></b>	<b>\$ <u>1,679,866</u></b>

<b>Allocation by Fund</b>			
General	\$ 1,658,025	\$ 1,742,269	\$ 1,679,866
<b>Total</b>	<b>\$ <u>1,658,025</u></b>	<b>\$ <u>1,742,269</u></b>	<b>\$ <u>1,679,866</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Elections

**Responsible Division: Elections**

**Outcome: Governance**

Elections programs are responsible for organizing and administering primary, general, and special elections so that all eligible citizens are afforded the opportunity to participate in the democratic process.

- Cass County
- Kansas City

- Clay County
- Platte County

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	2,166,097	--	1,002,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,166,097</b>	<b>\$ --</b>	<b>\$ 1,002,000</b>

<b>Allocation by Fund</b>			
General	\$ 2,166,097	\$ --	\$ 1,002,000
<b>Total</b>	<b>\$ 2,166,097</b>	<b>\$ --</b>	<b>\$ 1,002,000</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

The FY 2012-13 Budget includes funding for the August 2012 Primary and the November 2012 General elections.

# Capital Projects



## **Department Purpose Statement**

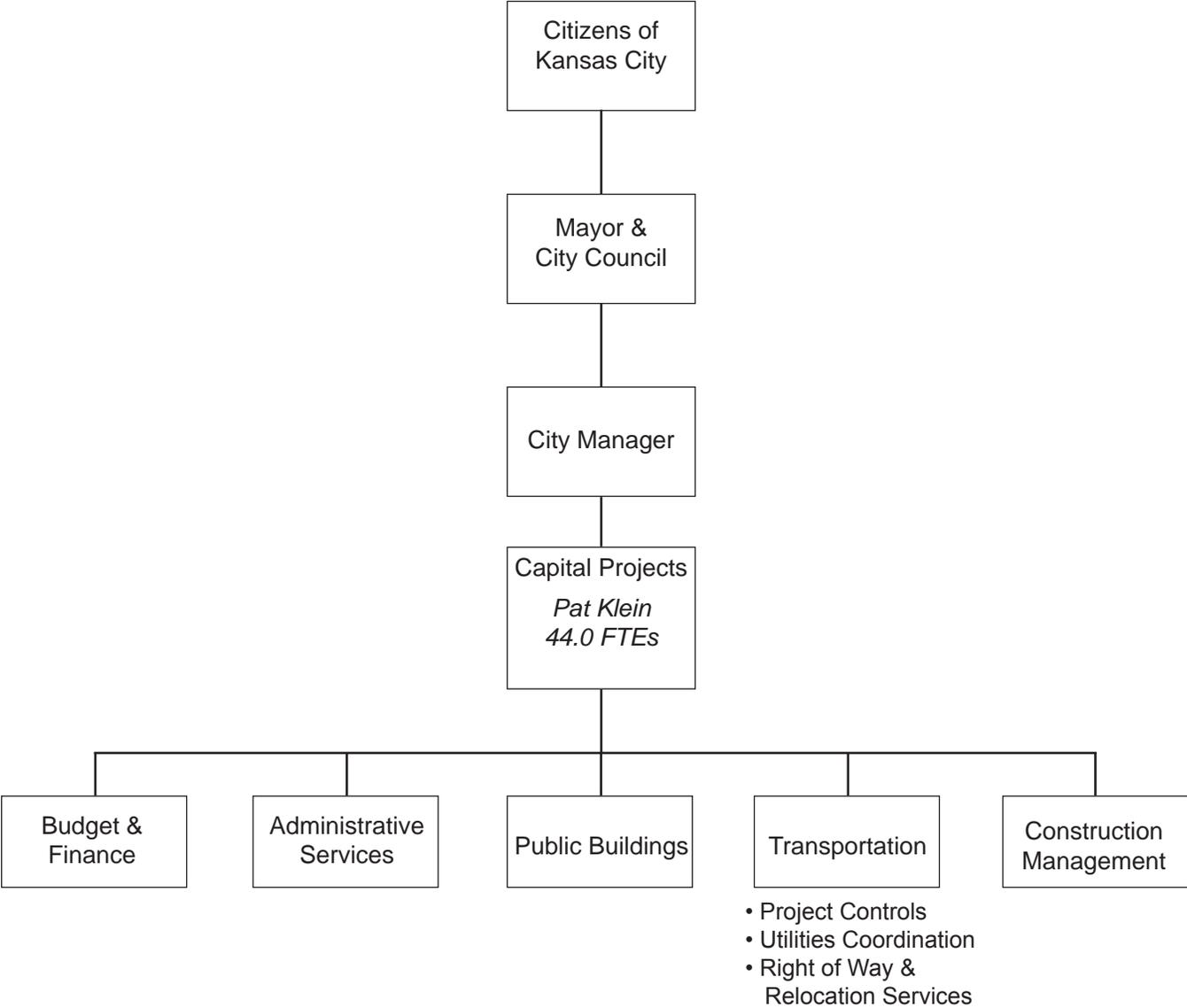
The Capital Projects Department seeks to deliver capital improvements, including roadways, bridges and public buildings, to the citizens of Kansas City in an efficient and cost-effective manner.

## **Desired Community Outcomes**

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and stormwater systems, and viable roads and bridges.

# Capital Projects

## Organization Chart



# Capital Projects

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Infrastructure	\$ 59,667,156	\$ 5,607,064	\$ 3,785,817
<b>Total</b>	<b>\$ 59,667,156</b>	<b>\$ 5,607,064</b>	<b>\$ 3,785,817</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Improvements and Maintenance	59,667,156	5,607,064	3,785,817
Debt Service	--	--	--
<b>Total</b>	<b>\$ 59,667,156</b>	<b>\$ 5,607,064</b>	<b>\$ 3,785,817</b>
<b>Allocation by Fund</b>			
General	\$ 127,497	\$ --	\$ --
Fire Sales Tax	69,814	--	--
Public Safety Sales Tax	4,551,783	--	--
Arterial Street Impact Fee	1,431,217	--	--
ARRA Stimulus	4,582,883	--	--
Capital Improvements	48,879,515	5,607,064	3,785,817
Downtown Arena Project	24,447	--	--
<b>Total</b>	<b>\$ 59,667,156</b>	<b>\$ 5,607,064</b>	<b>\$ 3,785,817</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	3.0	3.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>3.0</b>	<b>3.0</b>

# Capital Projects

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Public Infrastructure		\$ 59,667,156	\$ 5,607,064	\$ 3,785,817
	Capital Projects Management	\$ 59,667,156	\$ 5,607,064	\$ 3,785,817
	Department Total	<u>\$ 59,667,156</u>	<u>\$ 5,607,064</u>	<u>\$ 3,785,817</u>

# Capital Projects Department

**Responsible Division: Project Management**

**Outcome: Public Infrastructure**

CPO designs, reviews, inspects, and manages City-wide roadway, bridge, and building construction projects so that projects are constructed in accordance with established standards, budgets, and timelines.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Capital Improvements	59,667,156	5,607,064	3,785,817
<b>Total</b>	<b>\$ <u>59,667,156</u></b>	<b>\$ <u>5,607,064</u></b>	<b>\$ <u>3,785,817</u></b>

## Allocation by Projects

1st District Neighborhood Projects	\$ --	\$ --	\$ --
2nd District Neighborhood Projects	--	220,833	--
3rd District Neighborhood Projects	--	27,765	--
4th District Neighborhood Projects	--	212,649	--
5th District Neighborhood Projects	--	--	--
6th District Neighborhood Projects	--	--	--
22nd-23rd Street Corridor	2,645,345	--	--
23rd Street Bridge near Kemper Arena	86,549	--	--
58th St. Bridge over KCSRR	62,347	--	--
83rd Street Bridge Demolition	8,377	--	--
87th Street	869,303	--	--
Bannister Rd. & Blue Ridge Blvd.	133,801	--	--
Barry Road over Rush Creek	75,279	--	--
Block 112 Demo & Abatement	24,447	--	--
Blue Parkway over Small Creek	126,752	--	--
Chouteau Parkway-Centennial Blvd.	8,601,282	1,893,249	3,539,763
Fire Station Improvements	69,814	--	--
Forrester Viaduct over Railroad	6,474,450	--	--
Front Street and Grand Blvd.	70,130	--	--
Hillcrest Road @ 93rd Street	11,388	--	--
James Street Bridge over Railroad	173,764	--	--
Kansas City Business Center	141,432	--	--
Locust and Cherry Island Improvements	29,533	--	--
Lower Blue Parkway Bridge over Blue River	1,740,122	--	--
Maplewoods Parkway	353,331	--	--
Marlborough Neighborhood Sign	2,345	--	--
Metro Patrol Police Station	1,242,583	--	--
Mohart Center Improvements	760,832	--	--
N. Bennington-Parvin to NE 48th Street	656,579	--	--
N. Brighton Avenue	5,496,396	--	--
N. Congress Street Improvements	70,347	--	--
N. Oak Trafficway @ 96th Street	551,437	--	--
NE 96th Street Bridge	35,519	--	--
NE 108th Street Improvements	169,033	650,000	--
NE Indiana-55th to Gladstone	195,484	623,133	--
NE Industrial District Improvements	1,439	--	--
NE Reinking Road Bridge	42,009	--	--
NW 64th-68th (Gower) Connector	3,081,697	--	--

# Capital Projects Department

Responsible Division: Project Management  
 Outcome: Public Infrastructure

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Projects (continued)</b>			
NW 72nd Street & Waukomis	\$ 49,404	\$ --	\$ --
NW Barry Road (West of I-29)	1,926,196	--	--
NW Hampton Road Bridge	811,105	--	--
Operation Green Light	197,776	--	--
Phelps Road	15,231	--	--
Police Academy	34,653	--	--
Raytown Road Bridge	13,028	--	--
Red Bridge over Blue River	3,466,750	--	--
Red Bridge Road Phase 1	4,170,375	--	--
Red Bridge Road Phase 2	57,839	750,000	--
Right of Way Acquisition	--	229,435	246,054
Sni-A-Bar Bridge over KCSRR	2,304,859	--	--
South Patrol Police Station	3,274,547	--	--
Stadium Drive	1,604,998	--	--
Transportation Enhancement	1,027,353	--	--
Troost Bridge at Brush Creek	6,597,146	1,000,000	--
Woodswether Road Viaduct	112,750	--	--
<b>Total</b>	<b>\$ 59,667,156</b>	<b>\$ 5,607,064</b>	<b>\$ 3,785,817</b>

<b>Allocation by Fund</b>			
General	\$ 127,497	\$ --	\$ --
Fire Sales Tax	69,814	--	--
Public Safety Sales Tax	4,551,783	--	--
Arterial Street Impact Fee	1,431,217	--	--
ARRA Stimulus	4,582,883	--	--
Capital Improvements	48,879,515	5,607,064	3,785,817
Downtown Arena Project	24,447	--	--
<b>Total</b>	<b>\$ 59,667,156</b>	<b>\$ 5,607,064</b>	<b>\$ 3,785,817</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	3.0	3.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>3.0</b>	<b>3.0</b>

## Changes to the Budget

The FY 2012-13 Budget includes funding for the Capital Improvements Sales Tax neighborhood conservation projects yet to be determined by the Public Improvements Advisory Committee. Three positions are budgeted for right of way acquisition purposes; the majority of Capital Projects Department allocations can be found in the Interfund Services section of this document.

# City Auditor



**Department Purpose Statement**

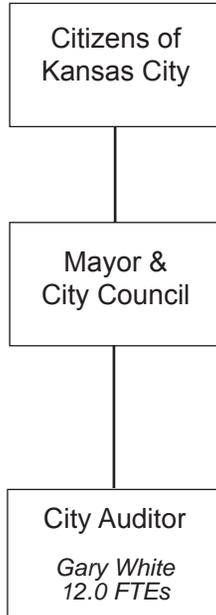
The City Auditor’s Office provides the City Council with independent, objective, and timely information, analyses, conclusions, and recommendations regarding the work of City government.

**Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# City Auditor

## Organization Chart



# City Auditor

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 1,144,783	\$ 1,202,764	\$ 1,255,830
<b>Total</b>	<b>\$ 1,144,783</b>	<b>\$ 1,202,764</b>	<b>\$ 1,255,830</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,030,738	\$ 1,055,029	\$ 1,171,328
Contracts	102,490	135,785	74,002
Supplies	10,261	9,950	8,500
Equipment	1,294	2,000	2,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,144,783</b>	<b>\$ 1,202,764</b>	<b>\$ 1,255,830</b>
<b>Allocation by Fund</b>			
General	\$ 1,144,783	\$ 1,202,764	\$ 1,255,830
<b>Total</b>	<b>\$ 1,144,783</b>	<b>\$ 1,202,764</b>	<b>\$ 1,255,830</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	11.0	11.0	12.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>11.0</b>	<b>11.0</b>	<b>12.0</b>

# City Auditor

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 1,144,783	\$ 1,202,764	\$ 1,255,830
	City Auditor	\$ 1,144,783	\$ 1,202,764	\$ 1,255,830
	<b>Department Total</b>	<u>\$ 1,144,783</u>	<u>\$ 1,202,764</u>	<u>\$ 1,255,830</u>

# City Auditor

**Responsible Department: City Auditor**

**Outcome: Governance**

The City Auditor serves as a catalyst for improving government and increasing public accountability by assisting elected officials and professional staff in reducing costs, increasing revenues, and improving the delivery of City services.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,030,738	\$ 1,055,029	\$ 1,171,328
Contracts	102,490	135,785	74,002
Supplies	10,261	9,950	8,500
Equipment	1,294	2,000	2,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,144,783</u></b>	<b>\$ <u>1,202,764</u></b>	<b>\$ <u>1,255,830</u></b>

**Allocation by Fund**

General	\$ 1,144,783	\$ 1,202,764	\$ 1,255,830
<b>Total</b>	<b>\$ <u>1,144,783</u></b>	<b>\$ <u>1,202,764</u></b>	<b>\$ <u>1,255,830</u></b>

**Personnel**

No. of Full Time Equivalent Positions	11.0	11.0	12.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>11.0</u></b>	<b><u>11.0</u></b>	<b><u>12.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget includes funding for one additional auditor. Additionally, the reduction in the budget for contracts reflects the transfer of the citizen survey project to the Office of Performance Management in the City Manager's Office.



# City Clerk



## **Department Purpose Statement**

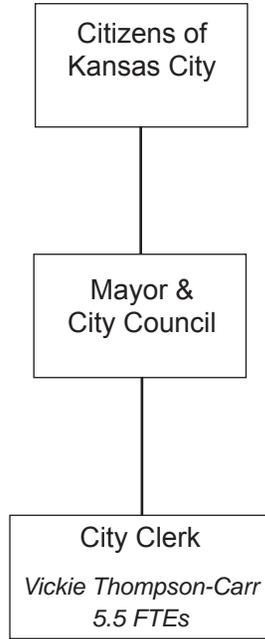
The Office of the City Clerk provides accurate, accessible, and timely legislative information to various constituencies including the Mayor, City Council, the public, and City staff. The primary function of the office is to provide administrative, research, and legislative support to the Mayor and City Council.

## **Desired Community Outcome**

**Governance-** Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# City Clerk

## Organization Chart



# City Clerk

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Governance	\$ 415,818	\$ 471,488	\$ 446,807
<b>Total</b>	<b>\$ 415,818</b>	<b>\$ 471,488</b>	<b>\$ 446,807</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 328,950	\$ 364,422	\$ 372,268
Contracts	81,557	101,766	69,239
Supplies	5,311	5,300	5,300
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 415,818</b>	<b>\$ 471,488</b>	<b>\$ 446,807</b>
<b>Allocation by Fund</b>			
General	\$ 415,818	\$ 471,488	\$ 446,807
<b>Total</b>	<b>\$ 415,818</b>	<b>\$ 471,488</b>	<b>\$ 446,807</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	5.5	5.5	5.5
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>

# City Clerk

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 415,818	\$ 471,488	\$ 446,807
	City Clerk's Office	\$ 415,818	\$ 471,488	\$ 446,807
	<b>Department Total</b>	<u>\$ 415,818</u>	<u>\$ 471,488</u>	<u>\$ 446,807</u>

# City Clerk

## Responsible Division: City Clerk

### Outcome: Governance

The City Clerk's Office provides quality customer service to the public, elected officials, and City staff through the effective distribution, retention, and processing of official legislative records and other information.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 328,950	\$ 364,422	\$ 372,268
Contracts	81,557	101,766	69,239
Supplies	5,311	5,300	5,300
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>415,818</u></b>	<b>\$ <u>471,488</u></b>	<b>\$ <u>446,807</u></b>

### Allocation by Fund

General	\$ 415,818	\$ 471,488	\$ 446,807
<b>Total</b>	<b>\$ <u>415,818</u></b>	<b>\$ <u>471,488</u></b>	<b>\$ <u>446,807</u></b>

### Personnel

No. of Full Time Equivalent Positions	5.5	5.5	5.5
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>5.5</u></b>	<b><u>5.5</u></b>	<b><u>5.5</u></b>

### Changes to the Budget

The FY 2012-13 Budget includes a reduction in the allocation for printing enabled by the transition to paperless City Council meetings.



# City Planning and Development



## **Department Purpose Statement**

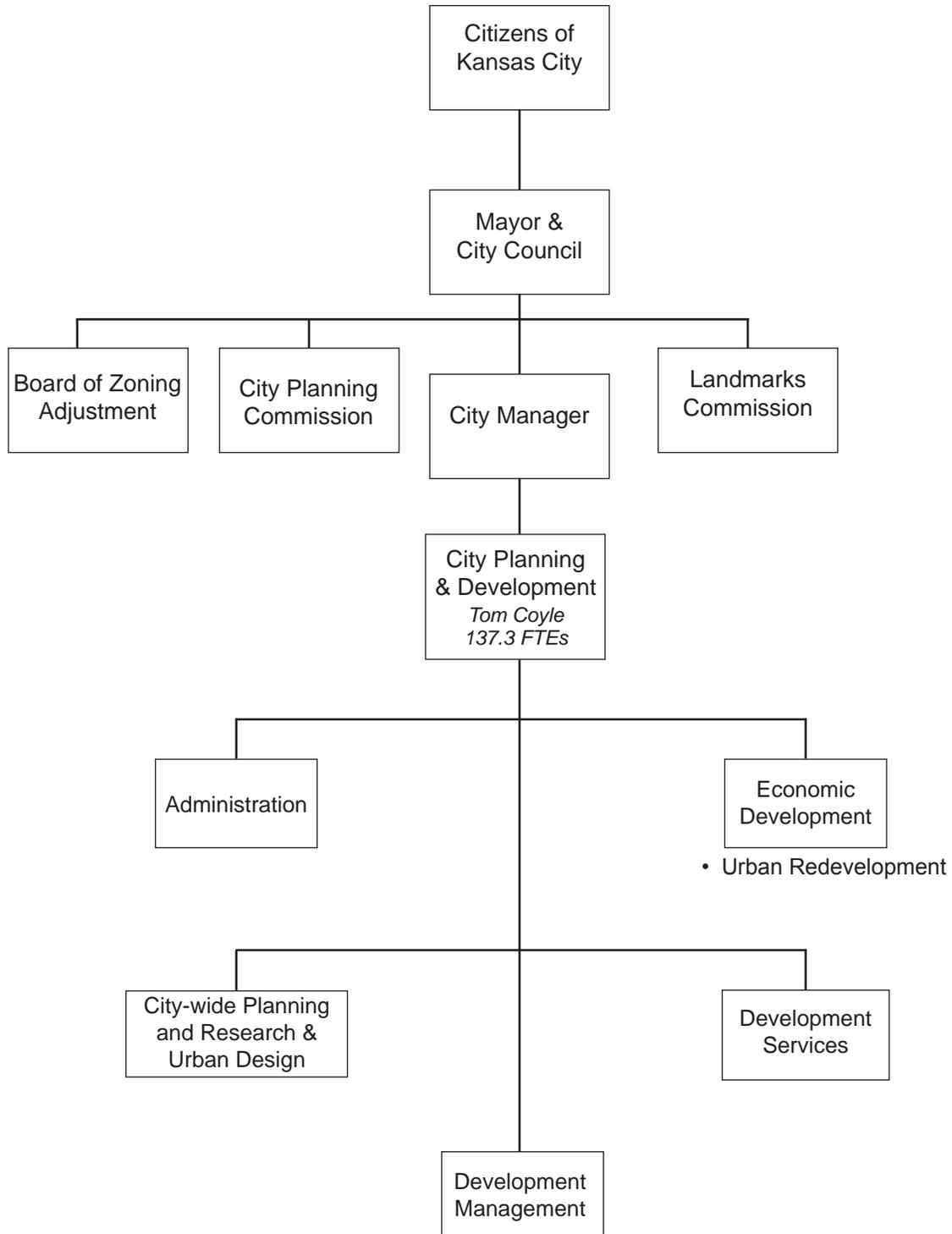
The City Planning and Development Department serves as Kansas City's lead planning agency by providing and coordinating economic development assistance and services.

## **Desired Community Outcomes**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# City Planning and Development

## Organization Chart



# City Planning and Development

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 15,130,053	\$ 14,539,013	\$ 14,248,490
<b>Total</b>	<b>\$ 15,130,053</b>	<b>\$ 14,539,013</b>	<b>\$ 14,248,490</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 11,131,401	\$ 10,224,716	\$ 10,406,033
Contracts	1,995,252	3,161,828	2,680,778
Supplies	96,040	241,350	158,459
Equipment	12,651	37,500	--
Debt Service	421,967	423,619	423,220
Capital Improvements	1,472,742	450,000	580,000
<b>Total</b>	<b>\$ 15,130,053</b>	<b>\$ 14,539,013</b>	<b>\$ 14,248,490</b>
<b>Allocation by Fund</b>			
General	\$ 2,761,678	\$ 4,132,009	\$ 3,839,290
Development Services	10,482,295	8,369,004	8,491,200
Arterial Street Impact Fees	230,904	63,000	63,000
Economic Development Initiative	51,109	--	--
ARRA Stimulus	297,162	--	--
Brownfields Revolving Loan	2,067	--	--
Capital Improvements	1,304,838	450,000	580,000
Midtown STIF	--	1,500,000	1,250,000
East Village STIF	--	25,000	25,000
<b>Total</b>	<b>\$ 15,130,053</b>	<b>\$ 14,539,013</b>	<b>\$ 14,248,490</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	160.0	142.0	139.0
Charges to/from Other Programs	(4.7)	(1.7)	(1.7)
Less: Charges to Capital Projects	1.0	--	--
<b>Total</b>	<b>156.3</b>	<b>140.3</b>	<b>137.3</b>

# City Planning and Development

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Economic Growth</b>		<b>\$ 15,130,053</b>	<b>\$ 14,539,013</b>	<b>\$ 14,248,490</b>
	<b>Administration</b>			
	City Development - Administration	\$ 714,922	\$ 629,125	\$ 451,897
	Financial Services	965,266	827,717	962,001
	<b>Total</b>	<b>\$ 1,680,188</b>	<b>\$ 1,456,842</b>	<b>\$ 1,413,898</b>
	<b>City-wide Planning and Research</b>			
	Midtown/Plaza Area Plan	\$ 3,567	\$ 250,000	\$ --
	City-Wide Planning and Research	805,192	885,372	908,825
	<b>Total</b>	<b>\$ 808,759</b>	<b>\$ 1,135,372</b>	<b>\$ 908,825</b>
	<b>Community Improvement Districts</b>	<b>\$ 93,750</b>	<b>\$ 215,000</b>	<b>\$ 215,000</b>
	<b>Development Management</b>			
	Board of Zoning Adjustment	\$ 7,701	\$ 7,500	\$ 7,500
	City Planning Commission	6,711	7,500	7,500
	Development Management	852,961	912,884	886,692
	Historic Preservation	198,960	191,272	141,083
	Landmarks Commission	22,744	3,500	3,500
	<b>Total</b>	<b>\$ 1,089,077</b>	<b>\$ 1,122,656</b>	<b>\$ 1,046,275</b>
	<b>Development Services</b>			
	Arterial Street Administration	\$ 63,000	\$ 63,000	\$ 63,000
	Development Services Administration	289,209	199,381	--
	Private Inspections	2,082,027	1,755,081	1,808,507
	Investigations	1,479,713	1,376,698	1,444,517
	Land Development Inspections	1,718,203	1,739,091	1,754,616
	Permits	1,259,820	1,193,966	1,232,917
	Plans Review	1,182,308	1,109,429	1,169,341
	Eng Development Services	107,743	--	--
	<b>Total</b>	<b>\$ 8,182,023</b>	<b>\$ 7,436,646</b>	<b>\$ 7,472,898</b>

# City Planning and Development

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Urban Redevelopment</b>				
	Commonwealth	\$ --	\$ 1,250,000	\$ 1,250,000
	Black Economic Union	22,545	--	--
	Linwood Housing	51,109	--	--
	Brownfields	650,974	--	--
	Economic Development Projects	615,503	438,040	576,473
	Beacon Hill Development	--	190,188	--
	East Village Property Maintenance	--	25,000	25,000
	City Market Operations	--	348,881	288,280
	Columbus Park Debt	421,967	423,619	423,220
	Land Trust Administration	41,416	46,769	48,621
	<b>Total</b>	<b>\$ 1,803,514</b>	<b>\$ 2,722,497</b>	<b>\$ 2,611,594</b>
<b>Capital Improvements</b>				
	Development Studies	\$ 853,017	\$ 450,000	\$ 580,000
	Redevelopment	416,625	--	--
	Streetscapes	203,100	--	--
	<b>Total</b>	<b>\$ 1,472,742</b>	<b>\$ 450,000</b>	<b>\$ 580,000</b>
<b>Department Total</b>		<b>\$ 15,130,053</b>	<b>\$ 14,539,013</b>	<b>\$ 14,248,490</b>

# Administration

**Responsible Division: Administration**

**Outcome: Economic Growth**

The Administration Division manages and supports the Department and coordinates with other City departments and major development agencies so that the City Planning and Development Department can serve effectively as Kansas City's lead planning agency.

- City Development Administration

- Financial Services

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,236,410	\$ 1,159,862	\$ 1,148,751
Contracts	443,161	286,160	260,102
Supplies	617	10,820	5,045
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b><u>\$ 1,680,188</u></b>	<b><u>\$ 1,456,842</u></b>	<b><u>\$ 1,413,898</u></b>
<b>Allocation by Fund</b>			
General	\$ --	\$ 629,125	\$ 451,897
Development Services	1,680,188	827,717	962,001
<b>Total</b>	<b><u>\$ 1,680,188</u></b>	<b><u>\$ 1,456,842</u></b>	<b><u>\$ 1,413,898</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	19.0	16.0	16.0
Charges to/from Other Programs	(1.0)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>18.0</u></b>	<b><u>16.0</u></b>	<b><u>16.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects a general fee increase of City Planning and Development related fees by 12%, an increase of \$120,000 because of an increase in the Consumer Price Index.

# City-wide Planning and Research

**Responsible Division: City-wide Planning and Research**

**Outcome: Economic Growth**

The City-wide Planning and Research Division provides data analyses, census research, and long-term planning services so that development is carefully managed.

- City-wide Planning

- Area Plans

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Average % of area plans completed (2 area plan scheduled)	no data	no target	50%
% of Landmark application presented within 30 days	no data	no target	90%
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 759,598	\$ 810,004	\$ 820,243
Contracts	46,311	315,568	78,782
Supplies	2,850	9,800	9,800
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 808,759</b>	<b>\$ 1,135,372</b>	<b>\$ 908,825</b>
<b>Allocation by Fund</b>			
General	\$ 808,574	\$ 885,372	\$ 908,825
Development Services	185	--	--
Midtown STIF	--	250,000	--
<b>Total</b>	<b>\$ 808,759</b>	<b>\$ 1,135,372</b>	<b>\$ 908,825</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	11.0	11.0	11.0
Charges to/from Other Programs	(1.0)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>10.0</b>	<b>11.0</b>	<b>11.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates \$250,000 in one-time funding for the Midtown/Plaza Area Plan.

# Community Improvement Districts

**Responsible Division: Economic Development**

**Outcome: Economic Growth**

The City contributes its fair share to Community Improvement Districts that include City properties and provide services that benefit those properties.

- Downtown Community Improvement District

- River Market Community Improvement District

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
% of staff review completion within 90 days	no data	no target	100%
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	93,750	215,000	215,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 93,750</b>	<b>\$ 215,000</b>	<b>\$ 215,000</b>
<b>Allocation by Fund</b>			
General	\$ 93,750	\$ 215,000	\$ 215,000
<b>Total</b>	<b>\$ 93,750</b>	<b>\$ 215,000</b>	<b>\$ 215,000</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Development Management

**Responsible Division: Development Management**

**Outcome: Economic Growth**

The Development Management Division provides development review services to the City Planning Commission (CPC) and the Board of Zoning Adjustment (BZA) so that development proposals can be thoroughly evaluated.

- Board of Zoning Adjustment
- City Planning Commission
- Development Management

- Historic Preservation
- Landmarks Commission

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Zoning adjustment applications reviewed	189	160	125
Planning applications reviewed	202	250	200
Administrative approvals (\$)	no data	no target	50

**Allocation by Expense Category**

Salaries and Benefits	\$ 945,474	\$ 984,118	\$ 960,913
Contracts	140,369	127,158	75,662
Supplies	3,234	11,380	9,700
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,089,077</b>	<b>\$ 1,122,656</b>	<b>\$ 1,046,275</b>

**Allocation by Fund**

General	\$ 298,647	\$ 596,527	\$ 558,800
Development Services	790,430	526,129	487,475
<b>Total</b>	<b>\$ 1,089,077</b>	<b>\$ 1,122,656</b>	<b>\$ 1,046,275</b>

**Personnel**

No. of Full Time Equivalent Positions	14.0	14.0	13.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>14.0</b>	<b>14.0</b>	<b>13.0</b>

**Changes to the Budget**

The FY 2012-13 Budget eliminates one vacant position in the Historic Preservation program.

# Development Services

**Responsible Division: Development Services Administration**

**Outcome: Economic Growth**

The Development Services Division provides complete, accurate, and timely services in the issuance of construction-related permits, plans, zoning determinations and clearances, floodplain information, and conformance verification letters.

- |                                       |                       |
|---------------------------------------|-----------------------|
| - Arterial Street Administration      | - Permits             |
| - Development Services Administration | - Plans Review        |
| - Investigations                      | - Private Inspections |
| - Land Development Inspections        |                       |

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
% of new building and addition plan reviews completed within 4 weeks of submittal	100%	90%	90%
% of requested inspections performed on day scheduled	100%	95%	95%
% request for service response in 14 days or less	91%	95%	80%

**Allocation by Expense Category**

Salaries and Benefits	\$ 7,471,449	\$ 6,708,209	\$ 6,869,296
Contracts	610,326	485,987	473,688
Supplies	87,597	204,950	129,914
Equipment	12,651	37,500	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 8,182,023</b>	<b>\$ 7,436,646</b>	<b>\$ 7,472,898</b>

**Allocation by Fund**

General	\$ 107,531	\$ 358,488	\$ 368,174
Development Services	8,011,492	7,015,158	7,041,724
Arterial Street Impact Fees	63,000	63,000	63,000
<b>Total</b>	<b>\$ 8,182,023</b>	<b>\$ 7,436,646</b>	<b>\$ 7,472,898</b>

**Personnel**

No. of Full Time Equivalent Positions	103.0	92.0	92.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>103.0</b>	<b>92.0</b>	<b>92.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Urban Redevelopment

## Responsible Division: Property and Economic Development

### Outcome: Economic Growth

The Urban Redevelopment Division provides permit expediting, project management, environmental reviews, brownfield facilitation, business assistance and special benefit district services directly to citizens. The division also coordinates the City's Demolition Lien Waiver and the Jackson County Land Trust programs.

- Brownfield Redevelopment
- Port Authority Riverfront Grant
- Columbus Park Debt
- Economic Development Projects
- Land Trust Administration
- Beacon Hill Development

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
% of applications presented to Lien Waiver Committee within 60 days	no data	no target	90%
% of applications presented to Development Assistance Team within 14 days	no data	no target	90%
Assessments for Brownfield Coalition Phase I & II	no data	no target	6

### Allocation by Expense Category

Salaries and Benefits	\$ 718,470	\$ 562,523	\$ 606,830
Contracts	661,335	1,731,955	1,577,544
Supplies	1,742	4,400	4,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	421,967	423,619	423,220
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 1,803,514</b>	<b>\$ 2,722,497</b>	<b>\$ 2,611,594</b>

### Allocation by Fund

General	\$ 1,453,176	\$ 1,447,497	\$ 1,336,594
Economic Development Initiative- HUD	51,109	--	--
ARRA Stimulus	297,162	--	--
Brownfields Revolving Loan	2,067	--	--
Midtown STIF	--	1,250,000	1,250,000
East Village STIF	--	25,000	25,000
<b>Total</b>	<b>\$ 1,803,514</b>	<b>\$ 2,722,497</b>	<b>\$ 2,611,594</b>

### Personnel

No. of Full Time Equivalent Positions	13.0	9.0	7.0
Charges to/from Other Programs	(2.7)	(1.7)	(1.7)
Less: Charges to Capital Projects	1.0	--	--
<b>Total</b>	<b>11.3</b>	<b>7.3</b>	<b>5.3</b>

### Changes to the Budget

The FY 2012-13 Budget transfers one position to the Housing and Community Development Department and eliminates one vacant position.

# Capital Improvements

**Responsible Division: Capital Improvements**

**Outcome: Economic Growth**

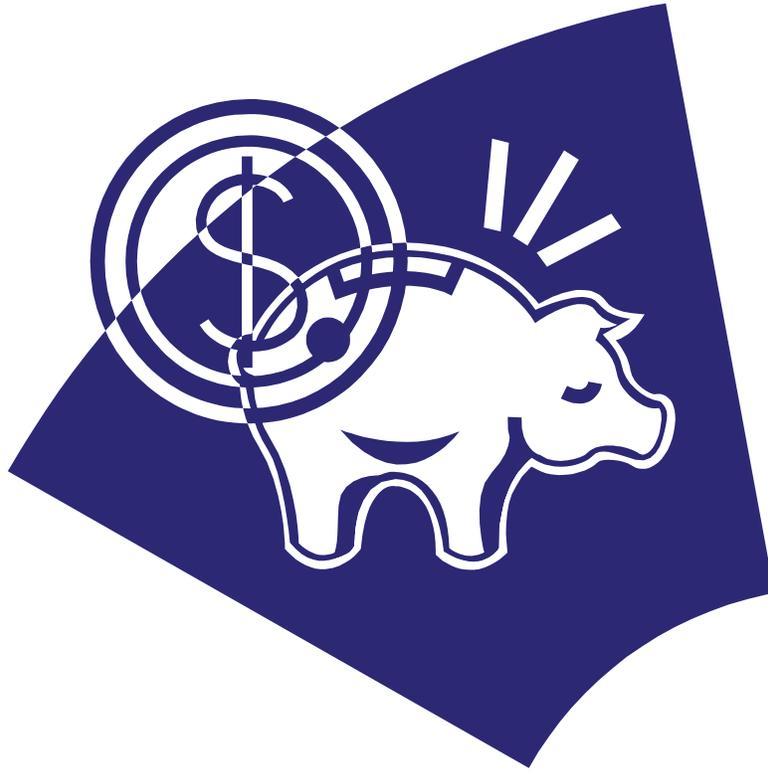
The Capital Improvements Division manages development studies, prepares and reviews redevelopment plans, and provides oversight of streetscape projects.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	1,472,742	450,000	580,000
<b>Total</b>	<b>\$ <u>1,472,742</u></b>	<b>\$ <u>450,000</u></b>	<b>\$ <u>580,000</u></b>

<b>Allocation by Project</b>			
20th Street Streetscape	\$ 44,066	\$ --	\$ --
2600 E. 28th St	225	--	--
66th Terrace/Broadmoor	192,155	--	--
Beacon Hill Improvements	77,349	--	--
Brownfield Beacon Hill	131,391	--	--
Brownfield Petro Assessment Citywide	44,596	--	--
City Market	--	--	80,000
Columbus Park Infrastructure	2,500	--	--
Downtown Community Improvement District	222,400	250,000	150,000
Grand Streetscape Plan	--	100,000	--
MCI-Community Garden	4,723	--	--
MCI-Improvements	7,003	--	--
NE 104th St & Huttig Ave	167,904	--	--
North Oak Corridor Streetscape	187,796	--	--
Paseo West 18th and Vine Study	40,381	--	--
Port Authority	--	--	275,000
Riverfront West Walkway	16,163	--	--
Rivermarket Community Improvement District	82,240	--	75,000
Shoppers Parkade	107,560	--	--
Town of Kansas	3,061	--	--
Transportation Study-Dist 4	--	100,000	--
Truman Deck Analysis	53,845	--	--
Union Hill District Streetscape	1,888	--	--
Westport Lighting	85,496	--	--
<b>Total</b>	<b>\$ <u>1,472,742</u></b>	<b>\$ <u>450,000</u></b>	<b>\$ <u>580,000</u></b>

<b>Allocation by Fund</b>			
Capital Improvements	\$ 1,304,838	\$ 450,000	\$ 580,000
Arterial Street Impact Fees	167,904	--	--
<b>Total</b>	<b>\$ <u>1,472,742</u></b>	<b>\$ <u>450,000</u></b>	<b>\$ <u>580,000</u></b>

# Contingent Appropriation



## **Department Purpose Statement**

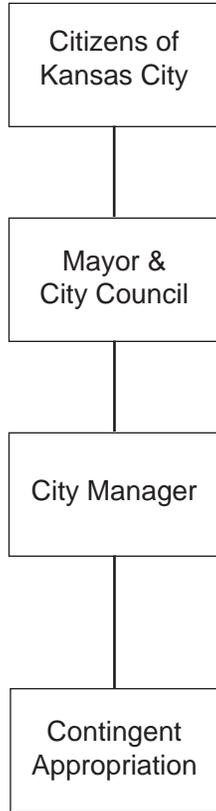
The Contingent Appropriation Program adheres to the City Ordinance requirement of reserving an amount not less than one nor more than three percent of the estimated General Fund revenues as a contingency.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Contingent Appropriation

## Organization Chart



# Contingent Appropriation

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 2,385	\$ 4,700,000	\$ 10,500,000
<b>Total</b>	<b>\$ 2,385</b>	<b>\$ 4,700,000</b>	<b>\$ 10,500,000</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ 5,900,000
Contracts	2,385	4,700,000	4,600,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,385</b>	<b>\$ 4,700,000</b>	<b>\$ 10,500,000</b>
<b>Allocation by Fund</b>			
General	\$ 2,385	\$ 4,700,000	\$ 10,500,000
<b>Total</b>	<b>\$ 2,385</b>	<b>\$ 4,700,000</b>	<b>\$ 10,500,000</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Contingent Appropriation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 2,385	\$ 4,700,000	\$ 10,500,000
	<b>Contingent Appropriation</b>			
	Contingent Appropriation	\$ 2,385	\$ 4,700,000	\$ 4,600,000
	KCPD Salary Raises	--	--	5,000,000
	City Salary Raises	--	--	2,500,000
	Managerial Initiatives	--	--	(1,600,000)

# Contingent Appropriation

**Responsible Department: Finance**

**Outcome: Governance**

The purpose of the Contingent Appropriation is to reserve funding for unexpected expenses and to implement strategic managerial policies.

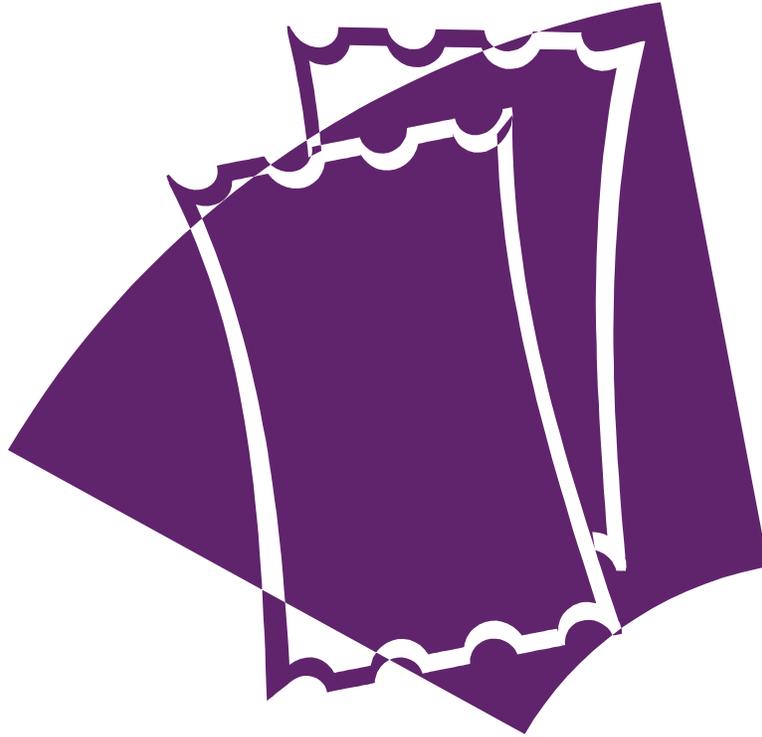
	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ 5,900,000
Contracts	2,385	4,700,000	4,600,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,385</u></b>	<b>\$ <u>4,700,000</u></b>	<b>\$ <u>10,500,000</u></b>
<b>Allocation by Fund</b>			
General	\$ 2,385	\$ 4,700,000	\$ 10,500,000
<b>Total</b>	<b>\$ <u>2,385</u></b>	<b>\$ <u>4,700,000</u></b>	<b>\$ <u>10,500,000</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget includes \$4.6 million for emergency or unbudgeted expenses. This "rainy day fund" was established by Ordinance No. 090129, which states "the annual budget ordinance shall contain an appropriation of not less than one percent or more than three percent of the estimated general fund revenues." The Budget also includes \$7,500,000 for salary raises and a negative budget of \$1.4 million for departmental consolidations that will be implemented.

# Contingent Appropriation

# Convention and Entertainment Facilities



## **Department Purpose Statement**

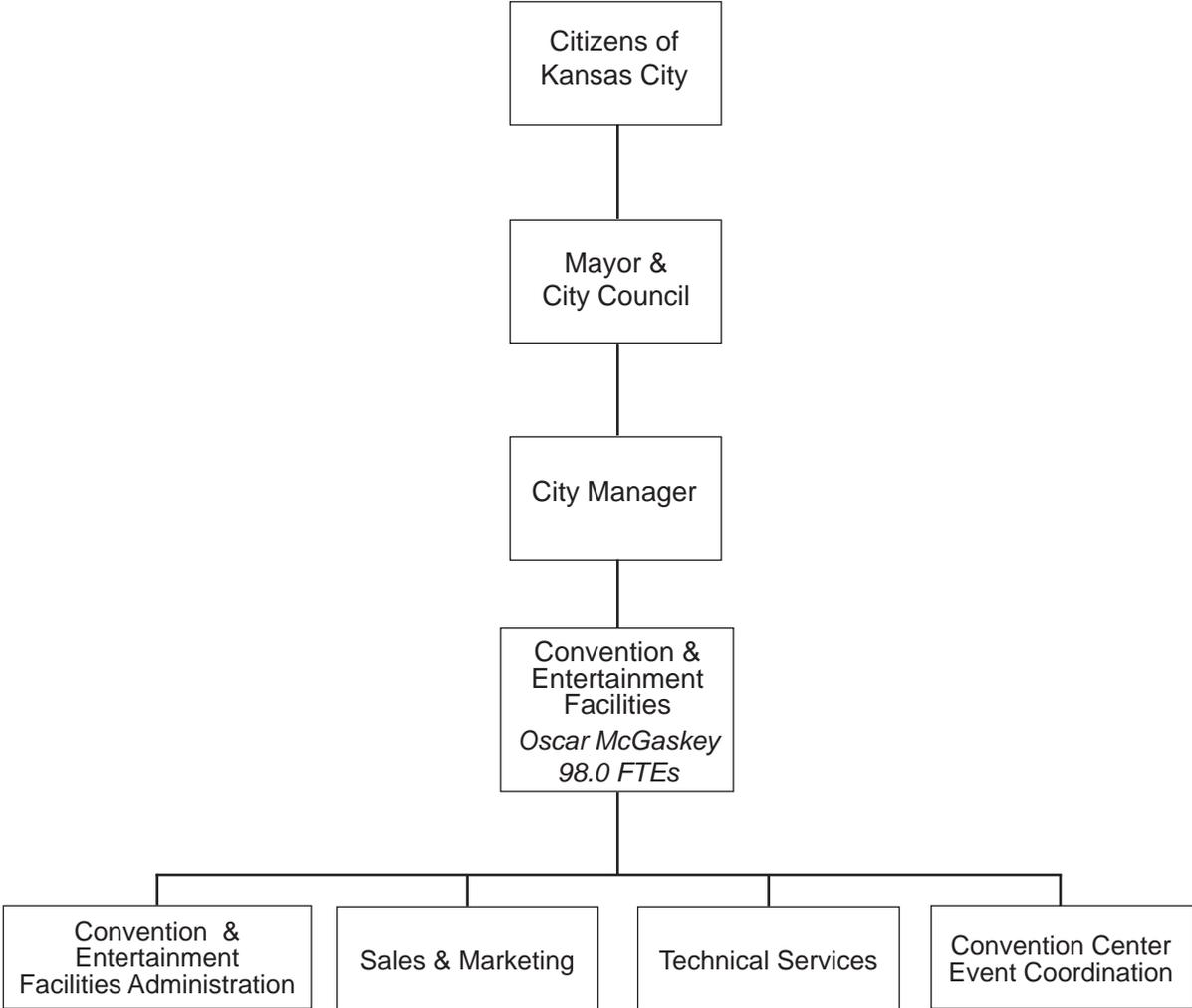
The Convention and Entertainment Facilities Department provides entertainment opportunities and an economic engine for the citizens of Kansas City so that the downtown is fully utilized and tax revenue is generated through the hosting of various events including conventions, consumer shows, sporting events, concerts, and other performing arts events.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Convention and Entertainment Facilities

## Organization Chart



- American Royal Operations

# Convention and Entertainment Facilities

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 34,992,715	\$ 35,625,516	\$ 36,018,896
<b>Total</b>	<b>\$ 34,992,715</b>	<b>\$ 35,625,516</b>	<b>\$ 36,018,896</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 5,014,286	\$ 4,983,057	\$ 4,978,040
Contracts	11,080,051	10,722,262	11,240,194
Supplies	295,848	530,320	536,680
Equipment	38,875	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	17,916,555	19,239,652	18,861,795
Capital Maintenance	647,100	150,225	402,187
<b>Total</b>	<b>\$ 34,992,715</b>	<b>\$ 35,625,516</b>	<b>\$ 36,018,896</b>
<b>Allocation by Fund</b>			
General	\$ 2,305,799	\$ 2,270,600	\$ 2,266,325
Convention and Tourism	16,331,251	15,689,432	16,206,036
Convention and Sports Complex	16,355,665	17,665,484	17,546,535
<b>Total</b>	<b>\$ 34,992,715</b>	<b>\$ 35,625,516</b>	<b>\$ 36,018,896</b>
<b>Personnel by Department</b>			
No. of Full Time Equivalent Positions	101.0	97.0	98.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>101.0</b>	<b>97.0</b>	<b>98.0</b>

# Convention and Entertainment Facilities

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Economic Growth</b>		<b>\$ 34,992,715</b>	<b>\$ 35,625,516</b>	<b>\$ 36,018,896</b>
	<b>Administration</b>	<b>\$ 821,335</b>	<b>\$ 804,387</b>	<b>\$ 825,463</b>
	<b>American Royal Center</b>			
	ARC Operations	\$ 257,189	\$ 836,286	\$ 855,178
	Debt Service - ARC Renovations	2,265,799	2,270,600	2,266,325
	ARC Event Support	747,198	--	--
	Kemper Arena	954,470	963,714	963,714
	<b>Total</b>	<b>\$ 4,224,656</b>	<b>\$ 4,070,600</b>	<b>\$ 4,085,217</b>
	<b>Convention Center Event Services</b>			
	Box Office	\$ 212,138	\$ 229,986	\$ 247,250
	Event Coordination	610,548	515,499	601,502
	Event Support	2,294,219	2,374,963	2,408,919
	Technical Services	1,143,523	1,076,573	1,150,182
	<b>Total</b>	<b>\$ 4,260,428</b>	<b>\$ 4,197,021</b>	<b>\$ 4,407,853</b>
	<b>Convention Center Facility Operations</b>			
	Facilities Maintenance	\$ 7,426,234	\$ 7,626,846	\$ 7,632,707
	KC Explorers	117,841	225,000	325,000
	Capital Maintenance	496,204	150,225	402,187
	<b>Total</b>	<b>\$ 8,040,279</b>	<b>\$ 8,002,071</b>	<b>\$ 8,359,894</b>
	<b>Convention Center Marketing</b>			
	Convention Center Marketing	\$ 220,762	\$ 250,000	\$ 250,000
	Sales and Marketing	383,634	435,953	543,934
	Marketing Agreements	685,956	200,000	--
	<b>Total</b>	<b>\$ 1,290,352</b>	<b>\$ 885,953</b>	<b>\$ 793,934</b>
	<b>Convention Center Debt Service</b>	<b>\$ 16,355,665</b>	<b>\$ 17,665,484</b>	<b>\$ 17,546,535</b>
	<b>Department Total</b>	<b>\$ 34,992,715</b>	<b>\$ 35,625,516</b>	<b>\$ 36,018,896</b>

# Administration

## Responsible Division: Convention and Entertainment Facilities Administration

### Outcome: Economic Growth

Administration provides effective and efficient staff support to the Convention and Entertainment Facilities personnel and its clients so that repeat and referral business is generated and a positive economic impact to the City is realized.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 733,626	\$ 685,764	\$ 699,321
Contracts	83,062	114,398	121,873
Supplies	4,647	4,225	4,269
Equipment	--	--	--
Capital Improvements	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>821,335</u></b>	<b>\$ <u>804,387</u></b>	<b>\$ <u>825,463</u></b>

### Allocation by Fund

Convention and Tourism	\$ 821,335	\$ 804,387	\$ 825,463
<b>Total</b>	<b>\$ <u>821,335</u></b>	<b>\$ <u>804,387</u></b>	<b>\$ <u>825,463</u></b>

### Personnel

No. of Full Time Equivalent Positions	8.0	8.0	8.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>8.0</u></b>	<b><u>8.0</u></b>	<b><u>8.0</u></b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# American Royal Center

**Responsible Division: Convention and Entertainment Facilities Administration**

**Outcome: Economic Growth**

American Royal Center (ARC) provides support for promoters, exhibitors, and attendees so that the American Royal Center and Kemper Arena are considered desirable venues for sporting events, concerts, horse shows and other events.

- ARC Operations

- Debt Service for ARC Renovations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Events held - Kemper Arena	28	20	20
Events held - American Royal Complex	15	12	12

## Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,807,961	1,800,000	1,818,892
Supplies	--	--	--
Equipment	--	--	--
Capital Improvements	150,896	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	2,265,799	2,270,600	2,266,325
<b>Total</b>	<b>\$ 4,224,656</b>	<b>\$ 4,070,600</b>	<b>\$ 4,085,217</b>

## Allocation by Fund

General	\$ 2,265,799	\$ 2,270,600	\$ 2,266,325
Convention and Tourism	1,958,857	1,800,000	1,818,892
<b>Total</b>	<b>\$ 4,224,656</b>	<b>\$ 4,070,600</b>	<b>\$ 4,085,217</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Convention Center Event Services

**Responsible Division: Convention Center Event Coordination**

**Outcome: Economic Growth**

Convention Center Event Coordination provides support for promoters, exhibitors, and attendees so that Bartle Hall and Municipal Auditorium are considered desirable facilities for conventions, tradeshow, seminars, and concerts, leading to further economic growth in Kansas City.

- Event Coordination
- Event Support
- Box Office
- Technical Services

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Client satisfaction rating	no data	4.5	4.5

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,544,396	\$ 2,526,362	\$ 2,568,686
Contracts	1,560,709	1,451,985	1,620,529
Supplies	155,323	218,674	218,638
Equipment	--	--	--
Capital Improvements	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,260,428</b>	<b>\$ 4,197,021</b>	<b>\$ 4,407,853</b>

**Allocation by Fund**

Convention and Tourism	\$ 4,260,428	\$ 4,197,021	\$ 4,407,853
<b>Total</b>	<b>\$ 4,260,428</b>	<b>\$ 4,197,021</b>	<b>\$ 4,407,853</b>

**Personnel**

No. of Full Time Equivalent Positions	63.0	59.0	59.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>63.0</b>	<b>59.0</b>	<b>59.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Convention Center Facility Operations

**Responsible Division: Technical Services**

**Outcome: Economic Growth**

Convention Center Facility Maintenance enhances the technical and physical amenities of the Convention Center so that Bartle Hall and Municipal Auditorium are considered desirable facilities for conventions, trade shows, and seminars and concerts, leading to further economic growth in Kansas City.

- Kansas City Explorers
- Facility Capital Improvements
- Facilities Management

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Client satisfaction rating (out of 5)	no data	4.5	4.5

**Allocation by Expense Category**

Salaries and Benefits	\$ 1,383,608	\$ 1,433,878	\$ 1,264,999
Contracts	6,018,310	6,114,947	6,383,335
Supplies	134,856	303,021	309,373
Equipment	7,301	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	496,204	150,225	402,187
<b>Total</b>	<b>\$ 8,040,279</b>	<b>\$ 8,002,071</b>	<b>\$ 8,359,894</b>

**Allocation by Fund**

Convention and Tourism	\$ 8,040,279	\$ 8,002,071	\$ 8,359,894
<b>Total</b>	<b>\$ 8,040,279</b>	<b>\$ 8,002,071</b>	<b>\$ 8,359,894</b>

**Personnel by Department**

<b>Convention and Entertainment</b>			
No. of Full Time Equivalent Positions	24.0	24.0	24.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>24.0</b>	<b>24.0</b>	<b>24.0</b>

**Changes to the Budget**

The FY 2012-13 Budget transfers \$200,000 from the Marketing program and consolidates \$325,000 of funding for the KC Explorers. Additionally, funding for capital maintenance on the facilities increases by \$250,000.

# Convention Center Marketing

## Responsible Division: Convention Center Sales

### Outcome: Economic Growth

Convention Center Marketing promotes the Convention Center so that Bartle Hall and Municipal Auditorium are used frequently and fully leading to further economic growth in Kansas City.

- Sales
- Special Projects
- Convention Center Marketing

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Citywide conventions	17	18	14
Non-City wide conventions	18	20	6
Other events booked at Convention Center	214	164	164
Estimated attendance	745,477	602,571	548,340

### Allocation by Expense Category

Salaries and Benefits	\$ 352,656	\$ 337,053	\$ 445,034
Contracts	905,100	544,500	344,500
Supplies	1,022	4,400	4,400
Equipment	31,574	--	--
Capital Improvements	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,290,352</b>	<b>\$ 885,953</b>	<b>\$ 793,934</b>

### Allocation by Fund

General	\$ 40,000	\$ --	\$ --
Convention and Tourism	1,250,352	885,953	793,934
<b>Total</b>	<b>\$ 1,290,352</b>	<b>\$ 885,953</b>	<b>\$ 793,934</b>

### Personnel

No. of Full Time Equivalent Positions	6.0	6.0	7.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>6.0</b>	<b>6.0</b>	<b>7.0</b>

### Changes to the Budget

The FY 2012-13 Budget adds one position to bolster sales and advertising.

# Convention Center Debt Service

**Responsible Division: Convention Center Technical Services**

**Outcome: Economic Growth**

Convention Center Debt Service includes debt for the Bartle Hall Expansion.

- Debt Service - Bartle Hall Expansion

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	704,909	696,432	951,065
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	15,650,756	16,969,052	16,595,470
<b>Total</b>	<b>\$ <u>16,355,665</u></b>	<b>\$ <u>17,665,484</u></b>	<b>\$ <u>17,546,535</u></b>
<b>Allocation by Fund</b>			
Convention and Sports Complex	\$ <u>16,355,665</u>	\$ <u>17,665,484</u>	\$ <u>17,546,535</u>
<b>Total</b>	<b>\$ <u>16,355,665</u></b>	<b>\$ <u>17,665,484</u></b>	<b>\$ <u>17,546,535</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

# Convention and Tourism



## **Department Purpose Statement**

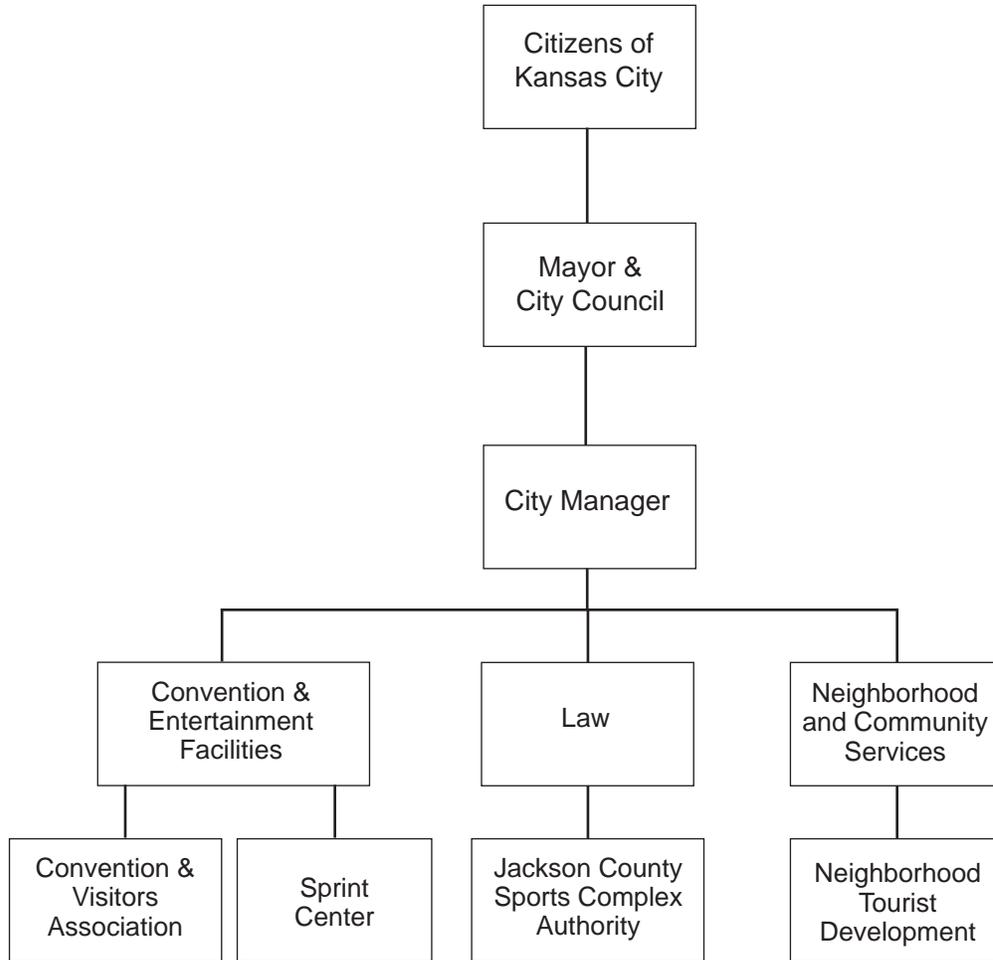
The Convention and Tourism Program promotes Kansas City as an attractive, superior destination for conventions, visiting, and tourism, thereby allowing the City to grow as a vibrant economic and entertainment center.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Convention and Tourism

## Organization Chart



# Convention and Tourism

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 23,864,470	\$ 24,429,926	\$ 24,854,537
<b>Total</b>	<b>\$ 23,864,470</b>	<b>\$ 24,429,926</b>	<b>\$ 24,854,537</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	3,095,173	3,574,178	3,615,870
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	6,953,961	7,035,750	7,291,900
Debt Service	13,815,336	13,819,998	13,946,767
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 23,864,470</b>	<b>\$ 24,429,926</b>	<b>\$ 24,854,537</b>
<b>Allocation by Fund</b>			
General	\$ 1,530,000	\$ --	\$ --
Neighborhood Tourist Development	1,565,173	1,574,178	1,615,870
Convention and Tourism	5,894,505	7,985,750	6,241,900
Downtown Arena Project	14,874,792	14,869,998	14,996,767
Convention and Sports Complex	--	2,000,000	2,000,000
<b>Total</b>	<b>\$ 23,864,470</b>	<b>\$ 24,429,926</b>	<b>\$ 24,854,537</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Convention and Tourism

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Economic Growth</b>		<b>\$ 23,864,470</b>	<b>\$ 24,429,926</b>	<b>\$ 24,854,537</b>
	Convention and Visitors Association	\$ 6,953,961	\$ 7,035,750	\$ 7,291,900
	Jackson County Sports Complex Authority	\$ 1,530,000	\$ 2,000,000	\$ 2,000,000
	Neighborhood Tourist Development	\$ 1,565,173	\$ 1,574,178	\$ 1,615,870
	Sprint Center Debt	\$ 13,815,336	\$ 13,819,998	\$ 13,946,767
	<b>Department Total</b>	<b>\$ 23,864,470</b>	<b>\$ 24,429,926</b>	<b>\$ 24,854,537</b>

# Convention and Visitors Association

**Responsible Division: Convention & Entertainment Facilities Administration**

**Outcome: Economic Growth**

The Convention and Visitors Association (CVA) promotes convention and tourism opportunities in Kansas City to maximize the economic benefit from visitors to the City.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	6,953,961	7,035,750	7,291,900
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>6,953,961</u></b>	<b>\$ <u>7,035,750</u></b>	<b>\$ <u>7,291,900</u></b>

<b>Allocation by Fund</b>			
Convention and Tourism	\$ 5,894,505	\$ 5,985,750	\$ 6,241,900
Downtown Arena Project	1,059,456	1,050,000	1,050,000
<b>Total</b>	<b>\$ <u>6,953,961</u></b>	<b>\$ <u>7,035,750</u></b>	<b>\$ <u>7,291,900</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget includes an increase of \$256,150, or 4.3%. This is primarily due to improving collections from the hotel/motel tax, of which 40% is earmarked for the CVA.

# Jackson County Sports Complex Authority

**Responsible Division: Legal Services**

**Outcome: Economic Growth**

The Jackson County Sports Complex Authority oversees the management of Arrowhead Stadium and Kauffman Stadium to provide regional venues for athletic and other activities.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,530,000	2,000,000	2,000,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,530,000</u></b>	<b>\$ <u>2,000,000</u></b>	<b>\$ <u>2,000,000</u></b>
<b>Allocation by Fund</b>			
General	\$ 1,530,000	\$ --	\$ --
Convention and Sports Complex	--	2,000,000	2,000,000
<b>Total</b>	<b>\$ <u>1,530,000</u></b>	<b>\$ <u>2,000,000</u></b>	<b>\$ <u>2,000,000</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

The FY 2012-13 Budget maintains funding for the Authority at \$2 million from non-General Fund sources.

# Neighborhood Tourist Development

**Responsible Division: Neighborhood and Community Services Administration**

**Outcome: Economic Growth**

The Neighborhood Tourist Development Program makes funds available to local not-for-profit neighborhood organizations with whom the City has contracted to promote Kansas City as an international trade, convention, visitor, and tourist center through cultural, social, ethnic, historic, educational, and recreational activities.

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,565,173	1,574,178	1,615,870
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,565,173</u></b>	<b>\$ <u>1,574,178</u></b>	<b>\$ <u>1,615,870</u></b>

<b>Allocation by Fund</b>			
Neighborhood Tourist Development	\$ 1,565,173	\$ 1,574,178	\$ 1,615,870
<b>Total</b>	<b>\$ <u>1,565,173</u></b>	<b>\$ <u>1,574,178</u></b>	<b>\$ <u>1,615,870</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget includes an increase of \$41,695, or 2.6%. This is due to improving collections from the hotel/motel tax, of which 10% is earmarked for NTDF purposes.

# Sprint Center

**Responsible Division: City Treasurer**

**Outcome: Economic Growth**

The Sprint Center provides a world-class venue for sporting events, concerts and other attractions in the Kansas City metro area.

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	13,815,336	13,819,998	13,946,767
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 13,815,336</b>	<b>\$ 13,819,998</b>	<b>\$ 13,946,767</b>
<b>Allocation by Fund</b>			
Downtown Arena Project	\$ 13,815,336	\$ 13,819,998	\$ 13,946,767
<b>Total</b>	<b>\$ 13,815,336</b>	<b>\$ 13,819,998</b>	<b>\$ 13,946,767</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

The FY 2012-13 Budget reflects a slight increase in the debt service payment. Revenue from voter approved fees on car rentals and lodging provide resources for these payments.

# Debt Service



## **Department Purpose Statement**

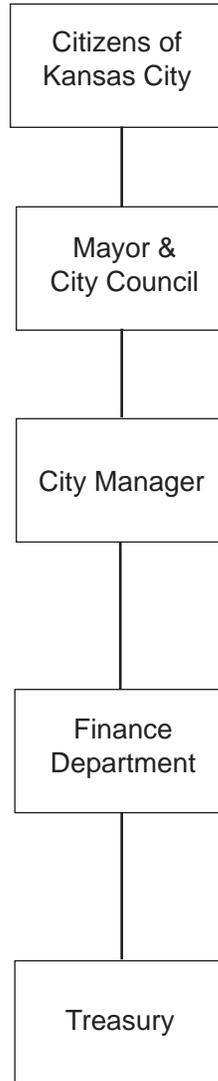
The Debt Service Program maintains the City's ability to incur debt and other long-term obligations at favorable interest rates in amounts needed for capital improvements, economic development, and facilities or equipment to provide essential City services.

## **Desired Community Outcome**

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and storm water systems, and viable roads and bridges.

# Debt Service

## Organization Chart



- Debt Service

# Debt Service

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Infrastructure	\$ 22,650,811	\$ 25,626,333	\$ 34,101,679
<b>Total</b>	<b>\$ 22,650,811</b>	<b>\$ 25,626,333</b>	<b>\$ 34,101,679</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	22,650,811	25,626,333	34,101,679
<b>Total</b>	<b>\$ 22,650,811</b>	<b>\$ 25,626,333</b>	<b>\$ 34,101,679</b>
<b>Allocation by Fund</b>			
General	\$ 153,000	\$ --	\$ 1,156,983
General Debt and Interest	21,190,715	24,823,993	32,370,226
GO Recovery Zone Bond	448,286	--	527,545
Downtown Arena Project	2,260	--	--
STIF East Village	22,355	--	--
Sewer Special Assessment	782,480	751,250	--
NID General Obligation Bonds	51,715	51,090	46,925
<b>Total</b>	<b>\$ 22,650,811</b>	<b>\$ 25,626,333</b>	<b>\$ 34,101,679</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Debt Service

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Public Infrastructure		\$ 22,650,811	\$ 25,626,333	\$ 34,101,679
	Debt Service	<u>\$ 22,650,811</u>	<u>\$ 25,626,333</u>	<u>\$ 34,101,679</u>

# Debt Service

**Responsible Division: Treasury**

**Outcome: Public Infrastructure**

The Debt Service Program primarily reflects the City's expenditures for general obligation debt. This debt is backed by the full faith and credit of the City and is used to acquire or replace facilities or equipment to provide essential City services. Also included are the special obligation and special assessment debt payments.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	22,650,811	25,626,333	34,101,679
<b>Total</b>	<b>\$ <u>22,650,811</u></b>	<b>\$ <u>25,626,333</u></b>	<b>\$ <u>34,101,679</u></b>

<b>Allocation by Fund</b>			
General	\$ 153,000	\$ --	\$ 1,156,983
General Debt and Interest	21,190,715	24,823,993	32,370,226
GO Recovery Zone Bond	448,286	--	527,545
Downtown Arena Project	2,260	--	--
STIF East Village	22,355	--	--
Sewer Special Assessment	782,480	751,250	--
Neighborhood Improvement Dist. Gen. Obligation Bonds	51,715	51,090	46,925
<b>Total</b>	<b>\$ <u>22,650,811</u></b>	<b>\$ <u>25,626,333</u></b>	<b>\$ <u>34,101,679</u></b>

# Debt Service

Responsible Division: Treasury  
Outcome: Public Infrastructure

	<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Submitted</u> <u>2012-13</u>
<b>Allocation by Debt Issuances</b>			
<b>General Obligation</b>			
Basic Infrastructure (2004)	\$ 4,274,370	\$ 4,427,023	\$ 2,058,276
Basic Infrastructure (2007)	2,980,277	2,979,473	5,715,751
Basic Infrastructure (2008)	1,625,063	1,625,843	1,664,159
Basic Infrastructure (2011)	--	3,675,623	3,470,470
Chouteau Bridge (1996)	--	924,223	--
Chouteau Bridge (2004)	49,603	51,873	32,670
Downtown (2004)	480,525	497,473	228,697
GO Refunding Series 2010A	912,220	--	--
GO Series 2012B	--	--	1,058,698
Liberty Memorial (2004)	711,836	737,323	326,710
Liberty Memorial (2007)	500,025	500,223	980,266
Neighborhood (2004)	587,180	609,073	294,040
Neighborhood/Downtown (2003)	1,376,175	1,438,298	610,290
Public Safety and Zoo Refunding (1998)	3,623,065	2,780,223	2,814,596
Public Safety Radios (2010A)	2,541,788	3,022,681	2,496,347
Public Safety Radios (2010B)	448,436	--	527,545
Police Buildings (2012A)	--	--	9,014,094
Zoo (2004)	711,836	737,323	326,710
Zoo (2007)	275,025	275,223	540,133
Zoo (2008)	541,577	542,095	554,720
Zoo (2011)	--	--	183,598
<b>Total</b>	<b>\$ 21,639,001</b>	<b>\$ 24,823,993</b>	<b>\$ 32,897,771</b>
<b>Special Obligation</b>			
Citadel (2012)	\$ --	\$ --	\$ 1,044,920
KCMAC Series 1991C	153,000	--	--
Bond Issue Expense	24,615	--	--
Public Infrastructure (2012)	--	--	112,063
<b>Total</b>	<b>\$ 177,615</b>	<b>\$ --</b>	<b>\$ 1,156,983</b>
<b>Special Assessment</b>			
SRF Sewer (1997)	\$ 782,480	\$ 751,250	\$ --
<b>Total</b>	<b>\$ 782,480</b>	<b>\$ 751,250</b>	<b>\$ --</b>
<b>Neighborhood Improvement District Assessments</b>	<b>\$ 51,715</b>	<b>\$ 51,090</b>	<b>\$ 46,925</b>
<b>Total</b>	<b>\$ 22,650,811</b>	<b>\$ 25,626,333</b>	<b>\$ 34,101,679</b>

# Economic Development



## **Department Purpose Statement**

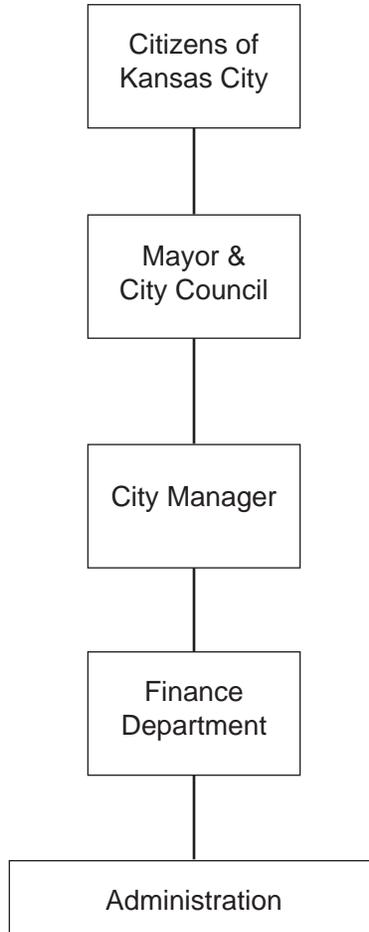
The Economic Development Program promotes the replacement of blight with structural improvements by returning development tax revenues to developers.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Economic Development

## Organization Chart



- Super Tax Increment Financing
- Tax Increment Financing (TIF)

# Economic Development

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 51,685,701	\$ 30,126,572	\$ 36,988,879
<b>Total</b>	<b>\$ 51,685,701</b>	<b>\$ 30,126,572</b>	<b>\$ 36,988,879</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	13,639,281	404,774	780,590
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	38,046,420	29,721,798	36,208,289
<b>Total</b>	<b>\$ 51,685,701</b>	<b>\$ 30,126,572</b>	<b>\$ 36,988,879</b>
<b>Allocation by Fund</b>			
General Fund	\$ 9,942,113	\$ --	\$ 2,500,002
TIF Special Allocation	--	--	2,031,841
Super TIF 12th & Wyandotte	3,518,417	3,583,492	3,581,193
Super TIF Midtown	3,024,267	3,880,294	3,937,333
Super TIF Uptown Theater	358,775	388,157	395,945
Super TIF Valentine	70,918	322,431	317,116
Super TIF Hotel President	814,415	1,310,528	1,311,933
Super TIF Brush Creek	993,975	1,013,200	1,148,252
Super TIF East Village	13,284,407	2,431,525	2,132,815
Super TIF Tower - 909 Walnut	410,462	620,544	672,829
Super TIF KC Downtown Redevelopment	18,579,202	15,877,918	18,248,758
Super TIF HOK Sports Garage	688,750	698,483	710,862
<b>Total</b>	<b>\$ 51,685,701</b>	<b>\$ 30,126,572</b>	<b>\$ 36,988,879</b>

# Economic Development

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Economic Growth</b>		<b>\$ 51,685,701</b>	<b>\$ 30,126,572</b>	<b>\$ 36,988,879</b>
	<b>Super Tax Increment Financing (STIF)</b>			
	12th & Wyandotte/Muehlebach Hotel	\$ 3,518,417	\$ 3,583,492	\$ 3,581,193
	Brush Creek/Blue Prkwy/Town Center	993,975	1,013,200	1,148,252
	East Village	13,284,407	2,431,525	2,132,815
	HOK Sport Garage	688,750	698,483	710,862
	Hotel President	814,415	1,310,528	1,311,933
	KC Live	18,579,202	15,877,918	18,248,758
	Midtown	3,023,597	3,880,294	3,937,333
	Reserves	1,006	--	--
	Tower - 909 Walnut	410,462	620,544	672,829
	Uptown Theater	358,439	388,157	395,945
	Valentine	70,918	322,431	317,116
	<b>Total</b>	<b>\$ 41,743,588</b>	<b>\$ 30,126,572</b>	<b>\$ 32,457,036</b>
	<b>Tax Increment Financing (TIF)</b>			
	Chouteau I-35 Special Assessment	\$ --	\$ --	\$ 1,159,807
	Civic Mall - MDFB	--	--	801,114
	Prior Year TIF Debt Service	--	--	2,500,002
	Special Obligation Bonds (2008A)	--	--	70,920
	Vista Del Rio	9,942,113	--	--
	<b>Total</b>	<b>\$ 9,942,113</b>	<b>\$ --</b>	<b>\$ 4,531,843</b>
<b>Department Total</b>		<b>\$ 51,685,701</b>	<b>\$ 30,126,572</b>	<b>\$ 36,988,879</b>

# Super Tax Increment Financing (STIF)

Responsible Division: Finance Administration

Outcome: Economic Growth

Super Tax Increment Financing (STIF) Program promotes and fosters economic prosperity in Kansas City by capturing 100% of all available tax increment revenues and redirecting them to offset redevelopment costs.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	3,697,168	404,774	394,913
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	38,046,420	29,721,798	32,062,123
<b>Total</b>	<b>\$ <u>41,743,588</u></b>	<b>\$ <u>30,126,572</u></b>	<b>\$ <u>32,457,036</u></b>

<b>Allocation by Fund</b>			
Super TIF 12th & Wyandotte	\$ 3,518,417	\$ 3,583,492	\$ 3,581,193
Super TIF Midtown	3,024,267	3,880,294	3,937,333
Super TIF Uptown Theater	358,775	388,157	395,945
Super TIF Valentine	70,918	322,431	317,116
Super TIF Hotel President	814,415	1,310,528	1,311,933
Super TIF Brush Creek/Blue Parkway/Town Center	993,975	1,013,200	1,148,252
Super TIF East Village	13,284,407	2,431,525	2,132,815
Super TIF Tower - 909 Walnut	410,462	620,544	672,829
Super TIF KC Downtown Redevelopment	18,579,202	15,877,918	18,248,758
Super TIF HOK Sports Garage	688,750	698,483	710,862
<b>Total</b>	<b>\$ <u>41,743,588</u></b>	<b>\$ <u>30,126,572</u></b>	<b>\$ <u>32,457,036</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

# Tax Increment Financing (TIF)

**Responsible Division: Finance Administration**

**Outcome: Economic Growth**

Tax Increment Financing (TIF) helps redevelop blighted areas by redirecting 50% of all incremental tax revenues to offset costs of redevelopment.

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	9,942,113	--	385,677
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	4,146,166
<b>Total</b>	<b>\$ 9,942,113</b>	<b>\$ --</b>	<b>\$ 4,531,843</b>

<b>Allocation by Fund</b>			
General Fund	\$ 9,942,113	\$ --	\$ 2,500,002
TIF Special Allocation	--	--	2,031,841
<b>Total</b>	<b>\$ 9,942,113</b>	<b>\$ --</b>	<b>\$ 4,531,843</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Finance



## **Department Purpose Statement**

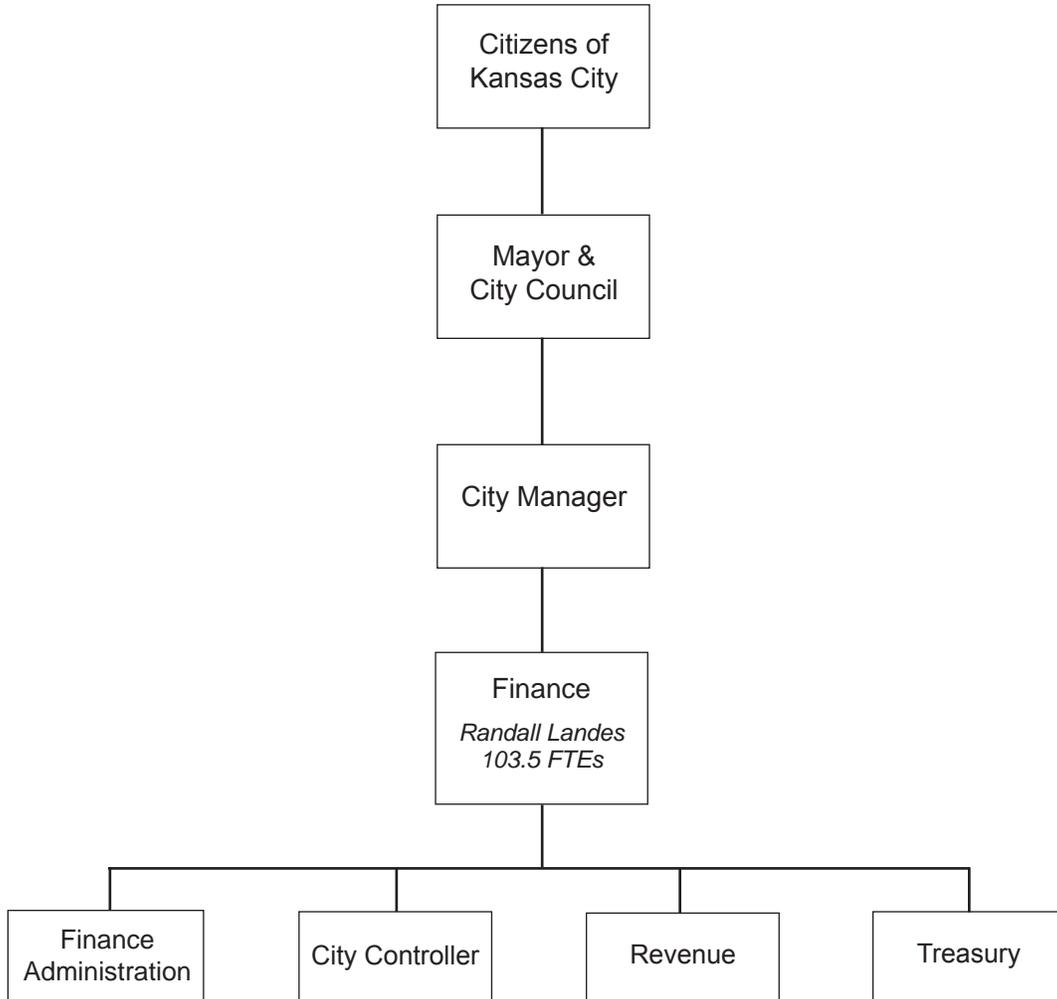
The Finance Department provides fiduciary guidance, information, and assistance for our customers.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Finance

## Organization Chart



# Finance

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Governance	\$ 11,157,785	\$ 11,427,821	\$ 11,700,475
<b>Total</b>	<b>\$ 11,157,785</b>	<b>\$ 11,427,821</b>	<b>\$ 11,700,475</b>

### Allocation by Expense Category

Salaries and Benefits	\$ 7,294,703	\$ 7,151,341	\$ 7,638,942
Contracts	3,722,465	4,144,442	3,918,048
Supplies	136,404	132,038	143,485
Equipment	4,213	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 11,157,785</b>	<b>\$ 11,427,821</b>	<b>\$ 11,700,475</b>

### Allocation by Fund

General	\$ 10,047,929	\$ 10,142,222	\$ 10,483,358
Museum	20,921	23,561	22,401
Park Maintenance	104,784	130,625	125,151
Boulevard Maintenance	5,687	5,745	5,500
Trafficway Maintenance	43,887	53,551	50,663
Health Levy	706,952	828,106	780,466
Community Centers	25,225	32,485	32,741
General Debt and Interest	172,302	171,526	160,195
Revolving Public Improvement	7,323	10,000	10,000
Sewer Special Assessment	22,211	30,000	30,000
Water	564	--	--
<b>Total</b>	<b>\$ 11,157,785</b>	<b>\$ 11,427,821</b>	<b>\$ 11,700,475</b>

### Personnel

No. of Full Time Equivalent Positions	113.0	110.0	105.0
Charges to/from other Programs	(1.0)	(1.0)	(1.5)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>112.0</b>	<b>109.0</b>	<b>103.5</b>

# Finance

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 11,157,785	\$ 11,427,821	\$ 11,700,475
	Administration	\$ 862,147	\$ 1,079,028	\$ 941,091
	<b>Accounts</b>			
	Accounts	\$ 2,264,134	\$ 2,018,050	\$ 2,512,909
	Independent Audit	398,142	429,400	429,502
	<b>Total</b>	<b>\$ 2,662,276</b>	<b>\$ 2,447,450</b>	<b>\$ 2,942,411</b>
	<b>City Treasurer</b>			
	Property Tax Assessment and Collection	\$ 1,822,573	\$ 2,116,972	\$ 2,013,368
	Treasury	1,524,010	1,793,537	1,609,873
	<b>Total</b>	<b>\$ 3,346,583</b>	<b>\$ 3,910,509</b>	<b>\$ 3,623,241</b>
	<b>Revenue</b>	<b>\$ 4,286,779</b>	<b>\$ 3,990,834</b>	<b>\$ 4,193,732</b>
	<b>Department Total</b>	<b>\$ 11,157,785</b>	<b>\$ 11,427,821</b>	<b>\$ 11,700,475</b>

# Director's Office

## Responsible Division: Finance Administration

### Outcome: Governance

The Director's Office provides the overall management of financial affairs of the City so that public funds are equitably collected, effectively leveraged and properly utilized.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Economic activity taxes redirected	\$ 37,275,433	\$ 42,004,133	\$ 47,001,900
Payment in lieu of taxes redirected	\$ 53,445,606	\$ 54,011,669	\$ 53,668,426
Primary tenant tax accounts processed per FTE (2.5)	2,460	2,476	2,492

### Allocation by Expense Category

Salaries and Benefits	\$ 788,698	\$ 837,931	\$ 820,638
Contracts	69,358	237,497	116,153
Supplies	4,091	3,600	4,300
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 862,147</b>	<b>\$ 1,079,028</b>	<b>\$ 941,091</b>

### Allocation by Fund

General	\$ 862,147	\$ 1,079,028	\$ 941,091
<b>Total</b>	<b>\$ 862,147</b>	<b>\$ 1,079,028</b>	<b>\$ 941,091</b>

### Personnel

No. of Full Time Equivalent Positions	8.0	9.0	8.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>8.0</b>	<b>9.0</b>	<b>8.0</b>

### Changes to the Budget

The FY 2012-13 Budget reflects the elimination of one vacant position. The reduction in contracts is due to the elimination of \$100,000 provided in the FY 2011-12 Budget for special citizen committees on revenue and pension reform.

# Accounts

**Responsible Division: City Controller**

**Outcome: Governance**

The Accounts Division provides information to management for decision-making and establishes policy for timely and accurate gathering of data so that financial statements are in accordance with Generally Accepted Accounting Principles (GAAP).

- Accounts

- Independent Audit

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average days to pay an invoice	28	28	28
Recording GL journals processed	6,800	6,000	6,000
% of W-2s distributed online	no data	35%	40%
Issue CAFR on time	On time	On time	On time

**Allocation by Expense Category**

Salaries and Benefits	\$ 1,975,078	\$ 1,818,522	\$ 2,201,200
Contracts	632,759	587,698	689,981
Supplies	54,439	41,230	51,230
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,662,276</b>	<b>\$ 2,447,450</b>	<b>\$ 2,942,411</b>

**Allocation by Fund**

General	\$ 2,662,276	\$ 2,447,450	\$ 2,942,411
<b>Total</b>	<b>\$ 2,662,276</b>	<b>\$ 2,447,450</b>	<b>\$ 2,942,411</b>

**Personnel**

No. of Full Time Equivalent Positions	28.0	24.0	26.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>28.0</b>	<b>24.0</b>	<b>26.0</b>

**Changes to the Budget**

The FY 2012-13 Budget incorporates the transfer of the Budget Office and five positions from the Office of the City Manager. Three vacant positions are eliminated.

# City Treasurer

## Responsible Division: Treasury

### Outcome: Governance

The Treasury Division provides financial services which minimize risk and maximize value to the City so that the financial integrity of the City is consistently maintained, and administers all economic incentive reimbursement activity in the City so that public funds are utilized in an appropriate manner.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Securities priced at fair market value	1,470	1,800	1,800
Bonds, notes and leases maintained	no data	130	130
% of cashiering transactions processed without error	no data	no data	100%

### Allocation by Expense Category

Salaries and Benefits	\$ 1,144,175	\$ 1,390,781	\$ 1,219,701
Contracts	2,186,010	2,503,608	2,387,420
Supplies	12,307	16,120	16,120
Equipment	4,091	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,346,583</b>	<b>\$ 3,910,509</b>	<b>\$ 3,623,241</b>

### Allocation by Fund

General	\$ 2,236,727	\$ 2,624,910	\$ 2,406,124
Museum	20,921	23,561	22,401
Park Maintenance	104,784	130,625	125,151
Boulevard Maintenance	5,687	5,745	5,500
Trafficway Maintenance	43,887	53,551	50,663
Health Levy	706,952	828,106	780,466
Community Centers	25,225	32,485	32,741
General Debt and Interest	172,302	171,526	160,195
Revolving Public Improvement	7,323	10,000	10,000
Sewer Special Assessment	22,211	30,000	30,000
Water	564	--	--
<b>Total</b>	<b>\$ 3,346,583</b>	<b>\$ 3,910,509</b>	<b>\$ 3,623,241</b>

### Personnel

No. of Full Time Equivalent Positions	20.0	20.0	18.0
Charges to/from other Programs	(1.0)	(1.0)	(1.5)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.0</b>	<b>19.0</b>	<b>16.5</b>

### Changes to the Budget

The FY 2012-13 Budget eliminates two vacant positions and charges 1.5 full-time equivalents to the Water Services Department.

# Revenue

**Responsible Division: Revenue**

**Outcome: Governance**

The Revenue Division provides information on City tax policies and ensures compliance with the City's tax and licensing ordinances so that public funds are equitably collected.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Involuntary Revenue Collections	\$10,839,485	\$10,000,000	\$10,500,000

**Allocation by Expense Category**

Salaries and Benefits	\$ 3,386,752	\$ 3,104,107	\$ 3,397,403
Contracts	834,338	815,639	724,494
Supplies	65,567	71,088	71,835
Equipment	122	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,286,779</b>	<b>\$ 3,990,834</b>	<b>\$ 4,193,732</b>

**Allocation by Fund**

General	\$ 4,286,779	\$ 3,990,834	\$ 4,193,732
<b>Total</b>	<b>\$ 4,286,779</b>	<b>\$ 3,990,834</b>	<b>\$ 4,193,732</b>

**Personnel**

No. of Full Time Equivalent Positions	57.0	57.0	53.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>57.0</b>	<b>57.0</b>	<b>53.0</b>

**Changes to the Budget**

The FY 2012-13 Budget eliminates four vacant positions.

# General Services



## **Department Purpose Statement**

General Services provides support services for City departments in an efficient and cost-effective manner so that departments can focus their energies on core service delivery.

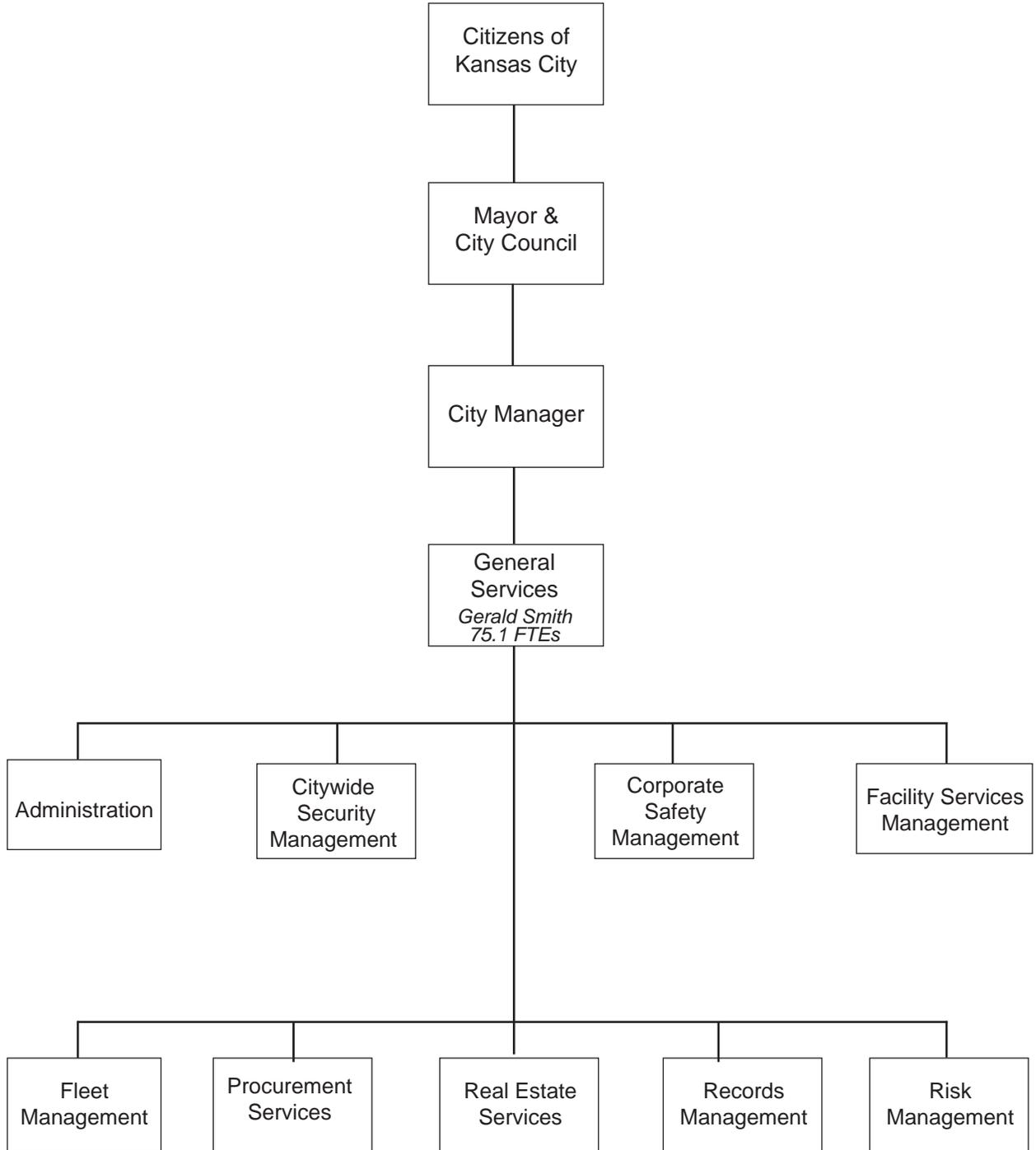
## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and stormwater systems, and viable roads and bridges.

# General Services

## Organization Chart



# General Services

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 2,568,076	\$ 2,293,204	\$ 2,018,285
Public Infrastructure	27,030,965	23,278,112	22,298,608
<b>Total</b>	<b>\$ 29,599,041</b>	<b>\$ 25,571,316</b>	<b>\$ 24,316,893</b>

<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 4,837,560	\$ 5,234,798	\$ 5,207,138
Contracts	8,441,258	6,351,799	6,129,267
Supplies	266,239	479,101	268,427
Equipment	16,385	35,000	8,000
Debt Service	4,424,001	7,245,618	6,629,061
Capital Maintenance	6,444,019	6,225,000	6,075,000
Capital Improvements	5,169,579	--	--
<b>Total</b>	<b>\$ 29,599,041</b>	<b>\$ 25,571,316</b>	<b>\$ 24,316,893</b>

<b>Allocation by Fund</b>			
General	\$ 17,991,552	\$ 17,962,883	\$ 16,804,748
Parking Garage	6,691	--	--
Convention and Tourism	79,097	--	--
Fire Sales Tax	366,638	500,000	500,000
ARRA Stimulus Grant	1,718,446	--	--
Capital Improvements	9,436,617	7,108,433	7,012,145
<b>Total</b>	<b>\$ 29,599,041</b>	<b>\$ 25,571,316</b>	<b>\$ 24,316,893</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	81.0	81.0	81.0
Charges to/from other Programs	(0.9)	(0.9)	(0.9)
Less: Charges to Capital Projects	--	--	(5.0)
<b>Total</b>	<b>80.1</b>	<b>80.1</b>	<b>75.1</b>

# General Services

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Infrastructure</b>		<b>\$ 27,030,965</b>	<b>\$ 23,278,112</b>	<b>\$ 22,298,608</b>
	<b>Administration</b>	<b>\$ 495,786</b>	<b>\$ 496,155</b>	<b>\$ 513,944</b>
	<b>18th and Vine</b>			
	American Jazz Museum	\$ 525,000	\$ 525,000	\$ 647,363
	18th and Vine Museum Maintenance	544,805	624,219	470,555
	<b>Total</b>	<b>\$ 1,069,805</b>	<b>\$ 1,149,219</b>	<b>\$ 1,117,918</b>
	<b>City Market</b>			
	City Market Operations	\$ 185,034	\$ --	\$ --
	City Market MDFB Debt	409,054	1,433,433	1,437,145
	City Market Capital Maintenance	225,000	--	--
	<b>Total</b>	<b>\$ 819,088</b>	<b>\$ 1,433,433</b>	<b>\$ 1,437,145</b>
	<b>City Property Management</b>	<b>\$ 403,155</b>	<b>\$ 303,223</b>	<b>\$ 289,131</b>
	<b>Facilities Management</b>			
	Johnson Controls Debt	\$ 343,644	\$ 143,186	\$ --
	Building Maintenance	4,797,105	5,507,699	5,377,815
	City Hall Security	849,004	849,004	785,623
	58th & Troost Facility	15,163	26,200	27,909
	Facility Capital Maintenance	7,937,465	5,512,500	5,462,500
	11th and Oak Fitness Center	114,410	150,000	150,000
	Municipal Service Center Operations	844,447	887,158	878,546
	Robert J Mohart Multi-Purpose Center	306,328	274,855	285,480
	Swope Parkway Building	194,683	163,981	168,181
	<b>Total</b>	<b>\$ 15,402,249</b>	<b>\$ 13,514,583</b>	<b>\$ 13,136,054</b>
	<b>Fleet Acquisition</b>			
	Vehicle Lease Payment	\$ 3,502,505	\$ 5,500,000	\$ 5,021,916
	Fuel Management System	168,798	168,999	170,000
	<b>Total</b>	<b>\$ 3,671,303</b>	<b>\$ 5,668,999</b>	<b>\$ 5,191,916</b>
	<b>Capital Improvements</b>	<b>\$ 5,169,579</b>	<b>\$ 712,500</b>	<b>\$ 612,500</b>

# General Services

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 2,568,076	\$ 2,293,204	\$ 2,018,285
	<b>Office Copier and Mail Services</b>			
	Office Copiers	\$ 498,971	\$ 25,000	\$ 25,000
	Mail and Storeroom Services	5,684	3,020	5,020
	<b>Total</b>	<b>\$ 504,655</b>	<b>\$ 28,020</b>	<b>\$ 30,020</b>
	<b>Procurement</b>			
	Purchasing	\$ 1,266,540	\$ 1,600,952	\$ 1,378,190
	Surplus Property Management	207,031	245,153	262,428
	<b>Total</b>	<b>\$ 1,473,571</b>	<b>\$ 1,846,105</b>	<b>\$ 1,640,618</b>
	<b>Records Management</b>	\$ 337,931	\$ 331,079	\$ 347,647
	<b>Workforce Safety</b>	\$ 251,919	\$ 88,000	\$ --
	<b>Department Total</b>	<b>\$ 29,599,041</b>	<b>\$ 25,571,316</b>	<b>\$ 24,316,893</b>

# Administration

**Responsible Division: Administration**

**Outcome: Public Infrastructure**

Administration provides planning and management services for the City-wide internal services so that City services can be handled efficiently and appropriately.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 462,860	\$ 430,390	\$ 448,009
Contracts	22,972	63,365	63,535
Supplies	8,422	2,400	2,400
Equipment	1,532	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b><u>\$ 495,786</u></b>	<b><u>\$ 496,155</u></b>	<b><u>\$ 513,944</u></b>

<b>Allocation by Fund</b>			
General	\$ 495,786	\$ 496,155	\$ 513,944
<b>Total</b>	<b><u>\$ 495,786</u></b>	<b><u>\$ 496,155</u></b>	<b><u>\$ 513,944</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from other Programs	(0.9)	(0.9)	(0.9)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>5.1</u></b>	<b><u>5.1</u></b>	<b><u>5.1</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# 18th & Vine Museums

**Responsible Division: Facility Services Management**

**Outcome: Public Infrastructure**

This division is responsible for the management and operation of museums at 18th & Vine.

- Negro League Baseball Museum

- American Jazz Museum

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,047,594	1,144,419	1,115,852
Supplies	22,211	4,800	2,066
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 1,069,805</b>	<b>\$ 1,149,219</b>	<b>\$ 1,117,918</b>

<b>Allocation by Fund</b>			
General	\$ 1,069,805	\$ 1,149,219	\$ 1,117,918
<b>Total</b>	<b>\$ 1,069,805</b>	<b>\$ 1,149,219</b>	<b>\$ 1,117,918</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# City Market Operations

**Responsible Division: Facility Services Management**

**Outcome: Public Infrastructure**

This division is responsible for the management, operation, and security of the City Market buildings.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	185,034	--	--
Supplies	--	--	--
Equipment	--	--	--
Debt Service	409,054	1,433,433	1,437,145
Capital Maintenance	225,000	--	--
<b>Total</b>	<b>\$ <u>819,088</u></b>	<b>\$ <u>1,433,433</u></b>	<b>\$ <u>1,437,145</u></b>

<b>Allocation by Fund</b>			
General	\$ 410,034	\$ --	\$ --
Capital Improvements	409,054	1,433,433	1,437,145
<b>Total</b>	<b>\$ <u>819,088</u></b>	<b>\$ <u>1,433,433</u></b>	<b>\$ <u>1,437,145</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# City Property Management

**Responsible Division: Real Estate Services**

**Outcome: Public Infrastructure**

City Property Management maintains and disposes of surplus property so that City-owned buildings are effectively managed.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Revenue from surplus properties sold	\$151,205	\$600,000	\$300,000

## Allocation by Expense Category

Salaries and Benefits	\$ 279,139	\$ 140,194	\$ 146,869
Contracts	122,312	137,229	116,462
Supplies	1,704	25,800	25,800
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 403,155</b>	<b>\$ 303,223</b>	<b>\$ 289,131</b>

## Allocation by Fund

General	\$ 403,155	\$ 303,223	\$ 289,131
<b>Total</b>	<b>\$ 403,155</b>	<b>\$ 303,223</b>	<b>\$ 289,131</b>

## Personnel

No. of Full Time Equivalent Positions	2.0	2.0	2.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Facilities Management

**Responsible Division: Facility Services Management**

**Outcome: Public Infrastructure**

Facilities Management maintains and operates public buildings to ensure the facilities are safe, efficient and clean.

- Building Maintenance
- Municipal Service Center
- 11th and Oak Fitness Center
- Robert J Mohart Multi-Purpose Center
- Capital Maintenance
- Facility Climate Control Debt
- Swope Parkway Building
- 58th and Troost Facility

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average days to complete on-demand work request	no data	5	5
Percentage of Preventative Maintenances completed	no data	50%	50%
Total kBtu/GSF consumption of utilities	638	638	638

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,508,794	\$ 2,783,946	\$ 2,901,478
Contracts	6,092,149	4,642,110	4,542,467
Supplies	223,790	432,841	221,609
Equipment	14,853	--	8,000
Debt Service	343,644	143,186	--
Capital Maintenance	6,219,019	5,512,500	5,462,500
<b>Total</b>	<b>\$ 15,402,249</b>	<b>\$ 13,514,583</b>	<b>\$ 13,136,054</b>

**Allocation by Fund**

General	\$ 8,271,518	\$ 8,052,083	\$ 7,673,554
Parking Garage	6,691	--	--
Convention and Tourism	79,097	--	--
Fire Sales Tax	366,638	500,000	500,000
ARRA Stimulus Fund	1,718,446	--	--
Capital Improvements	4,959,859	4,962,500	4,962,500
<b>Total</b>	<b>\$ 15,402,249</b>	<b>\$ 13,514,583</b>	<b>\$ 13,136,054</b>

**Personnel**

No. of Full Time Equivalent Positions	44.0	44.0	44.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>44.0</b>	<b>44.0</b>	<b>44.0</b>

**Changes to the Budget**

The FY 2012-13 Budget reflects a slight decrease in facility repair materials as those costs will shift to the capital maintenance budget.

# Fleet Acquisition

**Responsible Division: Fleet Management**

**Outcome: Public Infrastructure**

Fleet Acquisition provides funds for vehicle replacement.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Fuel consumed - CNG (gallons)	no data	344,883	344,883
Fuel consumed - Diesel (gallons)	no data	1,050,321	1,050,321
Fuel consumed - Gasoline (gallons)	no data	130,042	130,042

## Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Debt Service	3,671,303	5,668,999	5,191,916
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 3,671,303</b>	<b>\$ 5,668,999</b>	<b>\$ 5,191,916</b>

## Allocation by Fund

General Fund	\$ 3,671,303	\$ 5,668,999	\$ 5,191,916
<b>Total</b>	<b>\$ 3,671,303</b>	<b>\$ 5,668,999</b>	<b>\$ 5,191,916</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget for debt service on fleet acquisitions decreases due to no new issuances being budgeted.

# Capital Improvements

Responsible Division: Facility Services Management  
 Outcome: Public Infrastructure

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Debt Service	--	--	--
Capital Maintenance	5,169,579	712,500	612,500
<b>Total</b>	<b>\$ 5,169,579</b>	<b>\$ 712,500</b>	<b>\$ 612,500</b>

<b>Allocation by Projects</b>			
KC Museum HVAC	\$ 3,064,806	\$ --	\$ --
ADA Building Accessibility	--	150,000	150,000
Energy Efficiency and upgrades	1,562,500	562,500	462,500
Jazz Museum/18th and Vine	4,623	--	--
Mohart Center Phase III	222,718	--	--
MCI Demolition	101,875	--	--
Neighborhood Preservation	213,057	--	--
<b>Total</b>	<b>\$ 5,169,579</b>	<b>\$ 712,500</b>	<b>\$ 612,500</b>

<b>Allocation by Fund</b>			
General	\$ 1,101,875	\$ --	\$ --
Capital Improvements	4,067,704	712,500	612,500
<b>Total</b>	<b>\$ 5,169,579</b>	<b>\$ 712,500</b>	<b>\$ 612,500</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Office Copier and Mail Services

**Responsible Division: Procurement Services**

**Outcome: Governance**

Office Copiers and Mail Services provides copiers and mail services to City departments at a reasonable cost.

- Office Copiers

- Mailroom Services

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	502,309	26,280	27,674
Supplies	2,346	1,740	2,346
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ <u>504,655</u></b>	<b>\$ <u>28,020</u></b>	<b>\$ <u>30,020</u></b>

**Allocation by Fund**

General	\$ 504,655	\$ 28,020	\$ 30,020
<b>Total</b>	<b>\$ <u>504,655</u></b>	<b>\$ <u>28,020</u></b>	<b>\$ <u>30,020</u></b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Procurement

**Responsible Division: Procurement Services**

**Outcome: Governance**

The Purchases and Supplies Division provides value-added professional procurement service to departments so that they receive quality products and services based on their preferences, at the lowest cost.

- Purchasing

- Surplus Property Management

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
RFP/Q advertised	150	150	313
Surplus sale revenue	\$286,830	\$221,000	\$221,000

**Allocation by Expense Category**

Salaries and Benefits	\$ 1,342,370	\$ 1,647,055	\$ 1,463,104
Contracts	124,614	154,610	164,908
Supplies	6,587	9,440	12,606
Equipment	--	35,000	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 1,473,571</b>	<b>\$ 1,846,105</b>	<b>\$ 1,640,618</b>

**Allocation by Fund**

General	\$ 1,473,571	\$ 1,846,105	\$ 1,640,618
<b>Total</b>	<b>\$ 1,473,571</b>	<b>\$ 1,846,105</b>	<b>\$ 1,640,618</b>

**Personnel**

No. of Full Time Equivalent Positions	25.0	25.0	25.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	(5.0)
<b>Total</b>	<b>25.0</b>	<b>25.0</b>	<b>20.0</b>

**Changes to the Budget**

The FY 2012-13 Budget decreases as five capital contracting positions will be charged to capital improvement funds.

# Records Management

**Responsible Division: Records Management**

**Outcome: Governance**

The Records Management Division has the responsibility of ensuring that the retention, storage, retrieval and destruction of all records/non-records City-wide are accomplished in accordance with federal, state and city requirements so that current and historical records of City operations are maintained.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Boxes transferred to records facilities for storage	3,500	3,500	3,500
Boxes of records processed for disposal	4,000	4,000	4,000
Records assistance(#) provided to departments	1,000	1,000	1,000

**Allocation by Expense Category**

Salaries and Benefits	\$ 244,397	\$ 233,213	\$ 247,678
Contracts	92,355	95,786	98,369
Supplies	1,179	2,080	1,600
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 337,931</b>	<b>\$ 331,079</b>	<b>\$ 347,647</b>

**Allocation by Fund**

General	\$ 337,931	\$ 331,079	\$ 347,647
<b>Total</b>	<b>\$ 337,931</b>	<b>\$ 331,079</b>	<b>\$ 347,647</b>

**Personnel**

No. of Full Time Equivalent Positions	4.0	4.0	4.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Workforce Safety

**Responsible Division: Corporate Safety Management**

**Outcome: Governance**

Workplace Safety's mission is to ensure the health and safety of City employees by providing training and encouraging improvement in workplace safety and health.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Safety training provided (# of trainees)	no data	1,000	1,000
Total claim count	1,152	1,152	1,152
Average cost per closed claim	\$2,904	\$2,904	\$2,904

**Allocation by Expense Category**

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	251,919	88,000	--
Supplies	--	--	--
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 251,919</b>	<b>\$ 88,000</b>	<b>\$ --</b>

**Allocation by Fund**

General	\$ 251,919	\$ 88,000	\$ --
<b>Total</b>	<b>\$ 251,919</b>	<b>\$ 88,000</b>	<b>\$ --</b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

The FY 2012-13 Budget transfers this program to the workers' compensation program.

# Health



Health

## **Department Purpose Statement**

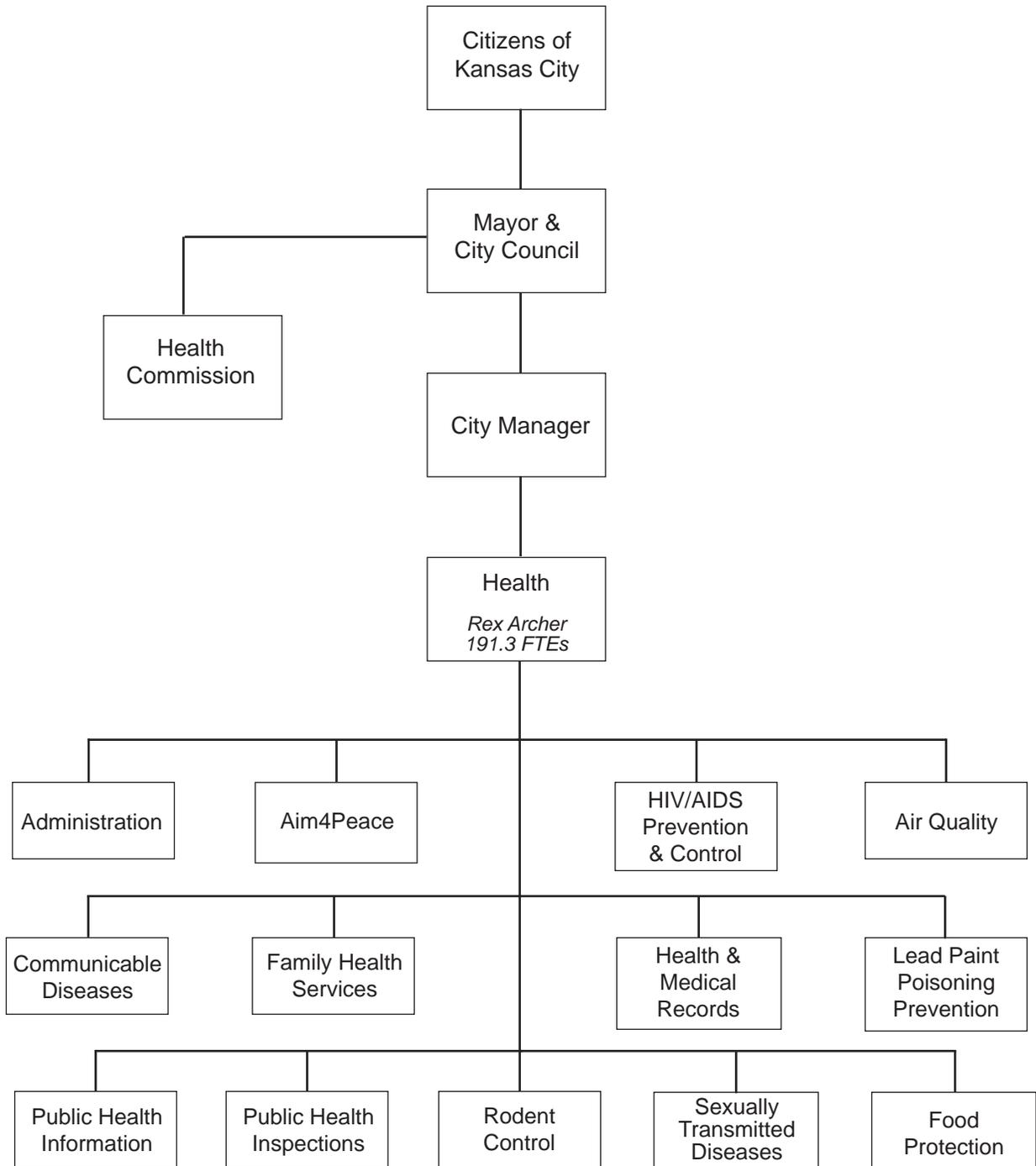
The Health Department preserves, protects, and promotes the health of Kansas Citizens and their visitors.

## **Desired Community Outcome**

**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

# Health

## Organization Chart



# Health

## SUMMARY BY ALLOCATION

	<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Allocation by Outcome</b>			
Healthy Community	\$ 22,908,958	\$ 23,311,688	\$ 21,824,328
<b>Total</b>	<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 11,673,441	\$ 12,167,580	\$ 11,726,874
Contracts	10,027,475	10,210,299	9,441,056
Supplies	959,342	708,809	656,398
Equipment	248,700	225,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>
<b>Allocation by Department</b>			
Health	\$ 22,135,100	\$ 22,347,540	\$ 21,007,154
General Services	773,858	964,148	817,174
<b>Total</b>	<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>
<b>Allocation by Fund</b>			
General	\$ 471,045	\$ --	\$ --
ARRA Stimulus	62,147	50,592	--
Health Levy	9,871,660	11,281,689	11,165,532
Governmental Grants	5,430,506	5,089,776	4,705,979
Ryan White HIV Grant	4,665,954	4,882,422	4,315,894
Housing Opportunities for People with AIDS	1,150,546	1,108,522	1,115,258
HUD Lead Based Paint Grant	1,257,100	898,687	521,665
<b>Total</b>	<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	195.5	194.0	191.5
Charges to/from Other Programs	(3.3)	(0.6)	(0.2)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>192.2</b>	<b>193.4</b>	<b>191.3</b>

# Health

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Healthy Community</b>		<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>
	<b>Administration</b>			
	Core Public Health	\$ 292,842	\$ 298,860	\$ 297,179
	Financial and Operational Support	655,172	711,287	632,463
	Health Commission	79,845	109,825	132,883
	Office of the Director	450,006	518,288	513,780
	Clinic Equipment	--	100,000	--
	Quality & Contract Monitoring	240,774	241,485	240,348
	<b>Total</b>	<b>\$ 1,718,639</b>	<b>\$ 1,979,745</b>	<b>\$ 1,816,653</b>
	<b>Aim 4 Peace</b>	<b>\$ 631,124</b>	<b>\$ 400,000</b>	<b>\$ 692,926</b>
	<b>Air Quality</b>	<b>\$ 609,259</b>	<b>\$ 597,661</b>	<b>\$ 189,000</b>
	<b>Communicable Diseases</b>			
	Health Laboratory	\$ 86,499	\$ 95,320	\$ 106,388
	Mosquito Control	38,473	75,000	50,000
	Communicable Disease Prevention	1,722,817	1,772,342	1,998,744
	<b>Total</b>	<b>\$ 1,847,789</b>	<b>\$ 1,942,662</b>	<b>\$ 2,155,132</b>
	<b>Family Health Services</b>			
	Child Health Services and Grants	\$ 1,240,367	\$ 1,314,371	\$ 1,085,546
	Healthy Community Services and Grants	37,252	39,239	577,613
	Immunization Program	274,177	202,854	184,150
	<b>Total</b>	<b>\$ 1,551,796</b>	<b>\$ 1,556,464</b>	<b>\$ 1,847,309</b>
	<b>Food Protection Services</b>			
	Food Inspection Services	\$ 1,340,144	\$ 1,458,519	\$ 1,586,795
	Food Handler Permits	124,893	183,883	--
	<b>Total</b>	<b>\$ 1,465,037</b>	<b>\$ 1,642,402</b>	<b>\$ 1,586,795</b>
	<b>Health and Medical Records</b>	<b>\$ 719,883</b>	<b>\$ 767,069</b>	<b>\$ 805,235</b>
	<b>Health Building Operations</b>	<b>\$ 773,858</b>	<b>\$ 964,148</b>	<b>\$ 817,174</b>

# Health

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Submitted 2012-13</u>
<b>HIV/AIDS Prevention and Control</b>				
	HIV/AIDS Surveillance	\$ 159,183	\$ 162,251	\$ 163,251
	HIV/AIDS Housing Opp. Assistance Grants	1,150,546	1,108,522	1,115,258
	HIV Case Management	678,376	710,000	710,000
	HIV Prevention Program	496,840	481,901	508,945
	HIV Services	430,566	404,000	404,034
	Ryan White Program Grants	4,665,954	4,882,422	4,315,894
	Shelter Plus Care Grant	335,175	346,824	350,172
	<b>Total</b>	<b>\$ 7,916,640</b>	<b>\$ 8,095,920</b>	<b>\$ 7,567,554</b>
<b>Lead Paint Poisoning Prevention</b>				
	Childhood Lead Poisoning Prevention Grants	\$ 1,719,071	\$ 1,393,954	\$ 931,468
	Lead Paint Poisoning Prevention	577,777	619,266	631,619
	<b>Total</b>	<b>\$ 2,296,848</b>	<b>\$ 2,013,220</b>	<b>\$ 1,563,087</b>
<b>Public Health Information</b>				
	City Readiness Initiative	\$ 392,544	\$ 323,599	\$ 188,488
	Health Planning and Research	264,466	221,352	201,316
	Health Education	426,515	515,412	544,319
	MARC Violence Prevention	--	--	100,000
	Pandemic Preparedness Planning	389,386	227,828	--
	Public Health Preparedness	461,475	458,342	272,016
	Safety Streets Program	22,352	24,956	3,400
	Tobacco Use Prevention	76,539	86,209	84,298
	<b>Total</b>	<b>\$ 2,033,277</b>	<b>\$ 1,857,698</b>	<b>\$ 1,393,837</b>
<b>Public Health Inspections</b>				
	Community Environmental Health	\$ 406,242	\$ 455,241	\$ 418,625
	Local Sanitation Inspections	24,335	37,360	45,880
	<b>Total</b>	<b>\$ 430,577</b>	<b>\$ 492,601</b>	<b>\$ 464,505</b>
<b>Rodent Control</b>				
		\$ 128,127	\$ 144,703	\$ 153,983
<b>Sexually Transmitted Diseases</b>				
		\$ 786,104	\$ 857,395	\$ 771,138
<b>Department Total</b>				
		<b>\$ 22,908,958</b>	<b>\$ 23,311,688</b>	<b>\$ 21,824,328</b>

# Administration

**Responsible Division: Administration**

**Outcome: Healthy Community**

Health Administration provides assistance to divisions so that their service mission is completed.

- Quality & Contract Monitoring
- Financial and Operational Support
- Office of the Director
- Health Commission
- Core Public Health

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of calls to KCHD switchboard	18,500	18,500	22,000
Percent of grant billings submitted by 15th of month	98%	98%	98%

**Allocation by Expense Category**

Salaries and Benefits	\$ 1,349,958	\$ 1,411,395	\$ 1,519,972
Contracts	286,372	461,700	290,538
Supplies	15,944	6,650	6,143
Equipment	66,365	100,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,718,639</b>	<b>\$ 1,979,745</b>	<b>\$ 1,816,653</b>

**Allocation by Fund**

Health Levy	\$ 1,425,797	\$ 1,680,885	\$ 1,519,474
Governmental Grants	292,842	298,860	297,179
<b>Total</b>	<b>\$ 1,718,639</b>	<b>\$ 1,979,745</b>	<b>\$ 1,816,653</b>

**Personnel**

No. of Full Time Equivalent Positions	16.0	16.0	17.0
Charges to/from Other Programs	1.4	1.4	1.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>17.4</b>	<b>17.4</b>	<b>18.0</b>

**Changes to the Budget**

The FY 2012-13 Budget adds one position to work with Safety Net Providers.

# Aim 4 Peace

**Responsible Division: Community Justice Program**

**Outcome: Healthy Community**

The Community Justice Program provides dispute resolution and mediation, as well as resources for at-risk groups to prevent violence in Kansas City.

- Aim 4 Peace

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Aim 4 Peace (street conflict) mediation	41	40	45
Aim 4 Peace dispute intakes	30	25	30
# of community changes in intermediary measures	14	15	16

## Allocation by Expense Category

Salaries and Benefits	\$ 402,765	\$ 400,000	\$ 493,610
Contracts	223,098	--	198,116
Supplies	5,261	--	1,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 631,124</b>	<b>\$ 400,000</b>	<b>\$ 692,926</b>

## Allocation by Fund

Health Levy	\$ 633	\$ 300,000	\$ 304,636
General	471,045	--	--
Governmental Grants	159,446	100,000	388,290
<b>Total</b>	<b>\$ 631,124</b>	<b>\$ 400,000</b>	<b>\$ 692,926</b>

## Personnel

No. of Full Time Equivalent Positions	8.0	8.0	9.0
Charges to/from Other Programs	(1.0)	--	(2.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.0</b>	<b>8.0</b>	<b>7.0</b>

## Changes to the Budget

The FY 2012-13 Budget includes an increase in the Health Care Foundation grant from \$100,000 to \$388,290.

# Air Quality

**Responsible Division: Air Quality**

**Outcome: Healthy Community**

The Air Quality Control Program inspects industrial sources to ensure compliance so as to provide a healthier community and enhance the general health and quality-of-life for citizens and visitors.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of permitted sources inspected in performance with Kansas City ordinances	no data	no target	40
% of asbestos inspections performed within 30 days of project start date	no data	no target	95%
% increase in Healthy Air Quality days	no data	no target	10%

**Allocation by Expense Category**

Salaries and Benefits	\$ 571,965	\$ 524,736	\$ 181,800
Contracts	32,339	65,192	7,200
Supplies	4,955	7,733	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 609,259</b>	<b>\$ 597,661</b>	<b>\$ 189,000</b>

**Allocation by Fund**

Health Levy	\$ 195,496	\$ 212,444	\$ 189,000
Governmental Grants	413,763	385,217	--
<b>Total</b>	<b>\$ 609,259</b>	<b>\$ 597,661</b>	<b>\$ 189,000</b>

**Personnel**

No. of Full Time Equivalent Positions	8.0	8.0	3.0
Charges to/from Other Programs	(2.5)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.5</b>	<b>8.0</b>	<b>3.0</b>

**Changes to the Budget**

The FY 2012-13 Budget eliminates the compliance program in Air Quality as the State will assume control. Five grant funded positions are eliminated.

# Communicable Diseases

## Responsible Division: Communicable Diseases

### Outcome: Healthy Community

The Communicable Diseases Prevention Program improves the overall health of the community so the spread of infectious diseases among the population is controlled and contained.

- Health Laboratory
- Communicable Disease Prevention
- Tuberculosis Outreach
- Mosquito Control
- Refugee Health Screening
- Perinatal Hepatitis B

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average investigative workload per Disease Investigator	48	55	60
Number of active clinic TB Patient Case Management Units	2,449	2,200	2,300
% of TB patients placed on therapy who complete or are continuing their perscribed therapy	65%	68%	72%

### Allocation by Expense Category

Salaries and Benefits	\$ 1,456,757	\$ 1,402,415	\$ 1,735,785
Contracts	229,105	196,664	239,955
Supplies	161,927	243,583	179,392
Equipment	--	100,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,847,789</b>	<b>\$ 1,942,662</b>	<b>\$ 2,155,132</b>

### Allocation by Fund

Health Levy	\$ 1,681,143	\$ 1,785,310	\$ 1,986,945
Governmental Grants	166,646	157,352	168,187
<b>Total</b>	<b>\$ 1,847,789</b>	<b>\$ 1,942,662</b>	<b>\$ 2,155,132</b>

### Personnel

No. of Full Time Equivalent Positions	26.0	26.0	26.0
Charges to/from Other Programs	(1.8)	(2.2)	1.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>24.2</b>	<b>23.8</b>	<b>27.0</b>

### Changes to the Budget

The FY 2012-13 Budget decreases charges to the Public Health Information program. Funding for clinical equipment is eliminated.

# Family Health Services

**Responsible Division: Family Health Services**

**Outcome: Healthy Community**

Family Health Services optimizes the health of children and families in the City by assuring that adequate health care information that promotes health and disease prevention is available to the public. This is done by assessing the health status of families and their access to care.

- Child Health Services and Grants
- Healthy Community Services and Grants
- Maternal & Child Health Block Grant
- Public Health Improvement
- Women, Infants and Children Program (WIC)
- Childhood Immunization Programs
- Adult Immunization Programs
- Hope for the Children (Esperanza Para Los Niños)

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average monthly caseload per nurse	25	25	25
% of infants born annually with low birth weight of program	8.9%	7.9%	7%
Up to date immunization for 2 year old who attend the KCHD	57%	72%	75%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,275,403	\$ 1,270,752	\$ 1,190,463
Contracts	124,240	122,904	474,894
Supplies	152,153	162,808	181,952
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,551,796</b>	<b>\$ 1,556,464</b>	<b>\$ 1,847,309</b>

## Allocation by Fund

Health Levy	\$ 927,653	\$ 1,078,247	\$ 1,124,902
ARRA Stimulus	62,147	50,592	--
Governmental Grants	561,996	427,625	722,407
<b>Total</b>	<b>\$ 1,551,796</b>	<b>\$ 1,556,464</b>	<b>\$ 1,847,309</b>

## Personnel

No. of Full Time Equivalent Positions	20.5	17.0	19.5
Charges to/from Other Programs	2.4	0.8	1.8
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>22.9</b>	<b>17.8</b>	<b>21.3</b>

## Changes to the Budget

The FY 2012-13 Budget increases because of two new grants for the program: the BJA Congressionally Selected and the Affordable Care-Coop Agreement.

# Food Protection Services

**Responsible Division: Food Protection Services**

**Outcome: Healthy Community**

Food Protection Program aims to promote healthy people and healthy communities through education and regulation of food service establishments.

- Food Inspection Services
- Summer Food Service Program
- Food Handler Permit

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of food establishments not requiring reinspection	73%	75%	75%
Number of Food Handlers trained	9,086	8,500	9,000
Percent of food handlers satisfied with training	no data	no target	85%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,348,444	\$ 1,489,237	\$ 1,455,463
Contracts	78,169	122,330	113,113
Supplies	38,424	30,835	18,219
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,465,037</b>	<b>\$ 1,642,402</b>	<b>\$ 1,586,795</b>

## Allocation by Fund

Health Levy	\$ 1,459,037	\$ 1,636,032	\$ 1,580,425
Governmental Grants	6,000	6,370	6,370
<b>Total</b>	<b>\$ 1,465,037</b>	<b>\$ 1,642,402</b>	<b>\$ 1,586,795</b>

## Personnel

No. of Full Time Equivalent Positions	26.0	26.0	26.0
Charges to/from Other Programs	(0.3)	(0.2)	0.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>25.7</b>	<b>25.8</b>	<b>26.4</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Health and Medical Records

**Responsible Division: Health and Medical Records**

**Outcome: Healthy Community**

The Health and Medical Records Program assists other department programs and divisions in obtaining and managing the information systems resources they need. It also provides accurate medical and vital record information to customers.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of Medicaid Claims Processed	11,253	10,700	11,000
% of Medicaid Claims Rejected	5%	5%	3%
Annual Medicaid receipts	\$ 252,520	\$ 218,000	\$ 225,000

**Allocation by Expense Category**

Salaries and Benefits	\$ 603,795	\$ 618,481	\$ 674,535
Contracts	99,636	142,188	124,300
Supplies	16,452	6,400	6,400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 719,883</b>	<b>\$ 767,069</b>	<b>\$ 805,235</b>

**Allocation by Fund**

Health Levy	\$ 719,883	\$ 767,069	\$ 805,235
<b>Total</b>	<b>\$ 719,883</b>	<b>\$ 767,069</b>	<b>\$ 805,235</b>

**Personnel**

No. of Full Time Equivalent Positions	12.0	12.0	12.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Health Building Operations

**Responsible Division: General Services/Facilities Management**

**Outcome: Healthy Community**

The General Services Department maintains and operates the Health Building at 2400 Troost Avenue to ensure the facility is clean, energy efficient, and safe for public use.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	721,917	936,648	762,674
Supplies	51,941	27,500	54,500
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ <u>773,858</u></b>	<b>\$ <u>964,148</u></b>	<b>\$ <u>817,174</u></b>

**Allocation by Fund**

Health Levy	\$ <u>773,858</u>	\$ <u>964,148</u>	\$ <u>817,174</u>
<b>Total</b>	<b>\$ <u>773,858</u></b>	<b>\$ <u>964,148</u></b>	<b>\$ <u>817,174</u></b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	--
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reduces funding for utilities to historical levels.

# HIV/AIDS Prevention and Control

**Responsible Division: HIV / AIDS Prevention and Control**

**Outcome: Healthy Community**

The HIV/AIDS Prevention and Control Division provides a comprehensive program of prevention, case management, housing, and back-to-work programs that reach across the continuum of HIV disease.

- HIV Prevention Program
- HIV Services
- HIV/AIDS Surveillance
- Ryan White Program Grants
- HIV/AIDS Housing Assistance Grants
- Minority AIDS Initiative Grants
- HIV Case Management
- Shelter Plus Care Grant

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of insurance assistance clients with at least two primary care visits annually	100%	100%	100%
Of AIDS patients seen in the quarter, % with at least one medical visit and prescribed HAART	100%	100%	100%
Units of case management support provided for Ryan White	1,790	1,800	1,800

## Allocation by Expense Category

Salaries and Benefits	\$ 1,083,862	\$ 1,133,362	\$ 1,142,828
Contracts	6,786,570	6,940,608	6,410,486
Supplies	46,208	21,950	14,240
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 7,916,640</b>	<b>\$ 8,095,920</b>	<b>\$ 7,567,554</b>

## Allocation by Fund

Health Levy	\$ 430,566	\$ 404,000	\$ 404,034
Governmental Grants	1,669,574	1,700,976	1,732,368
Ryan White HIV Grant	4,665,954	4,882,422	4,315,894
Housing Opportunity For Persons with AIDS	1,150,546	1,108,522	1,115,258
<b>Total</b>	<b>\$ 7,916,640</b>	<b>\$ 8,095,920</b>	<b>\$ 7,567,554</b>

## Personnel

No. of Full Time Equivalent Positions	21.0	22.0	21.0
Charges to/from Other Programs	(1.1)	0.6	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.9</b>	<b>22.6</b>	<b>21.0</b>

## Changes to the Budget

The FY 2012-13 Budget reflects a decrease in the federal Ryan White HIV grant.

# Lead Paint Poisoning Prevention

**Responsible Division: Lead Paint Poisoning Prevention**

**Outcome: Healthy Community**

The Lead Paint Poisoning Prevention Program provides blood lead screening, case management, lead hazard control, and education to families exposed to harmful levels of lead.

- Childhood Lead Paint Poisoning Prevention Grant
- Lead Paint Poisoning Prevention

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Score on quarterly Lead Hazard Control Progress Report	n/d	no target	85%
Percent of lead risk assessments completed within recommended time	100%	100%	100%
Number of children screened	1,830	1,000	2,000

## Allocation by Expense Category

Salaries and Benefits	\$ 1,161,070	\$ 1,275,056	\$ 1,215,697
Contracts	1,057,703	716,614	335,892
Supplies	60,310	21,550	11,498
Equipment	17,765	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,296,848</b>	<b>\$ 2,013,220</b>	<b>\$ 1,563,087</b>

## Allocation by Fund

Health Levy	\$ 577,777	\$ 619,266	\$ 631,619
Governmental Grants	461,971	495,267	409,803
HUD Lead Based Paint Grant	1,257,100	898,687	521,665
<b>Total</b>	<b>\$ 2,296,848</b>	<b>\$ 2,013,220</b>	<b>\$ 1,563,087</b>

## Personnel

No. of Full Time Equivalent Positions	16.0	16.0	16.0
Charges to/from Other Programs	0.3	0.3	0.5
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>16.3</b>	<b>16.3</b>	<b>16.5</b>

## Changes to the Budget

The FY 2012-13 Budget reflects a decrease in the HUD grant.

# Public Health Information

**Responsible Division: Public Health Information**

**Outcome: Healthy Community**

The Public Health Information Program provides information regarding diseases and their conditions to reduce potential outbreaks so the number of disease threats to the public are reduced.

- Health Planning and Research
- Health Education
- City Readiness Initiative
- Safety Streets Program
- Public Health Preparedness
- Tobacco Use Prevention
- Pandemic Preparedness Planning

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of NIMS compliance for Department Staff	96%	96%	98%
Children Educated at Safety Street	5,800	3,800	3,800
% of media survey respondents satisfied with public information	no data	no target	83%

**Allocation by Expense Category**

Salaries and Benefits	\$ 1,305,666	\$ 1,394,053	\$ 1,014,299
Contracts	256,714	378,195	343,334
Supplies	306,327	60,450	36,204
Equipment	164,570	25,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,033,277</b>	<b>\$ 1,857,698</b>	<b>\$ 1,393,837</b>

**Allocation by Fund**

Health Levy	\$ 694,381	\$ 740,164	\$ 749,035
Governmental Grants	1,338,896	1,117,534	644,802
<b>Total</b>	<b>\$ 2,033,277</b>	<b>\$ 1,857,698</b>	<b>\$ 1,393,837</b>

**Personnel**

No. of Full Time Equivalent Positions	21.0	23.0	21.0
Charges to/from Other Programs	(1.9)	(2.1)	(2.3)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.1</b>	<b>20.9</b>	<b>18.7</b>

**Changes to the Budget**

The FY 2012-13 Budget reflects the loss of the Pandemic Flu grant.

# Public Health Inspections

**Responsible Division: Public Health Inspections**

**Outcome: Healthy Community**

Public Health Inspection prevents the spread of infectious diseases through timely, confidential, and cost effective surveillance of health issues.

- Community Environmental Health

- Local Sanitation Inspections

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of inspections for public pools, lodging facilities, child care providers & septic haulers	no data	2,900	2,900
% of 311 complaints handled within appropriate time frame	no data	no target	98%
Level of compliance with clean indoor air ordinance, as evidenced by the frequency of complaints	69	no target	16

## Allocation by Expense Category

Salaries and Benefits	\$ 401,840	\$ 449,676	\$ 418,846
Contracts	17,458	33,975	37,820
Supplies	11,279	8,950	7,839
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 430,577</b>	<b>\$ 492,601</b>	<b>\$ 464,505</b>

## Allocation by Fund

Health Levy	\$ 406,242	\$ 455,241	\$ 418,625
Governmental Grants	24,335	37,360	45,880
<b>Total</b>	<b>\$ 430,577</b>	<b>\$ 492,601</b>	<b>\$ 464,505</b>

## Personnel

No. of Full Time Equivalent Positions	9.0	8.0	9.0
Charges to/from Other Programs	(0.8)	(1.2)	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>8.2</b>	<b>6.8</b>	<b>8.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Rodent Control

**Responsible Division: Rodent Control**

**Outcome: Healthy Community**

The Rodent Control Program prevents expansion of the rodent population and reduces the risks of personal contact between residents and rodents.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of rat control retreatments within 60 days	2.3%	3.0%	2.5%
Initial bait treatments through Rat Control program	1,216	1,100	1,150
% of citizens satisfied with quality of service	no data	no target	88%

**Allocation by Expense Category**

Salaries and Benefits	\$ 94,270	\$ 92,303	\$ 95,582
Contracts	33,457	52,000	58,001
Supplies	400	400	400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 128,127</b>	<b>\$ 144,703</b>	<b>\$ 153,983</b>

**Allocation by Fund**

Health Levy	\$ 128,127	\$ 144,703	\$ 153,983
<b>Total</b>	<b>\$ 128,127</b>	<b>\$ 144,703</b>	<b>\$ 153,983</b>

**Personnel**

No. of Full Time Equivalent Positions	1.0	1.0	1.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Sexually Transmitted Diseases

**Responsible Division: Sexually Transmitted Diseases**

**Outcome: Healthy Community**

The Sexually Transmitted Diseases (STD) Program strives to reduce the frequency of STDs and their complications, and ultimately to eliminate STD and HIV transmissions in residents of Kansas City.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of newly identified high-priority STD cases interviewed with 7 days of report	73%	70%	80%
Number of persons receiving STD clinic services	10,355	12,008	12,500
Number of STD cases reported to department	5,748	6,480	6,200

## Allocation by Expense Category

Salaries and Benefits	\$ 617,646	\$ 706,114	\$ 587,994
Contracts	80,697	41,281	44,733
Supplies	87,761	110,000	138,411
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 786,104</b>	<b>\$ 857,395</b>	<b>\$ 771,138</b>

## Allocation by Fund

Health Levy	\$ 451,067	\$ 494,180	\$ 480,445
Governmental Grants	335,037	363,215	290,693
<b>Total</b>	<b>\$ 786,104</b>	<b>\$ 857,395</b>	<b>\$ 771,138</b>

## Personnel

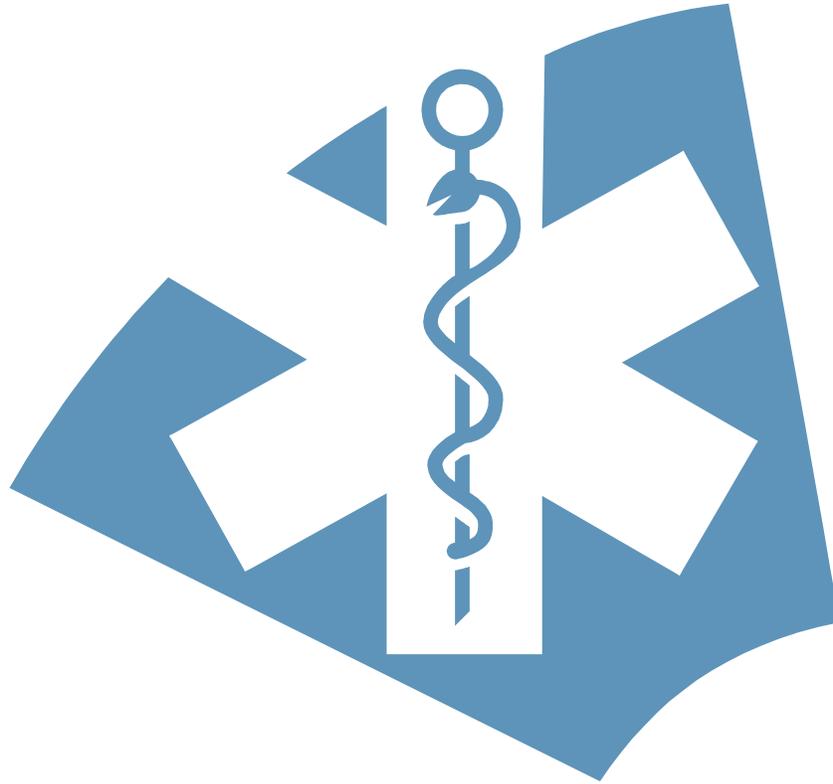
No. of Full Time Equivalent Positions	11.0	11.0	11.0
Charges to/from Other Programs	2.0	2.0	0.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>13.0</b>	<b>13.0</b>	<b>11.4</b>

## Changes to the Budget

The FY 2012-13 Budget reflects a decrease in the Sexually Transmitted Diseases consolidated grant.



# Health and Medical Care



## **Department Purpose Statement**

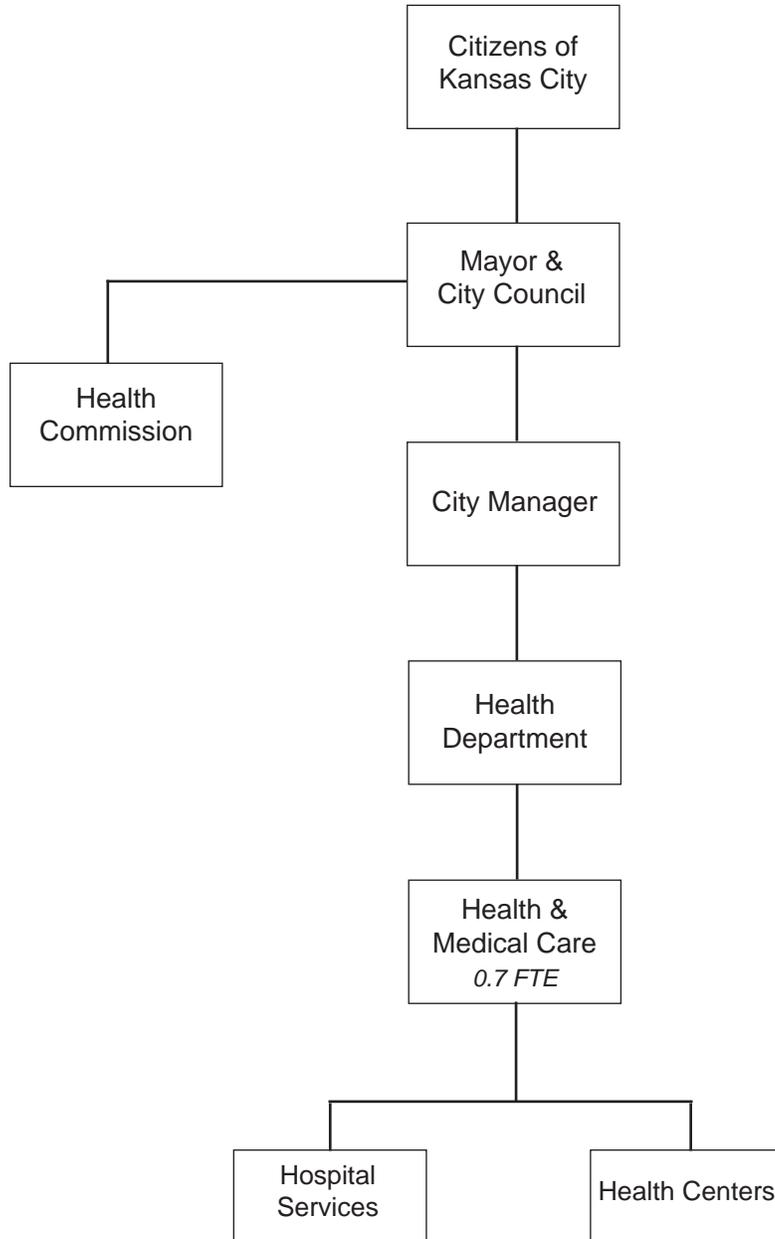
The Health and Medical Care Program provides assistance to local health care providers in Kansas City so that indigent persons have access to healthcare, and provides high quality, prompt, and affordable emergency services, and appropriate public education.

## **Desired Community Outcomes**

**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

# Health and Medical Care

## Organization Chart



# Health and Medical Care

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Healthy Community	\$ 29,572,769	\$ 31,596,054	\$ 31,599,054
<b>Total</b>	<b>\$ 29,572,769</b>	<b>\$ 31,596,054</b>	<b>\$ 31,599,054</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 76,567	\$ 76,566	\$ 76,566
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	29,325,356	31,352,758	31,352,758
Debt Service	170,846	166,730	169,730
<b>Total</b>	<b>\$ 29,572,769</b>	<b>\$ 31,596,054</b>	<b>\$ 31,599,054</b>
<b>Allocation by Fund</b>			
Health Levy	\$ 29,572,769	\$ 31,596,054	\$ 31,599,054
<b>Total</b>	<b>\$ 29,572,769</b>	<b>\$ 31,596,054</b>	<b>\$ 31,599,054</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	0.7	0.7	0.7
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>0.7</b>	<b>0.7</b>	<b>0.7</b>

# Health and Medical Care

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Healthy Community</b>		<b>\$ 29,572,769</b>	<b>\$ 31,596,054</b>	<b>\$ 31,599,054</b>
	<b>Health Centers</b>			
	KC Free Health Clinic	\$ 485,723	\$ 518,984	\$ 518,984
	Northland Health Care Access	260,244	278,066	278,066
	Richard Cabot Club	484,806	518,006	518,006
	Samuel U. Rogers Center	1,255,843	1,255,843	1,255,843
	Swope Parkway Health Center	1,175,355	1,255,843	1,255,843
	Swope Ridge Geriatric Center Debt	170,846	166,730	169,730
	<b>Total</b>	<b>\$ 3,832,817</b>	<b>\$ 3,993,472</b>	<b>\$ 3,996,472</b>
	<b>Hospital Services</b>			
	Children's Mercy Hospital	\$ 1,029,077	\$ 1,199,507	\$ 1,199,507
	Truman Medical Center	24,710,875	26,403,075	26,403,075
	<b>Total</b>	<b>\$ 25,739,952</b>	<b>\$ 27,602,582</b>	<b>\$ 27,602,582</b>
	<b>Department Total</b>	<b>\$ 29,572,769</b>	<b>\$ 31,596,054</b>	<b>\$ 31,599,054</b>

# Health Centers

**Responsible Division: Health Centers**

**Outcome: Healthy Community**

The Health Centers Program provides financial assistance to local non-profit health care providers in the City so that indigent persons have access to health care.

- KC Free Health Clinic
- Northland Health Care Access
- Richard Cabot Club
- Samuel U. Rogers Center
- Swope Parkway Health Center
- Swope Ridge Geriatric Center Debt

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 76,567	\$ 76,566	\$ 76,566
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	3,585,404	3,750,176	3,750,176
Debt Service	170,846	166,730	169,730
<b>Total</b>	<b>\$ <u>3,832,817</u></b>	<b>\$ <u>3,993,472</u></b>	<b>\$ <u>3,996,472</u></b>

<b>Allocation by Fund</b>			
Health Levy	\$ 3,832,817	\$ 3,993,472	\$ 3,996,472
<b>Total</b>	<b>\$ <u>3,832,817</u></b>	<b>\$ <u>3,993,472</u></b>	<b>\$ <u>3,996,472</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	0.7	0.7	0.7
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>0.7</u></b>	<b><u>0.7</u></b>	<b><u>0.7</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Hospital Services

**Responsible Division: Hospital Services**

**Outcome: Healthy Community**

The Hospital Services Program provides medical assistance to Children's Mercy Hospital and Truman Medical Center so that indigent persons have access to health care.

- Children's Mercy Hospital

- Truman Medical Center

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	25,739,952	27,602,582	27,602,582
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>25,739,952</u></b>	<b>\$ <u>27,602,582</u></b>	<b>\$ <u>27,602,582</u></b>

**Allocation by Fund**

Health Levy

	\$ 25,739,952	\$ 27,602,582	\$ 27,602,582
<b>Total</b>	<b>\$ <u>25,739,952</u></b>	<b>\$ <u>27,602,582</u></b>	<b>\$ <u>27,602,582</u></b>

**Personnel**

No. of Full Time Equivalent Positions

Charges to/from Other Programs

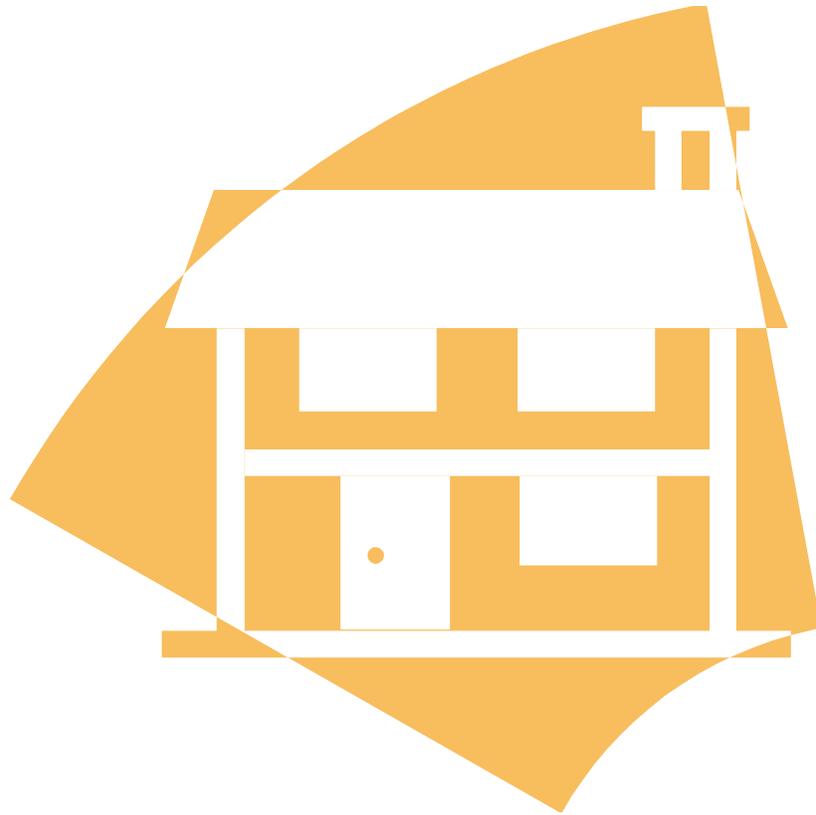
Less: Charges to Capital Projects

	--	--	--
	--	--	--
	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Housing



## **Department Purpose Statement**

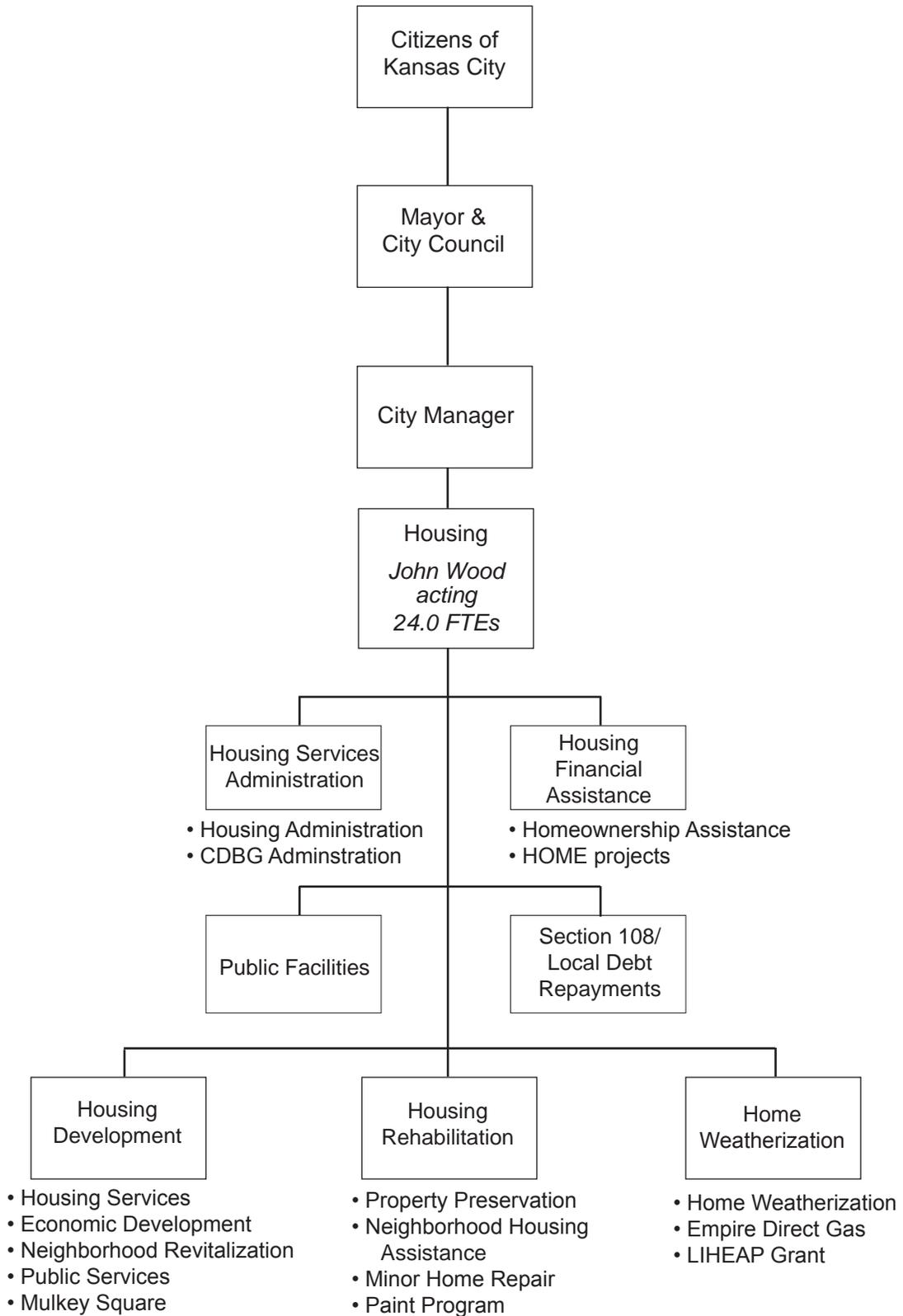
The Housing Department seeks to preserve the City's affordable housing stock by providing financial and physical assistance to citizens and community housing groups so that neighborhoods are maintained.

## **Desired Community Outcomes**

**Neighborhood Livability** - Kansas City is a community of strong, stable, and livable neighborhoods.

# Housing

## Organization Chart



# Housing and Community Development

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Neighborhood Livability	\$ 20,149,518	\$ 11,151,381	\$ 16,455,067
<b>Total</b>	<b>\$ 20,149,518</b>	<b>\$ 11,151,381</b>	<b>\$ 16,455,067</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,448,296	\$ 2,630,896	\$ 2,121,760
Contracts	16,022,119	7,003,437	8,301,047
Supplies	110,440	105,400	109,603
Equipment	116,317	--	--
Debt Service	--	--	--
Capital Improvements	1,452,346	1,411,648	5,922,657
<b>Total</b>	<b>\$ 20,149,518</b>	<b>\$ 11,151,381</b>	<b>\$ 16,455,067</b>
<b>Allocation by Fund</b>			
General	\$ 120,400	\$ 220,000	\$ 224,326
Community Development	6,255,324	5,175,923	10,019,195
HOME Investment	1,596,248	2,800,000	5,136,546
Special Housing Rehabilitation	899,714	1,075,000	1,075,000
Economic Development Initiative Grant	198,581	--	--
ARRA Stimulus	6,378,449	880,458	--
Neighborhood Stabilization Grant	4,685,197	--	--
Capital Improvements	15,605	1,000,000	--
<b>Total</b>	<b>\$ 20,149,518</b>	<b>\$ 11,151,381</b>	<b>\$ 16,455,067</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	36.0	36.0	17.0
Charges to/from Other Programs	(6.0)	1.0	7.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>30.0</b>	<b>37.0</b>	<b>24.0</b>

# Housing and Community Development

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Neighborhood Livability</b>		<b>\$ 20,149,518</b>	<b>\$ 11,151,381</b>	<b>\$ 16,455,067</b>
	<b>Administration</b>			
	CDBG	\$ 781,694	\$ 903,111	\$ 869,538
	HOME	148,889	280,000	274,878
	Blue Hills Community Services	17,634	--	--
	Westside Housing Organization	57,157	--	--
	<b>Total</b>	<b>\$ 1,005,374</b>	<b>\$ 1,183,111</b>	<b>\$ 1,144,416</b>
	<b>Housing Development</b>			
	Black Economic Union	\$ 504,625	\$ --	\$ --
	Blue Hills Community Services	32,933	--	--
	City/CDC Partnership Program	--	--	2,239,026
	Community Housing Development Org.	--	518,000	280,642
	Hispanic Economic Development Corp.	122,393	100,000	75,000
	HEDFC Property Maintenance	49,985	100,000	100,000
	Mulkey Square	--	20,000	20,000
	Northland Neighborhoods	49,569	--	--
	Rental Housing Development (LIHTC)	--	--	1,500,000
	Swope Business Park	--	100,000	--
	Swope Community Builders	74,543	--	--
	Tenant Based Rental Assistance	--	1,000,000	--
	<b>Total</b>	<b>\$ 834,048</b>	<b>\$ 1,838,000</b>	<b>\$ 4,214,668</b>
	<b>Housing Financial Assistance</b>			
	Homeownership Assistance	\$ 1,191,232	\$ --	\$ --
	Housing Quality Inspections	--	--	42,000
	KC Dream Home Buyer Assistance	--	402,000	800,000
	Neighborhood Housing Service	55,613	--	--
	Westside Housing Organization	73,871	--	--
	<b>Total</b>	<b>\$ 1,320,716</b>	<b>\$ 402,000</b>	<b>\$ 842,000</b>
	<b>Housing Rehabilitation</b>			
	Neighborhood Stabilization Program	\$ 4,685,197	\$ --	\$ --
	Northland Neighborhoods	--	200,000	--
	Rental Housing Production	--	400,000	--
	Harvest Community Development	997,449	--	--
	Palestine Village Community Dev. Corp.	644,728	--	--
	Neighborhood Housing Service	164,497	--	--
	Community LINC	682	--	--
	Minor Home Repair	3,104,873	2,458,147	1,640,000
	Paint Program	70,415	100,000	104,326
	Neighborhood Housing Assistance	(287)	--	--
	<b>Total</b>	<b>\$ 9,667,554</b>	<b>\$ 3,158,147</b>	<b>\$ 1,744,326</b>

# Housing and Community Development

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Housing Weatherization</b>				
	Home Weatherization ARRA Stimulus	\$ 4,377,159	\$ 209,423	\$ --
	Home Weatherization-Aquila	14,550	--	--
	Home Weatherization-DOE	182,268	450,000	450,000
	Home Weatherization-KCPL	350,558	375,000	375,000
	Home Weatherization-MGE	240,361	250,000	250,000
	Home Weatherization-Ameren UE	9,070	--	--
	Weatherization - City of Independence	103,194	--	--
	<b>Total</b>	<b>\$ 5,277,160</b>	<b>\$ 1,284,423</b>	<b>\$ 1,075,000</b>
<b>Public Facilities</b>				
	Blue Hills Community Service Center	\$ --	\$ 430,000	\$ 437,000
	Harvesters Community Food Network	150,000	--	--
	Holy Temple Homes	--	--	625,000
	Lincoln Building (BEU)	--	152,112	--
	Morningstar Dev. Corp. Family Life Ctr.	--	--	450,000
	Niles Home for Children	192,352	--	--
	Palestine Senior Citizen Center	35,782	--	--
	reStart Shelter	--	125,000	--
	Rose Brooks Center	--	100,000	--
	W.E.B. DuBois Learning Center	--	66,940	--
	<b>Total</b>	<b>\$ 378,134</b>	<b>\$ 874,052</b>	<b>\$ 1,512,000</b>
<b>Section 108 Loan Repayments</b>				
	18th & Vine	\$ 603,021	\$ 556,648	\$ 572,657
	Beacon Hill	849,325	855,000	5,350,000
	<b>Total</b>	<b>\$ 1,452,346</b>	<b>\$ 1,411,648</b>	<b>\$ 5,922,657</b>
<b>Capital Improvements</b>				
	Eco-Campus Master Plan	\$ 2,000	\$ --	\$ --
	Beacon Hills	13,605	1,000,000	--
	EDI Grant for Shoppers Parkade	198,581	--	--
	<b>Total</b>	<b>\$ 214,186</b>	<b>\$ 1,000,000</b>	<b>\$ --</b>
<b>Department Total</b>		<b>\$ 20,149,518</b>	<b>\$ 11,151,381</b>	<b>\$ 16,455,067</b>

# Administration

**Responsible Division: Housing Services Administration**

**Outcome: Neighborhood Livability**

Housing Services Administration provides staff support for community, housing, and economic development services.

- CDBG Program Administration

- HOME Program Administration

Housing

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 793,958	\$ 1,080,481	\$ 1,064,726
Contracts	208,820	100,430	77,490
Supplies	2,596	2,200	2,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,005,374</u></b>	<b>\$ <u>1,183,111</u></b>	<b>\$ <u>1,144,416</u></b>

<b>Allocation by Fund</b>			
ARRA Stimulus	\$ 9,796	\$ --	\$ --
Community Development	769,615	903,111	869,538
HOME Investment	225,963	280,000	274,878
<b>Total</b>	<b>\$ <u>1,005,374</u></b>	<b>\$ <u>1,183,111</u></b>	<b>\$ <u>1,144,416</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	12.0	12.0	15.0
Charges to/from Other Programs	--	1.0	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>12.0</u></b>	<b><u>13.0</u></b>	<b><u>15.0</u></b>

## Changes to the Budget

There are no significant changes in the FY 2012-13 Budget.

# Housing Development

**Responsible Division: Housing Services Administration**

**Outcome: Neighborhood Livability**

The Housing Development program funds support for community, housing, and economic development services through neighborhood-based non-profit agencies to produce new housing development, rehabilitation, neighborhood organizing, crime watch, beautification, counseling, and referral services.

- Housing Services
- City/CDC Partnership Program
- Rental Housing Development (LIHTC)
- Economic Development
- Mulkey Square
- HEDFC Property Maintenance

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ 280,642
Contracts	834,048	1,838,000	3,934,026
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 834,048</b>	<b>\$ 1,838,000</b>	<b>\$ 4,214,668</b>

<b>Allocation by Fund</b>			
General	\$ 49,985	\$ 120,000	\$ 120,000
ARRA Stimulus	349,317	--	--
Community Development	385,177	200,000	75,000
HOME Investment	49,569	1,518,000	4,019,668
<b>Total</b>	<b>\$ 834,048</b>	<b>\$ 1,838,000</b>	<b>\$ 4,214,668</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

Budget allocations for the HUD Consolidated Plan, including the Community Development Block Grant and the HOME Investment Grant, are found on the Summary by Outcome page at the beginning of the Housing and Community Development section.

# Housing Financial Assistance

**Responsible Division: Homeownership Assistance**

**Outcome: Neighborhood Livability**

The Homeownership Assistance Program provides increased levels of mixed income, single-family, and multi-family housing to low-income households in identified neighborhood strategy areas through development support, financing, and community development services.

- KC Dream Home Buyer Assistance

- Homeownership Assistance

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
KC Dream Program loans closed	59	50	60
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 81,880	\$ --	\$ 42,000
Contracts	1,238,836	402,000	800,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,320,716</b>	<b>\$ 402,000</b>	<b>\$ 842,000</b>
<b>Allocation by Fund</b>			
HOME Investment	\$ 1,320,716	\$ 402,000	\$ 842,000
<b>Total</b>	<b>\$ 1,320,716</b>	<b>\$ 402,000</b>	<b>\$ 842,000</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	1.0	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>1.0</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

Budget allocations for the HUD Consolidated Plan, including the Community Development Block Grant and the HOME Investment Grant, are found on the Summary by Outcome page at the beginning of the Housing and Community Development section.

# Housing Rehabilitation

## Responsible Division: Housing Rehabilitation

### Outcome: Neighborhood Livability

Housing Rehabilitation focuses on the stabilization of existing housing structures.

- Neighborhood Stabilization Program
- Minor Home Repair
- Paint Program

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 636,117	\$ 805,432	\$ 198,832
Contracts	8,978,861	2,249,515	1,438,091
Supplies	52,576	103,200	107,403
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>9,667,554</u></b>	<b>\$ <u>3,158,147</u></b>	<b>\$ <u>1,744,326</u></b>

<b>Allocation by Fund</b>			
Community Development	\$ 3,270,052	\$ 1,787,112	\$ 1,640,000
General	70,415	100,000	104,326
ARRA Stimulus	1,642,177	671,035	--
Neighborhood Stabilization	4,685,197	--	--
Special Housing Rehabilitation	(287)	--	--
HOME Investment	--	600,000	-
<b>Total</b>	<b>\$ <u>9,667,554</u></b>	<b>\$ <u>3,158,147</u></b>	<b>\$ <u>1,744,326</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	20.0	20.0	2.0
Charges to/from Other Programs	(7.0)	(7.0)	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>13.0</u></b>	<b><u>13.0</u></b>	<b><u>2.0</u></b>

### Changes to the Budget

Budget allocations for the HUD Consolidated Plan, including the Community Development Block Grant and the HOME Investment Grant, are found on the Summary by Outcome page at the beginning of the Housing and Community Development section.

# Housing Weatherization

**Responsible Division: Home Weatherization**

**Outcome: Neighborhood Livability**

The Weatherization Program provides energy efficiency services that are tailored to each house and are designed for maximum cost savings.

Housing

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Weatherization repairs completed	719	841	499
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 936,341	\$ 744,983	\$ 535,560
Contracts	4,169,234	539,440	539,440
Supplies	55,268	--	--
Equipment	116,317	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 5,277,160</b>	<b>\$ 1,284,423</b>	<b>\$ 1,075,000</b>
<b>Allocation by Fund</b>			
ARRA Stimulus	\$ 4,377,159	\$ 209,423	\$ --
Special Housing Rehabilitation	900,001	1,075,000	1,075,000
<b>Total</b>	<b>\$ 5,277,160</b>	<b>\$ 1,284,423</b>	<b>\$ 1,075,000</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	4.0	4.0	--
Charges to/from Other Programs	--	7.0	7.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>4.0</b>	<b>11.0</b>	<b>7.0</b>

## Changes to the Budget

The FY 2012-13 Budget includes grants from the Missouri Department of Energy, KCP&L, and MGE to provide energy efficiency services to qualified households.

# Public Facilities Support

Responsible Division: Housing Services Administration

Outcome: Neighborhood Livability

Public Facilities Support funds renovation projects for agencies that serve low-to-moderate income citizens.

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	378,134	874,052	1,512,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 378,134</b>	<b>\$ 874,052</b>	<b>\$ 1,512,000</b>

## Allocation by Fund

Community Development	\$ 378,134	\$ 874,052	\$ 1,512,000
<b>Total</b>	<b>\$ 378,134</b>	<b>\$ 874,052</b>	<b>\$ 1,512,000</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

Budget allocations for the HUD Consolidated Plan, including the Community Development Block Grant and the HOME Investment Grant, are found on the Summary by Outcome page at the beginning of the Housing and Community Development section.

# Section 108 Debt

**Responsible Division: Housing Services Administration**

**Outcome: Neighborhood Livability**

Section 108 supports significant urban redevelopment efforts with payments from CDBG resources on an annual basis.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	1,452,346	1,411,648	5,922,657
<b>Total</b>	<b>\$ <u>1,452,346</u></b>	<b>\$ <u>1,411,648</u></b>	<b>\$ <u>5,922,657</u></b>
<b>Allocation by Fund</b>			
Community Development	\$ 1,452,346	\$ 1,411,648	\$ 5,922,657
<b>Total</b>	<b>\$ <u>1,452,346</u></b>	<b>\$ <u>1,411,648</u></b>	<b>\$ <u>5,922,657</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

Budget allocations for the HUD Consolidated Plan, including the Community Development Block Grant and the HOME Investment Grant, are found on the Summary by Outcome page at the beginning of the Housing and Community Development section.

# Capital Improvements

Responsible Division: Housing Services Administration

Outcome: Neighborhood Livability

Capital Improvements provides funds for renovation projects benefiting local neighborhoods.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	214,186	1,000,000	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ <u>214,186</u></b>	<b>\$ <u>1,000,000</u></b>	<b>\$ <u>--</u></b>

<b>Allocation by Project</b>			
Economic Development - HUD Grant	\$ 198,581	\$ --	\$ --
Beacon Hills Development	15,605	1,000,000	--
<b>Total</b>	<b>\$ <u>214,186</u></b>	<b>\$ <u>1,000,000</u></b>	<b>\$ <u>--</u></b>

<b>Allocation by Fund</b>			
Economic Development Initiative Grant	\$ 198,581	\$ --	\$ --
Capital Improvements	15,605	1,000,000	--
<b>Total</b>	<b>\$ <u>214,186</u></b>	<b>\$ <u>1,000,000</u></b>	<b>\$ <u>--</u></b>



# Human Relations



## **Department Purpose Statement**

The Human Relations Department's mission is to ensure that all residents of the City of Kansas City are free to exercise their economic, social and human rights.

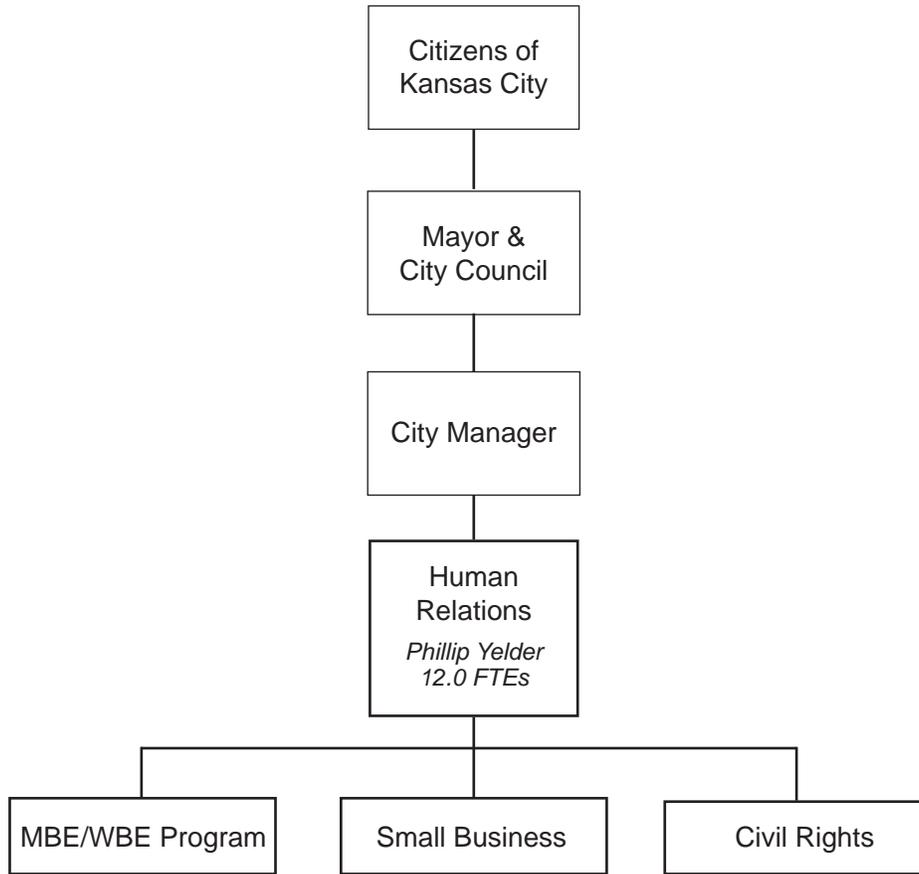
## **Desired Community Outcomes**

**Economic Growth-** Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Human Relations

## Organization Chart



# Human Relations

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Governance	\$ 1,348,113	\$ 1,777,742	\$ 1,316,042
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,201,850	\$ 1,443,223	\$ 936,144
Contracts	205,667	320,159	348,384
Supplies	37,953	14,360	31,514
Equipment	2,642	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,448,112</u></b>	<b>\$ <u>1,777,742</u></b>	<b>\$ <u>1,316,042</u></b>
<b>Allocation by Fund</b>			
General	\$ 843,334	\$ 1,242,032	\$ 1,266,042
Community Development Block Grant	604,778	535,710	50,000
<b>Total</b>	<b>\$ <u>1,448,112</u></b>	<b>\$ <u>1,777,742</u></b>	<b>\$ <u>1,316,042</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	33.0	34.0	29.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	(17.0)	(17.0)	(17.0)
<b>Total</b>	<b><u>16.0</u></b>	<b><u>17.0</u></b>	<b><u>12.0</u></b>

# Human Relations

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 1,348,113	\$ 1,777,742	\$ 1,316,042
	<b>Human Relations Administration</b>	\$ --	\$ --	\$ 419,092
	<b>Civil Rights</b>			
	Civil Rights	\$ 462,938	\$ 464,427	\$ 422,739
	Human Rights Commission	--	--	30,000
	Fair Housing Grant	64,807	124,833	140,000
	EEOC Grant	27,323	--	62,000
	<b>Total</b>	<b>\$ 555,068</b>	<b>\$ 589,260</b>	<b>\$ 654,739</b>
	<b>Contract Compliance</b>			
	Prevailing Wage & D/M//WBE Monitoring	\$ 288,266	\$ 652,772	\$ 162,731
	NNSA Compliance	--	--	29,480
	HUD Section 3	99,999	50,000	50,000
	<b>Total</b>	<b>\$ 388,265</b>	<b>\$ 702,772</b>	<b>\$ 242,211</b>
	<b>Small Business Assistance</b>	\$ 404,780	\$ 485,710	\$ --
	<b>Department Total</b>	<b>\$ 1,348,113</b>	<b>\$ 1,777,742</b>	<b>\$ 1,316,042</b>

# Administration

**Responsible Division: Director's Office**

**Outcome: Governance**

The mission of the Human Resources Department is to create an environment in which all human beings can enjoy their full economic, social, and human rights, so that they are recognized as free, equal, integral, and inseparable.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Minority workforce hour totals (%)	13%	10%	10%
Female workforce hour totals (%)	3%	2%	2%

**Allocation by Expense Category**

Salaries and Benefits	\$ --	\$ --	\$ 394,256
Contracts	--	--	20,436
Supplies	--	--	4,400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 419,092</b>

**Allocation by Fund**

General	\$ --	\$ --	\$ 419,092
<b>Total</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 419,092</b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	4.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>4.0</b>

**Changes to the Budget**

The FY 2012-13 Budget includes separate accounting for department administration. Previously it had been included as part of the MBE/WBE program.

# Civil Rights Enforcement

**Responsible Division: Civil Rights**

**Outcome: Governance**

The Civil Rights Enforcement Division enforces the City's Civil Rights Ordinance which protects our citizens against discrimination in employment, housing and public accommodations on the basis of race, national origin, sex, religion, disability, age, sexual orientation, familial status, marital status and gender identity.

- Civil Rights Enforcement
- Fair Housing Grant

- Human Rights Commission
- EEOC Grant

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Employment Cases Completed	no data	120	120
Employment cases average processing time (days)	no data	180	180
Housing cases completed	no data	45	45
Housing cases average processing time (days)	no data	120	120
Annual Civil Rights Outreach	no data	30	30

### Allocation by Expense Category

Salaries and Benefits	\$ 515,768	\$ 545,307	\$ 462,408
Contracts	35,014	40,753	175,779
Supplies	4,286	3,200	16,552
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>555,068</u></b>	<b>\$ <u>589,260</u></b>	<b>\$ <u>654,739</u></b>

### Allocation by Fund

General	\$ 555,068	\$ 589,260	\$ 654,739
<b>Total</b>	<b>\$ <u>555,068</u></b>	<b>\$ <u>589,260</u></b>	<b>\$ <u>654,739</u></b>

### Personnel

No. of Full Time Equivalent Positions	8.0	7.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>8.0</u></b>	<b><u>7.0</u></b>	<b><u>6.0</u></b>

### Changes to the Budget

The FY 2012-13 Budget eliminates one vacant position. Included in this budget is the \$140,000 Fair Housing Grant.

# Contract Compliance

**Responsible Division: Office of Contract Compliance**

**Outcome: Governance**

Contract Compliance programs provide monitoring, training, and contractor assistance with prevailing wage, Disadvantaged/Minority/Women Business Enterprise (D/M/WBE), and HUD Section 3 requirements to ensure compliance with Federal, State and Local laws.

- Prevailing Wage
- D/M/WBE Monitoring
- Workforce Monitoring
- HUD Section 3 Certifications

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
MBE dollars awarded in construction processes (%)	21%	15%	15%
WBE dollars awarded in construction processes (%)	9%	7%	7%
Average days to process D/M/WBE applications	55	90	90
Prevailing Wage Audits	5,586	5,000	5,000
Prevailing Wage Interviews	677	675	675
Section 3 Businesses Certified	no data	16	35

## Allocation by Expense Category

Salaries and Benefits	\$ 358,577	\$ 517,206	\$ 79,480
Contracts	2,932	174,406	152,169
Supplies	26,756	11,160	10,562
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 388,265</b>	<b>\$ 702,772</b>	<b>\$ 242,211</b>

## Allocation by Fund

General	\$ 288,266	\$ 652,772	\$ 192,211
Community Development Block Grant	99,999	50,000	50,000
<b>Total</b>	<b>\$ 388,265</b>	<b>\$ 702,772</b>	<b>\$ 242,211</b>

## Personnel

No. of Full Time Equivalent Positions	20.0	22.0	19.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	(17.0)	(17.0)	(17.0)
<b>Total</b>	<b>3.0</b>	<b>5.0</b>	<b>2.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers the department administration budget to the Administration program.

# Small Business Assistance

**Responsible Division: Small Business**

**Outcome: Economic Development**

The Small Business Development Division which is located in the Lincoln Building at 18th & Vine, provides professional services which result in the development, growth and economic stability of Kansas City's entrepreneurial community.

- Small Business Assistance

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Business Owners Trained	no data	1,107	--
Business Outreach Events	no data	493	--
Annual Workshops/Seminars	no data	30	--

**Allocation by Expense Category**

Salaries and Benefits	\$ 327,505	\$ 380,710	\$ --
Contracts	167,721	105,000	--
Supplies	6,911	--	--
Equipment	2,642	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 504,779</b>	<b>\$ 485,710</b>	<b>\$ --</b>

**Allocation by Fund**

Community Development Block Grant	\$ 504,779	\$ 485,710	\$ --
<b>Total</b>	<b>\$ 504,779</b>	<b>\$ 485,710</b>	<b>\$ --</b>

**Personnel**

No. of Full Time Equivalent Positions	5.0	5.0	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.0</b>	<b>5.0</b>	<b>--</b>

**Changes to the Budget**

Funding for this program was not included in the 2012 Recommended Action Plan adopted by the City Council.

# Human Resources



## **Department Purpose Statement**

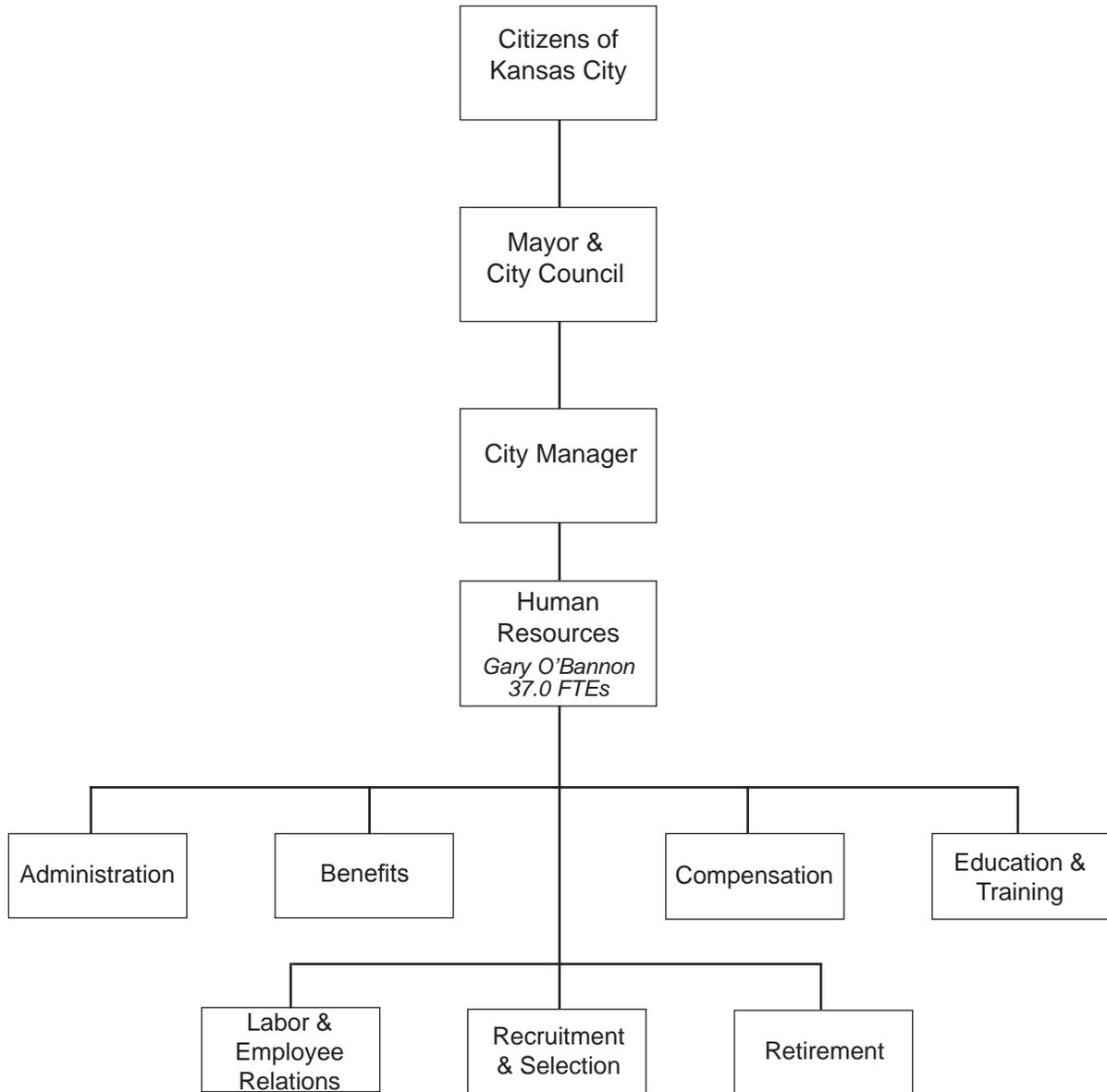
The Human Resources Department provides a diverse, quality workforce by attracting, retaining, educating, and competitively compensating employees.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Human Resources

## Organization Chart



# Human Resources

## SUMMARY BY ALLOCATION

	<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Allocation by Outcome</b>			
Governance	\$ 3,374,901	\$ 3,698,326	\$ 3,648,231
<b>Total</b>	<b>\$ <u>3,374,901</u></b>	<b>\$ <u>3,698,326</u></b>	<b>\$ <u>3,648,231</u></b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,919,468	\$ 2,948,587	\$ 2,877,840
Contracts	447,603	707,339	697,991
Supplies	7,830	42,400	42,400
Equipment	--	--	30,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>3,374,901</u></b>	<b>\$ <u>3,698,326</u></b>	<b>\$ <u>3,648,231</u></b>
<b>Allocation by Fund</b>			
General	\$ 3,374,901	\$ 3,698,326	\$ 3,648,231
<b>Total</b>	<b>\$ <u>3,374,901</u></b>	<b>\$ <u>3,698,326</u></b>	<b>\$ <u>3,648,231</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	41.0	41.0	40.0
Charges to/from Other Programs	(2.0)	(2.0)	(3.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>39.0</u></b>	<b><u>39.0</u></b>	<b><u>37.0</u></b>

# Human Resources

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 3,374,901	\$ 3,698,326	\$ 3,648,231
	<b>Administration</b>			
	Administration	\$ 446,596	\$ 436,618	\$ 442,720
	HR Information Systems Support	279,087	266,010	228,696
	<b>Total</b>	<b>\$ 725,683</b>	<b>\$ 702,628</b>	<b>\$ 671,416</b>
	<b>Benefits</b>	\$ 310,160	\$ 327,601	\$ 191,769
	<b>Compensation</b>	\$ 429,739	\$ 457,800	\$ 563,203
	<b>Education and Training</b>			
	Education & Development	\$ 297,878	\$ 391,527	\$ 373,919
	Citywide Training	--	100,000	100,000
	<b>Total</b>	<b>\$ 297,878</b>	<b>\$ 491,527</b>	<b>\$ 473,919</b>
	<b>Labor and Employee Relations</b>			
	Equal Employment Opportunity Admin	\$ --	\$ 147,109	\$ 50,000
	Labor and Employee Relations	618,401	519,523	616,634
	<b>Total</b>	<b>\$ 618,401</b>	<b>\$ 666,632</b>	<b>\$ 666,634</b>
	<b>Recruitment and Selection</b>	\$ 592,754	\$ 565,078	\$ 580,673
	<b>Retirement</b>	\$ 400,286	\$ 487,060	\$ 500,617
	<b>Department Total</b>	<b>\$ 3,374,901</b>	<b>\$ 3,698,326</b>	<b>\$ 3,648,231</b>

# Administration

**Responsible Division: Administration**

**Outcome: Governance**

Administration provides the divisions of the Department with innovative human resources initiatives through evaluation of personnel policies and functions so that the most effective and efficient utilization of human capital is maintained.

- Administration

- Human Resources Information Systems Support

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average # of days to complete Help Desk tickets	no data	5	5

**Allocation by Expense Category**

Salaries and Benefits	\$ 666,127	\$ 637,910	\$ 615,208
Contracts	57,813	61,918	53,408
Supplies	1,743	2,800	2,800
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 725,683</b>	<b>\$ 702,628</b>	<b>\$ 671,416</b>

**Allocation by Fund**

General	\$ 725,683	\$ 702,628	\$ 671,416
<b>Total</b>	<b>\$ 725,683</b>	<b>\$ 702,628</b>	<b>\$ 671,416</b>

**Personnel**

No. of Full Time Equivalent Positions	7.0	7.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.0</b>	<b>7.0</b>	<b>6.0</b>

**Changes to the Budget**

The FY 2012-13 Budget eliminates one vacant position.

# Benefits

## Responsible Division: Benefits

### Outcome: Governance

The Benefits Division advocates for the health of all City employees and administers the various insurance plans available to City employees.

- Benefits

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of Wellness programs offered	297	360	360
Number of employees participating in wellness program	10,059	3,300	3,300

### Allocation by Expense Category

Salaries and Benefits	\$ 274,538	\$ 261,731	\$ 173,548
Contracts	35,026	63,870	16,221
Supplies	596	2,000	2,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 310,160</b>	<b>\$ 327,601</b>	<b>\$ 191,769</b>

### Allocation by Fund

General	\$ 310,160	\$ 327,601	\$ 191,769
<b>Total</b>	<b>\$ 310,160</b>	<b>\$ 327,601</b>	<b>\$ 191,769</b>

### Personnel

No. of Full Time Equivalent Positions	5.0	5.0	5.0
Charges to/from Other Programs	(1.0)	(1.0)	(2.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>4.0</b>	<b>4.0</b>	<b>3.0</b>

### Changes to the Budget

The FY 2012-13 Budget reflects the transfer of one position and operating costs to the Kansas City Employee Health Care Trust.

# Compensation

## Responsible Division: Compensation

### Outcome: Governance

The Compensation Division administers all payroll and classification functions for City employees so that they are promptly paid and accurately classified for the performance of their work responsibilities.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
City-wide monthly turnover rates by employee class	6.56%	6.50%	7.00%

### Allocation by Expense Category

Salaries and Benefits	\$ 414,363	\$ 402,204	\$ 416,954
Contracts	13,723	52,596	113,249
Supplies	1,653	3,000	3,000
Equipment	--	--	30,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 429,739</b>	<b>\$ 457,800</b>	<b>\$ 563,203</b>

### Allocation by Fund

General	\$ 429,739	\$ 457,800	\$ 563,203
<b>Total</b>	<b>\$ 429,739</b>	<b>\$ 457,800</b>	<b>\$ 563,203</b>

### Personnel

No. of Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

### Changes to the Budget

The FY 2012-13 Budget provides funding to begin work on a total compensation report and the implementation of a new system for employee record maintenance.

# Education and Training

**Responsible Division: Training and Development**

**Outcome: Governance**

The Education and Training Division provides educational classes, materials, and assistance to City employees so that consistent knowledge, skills, and abilities are developed throughout all City departments.

<b>Performance Indicators</b>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Number of HR sponsored training hours	25,179	22,500	11,500

**Allocation by Expense Category**

Salaries and Benefits	\$ 206,754	\$ 213,378	\$ 201,115
Contracts	91,196	251,949	246,604
Supplies	(72)	26,200	26,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>297,878</u></b>	<b>\$ <u>491,527</u></b>	<b>\$ <u>473,919</u></b>

**Allocation by Fund**

General	\$ 297,878	\$ 491,527	\$ 473,919
<b>Total</b>	<b>\$ <u>297,878</u></b>	<b>\$ <u>491,527</u></b>	<b>\$ <u>473,919</u></b>

**Personnel**

No. of Full Time Equivalent Positions	3.0	3.0	3.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>3.0</u></b>	<b><u>3.0</u></b>	<b><u>3.0</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Labor and Employee Relations

**Responsible Division: Labor and Employee Relations**

**Outcome: Governance**

The Labor and Employee Relations Division works to resolve issues on behalf of City staff so that they are equitably treated during and after performance of their work responsibilities.

- Equal Employment Opportunity Administration

- Labor and Employee Relations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Grievances received	109	100	115
% grievances upheld	49%	75%	75%
% of grievances answered within negotiated timeframes	22%	20%	20%
EEO complaints received	76	80	85

## Allocation by Expense Category

Salaries and Benefits	\$ 498,754	\$ 473,972	\$ 485,597
Contracts	117,918	189,860	178,237
Supplies	1,729	2,800	2,800
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 618,401</b>	<b>\$ 666,632</b>	<b>\$ 666,634</b>

## Allocation by Fund

General	\$ 618,401	\$ 666,632	\$ 666,634
<b>Total</b>	<b>\$ 618,401</b>	<b>\$ 666,632</b>	<b>\$ 666,634</b>

## Personnel

No. of Full Time Equivalent Positions	7.0	7.0	7.0
Charges to/from Other Programs	(1.0)	(1.0)	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Recruitment and Selection

**Responsible Division: Recruitment and Selection**

**Outcome: Governance**

The Recruitment and Selection Division engages potential City employees via area job fairs, advertisements, and local colleges so that City departments have access to a pool of highly qualified candidates.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average time to fill positions (days)	47.7	60	60
Average # of eligible applicants per posted job opening	16	16	16
% of new hires retained after 12 months	no data	no target	70%

## Allocation by Expense Category

Salaries and Benefits	\$ 497,157	\$ 482,211	\$ 494,680
Contracts	93,725	79,267	82,393
Supplies	1,872	3,600	3,600
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 592,754</b>	<b>\$ 565,078</b>	<b>\$ 580,673</b>

## Allocation by Fund

General	\$ 592,754	\$ 565,078	\$ 580,673
<b>Total</b>	<b>\$ 592,754</b>	<b>\$ 565,078</b>	<b>\$ 580,673</b>

## Personnel

No. of Full Time Equivalent Positions	8.0	8.0	8.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Retirement

## Responsible Division: Retirement

### Outcome: Governance

The Retirement Division administers competitive and secure retirement benefit plans, including deferred compensation and surviving spouse annuity to retirees and their beneficiaries for their financial security and health care.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
# of benefits payments made	no data	no target	34,800
# of retirements processed	116	120	120

### Allocation by Expense Category

Salaries and Benefits	\$ 361,775	\$ 477,181	\$ 490,738
Contracts	38,202	7,879	7,879
Supplies	309	2,000	2,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 400,286</b>	<b>\$ 487,060</b>	<b>\$ 500,617</b>

### Allocation by Fund

General	\$ 400,286	\$ 487,060	\$ 500,617
<b>Total</b>	<b>\$ 400,286</b>	<b>\$ 487,060</b>	<b>\$ 500,617</b>

### Personnel

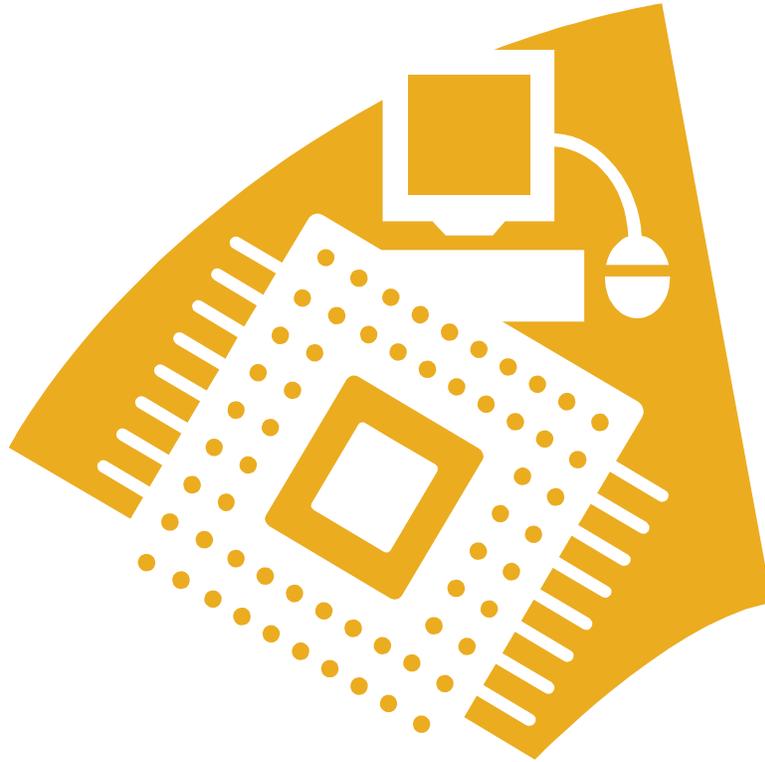
No. of Full Time Equivalent Positions	5.0	5.0	5.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.



# Information Technology



## **Department Purpose Statement**

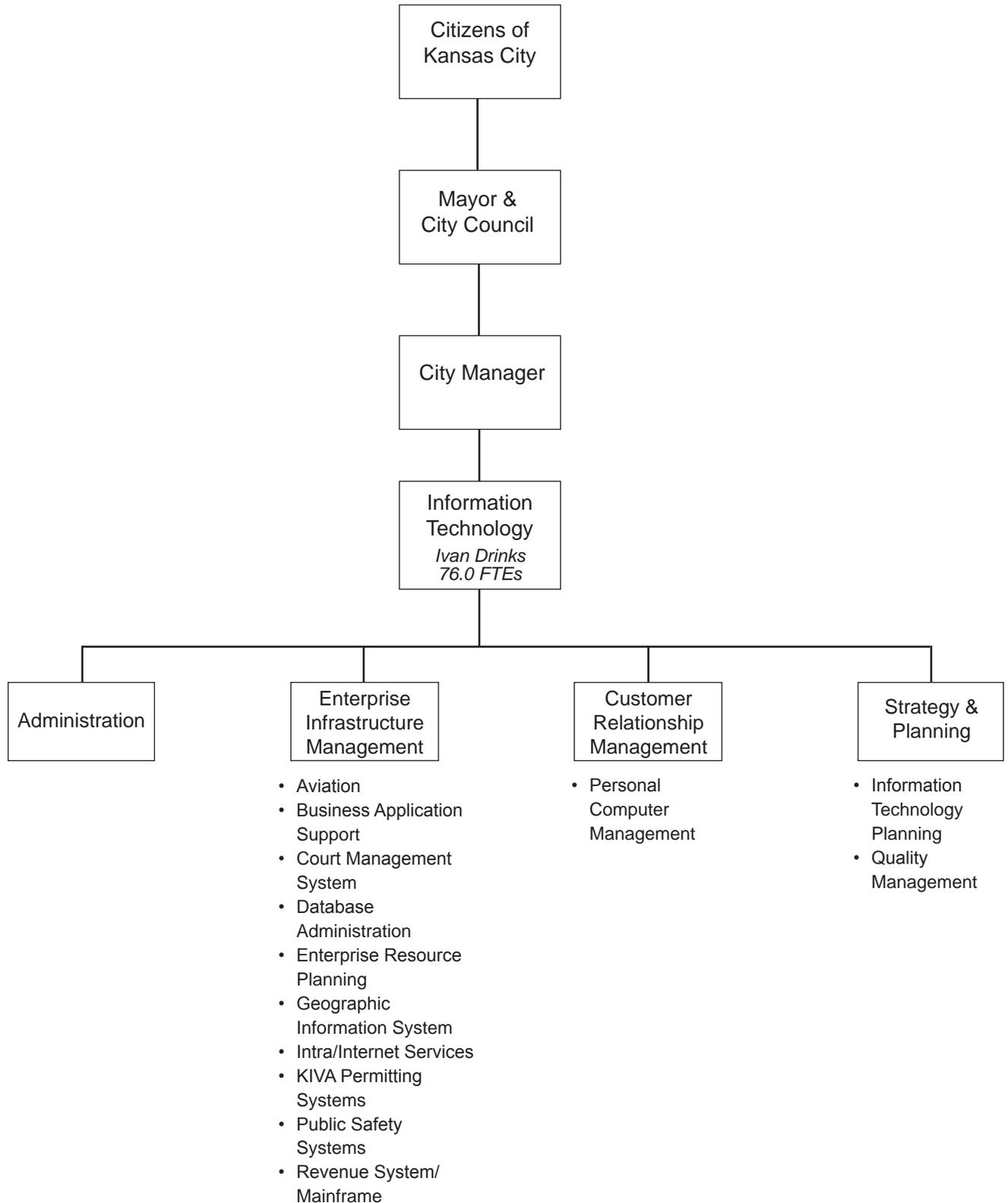
The Information Technology Department provides strategic information technology services to all City departments and constituents in order to develop an enterprise-wide technology architecture to drive standards which enable information sharing and maximize return on technology investments.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Information Technology

## Organization Chart



# Information Technology

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
<b>Governance</b>	\$ 14,643,160	\$ 13,611,101	\$ 15,745,578
<b>Total</b>	<b>\$ 14,643,160</b>	<b>\$ 13,611,101</b>	<b>\$ 15,745,578</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 7,280,312	\$ 7,144,173	\$ 6,723,400
Contracts	5,203,100	3,550,125	5,639,041
Supplies	(7,317)	54,875	53,982
Equipment	582,016	550,000	550,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	1,585,049	2,311,928	2,779,155
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 14,643,160</b>	<b>\$ 13,611,101</b>	<b>\$ 15,745,578</b>
<b>Allocation by Fund</b>			
General	\$ 14,643,160	\$ 13,611,101	\$ 15,745,578
<b>Total</b>	<b>\$ 14,643,160</b>	<b>\$ 13,611,101</b>	<b>\$ 15,745,578</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	97.0	97.0	92.0
Charges to/from Other Programs	(15.0)	(15.0)	(16.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>82.0</b>	<b>82.0</b>	<b>76.0</b>

# Information Technology

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 14,643,160	\$ 13,611,101	\$ 15,745,578
	<b>Administration</b>	\$ 795,599	\$ 737,983	\$ 807,724
	<b>Court Management System</b>	\$ 1,157,030	\$ 466,962	\$ 415,040
	<b>Enterprise Systems Maintenance</b>			
	Enterprise Infrastructure Management	\$ 1,224,197	\$ 1,114,113	\$ 1,204,399
	System and Application Management	961,882	828,128	617,008
	Database Management	874,254	261,558	241,064
	Oracle ELA Debt	370,174	30,848	--
	Lotus Notes Conversion Debt	528,097	528,898	529,949
	<b>Total</b>	<b>\$ 3,958,604</b>	<b>\$ 2,763,545</b>	<b>\$ 2,592,420</b>
	<b>Enterprise/Public Safety Support</b>	\$ 740,470	\$ 1,204,344	\$ 705,970
	<b>Enterprise Infrastructure Management</b>			
	Enterprise Systems	\$ 2,248,875	\$ 1,277,764	\$ 3,093,223
	Enterprise Resources Project Debt	--	1,276,975	1,276,975
	<b>Total</b>	<b>\$ 2,248,875</b>	<b>\$ 2,554,739</b>	<b>\$ 4,370,198</b>
	<b>Geographic Info System</b>			
	GIS Upgrade Debt	\$ --	\$ 387,209	\$ 387,209
	Geographic Info System	830,420	810,607	926,313
	<b>Total</b>	<b>\$ 830,420</b>	<b>\$ 1,197,816</b>	<b>\$ 1,313,522</b>
	<b>Information Technology Planning</b>			
	Business Solutions, R&D	\$ 253,952	\$ 267,100	\$ 213,096
	Quality Management	197,328	194,316	206,035
	<b>Total</b>	<b>\$ 451,280</b>	<b>\$ 461,416</b>	<b>\$ 419,131</b>
	<b>Intra/Internet Services</b>			
	Web Development/Domino/Notes	\$ 486,042	\$ 334,513	\$ 368,587
	<b>Municipal/KIVA Permitting Systems</b>			
	KIVA Upgrade Debt	\$ 87,798	\$ 87,998	\$ 89,000
	Municipal Systems	117,114	188,000	245,681
	<b>Total</b>	<b>\$ 204,912</b>	<b>\$ 275,998</b>	<b>\$ 334,681</b>

# Information Technology

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Personal Computer Support</b>				
	Desktop Support	\$ 1,936,065	\$ 1,855,649	\$ 2,355,008
	Helpdesk	260,686	238,086	249,300
	PC Lifecycle Debt	39,428	--	--
	Technology Training	160,356	235,283	70,952
	Technology Support	461,688	445,142	385,608
	<b>Total</b>	<b>\$ 2,858,223</b>	<b>\$ 2,774,160</b>	<b>\$ 3,060,868</b>
	<b>Revenue Systems</b>	<b>\$ 911,705</b>	<b>\$ 839,625</b>	<b>\$ 1,357,437</b>
	<b>Department Total</b>	<b>\$ 14,643,160</b>	<b>\$ 13,611,101</b>	<b>\$ 15,745,578</b>

# Administration

**Responsible Division: Administration**

**Outcome: Governance**

Administration provides planning and management services in order to develop City-wide and strategic technology services to all City departments and constituents, which in turn develops an enterprise-wide technology architecture to drive standards, enabling information sharing and maximizing return on technology investments.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Helpdesk tickets opened	29,413	29,100	27,432
Average days to close helpdesk ticket	8	10	12
Helpdesk tickets remaining open (end of month avg.)	no data	1,408	1,408
New projects	no data	10	10
Average months to complete	6	8	8
Active projects (YTD = avg)	8	7	7
Average satisfaction survey score	87.8%	89.7%	89.7%

**Allocation by Expense Category**

Salaries and Benefits	\$ 628,739	\$ 608,176	\$ 651,466
Contracts	121,573	117,307	144,651
Supplies	45,287	12,500	11,607
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 795,599</b>	<b>\$ 737,983</b>	<b>\$ 807,724</b>

**Allocation by Fund**

General	\$ 795,599	\$ 737,983	\$ 807,724
<b>Total</b>	<b>\$ 795,599</b>	<b>\$ 737,983</b>	<b>\$ 807,724</b>

**Personnel**

No. of Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Court Management System

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

Court Management Support provides application support and services for the specific needs of Municipal Court.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 407,056	\$ 452,228	\$ 392,525
Contracts	190,422	13,134	20,915
Supplies	--	1,600	1,600
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	559,552	--	--
<b>Total</b>	<b>\$ <u>1,157,030</u></b>	<b>\$ <u>466,962</u></b>	<b>\$ <u>415,040</u></b>
<b>Allocation by Fund</b>			
General	\$ 1,157,030	\$ 466,962	\$ 415,040
<b>Total</b>	<b>\$ <u>1,157,030</u></b>	<b>\$ <u>466,962</u></b>	<b>\$ <u>415,040</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	4.0	5.0	5.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>4.0</u></b>	<b><u>5.0</u></b>	<b><u>5.0</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Enterprise System Maintenance

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

PeopleSoft is the City's enterprise management system that integrates finance, procurement, human resources, payroll and benefits.

- Enterprise Infrastructure Management
- System and Application Management
- Oracle Debt
- Lotus Notes Conversion Debt

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,449,977	\$ 1,449,369	\$ 1,318,967
Contracts	1,610,356	749,630	738,704
Supplies	--	4,800	4,800
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	898,271	559,746	529,949
<b>Total</b>	<b>\$ <u>3,958,604</u></b>	<b>\$ <u>2,763,545</u></b>	<b>\$ <u>2,592,420</u></b>

<b>Allocation by Fund</b>			
General	\$ 3,958,604	\$ 2,763,545	\$ 2,592,420
<b>Total</b>	<b>\$ <u>3,958,604</u></b>	<b>\$ <u>2,763,545</u></b>	<b>\$ <u>2,592,420</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	15.0	16.0	14.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>15.0</u></b>	<b><u>16.0</u></b>	<b><u>14.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget eliminates two vacant positions.

# Enterprise/Public Safety Support

**Responsible Division: Customer Relationship Management**

**Outcome: Governance**

Enterprise & Public Safety Support provides technology support and services for Aviation, Water Services and public safety departments.

- Aviation and Water Services technology support
- CAD Maintenance
- Public Safety records management

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 198,184	\$ 189,430	\$ 83,275
Contracts	542,286	1,014,114	621,895
Supplies	--	800	800
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 740,470</b>	<b>\$ 1,204,344</b>	<b>\$ 705,970</b>

<b>Allocation by Fund</b>			
General	\$ 740,470	\$ 1,204,344	\$ 705,970
<b>Total</b>	<b>\$ 740,470</b>	<b>\$ 1,204,344</b>	<b>\$ 705,970</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	17.0	17.0	17.0
Charges to/from Other Programs	(15.0)	(15.0)	(16.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>2.0</b>	<b>2.0</b>	<b>1.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates one vacant position. Software maintenance costs are reduced for the computer aided dispatch system.

# Enterprise Infrastructure Management

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

Enterprise Infrastructure Management provides a stable, adaptive network infrastructure which supports current applications and future technologies.

- Enterprise Systems

- PeopleSoft Maintenance

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,205,176	\$ 1,113,365	\$ 1,091,073
Contracts	1,043,699	158,799	1,996,550
Supplies	--	5,600	5,600
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	1,276,975	1,276,975
<b>Total</b>	<b>\$ 2,248,875</b>	<b>\$ 2,554,739</b>	<b>\$ 4,370,198</b>

<b>Allocation by Fund</b>			
General	\$ 2,248,875	\$ 2,554,739	\$ 4,370,198
<b>Total</b>	<b>\$ 2,248,875</b>	<b>\$ 2,554,739</b>	<b>\$ 4,370,198</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	13.0	12.0	12.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>13.0</b>	<b>12.0</b>	<b>12.0</b>

**Changes to the Budget**

The FY 2012-13 Budget consolidates the maintenance costs for the city's financial and human resource systems in this activity.

# Geographic Information Systems

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

Geographic Information Systems maintains an electronic data mapping system of Kansas City, Missouri and provides spatial manipulation of data for the organization and the general public so that accurate and informative mapping is available for use.

- Geographic Info System

- GIS Upgrade Debt

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 628,208	\$ 652,185	\$ 764,170
Contracts	197,619	92,047	95,768
Supplies	2,539	16,375	16,375
Equipment	2,054	50,000	50,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	387,209	387,209
<b>Total</b>	<b>\$ <u>830,420</u></b>	<b>\$ <u>1,197,816</u></b>	<b>\$ <u>1,313,522</u></b>

## Allocation by Fund

General

	\$ 830,420	\$ 1,197,816	\$ 1,313,522
<b>Total</b>	<b>\$ <u>830,420</u></b>	<b>\$ <u>1,197,816</u></b>	<b>\$ <u>1,313,522</u></b>

## Personnel

No. of Full Time Equivalent Positions

Charges to/from Other Programs

Less: Charges to Capital Projects

	9.0	9.0	10.0
	--	--	--
	--	--	--
<b>Total</b>	<b><u>9.0</u></b>	<b><u>9.0</u></b>	<b><u>10.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget transfers one position from the Information Technology Planning program.

# Information Technology Planning

**Responsible Division: Strategy and Planning**

**Outcome: Governance**

Strategy and Planning provides technological strategy consulting and project management services by creating partnerships with City departments for the purpose of identifying and aiding in the efficient implementation of technology solutions.

- Business Solutions
- Research and Development

- Quality Management

<b>Performance Indicators</b>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Number of projects initiated	10	10	10
Number of projects completed	2	7	7

**Allocation by Expense Category**

Salaries and Benefits	\$ 441,889	\$ 441,030	\$ 390,909
Contracts	9,391	18,386	26,222
Supplies	--	2,000	2,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>451,280</u></b>	<b>\$ <u>461,416</u></b>	<b>\$ <u>419,131</u></b>

**Allocation by Fund**

General	\$ 451,280	\$ 461,416	\$ 419,131
<b>Total</b>	<b>\$ <u>451,280</u></b>	<b>\$ <u>461,416</u></b>	<b>\$ <u>419,131</u></b>

**Personnel**

No. of Full Time Equivalent Positions	5.0	5.0	4.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>5.0</u></b>	<b><u>5.0</u></b>	<b><u>4.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget transfers one position to the Geographic Information System program.

# Intra/Internet Services

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

Intra/Internet Services provides leadership on emerging web technologies and maintains the City's web presence.

- Web Development/Domino/Notes

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 390,337	\$ 316,931	\$ 351,577
Contracts	95,705	16,382	15,810
Supplies	--	1,200	1,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>486,042</u></b>	<b>\$ <u>334,513</u></b>	<b>\$ <u>368,587</u></b>
<b>Allocation by Fund</b>			
General	\$ 486,042	\$ 334,513	\$ 368,587
<b>Total</b>	<b>\$ <u>486,042</u></b>	<b>\$ <u>334,513</u></b>	<b>\$ <u>368,587</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	4.0	4.0	4.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>4.0</u></b>	<b><u>4.0</u></b>	<b><u>4.0</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Municipal / KIVA Permitting Systems

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

KIVA provides access to the City's Land Information System that is the basis of all land development processes, construction permitting, inspections, request for services, and related applications and processes administered by the City.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 12,121	\$ --	\$ --
Contracts	146,193	187,600	245,281
Supplies	(41,200)	400	400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	87,798	87,998	89,000
<b>Total</b>	<b>\$ <u>204,912</u></b>	<b>\$ <u>275,998</u></b>	<b>\$ <u>334,681</u></b>

<b>Allocation by Fund</b>			
General	\$ 204,912	\$ 275,998	\$ 334,681
<b>Total</b>	<b>\$ <u>204,912</u></b>	<b>\$ <u>275,998</u></b>	<b>\$ <u>334,681</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	1.0	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>1.0</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Personal Computer Support

**Responsible Division: Customer Relationship Management**

**Outcome: Governance**

Personal Computer Operations ensures that the highest level of customer relationships are achieved by providing tools, training and channels of communication through a single point of contact for all technology service requests.

- Desktop Support
- PC Lifecycle
- Technology Training & Support
- PC Lifecycle Debt
- Helpdesk

<b>Performance Indicator</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Helpdesk tickets opened	29,413	29,100	27,432
Helpdesk tickets closed	30,832	31,416	28,180

## Allocation by Expense Category

Salaries and Benefits	\$ 1,613,842	\$ 1,629,865	\$ 1,373,811
Contracts	638,934	635,895	1,178,657
Supplies	(13,943)	8,400	8,400
Equipment	579,962	500,000	500,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	39,428	--	--
<b>Total</b>	<b>\$ 2,858,223</b>	<b>\$ 2,774,160</b>	<b>\$ 3,060,868</b>

## Allocation by Fund

General	\$ 2,858,223	\$ 2,774,160	\$ 3,060,868
<b>Total</b>	<b>\$ 2,858,223</b>	<b>\$ 2,774,160</b>	<b>\$ 3,060,868</b>

## Personnel

No. of Full Time Equivalent Positions	20.0	20.0	17.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>20.0</b>	<b>20.0</b>	<b>17.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates three vacant positions and consolidates software maintenance costs from other programs and activities.

# Revenue Systems

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Governance**

Revenue Systems maintains the City's tax information system, including: case management, returns processing, taxpayer accounting, correspondence architecture, revenue accounting, and taxpayer information.

- Revenue Systems

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 304,783	\$ 291,594	\$ 305,627
Contracts	606,922	546,831	554,588
Supplies	--	1,200	1,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	496,022
<b>Total</b>	<b>\$ <u>911,705</u></b>	<b>\$ <u>839,625</u></b>	<b>\$ <u>1,357,437</u></b>

**Allocation by Fund**

General	\$ 911,705	\$ 839,625	\$ 1,357,437
<b>Total</b>	<b>\$ <u>911,705</u></b>	<b>\$ <u>839,625</u></b>	<b>\$ <u>1,357,437</u></b>

**Personnel**

No. of Full Time Equivalent Positions	3.0	3.0	3.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>3.0</u></b>	<b><u>3.0</u></b>	<b><u>3.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget includes a debt service allocation for the new revenue collection system to be installed during this fiscal year.

# Kansas City Area Transportation Authority



## **Department Purpose Statement**

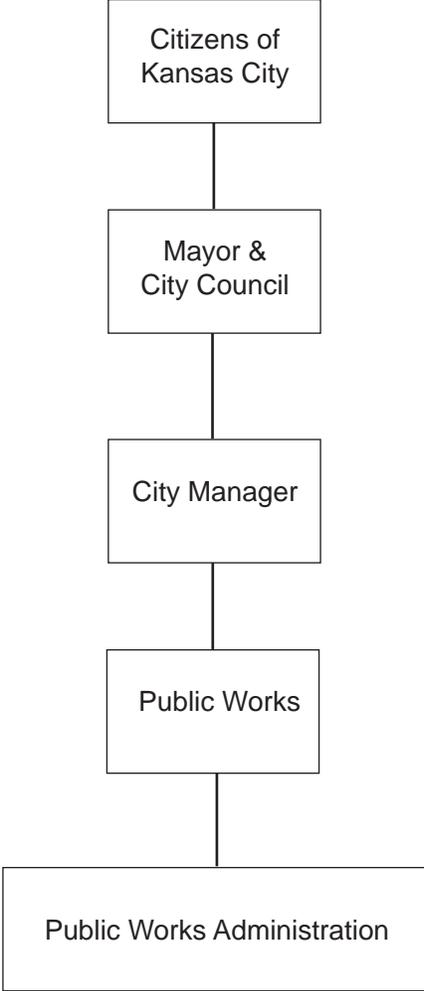
The Kansas City Area Transportation Authority provides reliable and affordable transit services to all residents in and visitors to the metropolitan area.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Kansas City Area Transportation Authority

## Organization Chart



- Area Transportation Authority
- Special Transit Services

# Kansas City Area Transportation Authority

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Submitted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 42,406,126	\$ 43,305,424	\$ 46,250,477
<b>Total</b>	<b>\$ 42,406,126</b>	<b>\$ 43,305,424</b>	<b>\$ 46,250,477</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	201,000	201,000	201,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	42,205,126	43,104,424	46,049,477
Debt Service	--	--	--
<b>Total</b>	<b>\$ 42,406,126</b>	<b>\$ 43,305,424</b>	<b>\$ 46,250,477</b>
<b>Allocation by Fund</b>			
Public Mass Transportation	\$ 20,671,641	\$ 22,049,224	\$ 23,666,756
KCATA Sales Tax	21,734,485	21,256,200	22,583,721
<b>Total</b>	<b>\$ 42,406,126</b>	<b>\$ 43,305,424</b>	<b>\$ 46,250,477</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Less: Charges to Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Kansas City Area Transportation Authority

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Submitted 2012-13</u>
<b>Economic Growth</b>		\$ 42,406,126	\$ 43,305,424	\$ 46,250,477
	Area Transportation Authority	\$ 42,205,126	\$ 43,104,424	\$ 46,049,477
	Special Transit Services	\$ 201,000	\$ 201,000	\$ 201,000
	<b>Department Total</b>	<u>\$ 42,406,126</u>	<u>\$ 43,305,424</u>	<u>\$ 46,250,477</u>

# Area Transportation Authority

**Responsible Division: Public Works Administration**

**Outcome: Economic Growth**

The Kansas City Area Transportation Authority (KCATA) provides reliable and efficient public transportation so that the needs of a majority of transit-dependent residents are met and transportation alternatives to single-occupancy vehicle trips are offered.

- ATA Operations

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Submitted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	42,205,126	43,104,424	46,049,477
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>42,205,126</u></b>	<b>\$ <u>43,104,424</u></b>	<b>\$ <u>46,049,477</u></b>

<b>Allocation by Fund</b>			
Public Mass Transportation	\$ 20,470,641	\$ 21,848,224	\$ 23,465,756
KCATA Sales Tax	21,734,485	21,256,200	22,583,721
<b>Total</b>	<b>\$ <u>42,205,126</u></b>	<b>\$ <u>43,104,424</u></b>	<b>\$ <u>46,049,477</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget for the Kansas City Area Transportation Authority increases by \$2,945,053 or 7%, over the total funding provided in FY 2011-12.

# Special Transit Services

**Responsible Division: Public Works Administration**

**Outcome: Economic Growth**

The Special Transit Services Program provides an additional subsidy for developmentally disabled transportation operations of the Jackson County Board of Development Services beyond what is generated by the Jackson County property tax levy for this purpose.

- Developmentally Disabled Transportation

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Submitted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	201,000	201,000	201,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>201,000</u></b>	<b>\$ <u>201,000</u></b>	<b>\$ <u>201,000</u></b>

<b>Allocation by Fund</b>			
Public Mass Transportation	\$ 201,000	\$ 201,000	\$ 201,000
<b>Total</b>	<b>\$ <u>201,000</u></b>	<b>\$ <u>201,000</u></b>	<b>\$ <u>201,000</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.



## **Department Purpose Statement**

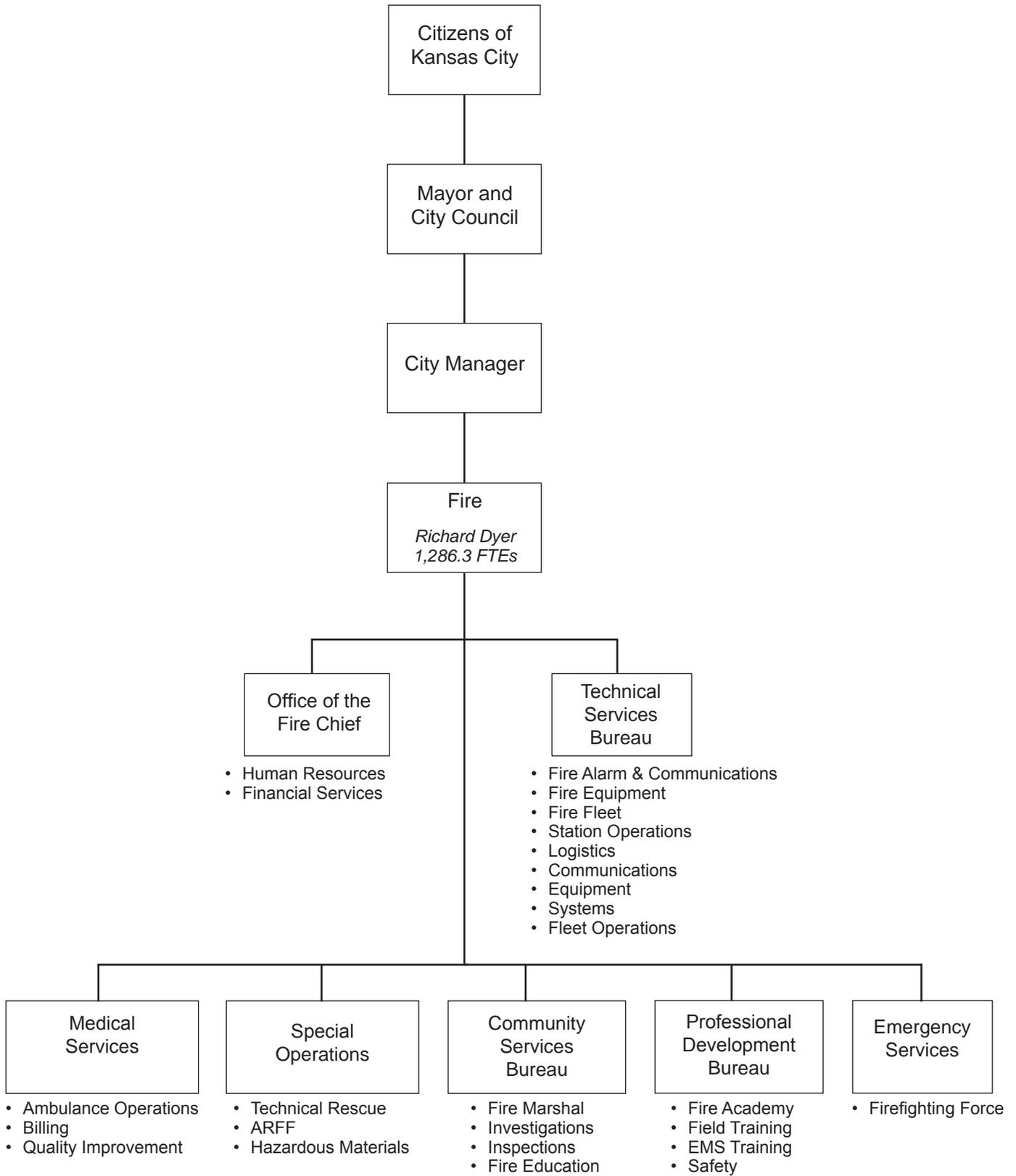
The Fire Department protects and serves the community by providing emergency and non-emergency responses to fire, sudden medical emergencies, and other potentially dangerous situations.

## **Desired Community Outcome**

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# KCFD

## Organization Chart



# KCFD

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Safety	\$ 128,486,982	\$ 131,886,203	\$ 129,968,873
<b>Total</b>	<b>\$ 128,486,982</b>	<b>\$ 131,886,203</b>	<b>\$ 129,968,873</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 106,915,204	\$ 108,177,038	\$ 112,180,513
Contracts	12,753,761	13,816,598	10,555,826
Supplies	3,935,950	3,842,223	2,938,847
Equipment	885,497	1,880,000	1,150,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	2,872,503	3,670,344	3,143,687
Capital Improvements	1,124,067	500,000	--
<b>Total</b>	<b>\$ 128,486,982</b>	<b>\$ 131,886,203</b>	<b>\$ 129,968,873</b>
<b>Allocation by Fund</b>			
General	\$ 82,748,807	\$ 84,517,393	\$ 82,025,016
Ambulance Services	26,833,704	29,303,078	28,855,086
Fire Sales Tax	17,535,608	17,060,732	18,083,771
Public Safety Sales Tax	828,583	1,000,000	1,000,000
ARRA Stimulus Fund	540,280	--	--
Police Drug Enforcement	--	5,000	5,000
<b>Total</b>	<b>\$ 128,486,982</b>	<b>\$ 131,886,203</b>	<b>\$ 129,968,873</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	1,371.1	1,336.9	1,283.9
Charges to/from Other Departments	(1.8)	2.4	2.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>1,369.3</b>	<b>1,339.3</b>	<b>1,286.3</b>

# KCFD

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Safety</b>		<b>\$ 128,486,982</b>	<b>\$ 131,886,203</b>	<b>\$ 129,968,873</b>
	<b>Office of the Fire Chief</b>	<b>\$ 1,128,431</b>	<b>\$ 1,178,612</b>	<b>\$ 1,005,181</b>
	<b>Administrative Services</b>			
	Human Resources	\$ 521,805	\$ 561,870	\$ 1,724,657
	Financial Services	2,086,719	2,098,193	2,301,568
	Retirees' Health Benefit	31,033	1,080,600	1,440,600
	<b>Total</b>	<b>\$ 2,639,557</b>	<b>\$ 3,740,663</b>	<b>\$ 5,466,825</b>
	<b>Community Services</b>			
	Community Services Bureau	\$ 343,135	\$ 353,466	\$ 296,889
	Fire Marshal	662,975	657,293	654,437
	Fire Investigations	366,930	364,705	409,525
	Fire Inspections	1,022,577	1,223,001	1,188,341
	Fire Education	175,310	184,081	199,158
	COMBAT Grant	--	5,000	5,000
	<b>Total</b>	<b>\$ 2,570,927</b>	<b>\$ 2,787,546</b>	<b>\$ 2,753,350</b>
	<b>Emergency Medical Services</b>	<b>\$ 1,243,575</b>	<b>\$ 1,598,992</b>	<b>\$ 1,802,702</b>
	<b>Emergency Operations</b>			
	Fire Fighting Force	\$ 77,793,892	\$ 77,623,419	\$ 76,169,879
	Special Operations Bureau	596,870	601,593	596,605
	EMS Operations	16,164,485	17,550,528	17,220,875
	FEMA Assistance to Firefighter	188,096	--	--
	<b>Total</b>	<b>\$ 94,743,343</b>	<b>\$ 95,775,540</b>	<b>\$ 93,987,359</b>
	<b>Fleet Operations</b>			
	Fire Apparatus Replacement	\$ 2,816,858	\$ 3,030,694	\$ 2,500,412
	Maintenance and Repair	5,533,831	5,267,440	5,247,175
	<b>Total</b>	<b>\$ 8,350,689</b>	<b>\$ 8,298,134</b>	<b>\$ 7,747,587</b>

# KCFD

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Professional Development</b>				
	Field Training	197,308	199,477	210,392
	EMS Training	469,780	410,573	319,321
	Fire Safety	209,598	201,885	206,368
	Firefighting Training	969,161	978,096	1,083,364
	Professional Development Bureau	173,306	198,484	172,749
	Clinical and Training	387,321	577,004	392,848
	Records Management System	82,824	103,252	107,669
	<b>Total</b>	<b>\$ 2,489,298</b>	<b>\$ 2,668,771</b>	<b>\$ 2,492,711</b>
<b>Special Operations</b>				
	Aircraft Rescue and Fire Fighting	\$ 2,665,130	\$ 2,867,241	\$ 3,133,957
	Hazardous Materials Team	2,002,875	2,192,737	2,472,879
	<b>Total</b>	<b>\$ 4,668,005</b>	<b>\$ 5,059,978</b>	<b>\$ 5,606,836</b>
<b>Technical Services Bureau</b>				
	Fire Station Facility Maintenance	\$ 1,043,869	\$ 994,918	\$ 1,110,382
	Technical Services Bureau	345,970	388,388	313,162
	Computer Aided Dispatch Operations	757,110	113,594	113,594
	Fire Equipment	535,992	1,501,988	836,081
	Eastwood Facility Debt	55,645	639,650	643,275
	Communications	2,323,940	1,403,011	1,396,071
	Logistics	4,138,630	4,995,325	4,304,478
	IT Systems	327,934	241,093	389,279
	<b>Total</b>	<b>\$ 9,529,090</b>	<b>\$ 10,277,967</b>	<b>\$ 9,106,322</b>
	<b>Capital Improvements</b>	<b>\$ 1,124,067</b>	<b>\$ 500,000</b>	<b>\$ --</b>
	<b>Department Total</b>	<b>\$ 128,486,982</b>	<b>\$ 131,886,203</b>	<b>\$ 129,968,873</b>

# Office of the Fire Chief

**Responsible Division: Office of the Fire Chief**

**Outcome: Public Safety**

The Fire Chief is the highest uniformed position within KCFD and is responsible for the delivery of services to the community.

- Office of the Fire Chief

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Citizen Complaint Rate per month	no data	no target	≤ 4
Mean time to resolution for citizen complaints	no data	no target	≤ 10 days
Grievance rate (rate per 100 employees) per month	no data	no target	≤ 4
Percentage resolved at departmental level	no data	no target	≥ 80%
Mean time to resolution for grievances	no data	no target	≤ 6 weeks

## Allocation by Expense Category

Salaries and Benefits	\$ 422,150	\$ 424,117	\$ 438,752
Contracts	704,490	752,795	564,729
Supplies	1,791	1,700	1,700
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,128,431</b>	<b>\$ 1,178,612</b>	<b>\$ 1,005,181</b>

## Allocation by Fund

General	\$ 1,128,431	\$ 1,178,612	\$ 1,005,181
<b>Total</b>	<b>\$ 1,128,431</b>	<b>\$ 1,178,612</b>	<b>\$ 1,005,181</b>

## Personnel

No. of Full Time Equivalent Positions	3.0	3.0	3.0
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Administrative Services

**Responsible Division: Office of the Fire Chief**

**Outcome: Public Safety**

Administration provides leadership, coordination, and support services to the Fire Department so the community receives efficient, effective, and caring service delivery.

- Human Resources

- Financial Services

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,988,769	\$ 3,084,280	\$ 4,773,569
Contracts	575,366	653,183	690,056
Supplies	75,422	3,200	3,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b><u>\$ 2,639,557</u></b>	<b><u>\$ 3,740,663</u></b>	<b><u>\$ 5,466,825</u></b>

## Allocation by Fund

General	\$ 762,985	\$ 1,824,200	\$ 2,159,952
Ambulance Services	1,676,934	1,751,463	1,971,873
Fire Sales Tax	199,638	165,000	1,335,000
<b>Total</b>	<b><u>\$ 2,639,557</u></b>	<b><u>\$ 3,740,663</u></b>	<b><u>\$ 5,466,825</u></b>

## Personnel

No. of Full Time Equivalent Positions	36.0	35.0	35.0
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>36.0</u></b>	<b><u>35.0</u></b>	<b><u>35.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget increases the allocation for retiree health insurance benefits from \$1,080,600 to \$1,440,600, or \$360,000. The Budget also includes \$1,260,000 from the Fire Sales Tax Fund for potential one-time cash payments and/or retirement incentives for an anticipated alternative to layoffs.

# Community Services

**Responsible Division: Community Services Bureau**

**Outcome: Public Safety**

Fire Prevention in the Community Services Bureau provides required fire hazard inspections, public information through effective communication, and community services to contribute to a safer community.

- Community Services Bureau
- Fire Investigations
- Fire Inspections
- Fire Prevention Administration

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Investigations completed per month	no data	no target	≥ 90
Inspections completed per month	no data	no target	≥ 1,250
Educational contracts per month	no data	no target	≥ 500 persons
Community awareness contracts per month	no data	no target	≥ 1,250 persons
Smoke detectors distributed per month	no data	no target	≥ 200
Fire fatality rate (overall) per year	no data	no target	≤ 10
Fire fatality rate for inspected structures per year	no data	no target	≤ 2

## Allocation by Expense Category

Salaries and Benefits	\$ 2,306,590	\$ 2,340,178	\$ 2,540,438
Contracts	231,941	249,266	184,810
Supplies	32,100	58,102	28,102
Equipment	296	140,000	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 2,570,927</b>	<b>\$ 2,787,546</b>	<b>\$ 2,753,350</b>

## Allocation by Fund

General	\$ 2,522,766	\$ 2,594,546	\$ 2,748,350
Fire Sales Tax	48,161	188,000	--
Police Drug Enforcement	--	5,000	5,000
<b>Total</b>	<b>\$ 2,570,927</b>	<b>\$ 2,787,546</b>	<b>\$ 2,753,350</b>

## Personnel

No. of Full Time Equivalent Positions	28.2	28.0	28.0
Charges to/from Other Departments	(0.2)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>28.0</b>	<b>28.0</b>	<b>28.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates funding for equipment and vehicle replacement from the fire sales tax.

# Emergency Medical Services

**Responsible Division: Emergency Medical Services Bureau**

**Outcome: Public Safety**

Ambulance Services Program provides optimum emergency pre-hospital care and transport to citizens and guests of Kansas City.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Medical transports billed per month	no data	no target	≥ 4,500
Time to billing (in business days)	no data	no target	≤ 10
Adjusted collection rates	no data	no target	≥ 38%

## Allocation by Expense Category

Salaries and Benefits	\$ 508,186	\$ 570,571	\$ 560,253
Contracts	690,445	980,121	469,149
Supplies	44,944	48,300	773,300
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,243,575</b>	<b>\$ 1,598,992</b>	<b>\$ 1,802,702</b>

## Allocation by Fund

General	\$ (1)	\$ --	\$ --
Ambulance Services Fund	1,243,576	1,598,992	1,802,702
<b>Total</b>	<b>\$ 1,243,575</b>	<b>\$ 1,598,992</b>	<b>\$ 1,802,702</b>

## Personnel

No. of Full Time Equivalent Positions	7.0	7.0	7.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers funding for claims settlements to the Legal Claims Fund and increases funds for medical and laboratory supplies.

# Emergency Operations

**Responsible Division: Emergency Operations Bureau**

**Outcome: Public Safety**

Emergency Operations deploys personnel and equipment to fires, sudden medical emergencies, and other dangerous situations so that loss of life and property is minimized.

- Fire Fighting Force
- Special Operations Bureau
- EMS Operations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Fire responses per month	no data	no target	≥ 150
Response time for structure fires	no data	no target	≤ 6 min
Emergency medical responses (life threatening) per month	no data	no target	≥ 4,000
Emergency medical responses (nonemergent) per month	no data	no target	≥ 1,400
Response time for cardiac arrests	no data	no target	≤ 6 min

## Allocation by Expense Category

Salaries and Benefits	\$ 88,576,187	\$ 88,271,460	\$ 89,688,410
Contracts	5,325,097	6,079,809	4,064,474
Supplies	577,608	1,424,271	234,475
Equipment	264,451	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 94,743,343</b>	<b>\$ 95,775,540</b>	<b>\$ 93,987,359</b>

## Allocation by Fund

General	\$ 65,947,563	\$ 67,120,784	\$ 64,941,894
Ambulance Services	16,216,566	17,653,115	17,328,710
Fire Sales Tax	12,525,331	11,001,641	11,716,755
Public Safety Sales Tax	53,883	--	--
<b>Total</b>	<b>\$ 94,743,343</b>	<b>\$ 95,775,540</b>	<b>\$ 93,987,359</b>

## Personnel

No. of Full Time Equivalent Positions	1,125.0	1,102.0	1,052.0
Charges to/from Other Departments	(1.0)	1.0	1.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>1,124.0</b>	<b>1,103.0</b>	<b>1,053.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates 50 firefighting positions. Allocation reductions for contracts and supplies are primarily in the fire sales tax and funding is shifted to salaries. In addition, worker's compensation costs are reduced by \$770,000.

# Fleet Operations

**Responsible Division: Technical Services Bureau**

**Outcome: Public Safety**

The Fire Fleet Program provides replacement, maintenance and repair of fire apparatus, vehicles and equipment to ensure a timely and efficient delivery of emergency services to the community.

- Maintenance and Repair

- Fleet Apparatus Replacement

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 565,720	\$ 667,417	\$ 694,772
Contracts	2,564,485	2,222,186	2,232,199
Supplies	2,083,673	1,377,837	1,320,204
Equipment	319,953	1,000,000	1,000,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	2,816,858	3,030,694	2,500,412
<b>Total</b>	<b>\$ <u>8,350,689</u></b>	<b>\$ <u>8,298,134</u></b>	<b>\$ <u>7,747,587</u></b>

## Allocation by Fund

General	\$ 2,707,584	\$ 1,603,856	\$ 346,696
Ambulance Services	2,020,206	2,213,584	1,950,479
Fire Sales Tax	2,848,199	3,480,694	4,450,412
Public Safety Sales Tax	774,700	1,000,000	1,000,000
<b>Total</b>	<b>\$ <u>8,350,689</u></b>	<b>\$ <u>8,298,134</u></b>	<b>\$ <u>7,747,587</u></b>

## Personnel

No. of Full Time Equivalent Positions	7.0	7.0	7.0
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>7.0</u></b>	<b><u>7.0</u></b>	<b><u>7.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget reflects a reduction in debt service as vehicle acquisition debt is retired. More fleet maintenance costs are shifted to the fire sales tax.

# Professional Development

**Responsible Division: Professional Development Bureau**

**Outcome: Public Safety**

The Professional Development Bureau oversees the training and overall progression of Kansas City emergency personnel in order to provide in-depth training to produce skilled emergency responders.

- Emergency Medical Training
- Records Management System Training
- Fire Safety
- Firefighting Training
- Professional Development Bureau

<b>Allocation by Expense Category</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Salaries and Benefits	\$ 2,233,437	\$ 2,117,203	\$ 2,412,922
Contracts	232,096	512,543	42,864
Supplies	23,585	39,025	36,925
Equipment	180	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,489,298</b>	<b>\$ 2,668,771</b>	<b>\$ 2,492,711</b>

<b>Allocation by Fund</b>			
General	\$ 1,376,378	\$ 1,397,076	\$ 1,484,747
Ambulance Services	882,270	974,892	909,954
Fire Sales Tax	230,650	296,803	98,010
<b>Total</b>	<b>\$ 2,489,298</b>	<b>\$ 2,668,771</b>	<b>\$ 2,492,711</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	25.0	23.0	23.0
Charges to/from Other Departments	(1.0)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>24.0</b>	<b>23.0</b>	<b>23.0</b>

## Changes to the Budget

The FY 2012-13 Budget reduces allocations for external training professionals.

# Special Operations

**Responsible Division: Special Operations Bureau**

**Outcome: Public Safety**

The Special Operations Bureau responds to more specialized issues, including airport rescue firefighting, hazardous materials incidents, and various rescue efforts.

- Fire Fighting Force-KCI

- Hazardous Materials Team

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
HazMat responses per month	no data	no target	≥ 75
Events covered per month	no data	no target	≥ 6
Special event coverage per month	no data	no target	≥ 12

## Allocation by Expense Category

Salaries and Benefits	\$ 4,459,363	\$ 4,593,589	\$ 5,112,326
Contracts	167,178	383,019	408,619
Supplies	41,464	83,370	85,891
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,668,005</b>	<b>\$ 5,059,978</b>	<b>\$ 5,606,836</b>

## Allocation by Fund

General	\$ 4,668,005	\$ 5,059,978	\$ 5,606,836
<b>Total</b>	<b>\$ 4,668,005</b>	<b>\$ 5,059,978</b>	<b>\$ 5,606,836</b>

## Personnel

No. of Full Time Equivalent Positions	48.0	48.0	48.0
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>48.0</b>	<b>48.0</b>	<b>48.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Technical Services Bureau

**Responsible Division: Technical Services Bureau**

**Outcome: Public Safety**

The Technical Services Bureau is responsible for all information technology, communications, and technical issues so responses to the community will be timely.

- Technical Services Bureau
- Logistics
- Fire Equipment
- Communications
- Fire Station Operations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Calls received to 911 Communications Center per month	no data	no target	≥ 6,500
Dispatched calls per month	no data	no target	≥ 6,000
Call handling time (Life Threatening Emergency)	no data	no target	≤ 1 minute

## Allocation by Expense Category

Salaries and Benefits	\$ 5,854,802	\$ 6,108,223	\$ 5,959,071
Contracts	2,262,663	1,983,676	1,898,926
Supplies	1,055,363	806,418	455,050
Equipment	300,617	740,000	150,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	55,645	639,650	643,275
<b>Total</b>	<b>\$ 9,529,090</b>	<b>\$ 10,277,967</b>	<b>\$ 9,106,322</b>

## Allocation by Fund

General	\$ 3,635,096	\$ 3,738,341	\$ 3,731,360
Ambulance Services	4,794,152	5,111,032	4,891,368
Fire Sales Tax	1,099,842	1,428,594	483,594
<b>Total</b>	<b>\$ 9,529,090</b>	<b>\$ 10,277,967</b>	<b>\$ 9,106,322</b>

## Personnel

No. of Full Time Equivalent Positions	91.9	83.9	80.9
Charges to/from Other Departments	0.4	1.4	1.4
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>92.3</b>	<b>85.3</b>	<b>82.3</b>

## Changes to the Budget

The FY 2012-13 Budget reduces allocations by \$945,000 in fire sales tax funds for wearing apparel, office equipment repair, computers, furnishings, and fire fighting equipment. Three vacant positions are eliminated.

# Capital Improvements

Responsible Division: Technical Services Bureau  
 Outcome: Public Safety

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	1,124,067	500,000	--
<b>Total</b>	<b>\$ 1,124,067</b>	<b>\$ 500,000</b>	<b>\$ --</b>
<b>Allocation by Fund</b>			
Fire Sales Tax	\$ 583,787	\$ 500,000	\$ --
ARRA Stimulus Fund	540,280	--	--
<b>Total</b>	<b>\$ 1,124,067</b>	<b>\$ 500,000</b>	<b>\$ --</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>



# Kansas City Museum



## **Department Purpose Statement**

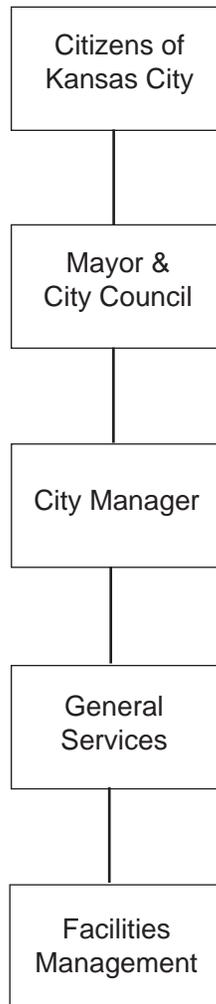
The Kansas City Museum provides premium regional venues for public education and community entertainment for the metropolitan area.

## **Desired Community Outcome**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

# Kansas City Museum

## Organization Chart



- Kansas City Museum

# Kansas City Museum

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Economic Growth	\$ 1,437,104	\$ 1,443,582	\$ 1,424,393
<b>Total</b>	<b>\$ 1,437,104</b>	<b>\$ 1,443,582</b>	<b>\$ 1,424,393</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	8,290	8,290	9,180
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	1,428,814	1,435,292	1,415,213
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,437,104</b>	<b>\$ 1,443,582</b>	<b>\$ 1,424,393</b>
<b>Allocation by Fund</b>			
Museum	\$ 1,437,104	\$ 1,443,582	\$ 1,424,393
<b>Total</b>	<b>\$ 1,437,104</b>	<b>\$ 1,443,582</b>	<b>\$ 1,424,393</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Kansas City Museum

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Economic Growth		\$ 1,437,104	\$ 1,443,582	\$ 1,424,393
	Kansas City Museum	<u>\$ 1,437,104</u>	<u>\$ 1,443,582</u>	<u>\$ 1,424,393</u>

# Kansas City Museum

**Responsible Department: General Services - Facilities Management**

**Outcome: Economic Growth**

The Kansas City Museum provides educational public programming and emphasizes the importance of regional history and science.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	8,290	8,290	9,180
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	1,428,814	1,435,292	1,415,213
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,437,104</u></b>	<b>\$ <u>1,443,582</u></b>	<b>\$ <u>1,424,393</u></b>

<b>Allocation by Fund</b>			
Museum	\$ 1,437,104	\$ 1,443,582	\$ 1,424,393
<b>Total</b>	<b>\$ <u>1,437,104</u></b>	<b>\$ <u>1,443,582</u></b>	<b>\$ <u>1,424,393</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget reflects declining property tax revenue as the allocation from the Museum special assessment decreases by \$19,189, or 1.3%.



# Law



## **Department Purpose Statement**

The Law Department provides legal services to the City and its elected officials, staff, and various boards and committees.

## **Desired Community Outcomes**

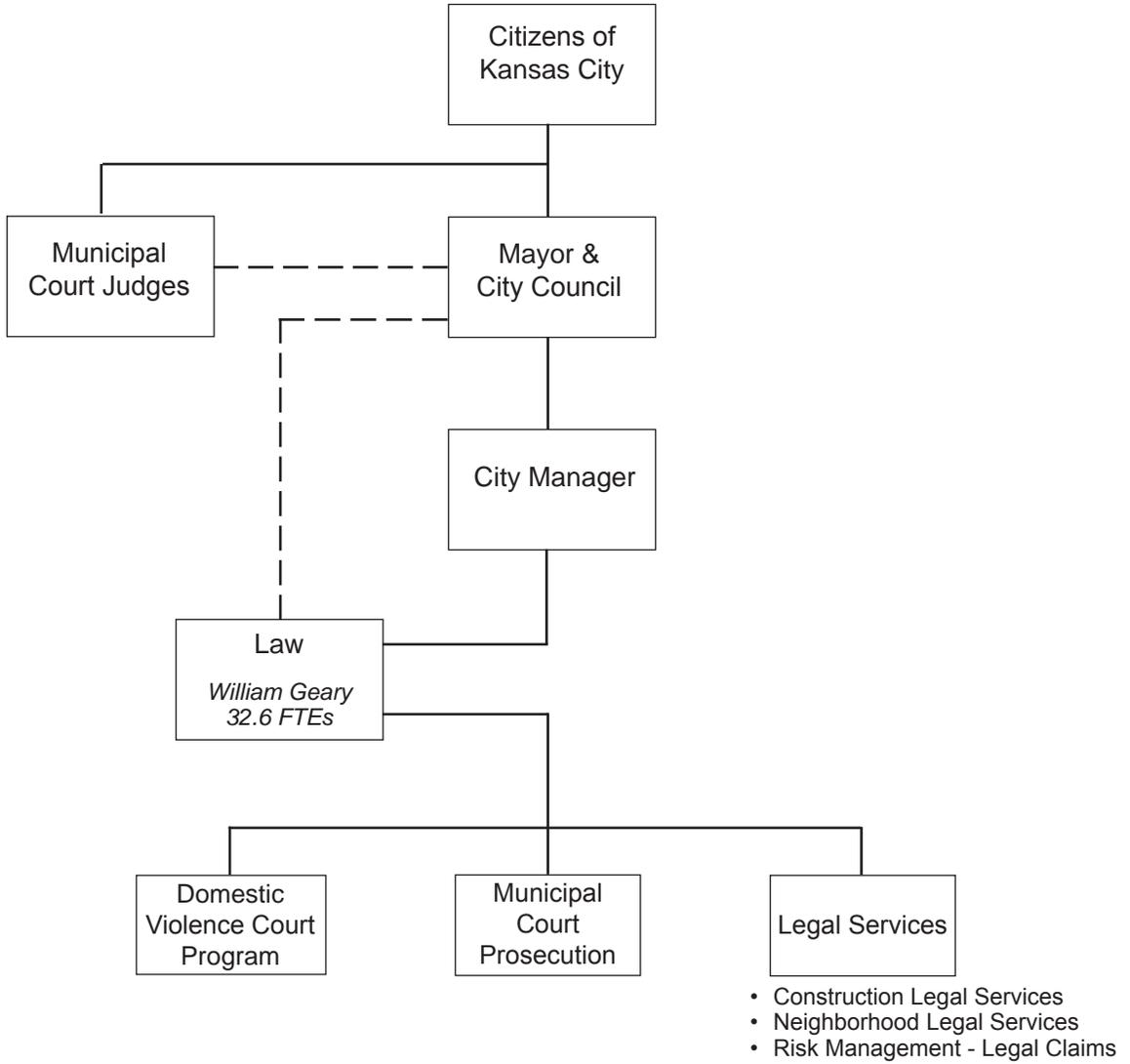
**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

**Neighborhood Livability** - Kansas City is a community of strong, stable, and livable neighborhoods.

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# Law

## Organization Chart



# Law

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 3,088,635	\$ 2,738,657	\$ 2,765,213
Public Safety	296,102	362,080	348,218
<b>Total</b>	<b>\$ 3,384,737</b>	<b>\$ 3,100,737</b>	<b>\$ 3,113,431</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,514,789	\$ 2,768,061	\$ 2,469,993
Contracts	784,880	255,394	511,156
Supplies	85,068	77,282	132,282
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,384,737</b>	<b>\$ 3,100,737</b>	<b>\$ 3,113,431</b>
<b>Allocation by Fund</b>			
General	\$ 3,044,535	\$ 2,385,933	\$ 2,380,795
Domestic Violence Shelter Operations	201,295	362,080	348,218
ARRA Stimulus	94,807	--	--
Capital Improvements	--	302,724	314,660
Community Development Block Grant	44,100	50,000	69,758
<b>Total</b>	<b>\$ 3,384,737</b>	<b>\$ 3,100,737</b>	<b>\$ 3,113,431</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	43.8	42.0	39.0
Charges to/from Other Programs	(8.6)	(9.6)	(6.4)
Less: Charges to Capital Projects	(4.0)	--	--
<b>Total</b>	<b>31.2</b>	<b>32.4</b>	<b>32.6</b>

# Law

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		<b>\$ 3,088,635</b>	<b>\$ 2,738,657</b>	<b>\$ 2,765,213</b>
	<b>Legal Services</b>			
	Corporate Services	\$ 1,863,906	\$ 1,753,780	\$ 1,664,503
	Outside Attorney Consulting	6,266	--	350,000
	Litigation	611,225	347,038	--
	Capital Projects Legal Services	--	302,724	314,660
	Neighborhood Legal Services	44,100	335,115	436,050
	Telecommunication Settlements	563,138	--	--
	<b>Total</b>	<b>\$ 3,088,635</b>	<b>\$ 2,738,657</b>	<b>\$ 2,765,213</b>
<b>Public Safety</b>		<b>\$ 296,102</b>	<b>\$ 362,080</b>	<b>\$ 348,218</b>
	<b>Domestic Violence Court Program</b>			
	Domestic Violence Court Services	\$ 99,021	\$ 130,000	\$ 116,138
	Domestic Violence Court Grants	197,081	232,080	232,080
	<b>Total</b>	<b>\$ 296,102</b>	<b>\$ 362,080</b>	<b>\$ 348,218</b>
<b>Department Total</b>		<b>\$ 3,384,737</b>	<b>\$ 3,100,737</b>	<b>\$ 3,113,431</b>

# Legal Services

## Responsible Division: Legal Services

### Outcome: Governance

Legal Services provides legal and litigation services to the City and its elected officials, staff, and various boards and committees so that they may act in conformance with the law.

- Corporate Services
- Neighborhood Legal Services
- Litigation
- Capital Projects Legal Services

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,230,723	\$ 2,412,663	\$ 2,130,957
Contracts	775,028	251,394	504,656
Supplies	82,884	74,600	129,600
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b><u>\$ 3,088,635</u></b>	<b><u>\$ 2,738,657</u></b>	<b><u>\$ 2,765,213</u></b>

<b>Allocation by Fund</b>			
General	\$ 3,044,535	\$ 2,385,933	\$ 2,380,795
Capital Improvements	--	302,724	314,660
Community Development Block Grant	44,100	50,000	69,758
<b>Total</b>	<b><u>\$ 3,088,635</u></b>	<b><u>\$ 2,738,657</u></b>	<b><u>\$ 2,765,213</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	37.0	36.0	29.0
Charges to/from Other Programs	(8.6)	(9.6)	(6.4)
Less: Charges to Capital Projects	(4.0)	--	--
<b>Total</b>	<b><u>24.4</u></b>	<b><u>26.4</u></b>	<b><u>22.6</u></b>

### Changes to the Budget

The FY 2012-13 Budget reflects the transfer of the Litigation unit to the Legal Claims Fund. The Budget also includes \$350,000 for contract legal assistance.

# Domestic Violence Court Program

**Responsible Division: Domestic Violence Court Program**

**Outcome: Public Safety**

Domestic Violence Court Program provides ancillary services to the court, so that violations are efficiently and effectively prosecuted.

- Domestic Violence Court Services
- Domestic Violence STOP Grant
- State Service to Victims Grant SSVF

Law

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 284,066	\$ 355,398	\$ 339,036
Contracts	9,852	4,000	6,500
Supplies	2,184	2,682	2,682
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>296,102</u></b>	<b>\$ <u>362,080</u></b>	<b>\$ <u>348,218</u></b>

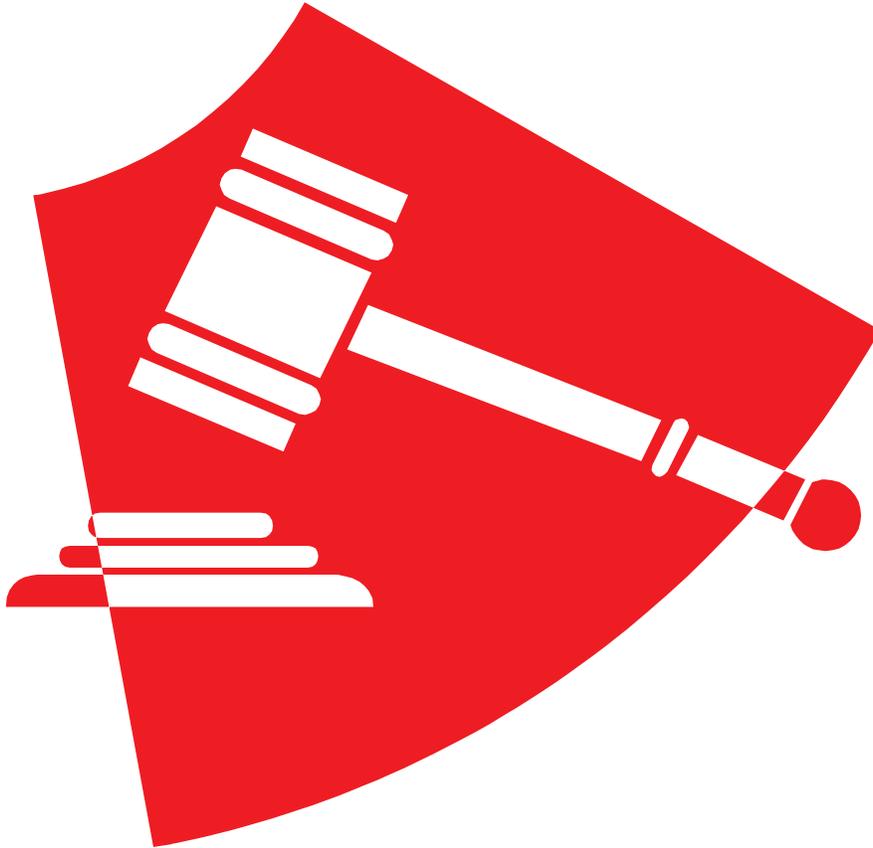
<b>Allocation by Fund</b>			
ARRA Stimulus	\$ 94,807	\$ --	\$ --
Domestic Violence Shelter Operations	201,295	362,080	348,218
<b>Total</b>	<b>\$ <u>296,102</u></b>	<b>\$ <u>362,080</u></b>	<b>\$ <u>348,218</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	6.8	6.0	10.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>6.8</u></b>	<b><u>6.0</u></b>	<b><u>10.0</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Municipal Court



## **Department Purpose Statement**

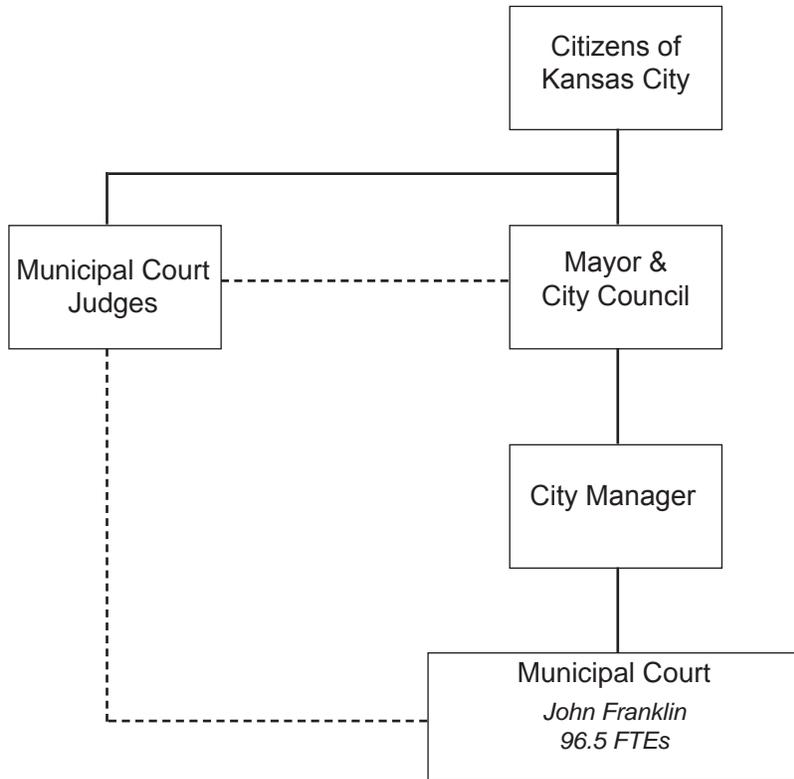
The Municipal Court provides proper and efficient adjudication of all City ordinance violations and provides for the proper collection, custody, and disbursement of City monies collected.

## **Desired Community Outcome**

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# Municipal Court

## Organization Chart



- Municipal Court Administration
- Indigent Court Defense
- Municipal Court Prosecution
- Correctional Services

# Municipal Court

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Safety	\$ 16,849,539	\$ 15,452,046	\$ 14,835,677
<b>Total</b>	<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>

<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 7,618,540	\$ 6,845,706	\$ 6,986,669
Contracts	8,628,999	7,736,161	7,149,691
Supplies	176,559	153,832	99,317
Equipment	425,186	--	100,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	255	716,347	500,000
<b>Total</b>	<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>

<b>Allocation by Department</b>			
Municipal Court	\$ 15,954,419	\$ 14,427,301	\$ 13,608,274
Law Department	895,120	1,024,745	1,227,403
<b>Total</b>	<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>

<b>Allocation by Fund</b>			
General	\$ 14,943,481	\$ 15,235,699	\$ 14,660,677
Inmate Security	42,952	216,347	175,000
Public Safety Sales Tax	255	--	--
Domestic Violence Shelter Operations	133,935	--	--
ARRA Stimulus	1,241,887	--	--
Justice Assistance Grant	487,029	--	--
<b>Total</b>	<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>

### Personnel:

#### Municipal Court

No. of Full Time Equivalent Positions	100.3	94.3	79.5
Charges to/from Other Departments	1.0	--	--
Less: Charges to Capital Projects	--	--	--

#### Law Department

No. of Full Time Equivalent Positions	17.5	19.5	17.0
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--

<b>Total</b>	<b>118.8</b>	<b>113.8</b>	<b>96.5</b>
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# Municipal Court

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Safety</b>		<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>
	<b>Municipal Court</b>			
	Municipal Court Administration	\$ 287,727	\$ 409,897	\$ 455,882
	Municipal Court Administrative Support	--	553,224	569,979
	Municipal Court Operations	3,692,794	3,057,944	2,248,683
	Municipal Crime Commission	45,000	45,000	90,000
	Municipal Court Technology	560,447	500,000	500,000
	Court Officials	--	1,689,321	1,717,507
	Probation	--	--	440,804
	Court Support Services	3,516,638	2,239,902	2,044,868
	Pensions of Municipal Court Judges	17,422	28,000	28,000
	Health Care Foundation Grant GKC	176,270	257,140	35,810
	<b>Total</b>	<b>\$ 8,296,298</b>	<b>\$ 8,780,428</b>	<b>\$ 8,131,533</b>
<b>Indigent Legal Defense</b>		<b>\$ 1,040,320</b>	<b>\$ 931,332</b>	<b>\$ 1,063,512</b>
<b>Municipal Court Prosecution</b>		<b>\$ 895,120</b>	<b>\$ 1,024,745</b>	<b>\$ 1,227,403</b>
<b>Correctional Services</b>		<b>\$ 6,617,801</b>	<b>\$ 4,715,541</b>	<b>\$ 4,413,229</b>
<b>Department Total</b>		<b>\$ 16,849,539</b>	<b>\$ 15,452,046</b>	<b>\$ 14,835,677</b>

# Municipal Court

## Responsible Division: Municipal Court

### Outcome: Public Safety

The Municipal Court adjudicates all cases docketed and probations ordered. It ensures all City ordinance violations are properly and efficiently processed and that all fines and bond forfeitures are properly accounted for and deposited.

- Municipal Court Administration
- Municipal Court Technology Improvements
- Pensions of Municipal Court Judges
- Municipal Crime Commission
- Court Support Services
- Municipal Court Operations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Case Clearance Rate	no data	no target	80%
% of traffic cases disposed within 90 days	no data	no target	85%
Average days to disposition - Traffic (days)	no data	no target	45

### Allocation by Expense Category

Salaries and Benefits	\$ 5,318,834	\$ 5,351,037	\$ 5,188,213
Contracts	2,483,117	2,796,679	2,257,108
Supplies	160,856	132,712	86,212
Equipment	333,491	--	100,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	500,000	500,000
<b>Total</b>	<b>\$ 8,296,298</b>	<b>\$ 8,780,428</b>	<b>\$ 8,131,533</b>

### Allocation by Fund

General	\$ 8,296,298	\$ 8,780,428	\$ 8,131,533
<b>Total</b>	<b>\$ 8,296,298</b>	<b>\$ 8,780,428</b>	<b>\$ 8,131,533</b>

### Personnel

No. of Full Time Equivalent Positions	87.3	81.3	69.5
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>87.3</b>	<b>81.3</b>	<b>69.5</b>

### Changes to the Budget

The FY 2012-13 Budget reflects the implementation of the new Regional Justice Information System, a new, technologically advanced and paperless case management system. Work process efficiencies result in the elimination of 15 positions. Also included in this Budget is a new fee supported probation services program.

# Indigent Legal Defense

**Responsible Division: Municipal Court**

**Outcome: Public Safety**

Legal Aid of Western Missouri provides constitutionally mandated representation to indigent defendants in the Kansas City Municipal Court who have been charged with City ordinance violations and who face the possibility of incarceration if convicted. Representation is also provided for a defendant's trial de novo and appeal to the Court of Appeals.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of defendants represented	6,300	7,500	7,500

## Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	1,040,320	931,332	1,063,512
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,040,320</b>	<b>\$ 931,332</b>	<b>\$ 1,063,512</b>

## Allocation by Fund

General	\$ 1,040,320	\$ 931,332	\$ 1,063,512
<b>Total</b>	<b>\$ 1,040,320</b>	<b>\$ 931,332</b>	<b>\$ 1,063,512</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Departments	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget increases the allocation for indigent legal services by \$132,180.

# Municipal Court Prosecution

**Responsible Division: Office of the City Prosecutor**

**Outcome: Public Safety**

Municipal Court Prosecution provides legal services to the City in the form of prosecuting cases which come before the Municipal Court so that violations of City ordinances are efficiently and effectively prosecuted.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 890,685	\$ 1,018,063	\$ 1,214,044
Contracts	4,435	6,682	13,359
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>895,120</u></b>	<b>\$ <u>1,024,745</u></b>	<b>\$ <u>1,227,403</u></b>

## Allocation by Fund

General	\$ 895,120	\$ 1,024,745	\$ 1,227,403
<b>Total</b>	<b>\$ <u>895,120</u></b>	<b>\$ <u>1,024,745</u></b>	<b>\$ <u>1,227,403</u></b>

## Personnel

No. of Full Time Equivalent Positions	17.5	19.5	17.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>17.5</u></b>	<b><u>19.5</u></b>	<b><u>17.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget for the Prosecutor's Office reflects the implementation of REJIS as the staffing has transitioned from a mix of full-time and part-time prosecutors to all full-time.

# Correctional Services

**Responsible Division: Public Safety**

**Outcome: Public Safety**

Correctional Services provides competent legal representation to low-and moderate-income citizens through the services of Legal Aid, as well as the safe, secure and humane treatment of inmates at the regional jail while creating the opportunity for meaningful work, training and discipline needed for reintegration into the community.

- Health Care Foundation Grant

- Regional Jail

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% bed capacity reached	97%	100%	100%
% of released clients not incarcerated again in 6 months	14%	12%	12%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,409,021	\$ 476,606	\$ 584,412
Contracts	5,101,127	4,001,468	3,815,712
Supplies	15,703	21,120	13,105
Equipment	91,695	--	--
Debt Service	--	216,347	--
Capital Improvements	255	--	--
<b>Total</b>	<b>\$ 6,617,801</b>	<b>\$ 4,715,541</b>	<b>\$ 4,413,229</b>

## Allocation by Fund

General	\$ 4,711,743	\$ 4,499,194	\$ 4,238,229
Public Safety Sales Tax	255	--	--
Domestic Violence Shelter Operations	133,935	--	--
ARRA Stimulus	1,241,887	--	--
Justice Assistance Grant	487,029	--	--
Inmate Security	42,952	216,347	175,000
<b>Total</b>	<b>\$ 6,617,801</b>	<b>\$ 4,715,541</b>	<b>\$ 4,413,229</b>

## Personnel

No. of Full Time Equivalent Positions	13.0	13.0	10.0
Charges to/from Other Programs	1.0	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>14.0</b>	<b>13.0</b>	<b>10.0</b>

## Changes to the Budget

The FY 2012-13 Budget decreases due to the \$300,000 Health Care Foundation grant for inmate services not being included.

# Neighborhood and Community Services



## Department Purpose Statement

The Neighborhood and Community Services Department administers the programs which are required by Charter, Ordinance, Administrative Code, and “social mandate,” which effect Kansas City’s neighborhoods and the people who live, work, and play in them.

## Desired Community Outcomes

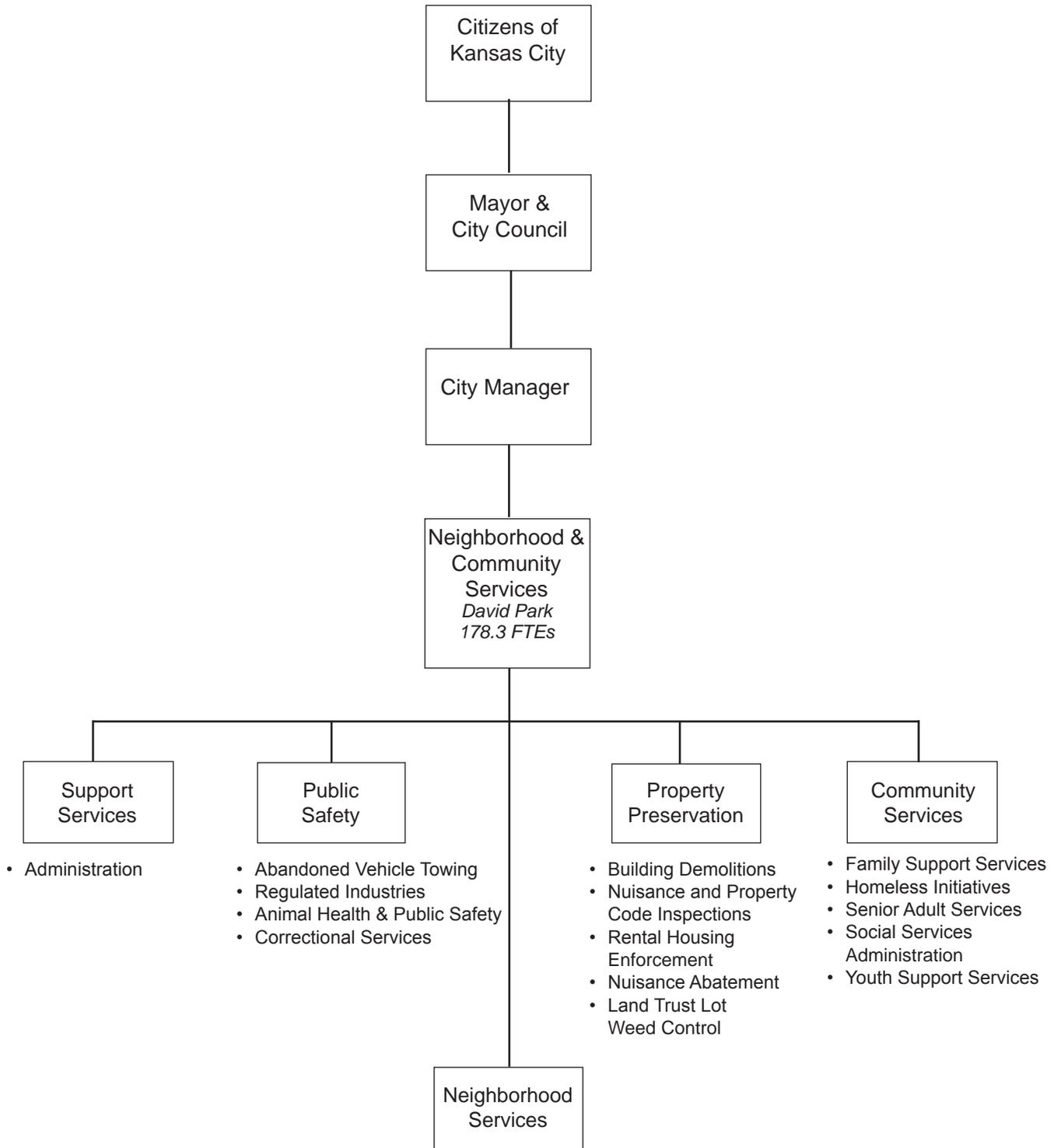
**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

**Neighborhood Livability** - Kansas City is a community of strong, stable, and livable neighborhoods.

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# Neighborhood and Community Services

## Organization Chart



# Neighborhood and Community Services

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Neighborhood Livability	\$ 14,682,484	\$ 15,100,975	\$ 15,999,472
Healthy Community	9,178,408	7,104,602	7,519,908
<b>Total</b>	<b>\$ 23,860,892</b>	<b>\$ 22,205,577</b>	<b>\$ 23,519,380</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 9,616,784	\$ 10,422,982	\$ 10,178,331
Contracts	12,466,347	9,971,773	11,519,935
Supplies	278,211	290,037	288,427
Equipment	--	--	--
Debt Service	1,499,550	1,520,785	1,532,687
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 23,860,892</b>	<b>\$ 22,205,577</b>	<b>\$ 23,519,380</b>
<b>Allocation by Fund</b>			
General	\$ 17,575,469	\$ 18,384,871	\$ 19,995,850
Police Drug Enforcement	--	36,000	36,000
Neighborhood Tourist Development	2,803	10,000	10,000
Domestic Violence Shelter Operations	402,158	295,000	345,000
ARRA Stimulus	2,634,042	281,339	25,000
Community Development	3,191,420	3,198,367	3,107,530
STIF Midtown Fund	55,000	--	--
<b>Total</b>	<b>\$ 23,860,892</b>	<b>\$ 22,205,577</b>	<b>\$ 23,519,380</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	165.3	184.3	178.3
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>165.3</b>	<b>184.3</b>	<b>178.3</b>

# Neighborhood and Community Services

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Neighborhood Livability</b>		<b>\$ 14,682,484</b>	<b>\$ 15,100,975</b>	<b>\$ 15,999,472</b>
	<b>Administration</b>	<b>\$ 1,051,960</b>	<b>\$ 1,103,066</b>	<b>\$ 1,153,096</b>
	<b>Abandoned Vehicle Towing</b>			
	Tow Lot Debt	\$ 1,499,550	\$ 1,520,785	\$ 1,532,687
	Tow Service Operations/Vehicle Auction	1,960,690	2,197,362	1,963,057
	<b>Total \$</b>	<b>3,460,240</b>	<b>\$ 3,718,147</b>	<b>\$ 3,495,744</b>
	<b>Neighborhood Services</b>			
	Community Action Network (CAN) Centers	\$ 94,093	\$ 70,000	\$ 70,000
	Legal Aid	227,449	210,000	222,291
	Neighborhood Assistance	246,482	--	60,000
	Neighborhood Capacity Building	226,512	144,450	144,450
	Neighborhood Services	278,360	308,489	321,106
	<b>Total \$</b>	<b>1,072,896</b>	<b>\$ 732,939</b>	<b>\$ 817,847</b>
	<b>Nuisance Code Abatement</b>			
	Dangerous Building Demolition	\$ 1,464,732	\$ 1,265,000	\$ 1,265,000
	Land Trust Property Maintenance	250,000	250,000	1,000,000
	Neighborhood Revitalization	1,000,000	1,000,000	1,301,805
	Nuisance Abatement Program	1,095,699	1,000,000	250,000
	Nuisance Abatement Inspections	1,128,181	1,213,524	1,250,438
	<b>\$</b>	<b>4,938,612</b>	<b>\$ 4,728,524</b>	<b>\$ 5,067,243</b>
	<b>Property Code Inspections</b>			
	COMBAT Grant	\$ 730	\$ 36,000	\$ 36,000
	Neighborhood Preservation	2,604,000	3,093,973	3,696,853
	<b>Total \$</b>	<b>2,604,730</b>	<b>\$ 3,129,973</b>	<b>\$ 3,732,853</b>
	<b>Regulated Industries</b>	<b>\$ 1,554,046</b>	<b>\$ 1,688,326</b>	<b>\$ 1,732,689</b>
<b>Healthy Community</b>		<b>\$ 9,178,408</b>	<b>\$ 7,104,602</b>	<b>\$ 7,519,908</b>
	<b>Animal Health &amp; Public Safety</b>			
	Animal Control	\$ 1,508,503	\$ 1,652,223	\$ 1,694,988
	Kennel Operations	652,021	688,261	1,229,830
	Pet License Program	144,293	177,152	175,711
	<b>Total \$</b>	<b>2,304,817</b>	<b>\$ 2,517,636</b>	<b>\$ 3,100,529</b>

# Neighborhood and Community Services

## SUMMARY BY OUTCOME

Outcome	Programs and Activities	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Family Support Services</b>				
	Domestic Violence Shelter Operations	\$ 402,158	\$ 295,000	\$ 345,000
	<b>Total</b>	<b>\$ 402,158</b>	<b>\$ 295,000</b>	<b>\$ 345,000</b>
<b>Homeless Initiatives</b>				
	Emergency Shelter Grants	\$ 423,795	\$ 437,338	\$ 712,929
	Homeless Prevention Grants	3,208,913	869,620	598,752
	HUD Supportive Housing Grant	749,760	710,441	710,441
	<b>Total</b>	<b>\$ 4,382,468</b>	<b>\$ 2,017,399</b>	<b>\$ 2,022,122</b>
<b>Senior Adult Services</b>				
	Foster Grandparent Program	\$ 3,181	\$ --	\$ --
	MARC Aging Program	32,779	34,000	34,000
	MARC Family Caregiver Case Mgmt Grant	40,581	103,880	101,249
	Senior Adult Service Program	161,079	209,945	235,829
	<b>Total</b>	<b>\$ 237,620</b>	<b>\$ 347,825</b>	<b>\$ 371,078</b>
<b>Social Services Administration</b>				
		\$ 727,598	\$ 774,446	\$ 545,000
<b>Youth Services</b>				
	Summer Food Service Program	\$ 303,258	\$ 342,397	\$ 338,162
	Child and Adult Care Grants	107,879	122,044	122,044
	Youth Services	712,610	687,855	675,973
	<b>Total</b>	<b>\$ 1,123,747</b>	<b>\$ 1,152,296</b>	<b>\$ 1,136,179</b>
<b>Department Total</b>		<b>\$ 23,860,892</b>	<b>\$ 22,205,577</b>	<b>\$ 23,519,380</b>

# Administration

**Responsible Division: Administration**

**Outcome: Neighborhood Livability**

Administration directs the service delivery system of the Neighborhood and Community Services Department and provides continued evaluation of programs and systems and the identification and development of new initiatives, programs, and funding sources.

- Department Administration

- Neighborhood Tourist Development Fund Administration

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 865,857	\$ 919,982	\$ 961,086
Contracts	181,196	178,144	187,514
Supplies	4,907	4,940	4,496
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,051,960</b>	<b>\$ 1,103,066</b>	<b>\$ 1,153,096</b>

**Allocation by Fund**

General	\$ 1,049,157	\$ 1,093,066	\$ 1,143,096
Neighborhood Tourist Development	2,803	10,000	10,000
<b>Total</b>	<b>\$ 1,051,960</b>	<b>\$ 1,103,066</b>	<b>\$ 1,153,096</b>

**Personnel**

No. of Full Time Equivalent Positions	10.0	10.0	11.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>10.0</b>	<b>10.0</b>	<b>11.0</b>

**Changes to the Budget**

The FY 2012-13 Budget adds one position for the administration of the Neighborhood Tourist and Development Fund.

# Abandoned Vehicle Towing

**Responsible Division: Public Safety**

**Outcome: Neighborhood Livability**

Abandoned Vehicle Towing removes illegally parked, stolen, or potentially hazardous vehicles in order to maintain traffic safety and eliminate blighted conditions.

- Tow Service Operations

- Tow Lot Debt Service

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average cost per tow	\$164	\$165	\$165
Percent of vehicles towed without damage/loss claims	99%	99%	99%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,085,690	\$ 1,032,226	\$ 1,028,325
Contracts	814,547	1,107,226	900,206
Supplies	60,453	57,910	34,526
Equipment	--	--	--
Debt Service	1,499,550	1,520,785	1,532,687
<b>Total</b>	<b>\$ 3,460,240</b>	<b>\$ 3,718,147</b>	<b>\$ 3,495,744</b>

## Allocation by Fund

General	\$ 3,460,240	\$ 3,718,147	\$ 3,495,744
<b>Total</b>	<b>\$ 3,460,240</b>	<b>\$ 3,718,147</b>	<b>\$ 3,495,744</b>

## Personnel

No. of Full Time Equivalent Positions	18.0	18.0	18.0
Charges to/from Other Programs	1.0	1.0	1.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.0</b>	<b>19.0</b>	<b>19.0</b>

## Changes to the Budget

The FY 2012-13 Budget reduces the allocation for contract towing services by \$200,000.

# Neighborhood Services

**Responsible Division: Neighborhood Services**

**Outcome: Neighborhood Livability**

Neighborhood Improvement Program develops neighborhood self-help capacity by providing strategies and resources for neighborhood stabilization and revitalization, and by serving as a link between City government and neighborhoods to provide training and technical assistance.

- CAN Center Operations
- Legal Aid - Neighborhood Attorney
- Neighborhood Services
- Legal Aid - Civil Aid Unit

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of neighborhood meetings attended	20%	20%	20%

**Allocation by Expense Category**

Salaries and Benefits	\$ 226,017	\$ 259,383	\$ 272,370
Contracts	843,020	471,296	543,452
Supplies	3,859	2,260	2,025
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 1,072,896</b>	<b>\$ 732,939</b>	<b>\$ 817,847</b>

**Allocation by Fund**

General	\$ 791,384	\$ 588,489	\$ 817,847
Community Development Block Grant	226,512	144,450	--
STIF Midtown Fund	55,000	--	--
<b>Total</b>	<b>\$ 1,072,896</b>	<b>\$ 732,939</b>	<b>\$ 817,847</b>

**Personnel**

No. of Full Time Equivalent Positions	4.0	5.0	5.0
Charges to/from Other Programs	(1.0)	(1.0)	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>3.0</b>	<b>4.0</b>	<b>4.0</b>

**Changes to the Budget**

The FY 2012-13 Budget shifts funding for Legal Aid services from the Community Development Block Grant to the General Fund.

# Nuisance Code Abatement

**Responsible Division: Neighborhood Preservation**  
**Outcome: Neighborhood Livability**

Nuisance Code Abatement monitors all nuisance abatement, building demolition, and contract management for neighborhood preservation.

- Building Demolitions
- Land Trust Property Maintenance
- Nuisance Code Violation Abatement
- Nuisance Code Inspections

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average # of days "Open to Entry" cases are open	no data	3	3
Average days to enforcement - Nuisance weed violation	no data	50	45
Average days between inspections DB	no data	no target	45
Average days to enforcement action	no data	no target	45

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,075,730	\$ 1,980,092	\$ 1,576,688
Contracts	2,861,887	2,719,352	3,478,155
Supplies	995	29,080	12,400
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,938,612</b>	<b>\$ 4,728,524</b>	<b>\$ 5,067,243</b>

**Allocation by Fund**

General	\$ 3,938,612	\$ 3,728,524	\$ 3,765,438
Community Development	1,000,000	1,000,000	1,301,805
<b>Total</b>	<b>\$ 4,938,612</b>	<b>\$ 4,728,524</b>	<b>\$ 5,067,243</b>

**Personnel**

No. of Full Time Equivalent Positions	19.0	19.0	19.0
Charges to/from Other Programs	28.0	28.0	14.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>47.0</b>	<b>47.0</b>	<b>33.0</b>

**Changes to the Budget**

The FY 2012-13 Budget allocates Community Development Block Grant funding for nuisance and property code inspections in the amount of \$500,000; graffiti removal, \$100,000; and neighborhood redevelopment activities for \$701,805.

# Property Code Inspections

**Responsible Division: Neighborhood Preservation**

**Outcome: Neighborhood Livability**

Nuisance and Property Code Inspections provides professional property maintenance code enforcement services to protect the safety, health, and welfare of the citizens, and the property values in the community.

- Property Maintenance Code Inspections
- Rental Housing Inspection
- COMBAT Grant - Drug Abatement Response Team

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average days to first inspection	50	30	15
Average days to enforcement - Property violation	no data	50	45
Average days between inspections	no data	no target	45

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,152,016	\$ 2,656,374	\$ 3,182,563
Contracts	337,615	338,452	405,123
Supplies	115,099	135,147	145,167
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,604,730</b>	<b>\$ 3,129,973</b>	<b>\$ 3,732,853</b>

**Allocation by Fund**

General	\$ 2,604,730	\$ 3,093,973	\$ 3,696,853
Police Drug Enforcement	--	36,000	36,000
<b>Total</b>	<b>\$ 2,604,730</b>	<b>\$ 3,129,973</b>	<b>\$ 3,732,853</b>

**Personnel**

No. of Full Time Equivalent Positions	65.0	64.0	65.0
Charges to/from Other Programs	(28.0)	(28.0)	(14.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>37.0</b>	<b>36.0</b>	<b>51.0</b>

**Changes to the Budget**

The FY 2012-13 Budget reduces the amount of Community Development Block Grant funding for nuisance and property inspections from \$1 million to \$500,000 and shifts the funding to the Nuisance Abatement program.

# Regulated Industries

**Responsible Division: Public Safety**

**Outcome: Neighborhood Livability**

Regulated Industries provides enforcement services to ensure compliance with the City's Administrative Code provisions relating to alcoholic beverages, adult entertainment, and commercial vehicles.

- Investigations

- Administration

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of violations brought into compliance	75%	90%	90%
Average turn around time (days) for liquor permits	40	25	25
Percent of renewals completed on time	76%	92%	93%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,081,822	\$ 1,161,960	\$ 1,215,095
Contracts	450,222	498,186	490,376
Supplies	22,002	28,180	27,218
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,554,046</b>	<b>\$ 1,688,326</b>	<b>\$ 1,732,689</b>

## Allocation by Fund

General	\$ 1,554,046	\$ 1,688,326	\$ 1,732,689
<b>Total</b>	<b>\$ 1,554,046</b>	<b>\$ 1,688,326</b>	<b>\$ 1,732,689</b>

## Personnel

No. of Full Time Equivalent Positions	20.0	20.0	21.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>20.0</b>	<b>20.0</b>	<b>21.0</b>

## Changes to the Budget

The FY 2012-13 Budget adds one revenue supported position for the waste tire program.

# Animal Health & Public Safety

## Responsible Division: Animal Control

### Outcome: Healthy Community

Animal Health and Public Safety provides law enforcement and professional animal control and care services so that the community is protected from animals and animal borne diseases, animals are treated humanely, and the public is informed about responsible pet ownership.

- Animal Control Administration
- Field Services
- Pet License Program

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Average time (hours) to respond on complaint	no data	1.5	1.5
Percent of pets with licenses	no data	10%	15%
Percent of impounded animals adopted out	no data	60%	60%

### Allocation by Expense Category

Salaries and Benefits	\$ 1,265,787	\$ 1,296,922	\$ 1,268,241
Contracts	974,049	1,192,394	1,773,893
Supplies	64,981	28,320	58,395
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,304,817</b>	<b>\$ 2,517,636</b>	<b>\$ 3,100,529</b>

### Allocation by Fund

General	\$ 2,304,817	\$ 2,517,636	\$ 3,100,529
<b>Total</b>	<b>\$ 2,304,817</b>	<b>\$ 2,517,636</b>	<b>\$ 3,100,529</b>

### Personnel

No. of Full Time Equivalent Positions	27.0	27.0	27.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>27.0</b>	<b>27.0</b>	<b>27.0</b>

### Changes to the Budget

The FY 2012-13 Budget maintains field services at current levels. Contractual costs have increased \$600,000 primarily due to changes in animal shelter management and services. Pet licensing efforts and revenue will be increased to partially offset this increase.

# Family Support Services

**Responsible Division: Community Service**

**Outcome: Healthy Community**

Family Support Services provides social intervention to empower individuals and families to improve their quality of life, and to promote community cooperation and support in responding to family needs.

- Domestic Violence Shelter Operations

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,893	\$ --	\$ --
Contracts	400,265	295,000	345,000
Supplies	--	--	--
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>402,158</u></b>	<b>\$ <u>295,000</u></b>	<b>\$ <u>345,000</u></b>

## Allocation by Fund

Domestic Violence Shelter Operations

	\$ 402,158	\$ 295,000	\$ 345,000
<b>Total</b>	<b>\$ <u>402,158</u></b>	<b>\$ <u>295,000</u></b>	<b>\$ <u>345,000</u></b>

## Personnel

No. of Full Time Equivalent Positions  
Charges to/from Other Programs  
Less: Charges to Capital Projects

	--	--	--
	0.1	--	--
	--	--	--
<b>Total</b>	<b><u>0.1</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget increases by \$50,000 based upon budgeted municipal court fee collections.

# Homeless Initiatives

**Responsible Division: Community Service**

**Outcome: Healthy Community**

Homeless Initiatives provides services to homeless families and individuals so that they may become more self-sufficient.

- Housing and Urban Development (HUD) Emergency Shelter Grant
- HUD Supportive Housing Grant
- Homeless Prevention Grants
- Missouri Emergency Shelter Grant

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Units of homeless prevention services provided	no data	no target	4,800
Number of unduplicated homeless persons served by shelter and transitional providers	no data	no target	2,400

**Allocation by Expense Category**

Salaries and Benefits	\$ 212,248	\$ 313,705	\$ 56,544
Contracts	4,168,543	1,703,694	1,965,578
Supplies	1,677	--	--
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,382,468</b>	<b>\$ 2,017,399</b>	<b>\$ 2,022,122</b>

**Allocation by Fund**

General	\$ 1,173,555	\$ 1,147,779	\$ 1,423,370
ARRA Stimulus	2,634,042	281,339	25,000
Community Development	574,871	588,281	573,752
<b>Total</b>	<b>\$ 4,382,468</b>	<b>\$ 2,017,399</b>	<b>\$ 2,022,122</b>

**Personnel**

No. of Full Time Equivalent Positions	7.0	7.0	1.0
Charges to/from Other Programs	0.8	0.8	0.8
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.8</b>	<b>7.8</b>	<b>1.8</b>

**Changes to the Budget**

The FY 2012-13 Budget decreases Homeless Initiatives by six positions due to the expiration of the ARRA Stimulus grant fund.

# Senior Adult Services

**Responsible Division: Community Service**

**Outcome: Healthy Community**

Senior Adult Services provides volunteer opportunities and support services through the distribution of stipends to supplement the income of senior adults and the operation of senior social activities and the "Meals-on-Wheels" Program for homebound seniors.

- Foster Grandparent Grant
- MARC Aging Program
- Senior Adult Service Program
- MARC Family Caregiver Grant

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of healthy meals provided to seniors annually	no data	no target	22,000
Number of social supports to seniors annually	no data	no target	8,400
Percent of seniors served who remain in their homes	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 175,983	\$ 238,790	\$ 254,378
Contracts	60,368	107,835	115,500
Supplies	1,269	1,200	1,200
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 237,620</b>	<b>\$ 347,825</b>	<b>\$ 371,078</b>

**Allocation by Fund**

General	\$ 237,620	\$ 304,490	\$ 320,078
Community Development	--	43,335	51,000
<b>Total</b>	<b>\$ 237,620</b>	<b>\$ 347,825</b>	<b>\$ 371,078</b>

**Personnel**

No. of Full Time Equivalent Positions	5.0	5.0	5.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Social Services Administration

**Responsible Division: Community Service**

**Outcome: Healthy Community**

Social Services Administration facilitates a community social support system that addresses through fund acquisition, allocation, and contract administration, the needs of the most vulnerable populations: the elderly, the economically-disadvantaged, and children.

- Social Services Administration

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of citizens that receive health interventions as a result of affiliations with external agencies	no data	no target	2,000

**Allocation by Expense Category**

Salaries and Benefits	\$ 440,917	\$ 518,252	\$ 317,745
Contracts	283,824	253,194	224,255
Supplies	2,857	3,000	3,000
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 727,598</b>	<b>\$ 774,446</b>	<b>\$ 545,000</b>

**Allocation by Fund**

General	\$ 2	\$ 40,000	\$ 40,000
Community Development	727,596	734,446	505,000
<b>Total</b>	<b>\$ 727,598</b>	<b>\$ 774,446</b>	<b>\$ 545,000</b>

**Personnel**

No. of Full Time Equivalent Positions	9.0	9.0	6.0
Charges to/from Other Programs	(1.5)	(1.4)	(1.4)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.5</b>	<b>7.6</b>	<b>4.6</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Youth Services

**Responsible Division: Community Service**

**Outcome: Healthy Community**

Youth Support Services provides a community-based social service program committed to working with Kansas City youth to improve their lives through advocacy, direct service, and a continuum of support.

- Summer Food Service Program
- Child and Adult Care Food Grants
- Youth Services

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of annual meals served to children	127,650	145,000	125,000

## Allocation by Expense Category

Salaries and Benefits	\$ 32,824	\$ 45,296	\$ 45,296
Contracts	1,090,811	1,107,000	1,090,883
Supplies	112	--	--
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,123,747</b>	<b>\$ 1,152,296</b>	<b>\$ 1,136,179</b>

## Allocation by Fund

General	\$ 461,306	\$ 464,441	\$ 460,206
Community Development	662,441	687,855	675,973
<b>Total</b>	<b>\$ 1,123,747</b>	<b>\$ 1,152,296</b>	<b>\$ 1,136,179</b>

## Personnel

No. of Full Time Equivalent Positions	0.3	0.3	0.3
Charges to/from Other Programs	0.6	0.6	0.6
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>0.9</b>	<b>0.9</b>	<b>0.9</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Neighborhood and Community Services

# Office of the City Manager



## **Department Purpose Statement**

The Office of the City Manager provides professional leadership and direction in the administration of policies established by the Mayor and City Council and coordinates and supervises the operation of the City departments.

## **Desired Community Outcomes**

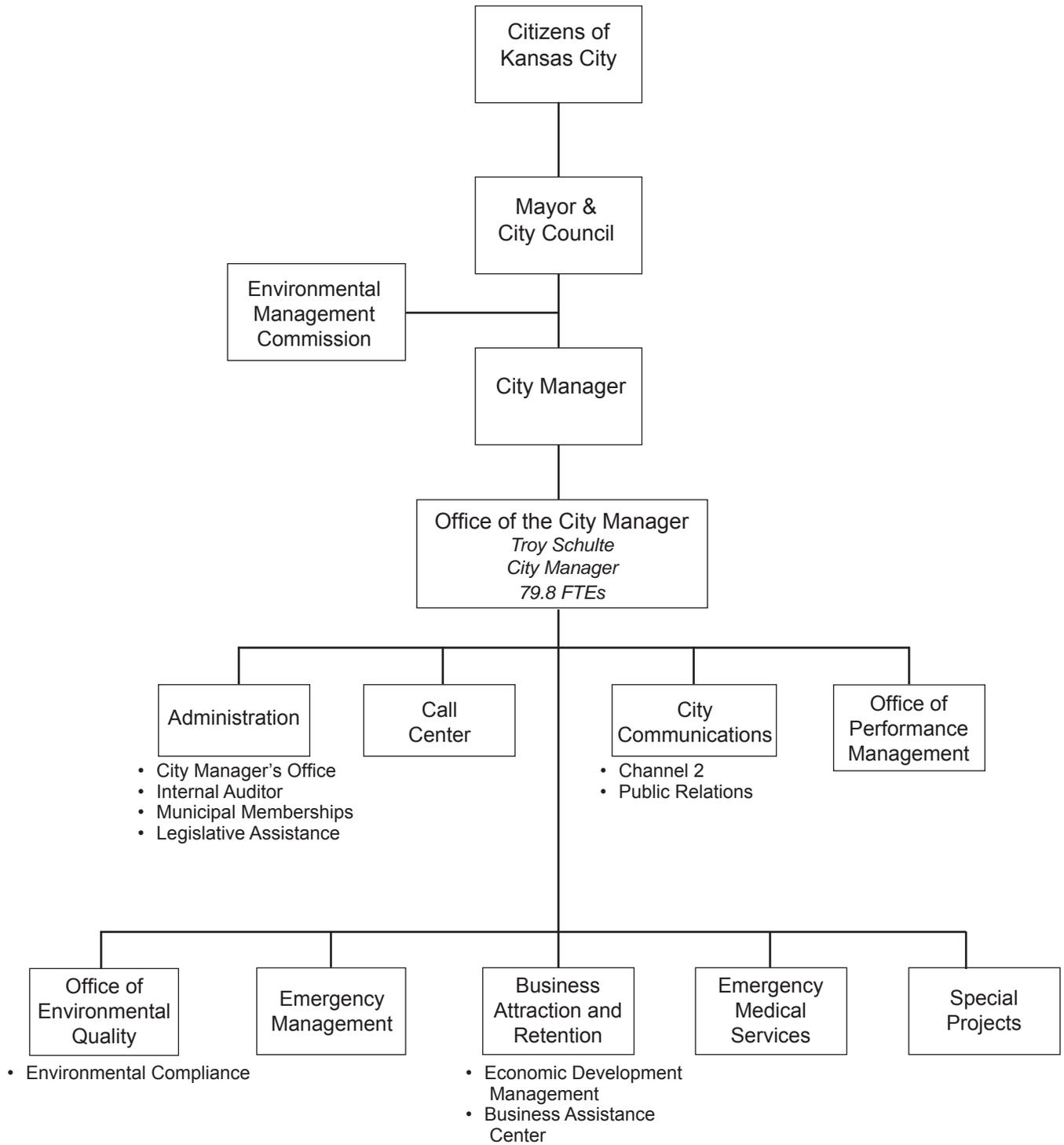
**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunity for growth and all citizens have opportunities for creating wealth and prosperity.

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# Office of the City Manager

## Organization Chart



# Office of the City Manager

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Governance	\$ 9,260,871	\$ 8,088,772	\$ 7,750,226
Economic Growth	866,520	1,597,455	1,576,400
Public Safety	1,501,609	1,649,524	1,712,841
<b>Total</b>	<b>\$ 11,629,000</b>	<b>\$ 11,335,751</b>	<b>\$ 11,039,467</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 5,755,341	\$ 6,434,637	\$ 6,482,665
Contracts	4,415,252	3,618,961	3,372,724
Supplies	61,208	104,194	108,118
Equipment	261,833	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	777,052	777,959	775,960
Capital Improvements	358,314	400,000	300,000
<b>Total</b>	<b>\$ 11,629,000</b>	<b>\$ 11,335,751</b>	<b>\$ 11,039,467</b>
<b>Allocation by Fund</b>			
General	\$ 9,934,424	\$ 9,580,240	\$ 8,637,022
Development Services	--	--	100,000
Ambulance Services	--	194,021	246,376
Fire Sales Tax	--	194,021	187,850
Public Safety Sales Tax	358,314	300,000	300,000
Convention and Tourism	100,000	150,000	300,000
ARRA Stimulus	617,397	313,581	436,499
Community Development Block Grant	2,796	--	150,000
Capital Improvement Sales Tax	487,838	500,000	531,720
Youth Employment	128,231	103,888	150,000
<b>Total</b>	<b>\$ 11,629,000</b>	<b>\$ 11,335,751</b>	<b>\$ 11,039,467</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	80.0	84.0	79.0
Charges to/from Other Programs	(5.0)	(1.2)	(1.2)
Less: Charges to Capital Projects	--	(1.0)	2.0
<b>Total</b>	<b>75.0</b>	<b>81.8</b>	<b>79.8</b>

# Office of the City Manager

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		<b>\$ 9,260,871</b>	<b>\$ 8,088,772</b>	<b>\$ 7,750,226</b>
	<b>City Manager's Office</b>			
	City Manager - Administration	\$ 1,573,779	\$ 989,846	\$ 1,445,095
	Cookingham-Noll Fellowship Program	--	82,335	89,395
	<b>Total</b>	<b>\$ 1,573,779</b>	<b>\$ 1,072,181</b>	<b>\$ 1,534,490</b>
	<b>311 Action Center</b>			
	311 Action Center	\$ 1,943,392	\$ 2,234,127	\$ 1,587,902
	311 Interactive Phone System	261,833	--	--
	311 Technology Debt Service	777,052	777,959	775,960
	<b>Total</b>	<b>\$ 2,982,277</b>	<b>\$ 3,012,086</b>	<b>\$ 2,363,862</b>
	<b>City Communications</b>			
	Channel 2	\$ 349,852	\$ 337,089	\$ 355,976
	Media Relations	47,217	564,450	504,322
	<b>Total</b>	<b>\$ 397,069</b>	<b>\$ 901,539</b>	<b>\$ 860,298</b>
	<b>Environmental Quality &amp; Compliance</b>			
	Environmental Quality	\$ 262,733	\$ 302,847	\$ 232,402
	Environmental Compliance	555,424	431,948	450,769
	EECBG Home Retrofit Grant	517,251	313,581	436,499
	Building and Property Remediation	--	100,000	--
	Environmental Education	37,500	--	--
	MARC Green Impact Zone	821,450	--	200,000
	<b>Total</b>	<b>\$ 2,194,358</b>	<b>\$ 1,148,376</b>	<b>\$ 1,319,670</b>
	<b>Internal Auditor</b>	<b>\$ 137,037</b>	<b>\$ 137,674</b>	<b>\$ 167,658</b>
	<b>Municipal Memberships</b>	<b>\$ 237,129</b>	<b>\$ 150,000</b>	<b>\$ 200,000</b>

# Office of the City Manager

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Office of Performance Management</b>				
	Budget Office	\$ 1,412,508	\$ 1,338,958	\$ --
	Performance Management	--	--	322,528
	<b>Total</b>	<b>\$ 1,412,508</b>	<b>\$ 1,338,958</b>	<b>\$ 322,528</b>
<b>Special Projects</b>				
	Black Archives - Mid America	\$ 36,758	\$ --	\$ --
	Capital Improvements Planning	--	--	425,930
	Conference Support	100,000	150,000	200,000
	Office of Disability Awareness	--	--	105,790
	Youth Advocacy Program	189,956	177,958	250,000
	<b>Total</b>	<b>\$ 326,714</b>	<b>\$ 327,958</b>	<b>\$ 981,720</b>
<b>Economic Growth</b>		<b>\$ 866,520</b>	<b>\$ 1,597,455</b>	<b>\$ 1,576,400</b>
<b>Business Retention</b>				
	Business Assistance Center	\$ 78,224	\$ 349,407	\$ 376,436
	Economic Development Management	27,796	248,048	299,964
	Economic Development Corporation	760,500	1,000,000	900,000
	<b>Total</b>	<b>\$ 866,520</b>	<b>\$ 1,597,455</b>	<b>\$ 1,576,400</b>
<b>Public Safety</b>		<b>\$ 1,501,609</b>	<b>\$ 1,649,524</b>	<b>\$ 1,712,841</b>
<b>Emergency Management</b>				
	Emergency Management	\$ 450,423	\$ 631,482	\$ 648,615
	Emergency Operations Center	358,314	300,000	300,000
	Emergency Preparedness - Grant	255,955	330,000	330,000
	Energy Efficiency Conservation Grant	75,146	--	--
	<b>Total</b>	<b>\$ 1,139,838</b>	<b>\$ 1,261,482</b>	<b>\$ 1,278,615</b>
<b>Emergency Medical Services</b>				
	EMS Oversight	\$ 361,771	\$ 388,042	\$ 434,226
	<b>Total</b>	<b>\$ 361,771</b>	<b>\$ 388,042</b>	<b>\$ 434,226</b>
<b>Department Total</b>		<b>\$ 11,629,000</b>	<b>\$ 11,335,751</b>	<b>\$ 11,039,467</b>

# City Manager's Office

**Responsible Division: Administration**

**Outcome: Governance**

City Manager's Office provides professional leadership and direction in the administration of policies established by the Mayor and City Council and coordinates and supervises the operation of City departments.

- City Manager-Administration

- Cookingham-Noll Management Fellowship

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,181,950	\$ 827,378	\$ 1,159,637
Contracts	379,841	231,923	356,760
Supplies	11,988	12,880	18,093
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,573,779</b>	<b>\$ 1,072,181</b>	<b>\$ 1,534,490</b>

<b>Allocation by Fund</b>			
General	\$ 1,573,779	\$ 1,072,181	\$ 1,284,490
Convention and Tourism	--	--	100,000
Community Development Block Grant	--	--	150,000
<b>Total</b>	<b>\$ 1,573,779</b>	<b>\$ 1,072,181</b>	<b>\$ 1,534,490</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	10.0	10.0	12.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	(1.0)	(1.0)
<b>Total</b>	<b>10.0</b>	<b>9.0</b>	<b>11.0</b>

**Changes to the Budget**

The FY 2012-13 Budget transfers two positions and administrative costs that were funded in the former Office of Management and Budget.

# 311 Action Center

**Responsible Division: 311 Action Center**

**Outcome: Governance**

The Call Center provides an information resource and point of contact for the citizens of Kansas City so that inquiries about City services can be handled efficiently and appropriately.

- 311 Action Center

- 311 Technology Debt Service

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Call abandonment rate	17%	5%	5%
Calls handled	378,009	no target	433,200
Customer satisfaction with 311 Center	no data	90%	90%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,664,687	\$ 1,802,635	\$ 1,386,904
Contracts	269,258	416,692	185,578
Supplies	9,447	14,800	15,420
Equipment	261,833	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	777,052	777,959	775,960
<b>Total</b>	<b>\$ 2,982,277</b>	<b>\$ 3,012,086</b>	<b>\$ 2,363,862</b>

## Allocation by Fund

General	\$ 2,982,277	\$ 3,012,086	\$ 2,363,862
<b>Total</b>	<b>\$ 2,982,277</b>	<b>\$ 3,012,086</b>	<b>\$ 2,363,862</b>

## Personnel

No. of Full Time Equivalent Positions	34.0	32.0	31.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>34.0</b>	<b>32.0</b>	<b>31.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers three positions to the Office of Performance Management. The contracts budget decreases due to the relocation of the Center to City Hall which eliminates the lease payment for the former space.

# City Communications

**Responsible Division: City Manager**

**Outcome: Governance**

City Communications provides a variety of communications, public information, and media relations support to the City Council, City departments, and the community.

- Channel 2

- Media Relations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Publication of KCMORE	no data	no target	2
Distribution of press releases	no data	no target	390
Broadcast of Council sessions	no data	no target	100%

**Allocation by Expense Category**

Salaries and Benefits	\$ 344,517	\$ 519,396	\$ 570,102
Contracts	40,418	369,217	277,079
Supplies	12,134	12,926	13,117
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--

<b>Total</b>	<b>\$ 397,069</b>	<b>\$ 901,539</b>	<b>\$ 860,298</b>
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**Allocation by Fund**

General	\$ 397,069	\$ 901,539	\$ 860,298
<b>Total</b>	<b>\$ 397,069</b>	<b>\$ 901,539</b>	<b>\$ 860,298</b>

**Personnel**

No. of Full Time Equivalent Positions	10.0	7.0	7.0
Charges to/from Other Programs	(2.0)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>8.0</b>	<b>7.0</b>	<b>7.0</b>

**Changes to the Budget**

The FY 2012-13 Budget reduces the newsletter printing budget by \$100,000 and will rely more upon the internet for distribution.

# Environmental Quality

**Responsible Division: Office of Environmental Quality**

**Outcome: Governance**

Environmental Compliance ensures all City government actions are performed in an environmentally responsible manner; promotes City policies that encourage the private sector to preserve and enhance the environment; and collaborates with public and private partners on projects that preserve and enhance the environment.

- Office of Environmental Quality
- Energy Efficiency

- Environmental Compliance

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of Environmental Assessments at City facilities	299	305	300
Number of asbestos inspections completed for depts	156	no target	180
Percent of reports generated within 30 days of inspection	92%	no target	95%
Total GHG reductions achieved by city below year 2000 levels	no data	no target	10%

## Allocation by Expense Category

Salaries and Benefits	\$ 814,411	\$ 937,973	\$ 1,012,789
Contracts	1,374,719	103,203	299,681
Supplies	5,228	7,200	7,200
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	--	100,000	--
<b>Total</b>	<b>\$ 2,194,358</b>	<b>\$ 1,148,376</b>	<b>\$ 1,319,670</b>

## Allocation by Fund

General	\$ 1,677,107	\$ 834,795	\$ 883,171
ARRA Stimulus	517,251	313,581	436,499
<b>Total</b>	<b>\$ 2,194,358</b>	<b>\$ 1,148,376</b>	<b>\$ 1,319,670</b>

## Personnel

No. of Full Time Equivalent Positions	8.0	13.0	12.0
Charges to/from Other Programs	--	(1.2)	(0.2)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>8.0</b>	<b>11.8</b>	<b>11.8</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates the capital maintenance funding for landfill monitoring. One position is transferred to the Department of Housing and Community Development.

# Internal Auditor

**Responsible Division: Office of the City Manager**

**Outcome: Governance**

The Office of Internal Auditor reports directly to the City Manager and responds to allegations of fraud and selected ordinance violations reported to the City via the hotline or otherwise. Additionally, the Internal Auditor responds to inquiries and requests of the City Manager and assists departments with internal control concerns.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 120,161	\$ 114,680	\$ 145,233
Contracts	16,103	21,594	21,025
Supplies	773	1,400	1,400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>137,037</u></b>	<b>\$ <u>137,674</u></b>	<b>\$ <u>167,658</u></b>

<b>Allocation by Fund</b>			
General	\$ 137,037	\$ 137,674	\$ 167,658
<b>Total</b>	<b>\$ <u>137,037</u></b>	<b>\$ <u>137,674</u></b>	<b>\$ <u>167,658</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	1.0	1.0	1.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>1.0</u></b>	<b><u>1.0</u></b>	<b><u>1.0</u></b>

## Changes to the Budget

There are no significant changes in the FY 2011-12 Budget.

# Municipal Memberships

**Responsible Division: Office of the City Manager**

**Outcome: Governance**

The Municipal Memberships program provides budget for the City's memberships and dues in local and national organizations.

- Municipal Memberships

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	237,129	150,000	200,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 237,129</b>	<b>\$ 150,000</b>	<b>\$ 200,000</b>
<b>Allocation by Fund</b>			
General	\$ 237,129	\$ 150,000	\$ 200,000
<b>Total</b>	<b>\$ 237,129</b>	<b>\$ 150,000</b>	<b>\$ 200,000</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget transfers the budget for the U.S. Mayor's Conference from the Mayor's Office to consolidate that budget with the National League of Cities and other national City Memberships.

# Office of Performance Management

**Responsible Division: Office of the City Manager**

**Outcome: Governance**

Office of Performance Management provides the City Manager with data analysis and administrative support for KCStat, a data-driven, public facing initiative focused on improving the efficiency and effectiveness of City services.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,126,561	\$ 1,102,045	\$ 252,528
Contracts	283,727	228,713	70,000
Supplies	2,220	8,200	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b><u>\$ 1,412,508</u></b>	<b><u>\$ 1,338,958</u></b>	<b><u>\$ 322,528</u></b>

<b>Allocation by Fund</b>			
General	\$ 986,577	\$ 913,028	\$ 322,528
Capital Improvements Sales Tax	425,931	425,930	--
<b>Total</b>	<b><u>\$ 1,412,508</u></b>	<b><u>\$ 1,338,958</u></b>	<b><u>\$ 322,528</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	10.0	9.0	3.0
Charges to/from Other Programs	(2.0)	--	--
Plus: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>8.0</u></b>	<b><u>9.0</u></b>	<b><u>3.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget reflects the transformation of the Office of Budget and Management to the Office of Performance Measurement. The Budget function and four remaining positions were transferred to the Finance Department.

# Special Projects

**Responsible Division: City Manager**

**Outcome: Governance**

The Special Projects program provides support for conference expenses and coordination of ancillary services.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 97,965	\$ 100,943	\$ 757,720
Contracts	226,550	226,615	222,000
Supplies	2,199	400	2,000
Equipment	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>326,714</u></b>	<b>\$ <u>327,958</u></b>	<b>\$ <u>981,720</u></b>
<b>Allocation by Fund</b>			
General	\$ 36,576	\$ --	\$ 100,000
Capital Improvements Sales Tax	61,907	74,070	531,720
Convention & Tourism	100,000	150,000	200,000
Youth Employment	128,231	103,888	150,000
<b>Total</b>	<b>\$ <u>326,714</u></b>	<b>\$ <u>327,958</u></b>	<b>\$ <u>981,720</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	1.0	1.0	1.0
Charges to/from Other Programs	--	--	--
Plus: Charges to Capital Projects	--	--	3.0
<b>Total</b>	<b><u>1.0</u></b>	<b><u>1.0</u></b>	<b><u>4.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget creates the Office of Disability Awareness and provides increases of \$50,000 for the All Star Game; an additional \$46,112 for the Bright Futures summer employment program; and, the transfer of funding and positions for capital improvements planning and programming from the former Office of Management and Budget.

# Business Attraction and Retention

**Responsible Division: Economic Development**

**Outcome: Economic Growth**

The Business Attraction and Retention Division assists and encourages economic development within the City by working directly with developers and development agencies.

- Business Assistance Center

- Economic Development Management

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of KC Best service requests responded to in 24 hrs	no data	no target	90%
Average customer service satisfaction rating (out of 10)	no data	no target	8.5
% of customer follow-ups done within 3 weeks	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 78,224	\$ 593,955	\$ 672,900
Contracts	788,296	1,001,100	901,100
Supplies	--	2,400	2,400
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 866,520</b>	<b>\$ 1,597,455</b>	<b>\$ 1,576,400</b>

**Allocation by Fund**

General	\$ 838,724	\$ 1,597,455	\$ 1,476,400
Development Services	--	--	100,000
ARRA Stimulus	25,000	--	--
Community Development Block Grant	2,796	--	--
<b>Total</b>	<b>\$ 866,520</b>	<b>\$ 1,597,455</b>	<b>\$ 1,576,400</b>

**Personnel**

No. of Full Time Equivalent Positions	2.0	6.0	6.0
Charges to/from Other Programs	--	--	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>2.0</b>	<b>6.0</b>	<b>5.0</b>

**Changes to the Budget**

The FY 2012-13 Budget reduces the contract for business retention with the Economic Development Corporation by \$100,000.

# Emergency Management

**Responsible Division: Emergency Management**

**Outcome: Public Safety**

Emergency Management prepares for, responds to, mitigates against, and recovers from disasters by taking reasonable and affordable measures so that lives are saved, and private and public property is protected.

- Emergency Management

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Exercises Conducted/Participated In	no data	no target	4
Situation monitoring (hours)	125	no target	no target
Maintain Public Warning System (sirens)	no data	95%	95%

## Allocation by Expense Category

Salaries and Benefits	\$ 252,382	\$ 361,002	\$ 398,538
Contracts	517,456	557,562	537,159
Supplies	11,686	42,918	42,918
Equipment	--	--	--
Debt Service	--	--	--
Capital Maintenance	358,314	300,000	300,000
<b>Total</b>	<b>\$ 1,139,838</b>	<b>\$ 1,261,482</b>	<b>\$ 1,278,615</b>

## Allocation by Fund

General	\$ 706,378	\$ 961,482	\$ 978,615
ARRA Stimulus	75,146	--	--
Public Safety Sales Tax	358,314	300,000	300,000
<b>Total</b>	<b>\$ 1,139,838</b>	<b>\$ 1,261,482</b>	<b>\$ 1,278,615</b>

## Personnel

No. of Full Time Equivalent Positions	4.0	4.0	4.0
Charges to/from Other Programs	(1.0)	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>3.0</b>	<b>4.0</b>	<b>4.0</b>

## Changes to the Budget

There are no significant changes in the FY 2011-12 Budget.

# Emergency Medical Services

**Responsible Division: Office of the City Manager**

**Outcome: Public Safety**

The Emergency Medical Services (EMS) Oversight Program provides medical direction for the EMS System.

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 74,483	\$ 74,630	\$ 126,314
Contracts	281,755	312,342	302,342
Supplies	5,533	1,070	5,570
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 361,771</b>	<b>\$ 388,042</b>	<b>\$ 434,226</b>

<b>Allocation by Fund</b>			
General	\$ 361,771	\$ --	\$ --
Ambulance Services	--	194,021	246,376
Fire Sales Tax	--	194,021	187,850
<b>Total</b>	<b>\$ 361,771</b>	<b>\$ 388,042</b>	<b>\$ 434,226</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	1.0	2.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>1.0</b>	<b>2.0</b>

## Changes to the Budget

The FY 2012-13 Budget restores one position to the oversight program.

# Offices of the Mayor and City Council



## **Department Purpose Statement**

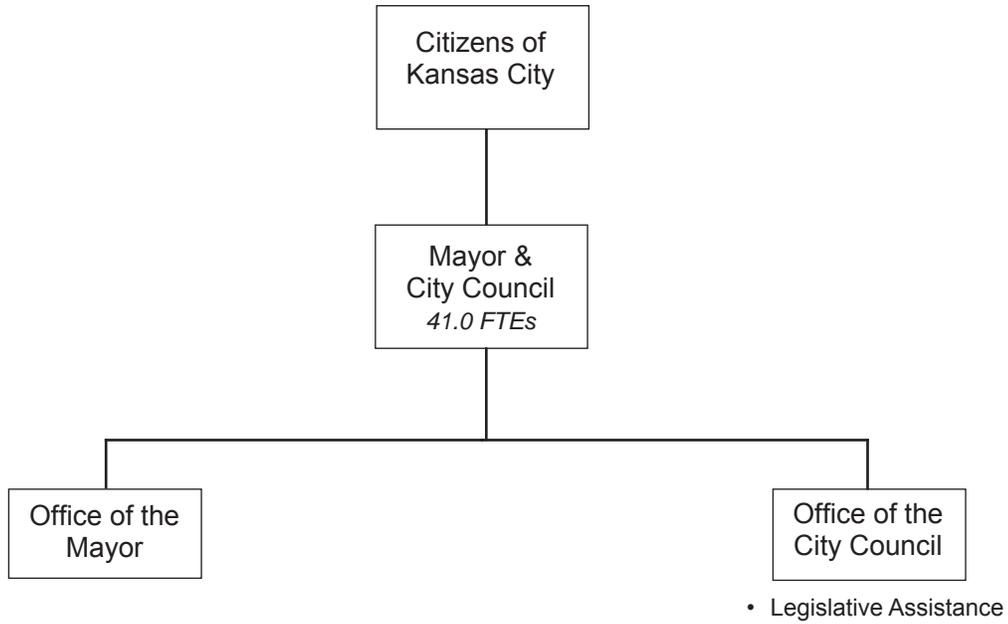
The Offices of the Mayor and City Council provide political leadership for the City of Kansas City, Missouri.

## **Desired Community Outcome**

**Governance** - Kansas City is a community where there is effective leadership in local government with efficient operating and support systems.

# Offices of the Mayor and City Council

## Organization Chart



# Offices of the Mayor and City Council

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Governance	\$ 3,868,807	\$ 3,894,693	\$ 4,742,713
<b>Total</b>	<b>\$ 3,868,807</b>	<b>\$ 3,894,693</b>	<b>\$ 4,742,713</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,831,899	\$ 2,905,432	\$ 3,122,783
Contracts	1,004,664	957,511	1,578,180
Supplies	32,214	23,750	23,750
Equipment	30	8,000	18,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,868,807</b>	<b>\$ 3,894,693</b>	<b>\$ 4,742,713</b>
<b>Allocation by Fund</b>			
General	\$ 3,868,807	\$ 3,894,693	\$ 4,642,713
Convention and Tourism	--	--	100,000
<b>Total</b>	<b>\$ 3,868,807</b>	<b>\$ 3,894,693</b>	<b>\$ 4,742,713</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	38.0	38.0	41.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>38.0</b>	<b>38.0</b>	<b>41.0</b>

# Offices of the Mayor and City Council

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Governance</b>		\$ 3,868,807	\$ 3,894,693	\$ 4,742,713
	<b>Office of the Mayor</b>			
	Office of the Mayor	\$ 1,296,099	\$ 1,119,661	\$ 1,547,585
	Urban Neighborhood Initiative	--	--	25,000
	Grade Level Reading Program	--	--	50,000
	Innovations and Efficiencies	--	--	200,000
	Arts Task Force	--	--	100,000
	<b>Total</b>	<b>\$ 1,296,099</b>	<b>\$ 1,119,661</b>	<b>\$ 1,922,585</b>
	<b>Office of the City Council</b>			
	Office of the City Council	\$ 1,943,206	\$ 2,088,846	\$ 2,068,147
	Council Assistance	267,113	212,478	207,373
	<b>Total</b>	<b>\$ 2,210,319</b>	<b>\$ 2,301,324</b>	<b>\$ 2,275,520</b>
	<b>Legislative Assistance</b>			
	Federal Lobbyist	\$ 158,641	\$ 250,000	\$ 205,000
	State Lobbyist	203,748	223,708	339,608
	<b>Total</b>	<b>\$ 362,389</b>	<b>\$ 473,708</b>	<b>\$ 544,608</b>
	<b>Department Total</b>	<b>\$ 3,868,807</b>	<b>\$ 3,894,693</b>	<b>\$ 4,742,713</b>

# Office of the Mayor

**Responsible Division: Office of the Mayor**

**Outcome: Governance**

The Mayor provides overall leadership for the City of Kansas City, Missouri by serving as the City's principal representative and spokesperson.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 907,368	\$ 882,681	\$ 1,168,079
Contracts	376,366	221,980	729,506
Supplies	12,335	7,000	7,000
Equipment	30	8,000	18,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,296,099</u></b>	<b>\$ <u>1,119,661</u></b>	<b>\$ <u>1,922,585</u></b>
<b>Allocation by Fund</b>			
General	\$ 1,296,099	\$ 1,119,661	\$ 1,822,585
Convention and Tourism	--	--	100,000
<b>Total</b>	<b>\$ <u>1,296,099</u></b>	<b>\$ <u>1,119,661</u></b>	<b>\$ <u>1,922,585</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	12.0	12.0	15.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>12.0</u></b>	<b><u>12.0</u></b>	<b><u>15.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget includes three new positions for the Mayor's staff and increases the administrative budget to historical levels. Additionally, funding totaling \$375,000 is allocated for new Mayoral initiatives, including the Urban Neighborhood Initiative, the Grade level Reading Program, the Arts Task Force, and the City government innovations and efficiencies project.

# Office of the City Council

**Responsible Division: Office of the City Council**

**Outcome: Governance**

The City Council serves as the City's legislative and policy-making body.

- Office of the City Council
- City Council Assistance Office
- Councilmember's Administrative Assistance and Expenses

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,924,531	\$ 2,022,751	\$ 1,954,704
Contracts	265,989	261,823	304,066
Supplies	19,799	16,750	16,750
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,210,319</u></b>	<b>\$ <u>2,301,324</u></b>	<b>\$ <u>2,275,520</u></b>

<b>Allocation by Fund</b>			
General	\$ 2,210,319	\$ 2,301,324	\$ 2,275,520
<b>Total</b>	<b>\$ <u>2,210,319</u></b>	<b>\$ <u>2,301,324</u></b>	<b>\$ <u>2,275,520</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	26.0	26.0	26.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>26.0</u></b>	<b><u>26.0</u></b>	<b><u>26.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects the implementation of pension reform for elected officials. New members of the Council participate in a defined contribution pension plan as opposed to the previous defined benefit plan. The City's contribution to the new pension plan decreased from 19.5% to 10% of wages.

# Legislative Assistance

**Responsible Division: Office of the City Manager**

**Outcome: Governance**

The Legislative Assistance Program provides a presence for the City in Jefferson City, Missouri and Washington, D.C. to ensure that the City's legislative priorities are represented in both capitals.

- Federal Lobbyist

- State Lobbyist

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	362,309	473,708	544,608
Supplies	80	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>362,389</u></b>	<b>\$ <u>473,708</u></b>	<b>\$ <u>544,608</u></b>

<b>Allocation by Fund</b>			
General	\$ 362,389	\$ 473,708	\$ 544,608
<b>Total</b>	<b>\$ <u>362,389</u></b>	<b>\$ <u>473,708</u></b>	<b>\$ <u>544,608</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

## Changes to the Budget

The FY 2012-13 Budget provides \$205,000 for federal lobbying efforts and \$339,608 for efforts at the state level.

# Offices of the Mayor and City Council

# Parks and Recreation



## **Department Purpose Statement**

The Parks and Recreation Department provides opportunities for recreation, education, and aesthetically pleasing experiences while conserving and enhancing natural and man-made environments.

## **Desired Community Outcomes**

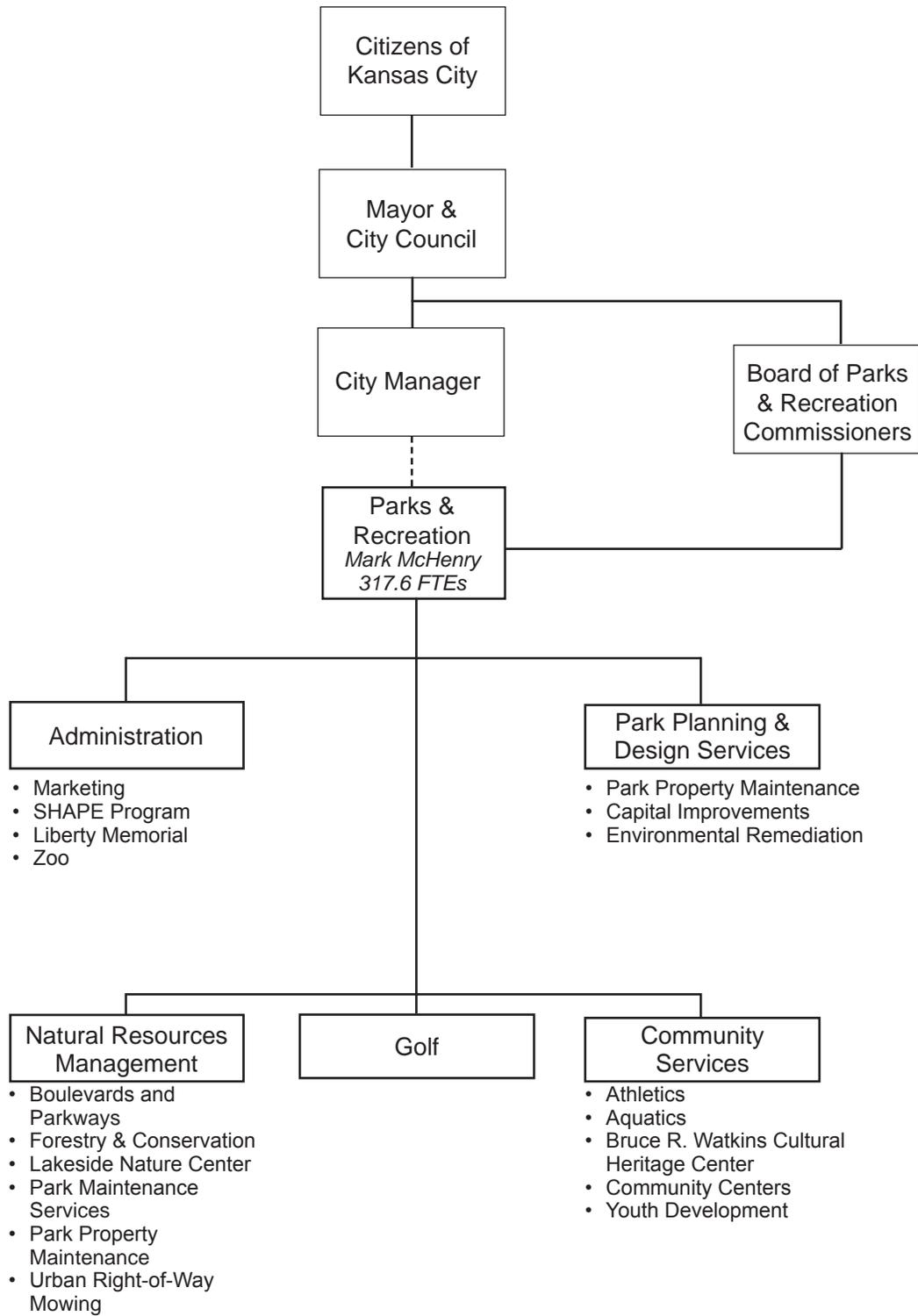
**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

**Neighborhood Livability** - Kansas City is a community of strong, stable, and livable neighborhoods.

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and storm water systems, and viable roads and bridges.

# Parks and Recreation

## Organization Chart



# Parks and Recreation

## SUMMARY BY ALLOCATION

	<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Allocation by Outcome</b>			
Neighborhood Livability	\$ 28,714,416	\$ 24,136,453	\$ 21,242,851
Healthy Community	19,738,654	20,876,399	22,250,862
Public Infrastructure	10,180,442	4,963,611	4,233,256
<b>Total</b>	<b>\$ <u>58,633,512</u></b>	<b>\$ <u>49,976,463</u></b>	<b>\$ <u>47,726,969</u></b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 14,889,163	\$ 15,116,049	\$ 14,345,165
Contracts	16,280,542	17,448,709	14,940,329
Supplies	1,328,252	1,474,613	1,622,587
Equipment	75,550	145,000	135,000
<b>Sub-Total Operating Expenses</b>	<b>\$ <u>32,573,507</u></b>	<b>\$ <u>34,184,371</u></b>	<b>\$ <u>31,043,081</u></b>
Debt Service	3,764,211	3,766,789	1,566,453
Pass Through Payments to Other Agencies	--	--	--
Capital Improvements and Maintenance	22,295,794	12,025,303	15,117,435
<b>Total</b>	<b>\$ <u>58,633,512</u></b>	<b>\$ <u>49,976,463</u></b>	<b>\$ <u>47,726,969</u></b>
<b>Allocation by Fund</b>			
General	\$ 9,596,146	\$ 7,642,681	\$ 7,360,086
Park Maintenance	16,883,218	17,020,745	16,788,230
Boulevard Maintenance	1,476,132	1,738,512	1,252,039
Golf Operations	5,389,117	5,935,601	5,829,215
Infrastructure and Maintenance	150,295	--	--
Community Centers	6,147,611	6,741,571	4,424,764
Arterial Impact Fee	219,378	--	--
Capital Improvements	17,817,178	10,775,303	11,867,435
ARRA Stimulus	360,067	--	--
Liberty Memorial Endowment Trust	594,370	122,050	205,200
<b>Total</b>	<b>\$ <u>58,633,512</u></b>	<b>\$ <u>49,976,463</u></b>	<b>\$ <u>47,726,969</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	330.4	325.8	329.6
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	(12.0)	(12.0)	(12.0)
<b>Total</b>	<b><u>318.4</u></b>	<b><u>313.8</u></b>	<b><u>317.6</u></b>

# Parks and Recreation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Neighborhood Livability</b>		<b>\$ 28,714,416</b>	<b>\$ 24,136,453</b>	<b>\$ 21,242,851</b>
	<b>Administration</b>			
	Accounting and Procurement Services	\$ 712,249	\$ 700,992	\$ 699,203
	Administration	815,619	816,512	749,675
	Marketing	311,622	305,945	304,358
	Park Inspection Program	69,574	67,463	44,423
	Energy Efficiency Grant	48,774	--	--
	EITAS Grant	52,973	--	--
	<b>Total</b>	<b>\$ 2,010,811</b>	<b>\$ 1,890,912</b>	<b>\$ 1,797,659</b>
	<b>Park Maintenance Services</b>			
	Park Capital Maintenance	\$ 1,242,328	\$ 1,400,000	\$ 1,369,366
	Park Maintenance	9,267,127	9,420,689	8,991,912
	Playground Equipment	253,957	300,000	--
	Vehicle & Equipment Purchases	1,335,650	1,336,645	1,014,304
	<b>Total</b>	<b>\$ 12,099,062</b>	<b>\$ 12,457,334</b>	<b>\$ 11,375,582</b>
	<b>Park Planning and Design Services</b>			
	Engineering and Planning	\$ 553,436	\$ 476,738	\$ 454,935
	Recreation Access Grant	75,189	--	--
	<b>Total</b>	<b>\$ 628,625</b>	<b>\$ 476,738</b>	<b>\$ 454,935</b>
	<b>Park Property Maintenance</b>			
	Brush Creek Maintenance	\$ 1,089,770	\$ 989,910	\$ 790,069
	Fountain Maintenance and Restoration	371,586	353,000	--
	Park Facility Maintenance	1,736,694	1,704,589	1,685,733
	Lake Restoration Program	5,000	400,000	--
	Park Facility Improvements	1,121,965	1,200,000	450,000
	Parks Roads and Parking Lots	500,715	500,000	--
	<b>Total</b>	<b>\$ 4,825,730</b>	<b>\$ 5,147,499</b>	<b>\$ 2,925,802</b>
	<b>Neighborhood Livability Capital Improvements</b>	<b>\$ 9,150,188</b>	<b>\$ 4,163,970</b>	<b>\$ 4,688,873</b>
<b>Healthy Community</b>		<b>\$ 19,738,654</b>	<b>\$ 20,876,399</b>	<b>\$ 22,250,862</b>
	<b>Aquatics</b>			
	Swimming Pool Maintenance	\$ 690,079	\$ 250,000	\$ 100,000
	Swimming Pool Operations	1,146,954	1,353,336	1,871,666
	<b>Total</b>	<b>\$ 1,837,033</b>	<b>\$ 1,603,336</b>	<b>\$ 1,971,666</b>

# Parks and Recreation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Healthy Community (continued)</b>				
<b>Athletics</b>				
	Operations	\$ 189,037	\$ 226,584	\$ 224,609
	Ball Field Renovation	143,827	125,000	--
	Plaza Tennis Center Operations	2,263	15,000	7,144
	<b>Total</b>	<b>\$ 335,127</b>	<b>\$ 366,584</b>	<b>\$ 231,753</b>
<b>Community Centers</b>				
	Brush Creek Community Center	\$ 357,286	\$ 409,908	\$ 408,473
	Community Center Debt Service	1,861,629	1,860,000	--
	Community Center Maintenance	510,758	500,000	200,000
	Garrison Community Center	170,758	231,474	223,566
	Gregg-Klice Community Center	615,763	631,571	672,442
	Hillcrest Community Center	326,701	332,858	356,955
	Kansas City North Community Center	264,360	308,101	329,181
	Line Creek Community Center	577,362	665,389	659,294
	Marlborough Community Center	171,496	244,371	229,946
	Southeast Community Center	620,039	781,096	742,913
	Summer Youth Programs	--	--	200,000
	Tony Aguirre Community Center	384,777	495,532	520,058
	Westport-Roanoke Community Center	286,682	281,271	281,936
	<b>Total</b>	<b>\$ 6,147,611</b>	<b>\$ 6,741,571</b>	<b>\$ 4,824,764</b>
<b>Cultural Facilities and Activities</b>				
	Bruce R. Watkins Cultural Arts Center	\$ 266,788	\$ 282,988	\$ 286,262
	Cultural Activities	58,925	113,751	99,170
	Loose Park Gardens	227,576	227,208	228,425
	Garden Center Building	55,326	60,184	60,175
	<b>Total</b>	<b>\$ 608,615</b>	<b>\$ 684,131</b>	<b>\$ 674,032</b>
<b>Golf Course Operations</b>				
	Blue River	\$ 594,979	\$ 609,031	\$ 582,052
	Hodge Park	766,812	851,791	849,805
	Hodge Park Debt	537,368	540,580	539,830
	Golf Course Renovation	--	250,000	250,000
	Golf Administrative Services	39,571	113,206	77,901
	Golf Equipment Leases	29,564	29,564	12,319
	Minor Park	855,580	858,783	847,859
	Swope Memorial	956,422	1,115,466	1,107,444
	Shoal Creek	1,608,821	1,567,180	1,562,005
	<b>Total</b>	<b>\$ 5,389,117</b>	<b>\$ 5,935,601</b>	<b>\$ 5,829,215</b>

# Parks and Recreation

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Healthy Community (continued)</b>				
	Lakeside Nature Center	\$ 389,035	\$ 376,264	\$ 392,490
	Liberty Memorial	\$ 785,000	\$ 625,000	\$ 830,200
	Youth Services	\$ 355,552	\$ 360,579	\$ 362,546
	<b>Zoo</b>			
	Zoo Capital Maintenance	\$ 53,859	\$ 250,000	\$ 3,000,000
	Zoo Operations	3,207,471	3,400,000	--
	<b>Total</b>	<b>\$ 3,261,330</b>	<b>\$ 3,650,000</b>	<b>\$ 3,000,000</b>
	<b>Healthy Community Capital Improvements</b>	<b>\$ 630,234</b>	<b>\$ 533,333</b>	<b>\$ 4,134,196</b>
	<b>Public Infrastructure</b>	<b>\$ 10,180,442</b>	<b>\$ 4,963,611</b>	<b>\$ 4,233,256</b>
	<b>Boulevards and Parkways</b>			
	Boulevard Maintenance	\$ 1,634,971	\$ 1,738,512	\$ 1,452,039
	Boulevard Streetscape Maintenance	195,361	100,000	--
	Bruce R. Watkins Drive	336,131	250,000	250,000
	<b>Total</b>	<b>\$ 2,166,463</b>	<b>\$ 2,088,512</b>	<b>\$ 1,702,039</b>
	<b>Tree Service</b>			
	Parks & Blvd Tree Service	\$ 1,352,590	\$ 1,391,411	\$ 1,533,086
	Right-of-Way Mowing	348,701	533,688	523,131
	Tree Trimming	1,234,687	900,000	425,000
	<b>Total</b>	<b>\$ 2,935,978</b>	<b>\$ 2,825,099</b>	<b>\$ 2,481,217</b>
	<b>Public Infrastructure Capital Improvements</b>	<b>\$ 5,078,001</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
	<b>Department Total</b>	<b>\$ 58,633,512</b>	<b>\$ 49,976,463</b>	<b>\$ 47,726,969</b>

# Administration

## Responsible Division: Administration

### Outcome: Neighborhood Livability

The Administration Division provides effective implementation of the policies of the Board of Parks and Recreation Commissioners, effectively administers the fiscal functions of the Department and promotes the Department's various programs so that it operates in an efficient and effective manner.

- Administration
- Accounting and Procurement Services
- Marketing
- Park Inspection Program

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,704,683	\$ 1,595,748	\$ 1,548,203
Contracts	289,766	280,312	234,386
Supplies	16,362	14,852	15,070
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,010,811</b>	<b>\$ 1,890,912</b>	<b>\$ 1,797,659</b>

<b>Allocation by Fund</b>			
Park Maintenance	\$ 1,962,037	\$ 1,890,912	\$ 1,797,659
ARRA Stimulus Fund	48,774	--	--
<b>Total</b>	<b>\$ 2,010,811</b>	<b>\$ 1,890,912</b>	<b>\$ 1,797,659</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	22.0	22.0	22.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>22.0</b>	<b>22.0</b>	<b>22.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Park Maintenance Services

**Responsible Division: Natural Resources Management**

**Outcome: Neighborhood Livability**

Park Maintenance Services maintains and beautifies park properties and other public properties by means of tree and shrub plantings and maintenance, pesticide applications, and special event displays.

- Park Maintenance
- Park Mowing
- Park Capital Maintenance
- Vehicle and Equipment Lease
- Playground Equipment

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of parks meeting SHAPE standards	87%	90%	90%
Cost per acre mowed	\$22.28	no target	\$25.00
Percent of citizens satisfied/very satisfied with maintenance of City parks	53%	55%	55%

**Allocation by Expense Category**

Salaries and Benefits	\$ 5,936,308	\$ 5,962,322	\$ 5,229,859
Contracts	2,771,539	2,925,317	3,185,042
Supplies	559,280	533,050	577,011
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	1,335,650	1,336,645	1,014,304
Capital Maintenance	1,496,285	1,700,000	1,369,366
<b>Total</b>	<b>\$ <u>12,099,062</u></b>	<b>\$ <u>12,457,334</u></b>	<b>\$ <u>11,375,582</u></b>

**Allocation by Fund**

General	\$ 1,720,142	\$ 1,336,645	\$ 1,014,304
Park Maintenance	9,267,127	9,420,689	8,991,912
Capital Improvements	1,111,793	1,700,000	1,369,366
<b>Total</b>	<b>\$ <u>12,099,062</u></b>	<b>\$ <u>12,457,334</u></b>	<b>\$ <u>11,375,582</u></b>

**Personnel**

No. of Full Time Equivalent Positions	116.3	116.0	116.0
Charges to/from Other Programs	--	--	--
Plus: Charges to Capital Projects	--	3.9	3.9
<b>Total</b>	<b><u>116.3</u></b>	<b><u>119.9</u></b>	<b><u>119.9</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reduces funding for park maintenance services due to the vehicle license fee shifting to 100% support for community centers. Capital maintenance funding will be used to pay salaries. Debt service is reduced due to vehicle leases being paid off in FY 2011-12.

# Park Planning and Design Services

**Responsible Division: Park Planning and Design Services**

**Outcome: Neighborhood Livability**

Park Planning and Design Services provides responsive professional capital project planning and conservation of the City's natural environment.

- Engineering and Planning

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of grants applied for	no data	no target	12
% of projects completed on schedule	no data	no target	80%
% of citizens satisfied/very satisfied with walking/biking trails in the City	44%	no target	80%

**Allocation by Expense Category**

Salaries and Benefits	\$ 461,644	\$ 387,348	\$ 362,150
Contracts	142,218	69,090	72,206
Supplies	24,763	20,300	20,579
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 628,625</b>	<b>\$ 476,738</b>	<b>\$ 454,935</b>

**Allocation by Fund**

Park Maintenance	\$ 628,625	\$ 476,738	\$ 454,935
<b>Total</b>	<b>\$ 628,625</b>	<b>\$ 476,738</b>	<b>\$ 454,935</b>

**Personnel**

No. of Full Time Equivalent Positions	21.0	21.0	21.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	(12.0)	(14.0)	(14.0)
<b>Total</b>	<b>9.0</b>	<b>7.0</b>	<b>7.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Park Property Maintenance

**Responsible Division: Park Planning & Design Services**

**Outcome: Neighborhood Livability**

The Park Property Maintenance Program provides infrastructure maintenance to all public buildings under the jurisdiction of the Parks and Recreation Department.

- Park Facility Maintenance
- Park Facility Improvements
- Parks Roads and Parking Lots
- Parks Building Lease Payment
- Fountain Maintenance and Restoration

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of facilities meeting SHAPE standards	87%	90%	90%
Average # of days to close work orders	no data	no target	5
% of citizens satisfied/very satisfied with quality of facilities such as playgrounds and picnic shelters	51%	no target	55%

### Allocation by Expense Category

Salaries and Benefits	\$ 1,912,097	\$ 1,800,130	\$ 1,609,743
Contracts	650,701	663,880	594,518
Supplies	245,101	230,489	271,541
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	2,017,831	2,453,000	450,000
<b>Total</b>	<b>\$ 4,825,730</b>	<b>\$ 5,147,499</b>	<b>\$ 2,925,802</b>

### Allocation by Fund

General	\$ 574,023	\$ --	\$ --
Park Maintenance	2,807,899	2,694,499	2,475,802
Infrastructure and Maintenance	6,277	--	--
Capital Improvements	1,437,531	2,453,000	450,000
<b>Total</b>	<b>\$ 4,825,730</b>	<b>\$ 5,147,499</b>	<b>\$ 2,925,802</b>

### Personnel

No. of Full Time Equivalent Positions	33.0	33.0	33.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	(1.9)	(1.9)
<b>Total</b>	<b>33.0</b>	<b>31.1</b>	<b>31.1</b>

### Changes to the Budget

The FY 2012-13 Budget reduces funding for park property maintenance services due to the vehicle license fee reduction. Capital maintenance funding is reduced by nearly \$2 million.

# Capital Improvements

Responsible Division: Park Planning & Design Services  
 Outcome: Neighborhood Livability

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	9,150,188	4,163,970	4,688,873
<b>Total</b>	<b>\$ 9,150,188</b>	<b>\$ 4,163,970</b>	<b>\$ 4,688,873</b>

## Allocation by Projects

### Neighborhood Conservation

Council District 1	\$ 781,841	\$ --	\$ 710,000
Council District 2	1,562,563	685,000	125,000
Council District 3	1,362,866	1,173,304	1,574,273
Council District 4	1,250,237	588,000	877,600
Council District 5	1,259,089	940,833	950,000
Council District 6	2,452,164	776,833	452,000
<b>Total</b>	<b>\$ 8,668,760</b>	<b>\$ 4,163,970</b>	<b>\$ 4,688,873</b>

### City-wide Projects

Brush Creek Enhancement	\$ 169,636	\$ --	\$ --
Environmental Cleanup	37,948	--	--
Platte Purchase Park	273,844	--	--
<b>Total</b>	<b>\$ 481,428</b>	<b>\$ --</b>	<b>\$ --</b>

## Allocation by Fund

Capital Improvements	\$ 9,150,188	\$ 4,163,970	\$ 4,688,873
<b>Total</b>	<b>\$ 9,150,188</b>	<b>\$ 4,163,970</b>	<b>\$ 4,688,873</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Aquatics

**Responsible Division: Community Services**

**Outcome: Healthy Community**

The Aquatics Program provides city-wide recreational activities that promote health and well-being and improve the quality of life for citizens.

- Swimming Pool Maintenance
- Tiffany Springs Aquatic Center
- Junior Pools
- Swimming Pools
- Spraygrounds

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
# of citizens served at aquatics facilities annually	160,467	no target	200,000
% of time closed due to unscheduled maintenance	6%	no target	3%
% of citizens satisfied/very satisfied with swimming pools and programs	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 160,160	\$ 219,813	\$ 218,488
Contracts	958,112	1,072,823	1,587,410
Supplies	28,682	60,700	65,768
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	690,079	250,000	100,000
<b>Total</b>	<b>\$ 1,837,033</b>	<b>\$ 1,603,336</b>	<b>\$ 1,971,666</b>

**Allocation by Fund**

General	\$ 519,825	\$ --	\$ --
Park Maintenance	1,146,954	1,353,336	1,871,666
Capital Improvements	170,254	250,000	100,000
<b>Total</b>	<b>\$ 1,837,033</b>	<b>\$ 1,603,336</b>	<b>\$ 1,971,666</b>

**Personnel**

No. of Full Time Equivalent Positions	6.2	6.2	6.2
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>6.2</b>	<b>6.2</b>	<b>6.2</b>

**Changes to the Budget**

The FY 2012-13 Budget includes funding for the new Longview Pool. Capital maintenance for swimming pools is reduced to \$100,000 from \$250,000.

# Athletics

**Responsible Division: North, Central, South Region**  
**Outcome: Healthy Community**

The Athletics Program provides citizens with recreational activities and promotes health and well-being among all residents of the City.

- North Region Athletics
- Central Region Athletics
- South Region Athletics
- Ball Field renovation

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Number of youth participating in recreation programs	1,472,995	no target	1,500,000
% satisfied/very satisfied with the quality of youth athletics	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 110,319	\$ 127,032	\$ 121,130
Contracts	65,602	91,752	87,811
Supplies	15,379	22,800	22,812
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	143,827	125,000	--
<b>Total</b>	<b>\$ 335,127</b>	<b>\$ 366,584</b>	<b>\$ 231,753</b>

**Allocation by Fund**

General	\$ 143,827	\$ --	\$ --
Park Maintenance	191,300	241,584	231,753
Capital Improvements	--	125,000	--
<b>Total</b>	<b>\$ 335,127</b>	<b>\$ 366,584</b>	<b>\$ 231,753</b>

**Personnel**

No. of Full Time Equivalent Positions	3.1	3.1	3.1
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>

**Changes to the Budget**

The FY 2012-13 Budget eliminates funding for ball field renovations.

# Community Centers

**Responsible Division: North, Central, South Region**

**Outcome: Healthy Community**

The Community Centers Program offers year-round, highly organized, and diversified leisure programs through clinics, leagues, tournaments, instructional classes, and special events for individuals and groups.

- |                                      |                                     |
|--------------------------------------|-------------------------------------|
| - Brush Creek Community Center       | - Marlborough Community Center      |
| - Garrison Community Center          | - Southeast Community Center        |
| - Gregg-Klice Community Center       | - Tony Aguirre Community Center     |
| - Hillcrest Community Center         | - Westport-Roanoke Community Center |
| - Kansas City North Community Center | - Community Center Debt Service     |
| - Line Creek Community Center        | - Community Center Maintenance      |
| - Lykins Community Center            |                                     |

<b>Performance Indicators</b>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Patron visits to community centers	494,171	498,460	498,460
Cost recovery rate (revenue/operating expenses)	29%	30%	30%
% of citizens satisfied/very satisfied with programs and activities at community centers	no data	no target	85%

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,613,373	\$ 2,886,695	\$ 2,984,439
Contracts	944,667	1,153,778	1,298,598
Supplies	211,384	341,098	341,727
Equipment	5,800	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	1,861,629	1,860,000	--
Capital Maintenance	510,758	500,000	200,000
<b>Total</b>	<b>\$ <u>6,147,611</u></b>	<b>\$ <u>6,741,571</u></b>	<b>\$ <u>4,824,764</u></b>

**Allocation by Fund**

General	\$ --	\$ --	\$ 200,000
Community Centers	6,147,611	6,741,571	4,424,764
Capital Improvements	--	--	200,000
<b>Total</b>	<b>\$ <u>6,147,611</u></b>	<b>\$ <u>6,741,571</u></b>	<b>\$ <u>4,624,764</u></b>

**Personnel**

No. of Full Time Equivalent Positions	77.5	76.2	78.5
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>77.5</u></b>	<b><u>76.2</u></b>	<b><u>78.5</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects the end of debt payments for the new Community Center construction and renovations approved by the voters in the early 1990s. Funding of \$200,000 for summer youth programming is budgeted. Capital maintenance is reduced by \$300,000.

# Cultural Facilities and Activities

**Responsible Division: Youth & Cultural Activities**

**Outcome: Healthy Community**

The Cultural Facilities and Activities Program provides the community with programs and facilities that promote individual expression and participant enjoyment.

- Loose Park Gardens
- Bruce R. Watkins Cultural Arts Center
- Cultural Activities
- Garden Center Building

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of visitors to programs and facilities	59,120	no target	65,032
% of attendees who thought the Ethnic Enrichment Festival was a good or exceptional value	90%	no target	90%

## Allocation by Expense Category

Salaries and Benefits	\$ 380,833	\$ 463,342	\$ 467,608
Contracts	223,098	189,967	176,421
Supplies	28,527	30,822	30,003
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 632,458</b>	<b>\$ 684,131</b>	<b>\$ 674,032</b>

## Allocation by Fund

General	\$ 266,788	\$ 282,988	\$ 286,262
Park Maintenance	341,827	401,143	387,770
Capital Improvements	23,843	--	--
<b>Total</b>	<b>\$ 632,458</b>	<b>\$ 684,131</b>	<b>\$ 674,032</b>

## Personnel

No. of Full Time Equivalent Positions	9.0	8.0	9.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>9.0</b>	<b>8.0</b>	<b>9.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Golf Course Operations

## Responsible Division: Recreation

### Outcome: Healthy Community

Golf Operations provides city-wide recreational activities that promote health and well-being and improve the quality of life for citizens.

- Blue River (Heart of America) Golf Course
- Hodge Park Golf Course
- Hodge Park Debt Service
- Golf Equipment Leases
- Minor Park
- Swope Memorial
- Shoal Creek

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Rounds of golf played at public golf courses	140,074	153,000	153,000
Overall rating of gold courses (10 point scale)	no data	no target	8
Maintenance cost per acre	\$1,962	no target	\$1,962

### Allocation by Expense Category

Salaries and Benefits	\$ 29,624	\$ 88,101	\$ 67,401
Contracts	4,471,008	4,870,882	4,818,485
Supplies	1,803	11,474	6,180
Equipment	69,750	145,000	135,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	566,932	570,144	552,149
Capital Maintenance	250,000	250,000	250,000
<b>Total</b>	<b>\$ 5,389,117</b>	<b>\$ 5,935,601</b>	<b>\$ 5,829,215</b>

### Allocation by Fund

Golf Operations	\$ 5,389,117	\$ 5,935,601	\$ 5,829,215
<b>Total</b>	<b>\$ 5,389,117</b>	<b>\$ 5,935,601</b>	<b>\$ 5,829,215</b>

### Personnel

No. of Full Time Equivalent Positions	2.0	2.0	2.5
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>2.0</b>	<b>2.0</b>	<b>2.5</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Lakeside Nature Center/Swope Park

**Responsible Division: South Region**  
**Outcome: Healthy Community**

Lakeside Nature Center/Swope Park provides the community with programs in Swope Park that promote education and participant enjoyment.

- Lakeside Nature Center

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of patron visits to Lakeside	22,760	no target	22,500
# of volunteer hours dedicated	10,801	no target	11,000
% of participants who are satisfied/very satisfied with the Nature Center's programs	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 267,502	\$ 243,479	\$ 247,585
Contracts	95,615	105,395	114,068
Supplies	25,918	27,390	30,837
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 389,035</b>	<b>\$ 376,264</b>	<b>\$ 392,490</b>

**Allocation by Fund**

Park Maintenance	\$ 389,035	\$ 376,264	\$ 392,490
<b>Total</b>	<b>\$ 389,035</b>	<b>\$ 376,264</b>	<b>\$ 392,490</b>

**Personnel**

No. of Full Time Equivalent Positions	5.8	5.8	5.8
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.8</b>	<b>5.8</b>	<b>5.8</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Liberty Memorial

**Responsible Division: Administration**

**Outcome: Healthy Community**

The Liberty Memorial provides public education that emphasizes the importance of regional and national history.

- Liberty Memorial Operations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
National WWI Museum/Liberty Memorial attendance	139,862	136,376	136,376
# of preventative maintenance requests completed	1,470	no target	1,500

**Allocation by Expense Category**

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	785,000	625,000	830,200
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ 785,000</b>	<b>\$ 625,000</b>	<b>\$ 830,200</b>

**Allocation by Fund**

General	\$ 190,630	\$ 502,950	\$ 625,000
Liberty Memorial Trust	594,370	122,050	205,200
<b>Total</b>	<b>\$ 785,000</b>	<b>\$ 625,000</b>	<b>\$ 830,200</b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

**Changes to the Budget**

The FY 2012-13 Budget reflects an increase of \$205,200 for restoring the operating subsidy for Liberty Memorial to \$625,000 and for increasing the maintenance subsidy to 90% of the interest earnings on the Endowment Fund.

# Youth Services

**Responsible Division: Youth & Cultural Activities**

**Outcome: Healthy Community**

Youth Services provides area youth with organized activities where they can have safe places to go during their leisure time.

- Mayor's Night Hoops and Night Kicks
- Youth Programming

Performance Indicators	Actual	Adopted	Adopted
	2010-11	2011-12	2012-13
Enrollment in Mayor's Night Hoops, Kicks and Nets	6,326	no target	7,000
% Satisfied/very satisfied with City's youth programs	no data	no target	90%

**Allocation by Expense Category**

Salaries and Benefits	\$ 127,388	\$ 87,140	\$ 113,998
Contracts	188,259	222,728	192,837
Supplies	39,905	50,711	55,711
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 355,552</b>	<b>\$ 360,579</b>	<b>\$ 362,546</b>

**Allocation by Fund**

General	\$ 355,552	\$ 360,579	\$ 362,546
<b>Total</b>	<b>\$ 355,552</b>	<b>\$ 360,579</b>	<b>\$ 362,546</b>

**Personnel**

No. of Full Time Equivalent Positions	7.5	7.5	7.5
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Zoo

**Responsible Division: Administration**  
**Outcome: Healthy Community**

The Zoo provides public programming and education that emphasizes the importance of science and seeing non-native animals in their natural habitats.

- Zoo Operations

- Zoo Improvements

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Kansas City zoo attendance	631,024	635,000	635,000
% satisfied/very satisfied with cleanliness of zoo grounds	no data	no target	85%

**Allocation by Expense Category**

Salaries and Benefits	\$	--	\$	--	\$	--
Contracts		3,107,471		3,400,000		--
Supplies		--		--		--
Equipment		--		--		--
Pass Through Payments to Other Agencies		--		--		--
Debt Service		--		--		--
Capital Maintenance		153,859		250,000		3,000,000
<b>Total</b>	<b>\$</b>	<b><u>3,261,330</u></b>	<b>\$</b>	<b><u>3,650,000</u></b>	<b>\$</b>	<b><u>3,000,000</u></b>

**Allocation by Fund**

General	\$	3,207,471	\$	3,400,000	\$	3,000,000
Capital Improvements		53,859		250,000		--
<b>Total</b>	<b>\$</b>	<b><u>3,261,330</u></b>	<b>\$</b>	<b><u>3,650,000</u></b>	<b>\$</b>	<b><u>3,000,000</u></b>

**Personnel**

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects the recent passage of the sales tax for the zoo by shifting the purpose of city funding from operations to capital maintenance.

# Capital Improvements

Responsible Division: Park Planning & Design Services  
 Outcome: Healthy Community

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	606,391	533,333	4,134,196
<b>Total</b>	<b>\$ 606,391</b>	<b>\$ 533,333</b>	<b>\$ 4,134,196</b>
<b>Allocation by Projects</b>			
<b>Cultural Facilities</b>			
Starlight Theater	\$ --	\$ 200,000	\$ 200,000
<b>Total</b>	<b>\$ --</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Recreation</b>			
Northeast Community Center Site	\$ 173,526	\$ 166,666	\$ 333,334
Longview Park Athletic Fields	81,925	166,667	3,600,862
Indian Creek Trail	311,293	--	--
Blue River Trail	39,647	--	--
<b>Total</b>	<b>\$ 606,391</b>	<b>\$ 333,333</b>	<b>\$ 3,934,196</b>
<b>Allocation by Fund</b>			
ARRA Stimulus Fund	\$ 311,293	\$ --	\$ --
Capital Improvements	295,098	533,333	4,134,196
<b>Total</b>	<b>\$ 606,391</b>	<b>\$ 533,333</b>	<b>\$ 4,134,196</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Boulevard and Parkways

**Responsible Division: North, Central, South Region**

**Outcome: Public Infrastructure**

The Boulevards and Parkways Program maintains the City's boulevards and parkways, sustaining a city-wide system of scenic corridors linking a variety of urban amenities.

- Boulevard Maintenance
- Boulevard Streetscape Maintenance
- Bruce R. Watkins Drive

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Acres of blvd/pkwy's mowed	21,893	21,893	26,758
Cost per acre mowed	\$32.88	no target	\$33.00
% satisfied/very satisfied with the maintenance of boulevards and parkways	52%	55%	55%

**Allocation by Expense Category**

Salaries and Benefits	\$ 144,507	\$ 135,453	\$ 133,848
Contracts	1,037,259	1,059,232	1,074,763
Supplies	20,809	43,827	43,428
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	963,888	850,000	450,000
<b>Total</b>	<b>\$ <u>2,166,463</u></b>	<b>\$ <u>2,088,512</u></b>	<b>\$ <u>1,702,039</u></b>

**Allocation by Fund**

General	\$ 316,462	\$ --	\$ --
Boulevard Maintenance	1,476,132	1,738,512	1,252,039
Infrastructure and Maintenance	144,018	--	--
Capital Improvements	229,851	350,000	450,000
<b>Total</b>	<b>\$ <u>2,166,463</u></b>	<b>\$ <u>2,088,512</u></b>	<b>\$ <u>1,702,039</u></b>

**Personnel**

No. of Full Time Equivalent Positions	2.0	2.0	2.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>2.0</u></b>	<b><u>2.0</u></b>	<b><u>2.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reduces capital maintenance funding from \$850,000 to \$450,000.

# Right-of-Way Tree Trimming and Mowing

Responsible Division: Landscaping

Outcome: Public Infrastructure

The Tree Service Program provides timely and beneficial technical and support services in order to maintain a safe and healthy urban forest.

- Parks & Blvd Tree Services
- Right-of-Way Mowing
- Tree Trimming

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Street trees trimmed	5,994	9,525	6,000
Percent of street trees trimmed compared to need	9%	15%	9%
Median # of days to close tree service requests	16.8	no target	15

## Allocation by Expense Category

Salaries and Benefits	\$ 1,040,725	\$ 1,119,446	\$ 1,240,713
Contracts	550,227	718,553	673,584
Supplies	110,339	87,100	141,920
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	1,234,687	900,000	425,000
<b>Total</b>	<b>\$ 2,935,978</b>	<b>\$ 2,825,099</b>	<b>\$ 2,481,217</b>

## Allocation by Fund

General	\$ 1,922,145	\$ 1,759,519	\$ 1,871,974
Park Maintenance	148,414	165,580	184,243
Capital Improvements	865,419	900,000	425,000
<b>Total</b>	<b>\$ 2,935,978</b>	<b>\$ 2,825,099</b>	<b>\$ 2,481,217</b>

## Personnel

No. of Full Time Equivalent Positions	25.0	23.0	23.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>25.0</b>	<b>23.0</b>	<b>23.0</b>

## Changes to the Budget

The FY 2012-13 Budget reduces capital maintenance funding from \$900,000 to \$425,000.

# Capital Improvements

Responsible Division: Park Planning & Design Services

Outcome: Public Infrastructure

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	5,078,001	50,000	50,000
<b>Total</b>	<b>\$ 5,078,001</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

<b>Allocation by Projects</b>			
Climate Sustainability Grant	\$ 149,308	\$ --	\$ --
Northland Boulevard Study	9,492	--	--
Hodge Park - Smithville Trail	82,374	--	--
Englewood Parkway	7,411	--	--
Satchel Paige Stadium	1,648	--	--
Liberty Memorial	201,894	--	--
Just Off Broadway Theater	247,287	--	--
Penn Valley Park	263,835	--	--
Cliff Drive Restoration	14,294	--	--
Independence Corridor	(195,873)	--	--
Municipal Service Center West	--	50,000	--
Maintenance	239,595	--	--
Public Art Maintenance	--	--	50,000
Maplewood Parkway	3,694,242	--	--
Shoal Creek Parkway	362,494	--	--
<b>Total</b>	<b>\$ 5,078,001</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

<b>Allocation by Fund</b>			
General Fund	\$ 379,281	\$ --	\$ --
Arterial Impact Fee	219,378	--	--
Capital Improvements	4,479,342	50,000	50,000
<b>Total</b>	<b>\$ 5,078,001</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

# Police



Police

## **Department Purpose Statement**

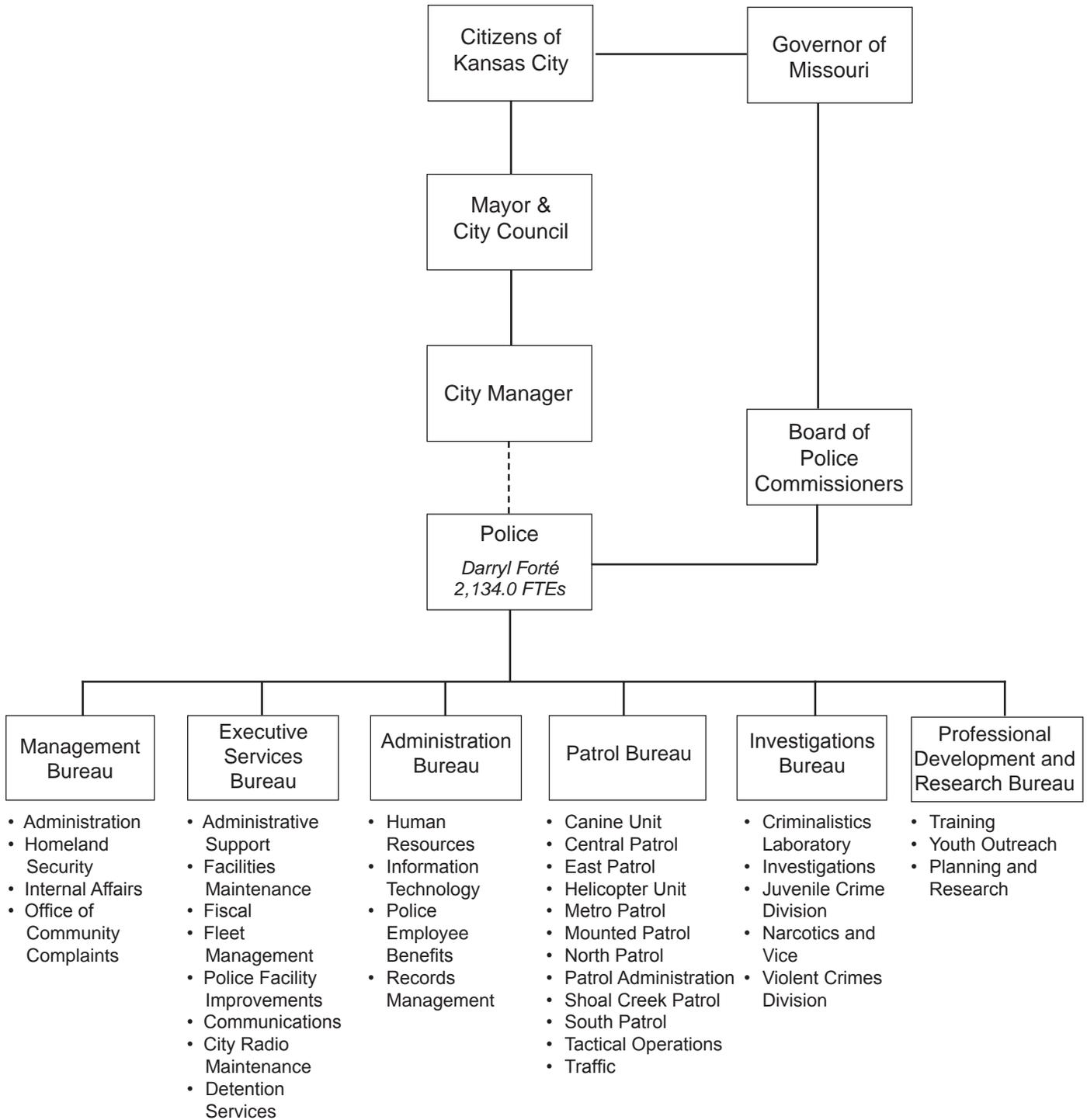
The Police Department protects life and property, preserves the public peace, prevents crime, and reduces fear and disorder in partnership with the community.

## **Desired Community Outcome**

**Public Safety** - Kansas City is, in fact and in the perception of its citizens, one of the safest urban centers in the United States.

# Police

## Organization Chart



# Police

## SUMMARY BY ALLOCATION

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Outcome</b>			
Public Safety	\$ 196,073,636	\$ 204,367,683	\$ 198,677,274
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 163,752,863	\$ 170,761,858	\$ 172,001,714
Contracts	15,649,565	14,987,308	14,971,146
Supplies	8,514,600	7,055,220	7,739,964
Equipment	3,446,095	3,185,377	3,464,450
Pass Through Payments to Other Agencies	--	--	--
Debt Service	763,940	511,294	--
Capital Improvements	3,946,573	7,866,626	500,000
<b>Total</b>	<b>\$ 196,073,636</b>	<b>\$ 204,367,683</b>	<b>\$ 198,677,274</b>
<b>Allocation by Department</b>			
Police	\$ 195,379,688	\$ 202,745,085	\$ 196,918,582
General Services	693,948	1,622,598	1,758,692
<b>Total</b>	<b>\$ 196,073,636</b>	<b>\$ 204,367,683</b>	<b>\$ 198,677,274</b>
<b>Allocation by Fund</b>			
General	\$ 181,721,896	\$ 182,136,214	\$ 183,322,432
Public Safety Sales Tax	3,420,069	10,914,870	3,881,950
Police Drug Enforcement	1,994,510	2,185,829	2,320,347
Convention and Tourism	--	--	250,000
Police Grant	7,293,074	9,130,770	8,902,545
Justice Assistance Grant	17,860	--	--
ARRA Stimulus	1,601,833	--	--
Capital Improvements	24,394	--	--
<b>Total</b>	<b>\$ 196,073,636</b>	<b>\$ 204,367,683</b>	<b>\$ 198,677,274</b>
<b>Personnel</b>			
No. of Law Enforcement Full Time Equivalent Positions	1,483.0	1,484.0	1,463.0
No. of Civilian Full Time Equivalent Positions	694.0	687.0	675.0
Charges to/from Other Programs	(3.0)	(4.0)	(4.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>2,174.0</b>	<b>2,167.0</b>	<b>2,134.0</b>

# Police

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Safety</b>		<b>\$ 196,073,636</b>	<b>\$ 204,367,683</b>	<b>\$ 198,677,274</b>
	<b>Administration</b>			
	Board of Police Commissioners	\$ 121,741	\$ 131,433	\$ 130,754
	Executive Services Bureau Office	189,089	189,991	188,279
	Internal Audit	247,424	243,175	267,475
	Media Information Unit	468,225	513,991	446,291
	Office of the Chief of Police	2,293,759	1,996,476	2,087,415
	Risk Management	4,801,122	3,697,807	3,708,834
	<b>Total</b>	<b>\$ 8,121,360</b>	<b>\$ 6,772,873</b>	<b>\$ 6,829,048</b>
	<b>Communications</b>			
	Communications Unit	\$ 4,199,442	\$ 4,822,243	\$ 4,398,380
	City Radio Maintenance	1,525,704	1,686,140	1,689,684
	<b>Total</b>	<b>\$ 5,725,146</b>	<b>\$ 6,508,383</b>	<b>\$ 6,088,064</b>
	<b>Crime Lab</b>	<b>\$ 4,885,495</b>	<b>\$ 5,415,591</b>	<b>\$ 5,284,736</b>
	<b>Detention Services</b>	<b>\$ 2,153,080</b>	<b>\$ 2,413,893</b>	<b>\$ 2,117,008</b>
	<b>Facilities Maintenance</b>	<b>\$ 5,545,284</b>	<b>\$ 6,094,583</b>	<b>\$ 6,278,418</b>
	<b>Fiscal</b>	<b>\$ 8,772,839</b>	<b>\$ 6,753,639</b>	<b>\$ 6,789,755</b>
	<b>Fleet Management</b>	<b>\$ 6,694,813</b>	<b>\$ 8,063,685</b>	<b>\$ 8,495,717</b>
	<b>Helicopter Unit</b>	<b>\$ 1,358,305</b>	<b>\$ 1,271,982</b>	<b>\$ 1,457,926</b>
	<b>Homeland Security</b>			
	Executive Officer to the Chief	\$ 124,845	\$ 110,487	\$ 127,583
	Logistical Support Division	145,909	150,432	145,349
	Professional Standards	1,059,111	1,033,819	1,022,921
	Intelligence Unit	1,224,919	1,213,473	1,218,121
	<b>Total</b>	<b>\$ 2,554,784</b>	<b>\$ 2,508,211</b>	<b>\$ 2,513,974</b>
	<b>Human Resources</b>	<b>\$ 1,823,547</b>	<b>\$ 1,873,879</b>	<b>\$ 1,858,025</b>
	<b>Information Technology</b>			
	Computer Services	\$ 2,206,751	\$ 2,543,844	\$ 1,938,932
	Information Services Division	1,920,739	1,405,567	910,761
	<b>Total</b>	<b>\$ 4,127,490</b>	<b>\$ 3,949,411</b>	<b>\$ 2,849,693</b>
	<b>Internal Affairs</b>	<b>\$ 884,025</b>	<b>\$ 903,931</b>	<b>\$ 936,130</b>

# Police

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
	<b>Investigations</b>	\$ 1,032,577	\$ 1,155,141	\$ 1,206,577
	<b>Mounted Patrol</b>	\$ 627,132	\$ 691,771	\$ 686,964
	<b>Narcotics and Vice</b>	\$ 8,543,652	\$ 9,534,270	\$ 10,220,353
	<b>Office of Community Complaints</b>	\$ 410,729	\$ 436,942	\$ 433,796
	<b>Patrol and Patrol Administration</b>			
	Patrol Bureau Office	\$ 4,555,344	\$ 4,561,905	\$ 4,098,329
	Central Patrol	12,551,013	13,310,573	13,477,139
	Metro Patrol	9,920,068	10,146,870	10,772,934
	East Patrol	10,840,978	11,319,227	11,683,945
	South Patrol	6,412,931	6,633,642	6,646,792
	North Patrol	7,206,329	7,237,692	7,282,235
	Shoal Creek Patrol	6,467,692	6,714,572	6,788,678
	Lease Purchase in Car Cameras	763,940	511,294	--
	Grant Programs	571,384	646,368	537,776
	<b>Total</b>	<b>\$ 59,289,679</b>	<b>\$ 61,082,143</b>	<b>\$ 61,287,828</b>
	<b>Planning and Research</b>			
	Administration Bureau Office	\$ 324,078	\$ 338,410	\$ 333,116
	Professional Development & Research	183,552	183,654	182,544
	Planning and Research Unit	1,038,169	1,131,411	1,095,072
	<b>Total</b>	<b>\$ 1,545,799</b>	<b>\$ 1,653,475</b>	<b>\$ 1,610,732</b>
	<b>Police Employee Benefits</b>			
	Health Insurance	\$ 17,916,642	\$ 17,730,831	\$ 18,284,108
	Police Civilian Employee Retirement	2,973,753	3,222,454	2,967,850
	Police FICA Benefits	3,064,692	3,518,569	3,238,483
	Police Retirement	15,760,225	15,880,220	15,880,500
	Separation Program	1,447,219	1,600,000	1,600,000
		<b>\$ 41,162,531</b>	<b>\$ 41,952,074</b>	<b>\$ 41,970,941</b>
	<b>Public Safety Sales Tax Program</b>	\$ 3,946,573	\$ 7,366,626	\$ 500,000
	<b>Records Management</b>	\$ 2,515,511	\$ 2,791,732	\$ 2,528,762
	<b>Tactical Operations</b>	\$ 3,718,484	\$ 3,547,988	\$ 3,825,724

# Police

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Traffic</b>				
	Grant Programs	\$ 1,611,765	\$ 1,689,850	\$ 2,528,746
	Parking Control	423,718	649,004	183,487
	Traffic Division	4,950,810	5,316,120	5,388,787
	<b>Total</b>	<b>\$ 6,986,293</b>	<b>\$ 7,654,974</b>	<b>\$ 8,101,020</b>
<b>Training</b>				
	Entrant Officer Unit	\$ 627,982	\$ 447,505	\$ 316,861
	Training Division	2,254,427	2,482,354	2,388,096
	<b>Total</b>	<b>\$ 2,882,409</b>	<b>\$ 2,929,859</b>	<b>\$ 2,704,957</b>
<b>Violent Crimes Division</b>				
	Grant Programs	\$ 122,360	\$ 310,598	\$ 778,643
	Violent Crimes Division	9,494,344	9,487,088	10,005,456
	<b>Total</b>	<b>\$ 9,616,704</b>	<b>\$ 9,797,686</b>	<b>\$ 10,784,099</b>
<b>Youth Outreach</b>				
	Youth Program	\$ 878,942	\$ 944,287	\$ 971,717
	Grant Programs	27,005	53,800	--
	DARE Program	243,448	244,854	345,310
	<b>Total</b>	<b>\$ 1,149,395</b>	<b>\$ 1,242,941</b>	<b>\$ 1,317,027</b>
<b>Department Total</b>		<b>\$ 196,073,636</b>	<b>\$ 204,367,683</b>	<b>\$ 198,677,274</b>

# Administration

## Responsible Division: Management Bureau

### Outcome: Public Safety

The Administration Division provides direct management and policy-making for the department including coordinating the important function of homeland security. It also serves as an information resource to and from the community.

- Board of Police Commissioners
- Office of the Chief of Police
- Internal Audit
- Media Information Unit
- Executive Services Bureau Office
- Risk Management

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,897,807	\$ 2,065,587	\$ 2,110,735
Contracts	6,223,553	4,707,286	4,718,313
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b><u>\$ 8,121,360</u></b>	<b><u>\$ 6,772,873</u></b>	<b><u>\$ 6,829,048</u></b>

### Allocation by Fund

General	\$ 8,121,360	\$ 6,772,873	\$ 6,829,048
<b>Total</b>	<b><u>\$ 8,121,360</u></b>	<b><u>\$ 6,772,873</u></b>	<b><u>\$ 6,829,048</u></b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	16.0	18.0	17.0
No. of Civilian Full Time Equivalent Positions	17.0	17.0	17.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>33.0</u></b>	<b><u>35.0</u></b>	<b><u>34.0</u></b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget. The Chief of Police has instructed the Bureau Commanders to review all current operations and staffing. The personal services savings shown throughout these activity pages do not represent the final allocation to be made as a result of this review.

# Communications

**Responsible Division: Executive Services Bureau**

**Outcome: Public Safety**

The Communications Division is the primary answering point for all 911 calls placed within the geographical boundaries of the City. As calls are received, fire and ambulance calls are routed to their respective, separate communications units. The Division uses a computer-aided dispatching (CAD) system that is shared with the Fire Department in order to allow the transferring of call data between the two departments and to provide better coordination of incidents requiring a mutual response from both departments.

- Communications Unit
- City Radio Maintenance

- Communications Operations Support Division

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Radio transmissions	7,754,421	8,707,905	8,231,163
CAD Entries	1,102,775	1,112,500	1,107,638
911 and administrative calls	856,045	891,408	873,727
Total number of radios maintained	6,500	6,500	6,500
Percentage of radios upgraded	15.0%	15.0%	15.0%
Service requests	7,500	7,500	7,500

## Allocation by Expense Category

Salaries and Benefits	\$ 5,272,495	\$ 5,894,640	\$ 5,474,321
Contracts	149,034	199,261	199,261
Supplies	303,617	414,482	414,482
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 5,725,146</b>	<b>\$ 6,508,383</b>	<b>\$ 6,088,064</b>

## Allocation by Fund

General	\$ 5,725,146	\$ 6,508,383	\$ 6,088,064
<b>Total</b>	<b>\$ 5,725,146</b>	<b>\$ 6,508,383</b>	<b>\$ 6,088,064</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	--	--	--
No. of Civilian Full Time Equivalent Positions	131.0	131.0	131.0
Charges to/from Other Programs	(2.0)	(2.0)	(2.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>129.0</b>	<b>129.0</b>	<b>129.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Crime Lab

## Responsible Division: Investigations Bureau

### Outcome: Public Safety

The Criminalistics Laboratory Division is a nationally accredited facility consisting of three sections. The Crime Scene Investigation Section provides 24-hour response for the processing of crime scenes. The Crime Laboratory Section provides state-of-the-art chemical analysis, firearms and tool mark comparisons, digital imaging and photography, DNA identification, trace evidence analysis, and crime scene investigation support by certified criminalists. The Fingerprint Identification Section provides record check identification services for incarcerated suspects and applicants for employment or security jobs.

- Crime Lab

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of evidence cases processed annually	5,786	7,493	7,493
Number of examinations performed annually	40,916	43,278	43,278
Number of DNA backlog cases pending	830	550	550
Number of DNA backlog cases processed	843	770	770

### Allocation by Expense Category

Salaries and Benefits	\$ 4,041,973	\$ 4,443,838	\$ 4,372,642
Contracts	424,723	607,449	563,014
Supplies	376,082	336,304	325,580
Equipment	42,717	28,000	23,500
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,885,495</b>	<b>\$ 5,415,591</b>	<b>\$ 5,284,736</b>

### Allocation by Fund

General	\$ 3,835,277	\$ 4,274,101	\$ 4,065,084
Police Grant	1,050,218	1,141,490	1,219,652
<b>Total</b>	<b>\$ 4,885,495</b>	<b>\$ 5,415,591</b>	<b>\$ 5,284,736</b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	9.0	6.0	9.0
No. of Civilian Full Time Equivalent Positions	68.0	71.0	72.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>77.0</b>	<b>77.0</b>	<b>81.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Detention Services

**Responsible Division: Executive Services Bureau**

**Outcome: Public Safety**

The Detention Services Division has the primary responsibility for the processing and temporary detention of individuals arrested for violations of municipal ordinances or state and federal statute violations. The Division is charged with the responsibility of providing a safe, clean, and secure environment to persons detained in the detention facility.

- Detention Unit

- Property and Evidence Section

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of male prisoners processed	25,066	22,000	27,000
Average per day	69	60	74
Number of female prisoners processed	6,999	6,500	7,700
Average per day	19	18	21

### Allocation by Expense Category

Salaries and Benefits	\$ 2,096,498	\$ 2,351,318	\$ 2,054,433
Contracts	--	--	--
Supplies	56,582	62,575	62,575
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,153,080</b>	<b>\$ 2,413,893</b>	<b>\$ 2,117,008</b>

### Allocation by Fund

General	\$ 2,153,080	\$ 2,413,893	\$ 2,117,008
<b>Total</b>	<b>\$ 2,153,080</b>	<b>\$ 2,413,893</b>	<b>\$ 2,117,008</b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	4.0	3.0	3.0
No. of Civilian Full Time Equivalent Positions	52.0	52.0	52.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>56.0</b>	<b>55.0</b>	<b>55.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Facilities Maintenance

**Responsible Division: Executive Services Bureau/General Services Facility Management**  
**Outcome: Public Safety**

The Facilities Maintenance Division coordinates the efforts of both the Capital Improvements Section and the Building Operations Section. The Capital Improvements Section assists in the planning, bidding, quality control and the monitoring of funds and expenditures for assigned capital projects. The Building Operations Section is responsible for the operation of approximately 700,000 square feet of space in 31 different facilities and adjacent parking lots.

- Facilities Management
- Building Operations Section
- Capital Improvements Section

	<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,734,317	\$ 1,957,261	\$ 1,817,905
Contracts	3,641,205	3,450,603	3,773,794
Supplies	169,762	186,719	186,719
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	--	500,000	500,000
<b>Total</b>	<b>\$ <u>5,545,284</u></b>	<b>\$ <u>6,094,583</u></b>	<b>\$ <u>6,278,418</u></b>

<b>Allocation by Department</b>			
Police	\$ 4,851,336	\$ 4,471,985	\$ 4,519,726
General Services	693,948	1,622,598	1,758,692
<b>Total</b>	<b>\$ <u>5,545,284</u></b>	<b>\$ <u>6,094,583</u></b>	<b>\$ <u>6,278,418</u></b>

<b>Allocation by Fund</b>			
General	\$ 5,545,284	\$ 5,594,583	\$ 5,278,418
Public Safety Sales Tax	--	500,000	1,000,000
<b>Total</b>	<b>\$ <u>5,545,284</u></b>	<b>\$ <u>6,094,583</u></b>	<b>\$ <u>6,278,418</u></b>

<b>Personnel</b>			
No. of Law Enforcement Full Time Equivalent Positions	5.0	5.0	5.0
No. of Civilian Full Time Equivalent Positions	46.0	44.0	44.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>51.0</u></b>	<b><u>49.0</u></b>	<b><u>49.0</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Fiscal

## Responsible Division: Executive Services Bureau

### Outcome: Public Safety

The Fiscal Division is charged with coordinating matters regarding budget, accounting, payroll, purchasing and supply. The department uses a centralized approach to ensure compliance with statutes, Board directives and internal controls in these areas.

- Fiscal Division
- Budget Unit
- Financial Services Unit
- Private Officers Licensing
- Alarm Licensing

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percentage of invoices paid within 30 days	95.4%	98.5%	98.5%
Number of alarm licenses issued	2,969	3,569	2,969
Number of false alarms	14,640	13,850	14,640

### Allocation by Expense Category

Salaries and Benefits	\$ 2,533,539	\$ 2,653,061	\$ 2,609,173
Contracts	2,480,049	2,516,754	2,596,758
Supplies	3,371,081	1,583,824	1,583,824
Equipment	388,170	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 8,772,839</b>	<b>\$ 6,753,639</b>	<b>\$ 6,789,755</b>

### Allocation by Fund

General	\$ 8,137,087	\$ 6,058,289	\$ 6,088,694
Police Grant	635,752	695,350	701,061
<b>Total</b>	<b>\$ 8,772,839</b>	<b>\$ 6,753,639</b>	<b>\$ 6,789,755</b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	6.0	6.0	6.0
No. of Civilian Full Time Equivalent Positions	39.0	39.0	39.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>45.0</b>	<b>45.0</b>	<b>45.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Fleet Management

**Responsible Division: Executive Services Bureau**

**Outcome: Public Safety**

The Fleet Management Division acquires, maintains, repairs, fuels, and disposes of all police vehicles, along ordering and stocking the necessary parts and materials to do so. They oversee the operation of the satellite with Police Service Station which provides around-the-clock fueling, towing, and preventive maintenance services to the entire fleet. They also monitor all underground fuel tanks for EPA compliance.

- Fleet Operations

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of vehicle services performed	8,691	9,500	9,300
Percent of time fleet is available	98.7%	96.0%	96.5%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,867,146	\$ 2,031,920	\$ 1,904,502
Contracts	173,894	171,773	171,773
Supplies	3,657,984	3,877,492	4,462,492
Equipment	995,789	1,982,500	1,956,950
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 6,694,813</b>	<b>\$ 8,063,685</b>	<b>\$ 8,495,717</b>

## Allocation by Fund

General	\$ 6,694,813	\$ 6,081,185	\$ 6,538,767
Public Safety Sales Tax	--	1,982,500	1,956,950
<b>Total</b>	<b>\$ 6,694,813</b>	<b>\$ 8,063,685</b>	<b>\$ 8,495,717</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	1.0	1.0	1.0
No. of Civilian Full Time Equivalent Positions	45.0	43.0	43.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>46.0</b>	<b>44.0</b>	<b>44.0</b>

## Changes to the Budget

The FY 2012-13 Budget increases the allocation for gasoline purchases by \$600,000.

# Helicopter Unit

**Responsible Division: Patrol Bureau**

**Outcome: Public Safety**

The Helicopter Unit is responsible for providing support to other department elements through airborne observations. The pilot/observer teams are used in patrol, aerial surveillance, vehicle and foot pursuits, emergency and disaster management, tactical operations, narcotic operations, searches, traffic enforcement and intelligence gathering.

- Helicopter Unit

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Car chases	98	90	95
Foot chases	72	110	85
Search for vehicle	225	300	250

### Allocation by Expense Category

Salaries and Benefits	\$ 667,376	\$ 683,084	\$ 669,028
Contracts	267,445	274,214	474,214
Supplies	423,484	314,684	314,684
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,358,305</b>	<b>\$ 1,271,982</b>	<b>\$ 1,457,926</b>

### Allocation by Fund

General	\$ 1,358,305	\$ 1,271,982	\$ 1,257,926
Public Safety Sales Tax	--	--	200,000
<b>Total</b>	<b>\$ 1,358,305</b>	<b>\$ 1,271,982</b>	<b>\$ 1,457,926</b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	8.0	8.0	8.0
No. of Civilian Full Time Equivalent Positions	2.0	2.0	2.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>

### Changes to the Budget

The FY 2012-13 Budget adds \$200,000 for helicopter operations and maintenance.

# Homeland Security

**Responsible Division: Management Bureau**  
**Outcome: Public Safety**

The Homeland Security Division coordinates responses to possible threats of terrorism and oversees the CSTAR (Comprehensive Strategic Team Accountability Review) Program. The Division liaisons with local, state and federal intelligence agencies regarding crime and terrorism, in order to identify and forecast trends in risk management and crime issues. The CSTAR Program requires a presentation by divisions to the Chief which cover crime data, enforcement and other CSTAR topics.

- Homeland Security
- Intelligence Unit
- Professional Standards
- CSTAR
- Joint Terrorism Taskforce

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of CSTAR presentations	60	90	90
Number of security bulletins issued	118	100	130

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,377,487	\$ 2,328,211	\$ 2,333,974
Contracts	177,297	180,000	180,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,554,784</b>	<b>\$ 2,508,211</b>	<b>\$ 2,513,974</b>

**Allocation by Fund**

General	\$ 2,540,026	\$ 2,508,211	\$ 2,494,474
Police Grant	14,758	--	19,500
<b>Total</b>	<b>\$ 2,554,784</b>	<b>\$ 2,508,211</b>	<b>\$ 2,513,974</b>

**Personnel**

No. of Law Enforcement Full Time Equivalent Positions	27.0	27.0	27.0
No. of Civilian Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>33.0</b>	<b>33.0</b>	<b>33.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Human Resources

**Responsible Division: Administration Bureau**

**Outcome: Public Safety**

The Human Resources Division is responsible for coordinating personnel matters and processing grievances filed by department members as well as monitoring the discrimination/harassment hotline in accordance with department policy. The Division oversees the non-discriminatory recruitment, processing, testing, and hiring of qualified applicants for all employment opportunities.

- Human Resources Division

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Applications for law enforcement employment	266	200	250
Number of minority applications for LE	99	50	70
Applications for civilian employment	132	300	250
Percent of minority new hires	25.0%	30.0%	30.0%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,673,253	\$ 1,690,714	\$ 1,674,860
Contracts	138,022	173,165	173,165
Supplies	12,272	10,000	10,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,823,547</b>	<b>\$ 1,873,879</b>	<b>\$ 1,858,025</b>

## Allocation by Fund

General	\$ 1,823,547	\$ 1,873,879	\$ 1,858,025
<b>Total</b>	<b>\$ 1,823,547</b>	<b>\$ 1,873,879</b>	<b>\$ 1,858,025</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	7.0	7.0	7.0
No. of Civilian Full Time Equivalent Positions	25.0	22.0	22.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>32.0</b>	<b>29.0</b>	<b>29.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Information Technology

**Responsible Division: Administration Bureau**

**Outcome: Public Safety**

The Information Technology Division oversees the Computer Services Unit which provides support to the department's personal computer-based network and the mainframe computer. The Division also oversees the acquisition, inventory and maintenance of approximately 800 personal computers in the department. It provides end-user support to the approximately 1,800 users in a wide variety of PC applications, operating systems and hardware configurations.

- Information Services Division
- PC Support

- Computer Services Unit

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Service requests responded to	3,790	4,500	4,500
Percentage of requests handled within 24 hours	67.2%	70.0%	70.0%

## Allocation by Expense Category

Salaries and Benefits	\$ 2,390,577	\$ 2,685,092	\$ 2,405,776
Contracts	613,682	709,869	228,917
Supplies	13,509	--	15,000
Equipment	1,109,722	554,450	200,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,127,490</b>	<b>\$ 3,949,411</b>	<b>\$ 2,849,693</b>

## Allocation by Fund

General	\$ 1,902,224	\$ 2,015,289	\$ 2,364,414
Public Safety Sales Tax	1,099,723	554,450	225,000
Police Grant	1,125,543	1,379,672	260,279
<b>Total</b>	<b>\$ 4,127,490</b>	<b>\$ 3,949,411</b>	<b>\$ 2,849,693</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	1.0	2.0	3.0
No. of Civilian Full Time Equivalent Positions	39.0	40.0	38.0
Charges to/from Other Programs	--	(1.0)	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>40.0</b>	<b>41.0</b>	<b>40.0</b>

## Changes to the Budget

The FY 2012-13 Budget, transfers funding for IT equipment to the Public Safety Sales Tax program and eliminates \$450,000 of maintenance for the computer records system replaced by REJIS.

# Internal Affairs

**Responsible Division: Management Bureau**

**Outcome: Public Safety**

The Internal Affairs Division conducts investigations of internal matters that involve the actions of department personnel. These investigations include, but are not limited to, complaints filed with the Office of Community Complaints, the disarming and/or discharging of a firearm by an officer, allegations of sexual harassment, inquiries into commendable acts by staff, legal inquiries from the Office of the General Counsel, and any other miscellaneous investigations as directed by the Chief of Police. The Division also serves as the repository for all case files associated with internal investigations and response to resistance reports.

- Internal Affairs Division

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of investigations	225	250	250
Percentage completed within 60 days	95.0%	95.0%	95.0%

**Allocation by Expense Category**

Salaries and Benefits	\$ 884,025	\$ 903,931	\$ 936,130
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 884,025</b>	<b>\$ 903,931</b>	<b>\$ 936,130</b>

**Allocation by Fund**

General	\$ 884,025	\$ 903,931	\$ 936,130
<b>Total</b>	<b>\$ 884,025</b>	<b>\$ 903,931</b>	<b>\$ 936,130</b>

**Personnel**

No. of Law Enforcement Full Time Equivalent Positions	13.0	13.0	13.0
No. of Civilian Full Time Equivalent Positions	2.0	2.0	2.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Investigations

**Responsible Division: Investigations Bureau**

**Outcome: Public Safety**

The Investigations Division oversees the operations of Narcotics and Vice, Violent Crimes and Investigative Services. The Investigations Division is responsible for investigating reported crimes thus leading to the identification, apprehension and prosecution of persons responsible. Support services are provided through the collection, preservation, and forensic examination of evidence, and the apprehension and extradition of criminals.

- Investigations Bureau Office

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of violent crimes worked	4,147	5,542	4,354
Percentage of cases cleared	53.6%	58.0%	58.0%

## Allocation by Expense Category

Salaries and Benefits	\$ 508,112	\$ 763,003	\$ 840,877
Contracts	213,752	224,438	228,300
Supplies	4,353	--	23,400
Equipment	306,360	167,700	114,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,032,577</b>	<b>\$ 1,155,141</b>	<b>\$ 1,206,577</b>

## Allocation by Fund

General	\$ 280,772	\$ 268,668	\$ 266,599
Police Grant	733,945	886,473	939,978
Justice Assistance Grant	17,860	--	--
<b>Total</b>	<b>\$ 1,032,577</b>	<b>\$ 1,155,141</b>	<b>\$ 1,206,577</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	3.0	5.0	5.0
No. of Civilian Full Time Equivalent Positions	1.0	2.0	2.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>4.0</b>	<b>7.0</b>	<b>7.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Mounted Patrol

**Responsible Division: Patrol Bureau**

**Outcome: Public Safety**

The Mounted Patrol Division augments the patrol district stations by patrolling various areas within the city and the park system. They provide a unique presence at parades, community events, and for ceremonial and honor guard occasions. The section will also establish a training program for youth at the Mounted Patrol Barracks located in Swope Park.

- Mounted Patrol

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of times deployed	620	500	600
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 582,362	\$ 623,484	\$ 618,677
Contracts	21,498	27,297	27,297
Supplies	23,272	40,990	40,990
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 627,132</b>	<b>\$ 691,771</b>	<b>\$ 686,964</b>

## Allocation by Fund

General

	\$ 627,132	\$ 691,771	\$ 686,964
<b>Total</b>	<b>\$ 627,132</b>	<b>\$ 691,771</b>	<b>\$ 686,964</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	9.0	9.0	9.0
No. of Civilian Full Time Equivalent Positions	1.0	1.0	1.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Narcotics and Vice

**Responsible Division: Investigations Bureau**

**Outcome: Public Safety**

The Narcotics and Vice Division works with federal, state, and county agencies to investigate mid- and upper-level drug dealers and vice crimes. Various units and sections of the Division work to intercept or disrupt the flow of illegal drugs into the City, retard the retail trafficking of drugs, and investigate prostitution, liquor and gambling violations, pornography, child enticements on the internet, human trafficking, money laundering and conspiracy cases, and meth labs.

- Drug Enforcement Unit
- Interdiction Section

- Street Narcotics and Vice Units

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of arrests	1,791	1,446	2,500

## Allocation by Expense Category

Salaries and Benefits	\$ 7,983,215	\$ 8,558,510	\$ 9,389,540
Contracts	421,960	842,033	715,213
Supplies	11,109	53,000	60,600
Equipment	127,368	80,727	55,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 8,543,652</b>	<b>\$ 9,534,270</b>	<b>\$ 10,220,353</b>

## Allocation by Fund

General	\$ 5,478,941	\$ 5,406,642	\$ 6,219,825
Police Drug Enforcement	1,750,633	1,940,975	1,975,037
Police Grant	1,314,078	2,186,653	2,025,491
<b>Total</b>	<b>\$ 8,543,652</b>	<b>\$ 9,534,270</b>	<b>\$ 10,220,353</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	87.0	90.0	87.0
No. of Civilian Full Time Equivalent Positions	15.0	15.0	10.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>102.0</b>	<b>105.0</b>	<b>97.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Office of Community Complaints

**Responsible Division: Management Bureau**

**Outcome: Public Safety**

The Office of Community Complaints serves as an oversight agency for the Board of Police Commissioners. They receive and review complaints filed against officers or members of the department and make recommendations as to whether those complaints should be formally investigated, mediated, or conciliated.

- Office of Community Complaints

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of citizen complaints received annually	447	477	462

## Allocation by Expense Category

Salaries and Benefits	\$ 408,070	\$ 432,898	\$ 429,752
Contracts	2,659	4,044	4,044
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 410,729</b>	<b>\$ 436,942</b>	<b>\$ 433,796</b>

## Allocation by Fund

General	\$ 410,729	\$ 436,942	\$ 433,796
<b>Total</b>	<b>\$ 410,729</b>	<b>\$ 436,942</b>	<b>\$ 433,796</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	--	--	--
No. of Civilian Full Time Equivalent Positions	7.0	7.0	7.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Patrol and Patrol Administration

**Responsible Division: Patrol Bureau**

**Outcome: Public Safety**

The Patrol Administration Division oversees the seven patrol divisions, as well as the Tactical Operations Division and other special response and patrol units; such as, the Mounted Patrol and Canine Units. The mission of the Patrol Administration Division is to safeguard life and property while suppressing crime, fear and disorder. To accomplish this, they work with patrol staff to combine traditional policing methods with community-oriented policing strategies.

- Patrol Bureau Office
- Grants
- Central Patrol Division
- Metro Patrol Division
- North Patrol Division
- Shoal Creek Patrol Division
- Grant Match
- Canine Unit
- Community Action Network (CAN) Centers
- East Patrol Division
- South Patrol Division

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of calls for service	255,350	243,500	250,000
Priority 1 calls answered within department standards	80.9%	82.0%	80.0%

### Allocation by Expense Category

Salaries and Benefits	\$ 58,240,120	\$ 59,995,080	\$ 60,871,268
Contracts	220,782	327,251	351,042
Supplies	28,845	53,518	55,518
Equipment	35,992	195,000	10,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	763,940	511,294	--
<b>Total</b>	<b>\$ 59,289,679</b>	<b>\$ 61,082,143</b>	<b>\$ 61,287,828</b>

### Allocation by Fund

General	\$ 58,718,295	\$ 59,924,481	\$ 60,750,052
Public Safety Sales Tax	--	511,294	--
Police Grant	571,384	646,368	537,776
<b>Total</b>	<b>\$ 59,289,679</b>	<b>\$ 61,082,143</b>	<b>\$ 61,287,828</b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	905.0	910.0	915.0
No. of Civilian Full Time Equivalent Positions	77.0	74.0	73.0
Charges to/from Other Programs	0.3	(1.0)	0.3
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>982.3</b>	<b>983.0</b>	<b>988.3</b>

### Changes to the Budget

The FY 2012-13 Budget includes \$687,000 for the federal Cops Hiring Program, which will enable the department to hire 14 officers. The decrease in debt service reflects final payments for in-car cameras made in FY 2011-12.

# Planning and Research

**Responsible Division: Professional Development and Research Bureau**

**Outcome: Public Safety**

The Administrative Support Division supports the information analysis needs of the department. Information is reviewed to evaluate the efficiency and effectiveness of the Department's operations. Recommendations are formulated with the intent of systematically predicting and anticipating future problems, along with initiating appropriate policies and procedures to ensure the department progresses toward continuous improvement.

- Planning and Research Unit

- Professional Development & Research

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,545,799	\$ 1,653,475	\$ 1,610,732
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,545,799</u></b>	<b>\$ <u>1,653,475</u></b>	<b>\$ <u>1,610,732</u></b>

## Allocation by Fund

General

\$ 1,545,799	\$ 1,653,475	\$ 1,610,732
<b>Total \$ <u>1,545,799</u></b>	<b>\$ <u>1,653,475</u></b>	<b>\$ <u>1,610,732</u></b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions

17.0

16.0

16.0

No. of Civilian Full Time Equivalent Positions

6.0

7.0

7.0

Charges to/from Other Programs

--

--

--

Less: Charges to Capital Projects

--

--

--

<b>Total</b>	<b><u>23.0</u></b>	<b><u>23.0</u></b>	<b><u>23.0</u></b>
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## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Police Employee Benefits

**Responsible Division: Administration Bureau**

**Outcome: Public Safety**

The Police Employee Benefits Program manages the coordination of various department-sponsored employee benefits including the administration of health, life, and dental insurance plans, and retirement plans for active and retired employees.

- Police Retirement
- Police Civilian Retirement
- Police FICA Benefits
- Health Insurance
- Separation Program

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 40,750,885	\$ 41,491,369	\$ 41,534,591
Contracts	411,646	460,705	436,350
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>41,162,531</u></b>	<b>\$ <u>41,952,074</u></b>	<b>\$ <u>41,970,941</u></b>

**Allocation by Fund**

General	\$ 41,162,531	\$ 41,952,074	\$ 41,970,941
<b>Total</b>	<b>\$ <u>41,162,531</u></b>	<b>\$ <u>41,952,074</u></b>	<b>\$ <u>41,970,941</u></b>

**Personnel**

No. of Law Enforcement Full Time Equivalent Positions	--	--	--
No. of Civilian Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Public Safety Sales Tax Program

**Responsible Division: Executive Services Bureau**

**Outcome: Public Safety**

The Public Safety Sales Tax Program provides the funding, through the collection of the voter-approved 1/4-cent sales tax, for department capital projects.

- Police Facility Improvements

- New Facility Construction

Police

Performance Indicators	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Number of projects in progress	6	6	6

## Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	500,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	3,946,573	7,366,626	--
<b>Total</b>	<b>\$ 3,946,573</b>	<b>\$ 7,366,626</b>	<b>\$ 500,000</b>

## Allocation by Fund

Capital Improvement	\$ 24,394	\$ --	\$ --
ARRA Stimulus Fund	1,601,833	--	--
Public Safety Sales Tax	2,320,346	7,366,626	500,000
<b>Total</b>	<b>\$ 3,946,573</b>	<b>\$ 7,366,626</b>	<b>\$ 500,000</b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	--	--	--
No. of Civilian Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget transfers funding for capital improvements to debt service for the general obligation bonds to be sold for building construction and improvements. The Debt Service program in this document includes \$9,014,094 from public safety sales tax funds for the debt payment in FY 2012-13.

# Records Management

**Responsible Division: Administration Bureau**

**Outcome: Public Safety**

The Police Records Management Division operates 24-hours each day. This division is the primary element responsible for the collection, security, storage, and dissemination of police reports and criminal history record information in compliance with department policy and state and federal laws. They provide front line services to the general public by taking police reports, bonding prisoners, selling reports and criminal history records and vehicle notification procedures related to recovered stolen vehicles, City-impounded vehicles, private tows and repossessions.

- Records Unit

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,515,339	\$ 2,791,453	\$ 2,528,482
Contracts	172	279	280
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,515,511</u></b>	<b>\$ <u>2,791,732</u></b>	<b>\$ <u>2,528,762</u></b>

## Allocation by Fund

General	\$ 2,428,816	\$ 2,651,216	\$ 2,387,343
Police Grant	86,695	140,516	141,419
<b>Total</b>	<b>\$ <u>2,515,511</u></b>	<b>\$ <u>2,791,732</u></b>	<b>\$ <u>2,528,762</u></b>

## Personnel

No. of Law Enforcement Full Time Equivalent Positions	1.0	1.0	1.0
No. of Civilian Full Time Equivalent Positions	75.0	75.0	67.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>76.0</u></b>	<b><u>76.0</u></b>	<b><u>68.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget eliminates eight civilian positions due to the implementation of e-ticketing in the new REJIS system.

# Tactical Operations

**Responsible Division: Patrol Bureau**

**Outcome: Public Safety**

The Tactical Operations Division responds to incidents involving sniper attacks, armed/barricaded persons and hostage situations. Three response teams (TRT) are assigned to Central, Metro, and East Patrol Divisions, and serve as a support mechanism in addressing unusual or special policing problems. TRTs are utilized to handle the staffing needs for special events, crowd control, riots, protests and demonstrations, dignitary protections, fugitive apprehension, covert operations, preventive patrol, search warrant execution, and as the honor guard for funerals of active and retired Department members.

- Tactical Operations Division

- Bomb & Arson

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of operation 100's	29	29	29

**Allocation by Expense Category**

Salaries and Benefits	\$ 3,718,484	\$ 3,547,988	\$ 3,825,724
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,718,484</b>	<b>\$ 3,547,988</b>	<b>\$ 3,825,724</b>

**Allocation by Fund**

General	\$ 3,718,484	\$ 3,547,988	\$ 3,825,724
<b>Total</b>	<b>\$ 3,718,484</b>	<b>\$ 3,547,988</b>	<b>\$ 3,825,724</b>

**Personnel**

No. of Law Enforcement Full Time Equivalent Positions	53.0	53.0	53.0
No. of Civilian Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>53.0</b>	<b>53.0</b>	<b>53.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Traffic

**Responsible Division: Patrol Bureau**

**Outcome: Public Safety**

The Traffic Division works to improve driver safety through targeted traffic enforcement and control around areas of traffic congestion. The Parking Control Unit of this Division enforces parking ordinances in neighborhoods throughout the City and addresses the problem of abandoned vehicles.

	- Traffic Division	- Parking Control		
		<u>Actual</u> <u>2010-11</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Performance Indicators</b>				
Parking citations issued		29,182	36,000	29,200
Traffic citations issued		76,548	75,000	76,600
<b>Allocation by Expense Category</b>				
Salaries and Benefits		\$ 6,439,561	\$ 7,469,781	\$ 7,590,406
Contracts		67,692	98,193	115,614
Supplies		39,492	60,000	90,000
Equipment		439,548	27,000	305,000
Pass Through Payments to Other Agencies		--	--	--
Debt Service		--	--	--
<b>Total</b>		<b>\$ <u>6,986,293</u></b>	<b>\$ <u>7,654,974</u></b>	<b>\$ <u>8,101,020</u></b>
<b>Allocation by Fund</b>				
General		\$ 5,374,528	\$ 5,965,124	\$ 5,572,274
Convention and Tourism		--	--	250,000
Police Grant		1,611,765	1,689,850	2,278,746
<b>Total</b>		<b>\$ <u>6,986,293</u></b>	<b>\$ <u>7,654,974</u></b>	<b>\$ <u>8,101,020</u></b>
<b>Personnel</b>				
No. of Law Enforcement Full Time Equivalent Positions		88.0	77.0	77.0
No. of Civilian Full Time Equivalent Positions		21.0	21.0	21.0
Charges to/from Other Programs		(1.0)	--	(1.0)
Less: Charges to Capital Projects		--	--	--
<b>Total</b>		<b><u>108.0</u></b>	<b><u>98.0</u></b>	<b><u>97.0</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Training

**Responsible Division: Professional Development and Research Bureau**

**Outcome: Public Safety**

The Training Division provides POST (Peace Officers Standards and Training) training for entrant officers of the KCPD and other regional law enforcement agencies. The Division also networks with many department elements and law enforcement agencies to identify future training needs and provide appropriate instruction and training.

- Training Division
- Special Training Division
- Enrant Officer Unit
- Twenty New Officers

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of KCPD recruits completing training	25	60	50
Number of other agency recruits completing training	8	40	30
Percentage of officers completing in-service training	100.0%	100.0%	100.0%

### Allocation by Expense Category

Salaries and Benefits	\$ 2,881,909	\$ 2,922,599	\$ 2,697,697
Contracts	500	7,260	7,260
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,882,409</u></b>	<b>\$ <u>2,929,859</u></b>	<b>\$ <u>2,704,957</u></b>

### Allocation by Fund

General	\$ 2,882,409	\$ 2,929,859	\$ 2,704,957
<b>Total</b>	<b>\$ <u>2,882,409</u></b>	<b>\$ <u>2,929,859</u></b>	<b>\$ <u>2,704,957</u></b>

### Personnel

No. of Law Enforcement Full Time Equivalent Positions	75.0	77.0	51.0
No. of Civilian Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>81.0</u></b>	<b><u>83.0</u></b>	<b><u>57.0</u></b>

### Changes to the Budget

The FY 2012-13 Budget eliminates 22 vacant positions and transfers four positions to Patrol.

# Violent Crimes Division

**Responsible Division: Investigations Bureau**

**Outcome: Public Safety**

The Violent Crimes Division investigates reported acts of violence committed within the City limits; such as assaults, suicides, robberies, sex offenses, and child abuse/neglect situations. This Division also investigates homicides and crimes associated with domestic violence. The Violent Crimes Division works closely with other local and federal law enforcement agencies in an effort to help reduce crime and identify possible suspects and crime patterns. The Juvenile Crime Division investigates crimes against children. Specifically they investigate sex offenses where the victim is a juvenile. This Division also investigates runaways and criminal child custody matters. They are the caretakers of juvenile offender records.

	- Violent Crimes Division	- Grants	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>					
Salaries and Benefits			\$ 9,615,980	\$ 9,646,500	\$ 10,483,313
Contracts			--	186	186
Supplies			295	1,000	600
Equipment			429	150,000	300,000
Pass Through Payments to Other Agencies			--	--	--
Debt Service			--	--	--
<b>Total</b>			<b>\$ 9,616,704</b>	<b>\$ 9,797,686</b>	<b>\$ 10,784,099</b>
<b>Allocation by Fund</b>					
General			\$ 9,494,344	\$ 9,487,088	\$ 10,005,456
Police Drug Enforcement			429	--	--
Police Grant			121,931	310,598	778,643
<b>Total</b>			<b>\$ 9,616,704</b>	<b>\$ 9,797,686</b>	<b>\$ 10,784,099</b>
<b>Personnel</b>					
No. of Law Enforcement Full Time Equivalent Positions			129.0	133.0	132.0
No. of Civilian Full Time Equivalent Positions			13.0	10.0	13.0
Charges to/from Other Programs			(0.3)	--	(0.3)
Less: Charges to Capital Projects			--	--	--
<b>Total</b>			<b>141.7</b>	<b>143.0</b>	<b>144.7</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Youth Outreach

**Responsible Division: Professional Development and Research Bureau**

**Outcome: Public Safety**

The Youth Outreach Division interacts with youth through a variety of programs to intervene and prevent aberrant behavior. The Drug Abuse Resistance Education (DARE) Program is funded through the Jackson County Drug Tax and works with fifth grade students in three KCMO school districts to provide them with knowledge, positive self-image, and social skills that they can use to reject involvement with illegal drugs and controlled substances. Other programs are funded through grants and provide opportunities for youth to interact with police officers.

- Youth Program
- DARE Program

- Explorers Program

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Number of students participating in DARE	4,220	4,100	4,500
Number of youths participating in PAL	1,710	2,000	2,200

### Allocation by Expense Category

Salaries and Benefits	\$ 1,126,534	\$ 1,177,061	\$ 1,217,176
Contracts	--	5,248	6,351
Supplies	22,861	60,632	93,500
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,149,395</b>	<b>\$ 1,242,941</b>	<b>\$ 1,317,027</b>

### Allocation by Fund

General	\$ 878,942	\$ 944,287	\$ 971,717
Police Drug Enforcement	243,448	244,854	345,310
Police Grant	27,005	53,800	--
<b>Total</b>	<b>\$ 1,149,395</b>	<b>\$ 1,242,941</b>	<b>\$ 1,317,027</b>

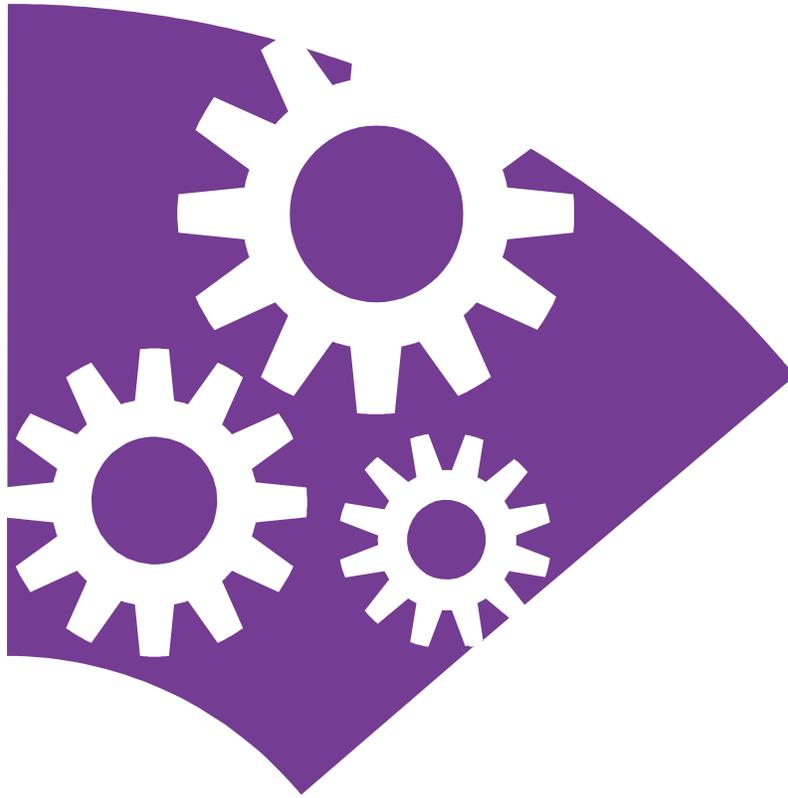
### Personnel

No. of Law Enforcement Full Time Equivalent Positions	19.0	17.0	18.0
No. of Civilian Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.0</b>	<b>17.0</b>	<b>18.0</b>

### Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Public Works



## **Department Purpose Statement**

The Public Works Department provides optimal value in designing, building, operating, and maintaining the streets, bridges, and parking infrastructure, and providing solid waste collection.

## **Desired Community Outcomes**

**Economic Growth** - Kansas City has a vital economy in which businesses have opportunities for growth and all citizens have opportunities for creating wealth and prosperity.

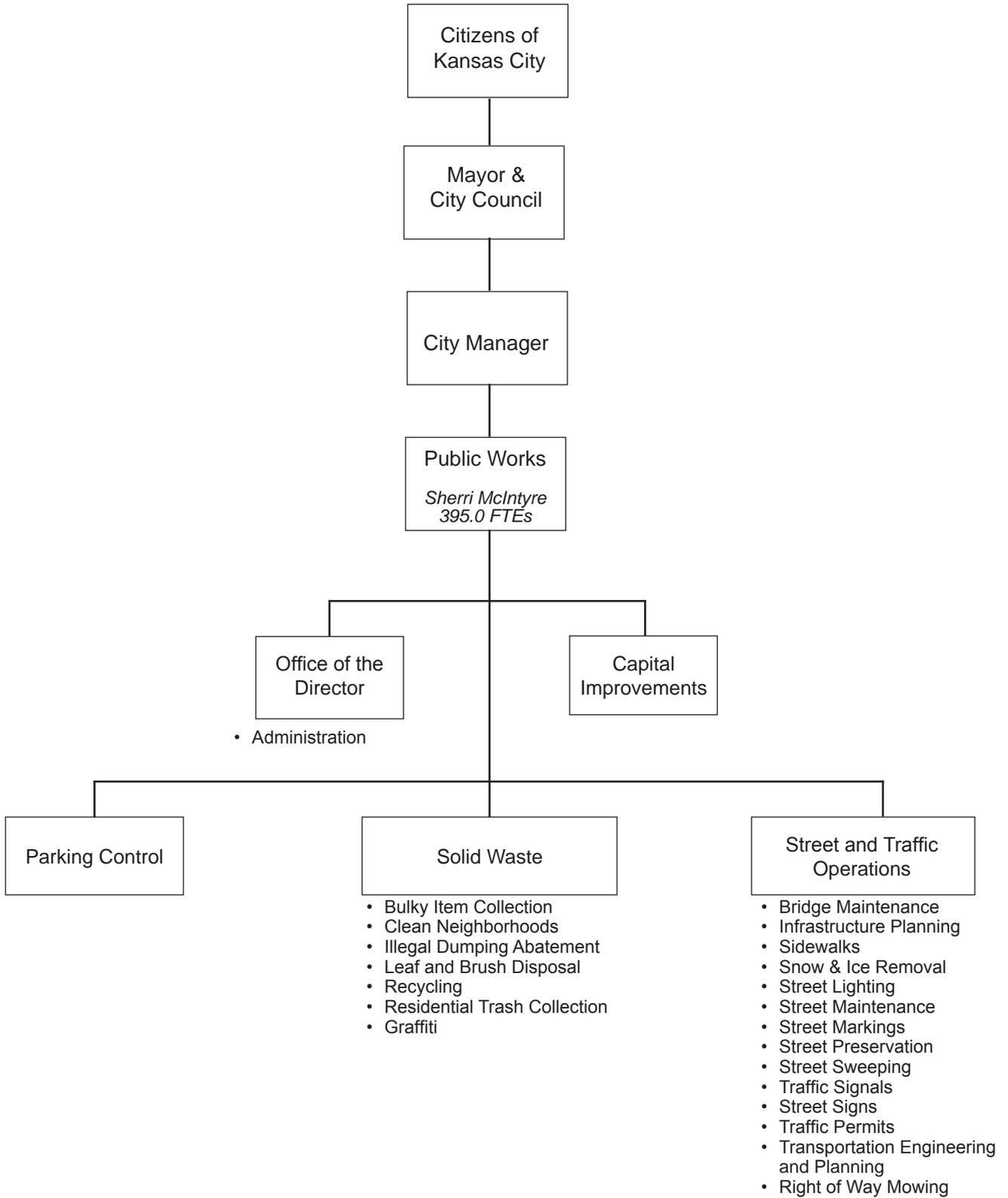
**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

**Neighborhood Livability** - Kansas City is a community of strong, stable, and livable neighborhoods.

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and stormwater systems, and viable roads and bridges.

# Public Works

## Organization Chart



# Public Works

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Infrastructure	\$ 82,921,661	\$ 55,268,277	\$ 44,013,780
Neighborhood Livability	26,568,547	24,689,117	30,350,705
Healthy Community	18,221,864	18,158,459	17,922,125
Economic Growth	9,241,757	11,050,212	9,316,376
<b>Total</b>	<b>\$ 136,953,829</b>	<b>\$ 109,166,065</b>	<b>\$ 101,602,986</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 21,696,641	\$ 21,327,623	\$ 20,561,272
Contracts	31,607,120	31,748,563	31,727,830
Supplies	4,099,418	4,094,990	4,361,165
Equipment	1,002,718	--	80,000
<b>Sub-Total Operating Expenses</b>	<b>\$ 58,405,897</b>	<b>\$ 57,171,176</b>	<b>\$ 56,730,267</b>
Pass Through Payments to Other Agencies	--	--	--
Debt Service	12,845,166	14,655,702	15,492,473
Capital Improvements and Maintenance	65,702,766	37,339,187	29,380,246
<b>Total</b>	<b>\$ 136,953,829</b>	<b>\$ 109,166,065</b>	<b>\$ 101,602,986</b>
<b>Allocation by Fund</b>			
General	\$ 26,561,404	\$ 27,220,084	\$ 24,916,094
Motor Fuel Tax	29,952,687	29,792,761	21,127,177
Trafficway Maintenance	3,373,577	3,343,120	3,339,558
Public Mass Transportation	4,364,065	4,821,176	5,004,124
Infrastructure and Maintenance	10,511	--	--
Parking Garage	8,401,269	10,810,212	5,606,453
Performing Arts Center Garage	--	--	3,629,923
Development Services	--	100,000	100,000
Arterial Street Impact Fee	1,843,855	--	--
ARRA Stimulus	3,232,720	--	--
Capital Improvements	51,569,144	24,670,584	29,847,957
Revolving Public Improvement	899,356	1,500,000	1,500,000
Streetlight Debt	6,684,914	6,668,128	6,451,700
Downtown Arena Project	60,327	240,000	80,000
<b>Total</b>	<b>\$ 136,953,829</b>	<b>\$ 109,166,065</b>	<b>\$ 101,602,986</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	400.9	400.9	398.3
Charges to/from Other Programs	(5.0)	10.0	1.2
Less: Charges to Capital Projects	(4.0)	(10.0)	(4.5)
<b>Total</b>	<b>391.9</b>	<b>400.9</b>	<b>395.0</b>

# Public Works

## SUMMARY BY OUTCOME

Outcome	Programs and Activities	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Public Infrastructure</b>		\$ 82,921,661	\$ 55,268,277	\$ 44,013,780
	Administration	\$ 1,970,592	\$ 1,431,792	\$ 1,410,733
	Bridge Maintenance	\$ 879,947	\$ 700,000	\$ 800,000
	<b>Infrastructure Engineering</b>			
	Capital Projects Planning	\$ 287,621	\$ 686,660	\$ 287,193
	Engineering Technical Review	166,968	293,417	226,440
	Materials Testing	--	100,000	100,000
	<b>Total</b>	<b>\$ 454,589</b>	<b>\$ 1,080,077</b>	<b>\$ 613,633</b>
	<b>Sidewalks</b>	<b>\$ 5,965,979</b>	<b>\$ 5,809,100</b>	<b>\$ 4,227,000</b>
	<b>Snow and Ice Removal</b>	<b>\$ 4,960,940</b>	<b>\$ 2,750,000</b>	<b>\$ 2,751,715</b>
	<b>Street Maintenance</b>			
	ADA Curb Cuts and Corner Rehabilitation	\$ 643,862	\$ 800,000	\$ 1,080,869
	Right of Way Mowing	350,063	482,816	438,982
	Asset Management	394,760	107,453	400,252
	Street and Traffic Administration	2,064,078	2,278,760	1,690,378
	Street Maintenance and Operations	8,284,442	8,393,287	5,748,542
	<b>Total</b>	<b>\$ 11,737,205</b>	<b>\$ 12,062,316</b>	<b>\$ 9,359,023</b>
	<b>Street Markings</b>	<b>\$ 490,011</b>	<b>\$ 1,007,307</b>	<b>\$ 812,236</b>
	<b>Street Preservation</b>			
	Street Reconstruction	\$ 910,347	\$ 2,500,000	--
	Street Preservation	9,723,931	10,000,000	7,958,324
	<b>Total</b>	<b>\$ 10,634,278</b>	<b>\$ 12,500,000</b>	<b>\$ 7,958,324</b>
	<b>Street Signs</b>			
	Neighborhood Sign Replacement	\$ 683,680	\$ 200,000	\$ 300,000
	Street Sign Maintenance	937,830	1,054,370	861,309
	<b>Total</b>	<b>\$ 1,621,510</b>	<b>\$ 1,254,370</b>	<b>\$ 1,161,309</b>
	<b>Traffic Permits</b>			
	Street Cut Repair	\$ 706,597	\$ 818,667	\$ 605,391
	Traffic Permits	839,438	879,018	846,544
	<b>Total</b>	<b>\$ 1,546,035</b>	<b>\$ 1,697,685</b>	<b>\$ 1,451,935</b>
	<b>Traffic Signals</b>			
	Downtown Signal Coordination	\$ 2,444,694	\$ 385,000	\$ 350,000
	Traffic Signal Operations and Maintenance	3,774,718	3,888,078	4,255,016
	Traffic Signal Safety Improvements	810,649	900,000	900,000
	<b>Total</b>	<b>\$ 7,030,061</b>	<b>\$ 5,173,078</b>	<b>\$ 5,505,016</b>

# Public Works

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Infrastructure (continued)</b>				
<b>Transportation Engineering and Planning</b>				
	Downtown Traffic Engineering	\$ 38,668	\$ --	\$ --
	Traffic Engineering	899,914	705,643	1,103,280
	Transportation Planning	583,636	765,378	746,285
	Street Car Study	135,000	--	--
	ATA Strategic Plan	--	--	100,000
	<b>Total</b>	<b>\$ 1,657,218</b>	<b>\$ 1,471,021</b>	<b>\$ 1,949,565</b>
	<b>Capital Imp. - Public Infrastructure</b>	<b>\$ 33,973,296</b>	<b>\$ 8,331,531</b>	<b>\$ 6,013,291</b>
<b>Neighborhood Livability</b>		<b>\$ 26,568,547</b>	<b>\$ 24,689,117</b>	<b>\$ 30,350,705</b>
	<b>Clean Neighborhoods</b>	<b>\$ 1,355,350</b>	<b>\$ 325,000</b>	<b>\$ 212,397</b>
	<b>Illegal Dumping Abatement</b>	<b>\$ 1,534,855</b>	<b>\$ 1,516,430</b>	<b>\$ 2,028,311</b>
	<b>Leaf and Brush Disposal</b>			
	Leaf and Brush Collection	\$ 446,137	\$ 492,216	\$ 211,329
	Leaf and Brush Drop-off	199,156	560,000	242,000
	<b>Total</b>	<b>\$ 645,293</b>	<b>\$ 1,052,216</b>	<b>\$ 453,329</b>
	<b>Street Lighting</b>			
	Street Light Debt Service	\$ 6,684,914	\$ 6,668,128	\$ 6,451,700
	Street Light Operations	5,314,865	6,121,283	6,163,175
	Street Light Maintenance	4,384,317	4,989,844	4,800,000
	<b>Total</b>	<b>\$ 16,384,096</b>	<b>\$ 17,779,255</b>	<b>\$ 17,414,875</b>
	<b>Capital Imp.- Neighborhood Livability</b>	<b>\$ 6,648,953</b>	<b>\$ 4,016,216</b>	<b>\$ 10,241,793</b>
<b>Healthy Community</b>		<b>\$ 18,221,864</b>	<b>\$ 18,158,459</b>	<b>\$ 17,922,125</b>
	<b>Bulky Item Collection</b>	<b>\$ 1,903,775</b>	<b>\$ 2,245,738</b>	<b>\$ 1,934,537</b>
	<b>Recycling</b>			
	Curbside Recycling	\$ 4,779,064	\$ 4,129,615	\$ 3,905,149
	Keep Kansas City Beautiful	29,167	50,000	50,000
	Recycling Drop-Off Centers	484,725	350,000	162,212
	<b>Total</b>	<b>\$ 5,292,956</b>	<b>\$ 4,529,615</b>	<b>\$ 4,117,361</b>

# Public Works

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Healthy Community (continued)</b>				
<b>Residential Trash Collection</b>				
	Apartment Rebate Program	\$ 571,591	\$ 750,000	\$ 651,186
	City Refuse Collection	3,983,510	3,796,205	4,150,616
	Contract Refuse Collection	5,934,012	6,162,702	6,476,101
	Dead Animal Removal	128,425	148,515	166,671
	Public Facilities Refuse Collection	90,747	220,000	208,142
	Refuse Trucks Lease Purchase	237,284	237,284	217,511
	Semi-Automated Trash Collection	79,564	68,400	--
	<b>Total \$</b>	<b>11,025,133</b>	<b>11,383,106</b>	<b>11,870,227</b>
<b>Economic Growth</b>				
	<b>Total \$</b>	<b>9,241,757</b>	<b>11,050,212</b>	<b>9,316,376</b>
<b>Parking Control</b>				
	Public Parking Administration	\$ 232,181	\$ 177,629	\$ 344,982
	Downtown Parking Control	428,682	490,058	500,000
	Parking Meter Operations	277,651	524,492	80,000
	<b>Total \$</b>	<b>938,514</b>	<b>1,192,179</b>	<b>924,982</b>
<b>Parking Garages</b>				
	11th and Oak Garage Debt Service	\$ 2,281,272	\$ 2,584,138	\$ 672,793
	11th and Oak Garage Operations	604,032	541,148	613,955
	Surface Parking Lots	2,467	35,000	28,332
	11th and Cherry Garage Operations	303,473	305,430	340,129
	Auditorium Plaza Garage Debt Service	641,462	663,700	686,550
	Auditorium Plaza Garage Operations	576,216	584,410	597,298
	KC Live Garage Operations	675,181	470,971	427,625
	Wyandotte Garage Operations	84,126	178,685	103,251
	H & R Block Garage	214,196	215,420	333,595
	Performing Arts Garage	--	291,845	519,721
	Performing Arts Debt Service	781,032	1,944,000	3,110,202
	President Hotel Garage	29,283	50,306	52,298
	13th & Walnut Garage	528,820	383,180	368,192
	West Bottoms Garage Debt Service	1,399,202	1,402,765	299,390
	West Bottoms Garage Operations	182,481	207,035	238,063
	<b>Total \$</b>	<b>8,303,243</b>	<b>9,858,033</b>	<b>8,391,394</b>
<b>Department Total</b>		<b>\$ 136,953,829</b>	<b>\$ 109,166,065</b>	<b>\$ 101,602,986</b>

# Administration

**Responsible Division: Office of the Director**

**Outcome: Public Infrastructure**

Public Works Administration provides guidance to the Department so that the taxpayers of Kansas City are provided with optimal value in operating and maintaining their streets, bridges, parking facilities, and solid waste collection.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,214,318	\$ 1,141,065	\$ 1,201,194
Contracts	751,430	279,067	203,545
Supplies	4,844	11,660	5,994
Equipment	--	--	--
Capital Improvements	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,970,592</u></b>	<b>\$ <u>1,431,792</u></b>	<b>\$ <u>1,410,733</u></b>

<b>Allocation by Fund</b>			
General	\$ 1,321,253	\$ 1,383,792	\$ 1,362,733
Public Mass Transportation	30,040	48,000	48,000
ARRA Stimulus	619,299	--	--
<b>Total</b>	<b>\$ <u>1,970,592</u></b>	<b>\$ <u>1,431,792</u></b>	<b>\$ <u>1,410,733</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	21.0	20.0	20.0
Charges to/from Other Programs	--	--	(1.1)
Less: Charges to Capital Projects	(4.0)	(4.0)	(3.0)
<b>Total</b>	<b><u>17.0</u></b>	<b><u>16.0</u></b>	<b><u>15.9</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Bridge Maintenance

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Bridge Maintenance provides routine maintenance and repair services on the City's bridges so that the bridges are in accordance with established performance and safety standards.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average bridge sufficiency score	75.87	no target	80
Substandard bridge percentage	5%	10%	5%
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	879,947	700,000	800,000
Debt Service	--	--	--
<b>Total</b>	<b>\$ 879,947</b>	<b>\$ 700,000</b>	<b>\$ 800,000</b>

<b>Allocation by Fund</b>			
Motor Fuel Tax	\$ 617,955	\$ 500,000	\$ 590,995
Capital Improvements	261,992	200,000	209,005
<b>Total</b>	<b>\$ 879,947</b>	<b>\$ 700,000</b>	<b>\$ 800,000</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	12.0	12.0	14.0
Charges to/from Other Programs	--	--	(0.8)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>12.0</b>	<b>12.0</b>	<b>13.2</b>

## Changes to the Budget

The FY 2012-13 Budget increases funding for bridge maintenance by \$100,000.

# Infrastructure Engineering

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Infrastructure Planning develops City-wide capital improvements plans and coordinates with local, state, and federal agencies on regional capital improvements. Additionally, capital projects are inspected to ensure compliance with established safety and performance standards.

- Engineering Technical Review

- Material Testing

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 426,819	\$ 853,835	\$ 574,043
Contracts	23,995	212,282	35,827
Supplies	3,775	13,960	3,763
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	--	--	--
<b>Total</b>	<b>\$ 454,589</b>	<b>\$ 1,080,077</b>	<b>\$ 613,633</b>

## Allocation by Fund

Public Mass Transportation	\$ 454,589	\$ 980,077	\$ 513,633
Development Services	--	100,000	100,000
<b>Total</b>	<b>\$ 454,589</b>	<b>\$ 1,080,077</b>	<b>\$ 613,633</b>

## Personnel

No. of Full Time Equivalent Positions	7.0	6.0	6.0
Charges to/from Other Programs	3.0	3.0	--
Less: Charges to Capital Projects	--	--	(2.2)
<b>Total</b>	<b>10.0</b>	<b>9.0</b>	<b>3.8</b>

## Changes to the Budget

The FY 2012-13 Budget reflects the elimination of charges to this program from Streets and Traffic and the charging of 2.2 positions to capital projects.

# Sidewalks

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Sidewalks provides curb and sidewalk design and construction services to the citizens of Kansas City so that curb and sidewalk projects are in compliance with established safety and performance standards.

- Sidewalk Engineering
- Revolving Public Improvements

- Non-Assessed City Sidewalks

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Sidewalks constructed (square feet)	no data	no target	TBD

### Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Capital Improvements	5,366,571	4,109,100	2,527,000
Capital Maintenance	599,408	1,700,000	1,700,000
Debt Service	--	--	--
<b>Total</b>	<b>\$ 5,965,979</b>	<b>\$ 5,809,100</b>	<b>\$ 4,227,000</b>

### Allocation by Fund

General	\$ 604,522	\$ 300,000	\$ --
Capital Improvements	4,461,230	4,009,100	2,727,000
Downtown Arena Project Fund	871	--	--
Revolving Public Improvements	899,356	1,500,000	1,500,000
<b>Total</b>	<b>\$ 5,965,979</b>	<b>\$ 5,809,100</b>	<b>\$ 4,227,000</b>

### Personnel

No. of Full Time Equivalent Positions	14.0	--	--
Charges to/from Other Programs	--	--	--
Charges to/(from) Capital Projects	--	--	--
<b>Total</b>	<b>14.0</b>	<b>--</b>	<b>--</b>

### Changes to the Budget

The FY 2012-13 Budget reflects a reduction of \$1,282,100 in PIAC recommendations for neighborhood

# Snow and Ice Removal

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Snow and Ice Removal provides a safe surface for motorists to use while commuting during the winter season so that motorists' safety, comfort, and convenience is maximized.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of storms where arterial streets clear within 48 hours of end of storm	no data	no target	75%
% of storms where Residential streets (one pass) clear within 48 hours of end of storm	no data	no target	75%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,943,184	\$ 690,314	\$ 178,206
Contracts	1,414,302	809,686	838,749
Supplies	1,270,473	1,250,000	1,654,760
Equipment	332,981	--	80,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,960,940</b>	<b>\$ 2,750,000</b>	<b>\$ 2,751,715</b>

## Allocation by Fund

Motor Fuel Tax	\$ 4,960,940	\$ 2,750,000	\$ 2,751,715
<b>Total</b>	<b>\$ 4,960,940</b>	<b>\$ 2,750,000</b>	<b>\$ 2,751,715</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget increases funding for more GPS equipment.

# Street Maintenance

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Street Maintenance provides street maintenance and repair services to the residents of Kansas City so that 80% of the City's streets are rated good or better on the Street Condition Index.

- Street Maintenance and Operations
- ADA Curb Cuts and Corner Rehab
- Right of Way Mowing
- Asset Management
- Street and Traffic Administration

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of streets crack sealed	no data	no target	TBD
Percent of residential streets slurry sealed	no data	no target	TBD
Median days to respond to potholes	7.0	2.0	2.0

## Allocation by Expense Category

Salaries and Benefits	\$ 5,705,095	\$ 6,307,299	\$ 3,850,081
Contracts	3,680,102	3,490,327	3,113,350
Supplies	1,402,545	1,464,690	1,314,723
Equipment	63,891	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	885,572	800,000	1,080,869
Debt Service	--	--	--
<b>Total</b>	<b>\$ 11,737,205</b>	<b>\$ 12,062,316</b>	<b>\$ 9,359,023</b>

## Allocation by Fund

Motor Fuel Tax	\$ 11,737,114	\$ 11,712,316	\$ 8,583,408
Public Mass Transportation	--	--	73,910
Capital Improvements	91	350,000	701,705
<b>Total</b>	<b>\$ 11,737,205</b>	<b>\$ 12,062,316</b>	<b>\$ 9,359,023</b>

## Personnel

No. of Full Time Equivalent Positions	143.0	147.0	154.0
Charges to/from Other Programs	(6.0)	(6.0)	(1.7)
Less: Charges to Capital Projects	--	(10.0)	(66.1)
<b>Total</b>	<b>137.0</b>	<b>131.0</b>	<b>86.2</b>

## Changes to the Budget

The FY 2012-13 Budget increases funding for ADA sidewalk compliance from \$800,000 to just under \$1.1 million. Funding for approximately \$3.3 million in street maintenance salaries will be provided by the Street Preservation program. 17 positions were added in FY 2011-12 for right of way mowing, snow removal, and general street maintenance and operations.

# Street Markings

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Street Markings provides traffic control services to the residents of Kansas City so that motorists' safety and traffic movement is maximized.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 318,592	\$ 320,524	\$ 288,291
Contracts	738	28,203	5,610
Supplies	17,015	8,580	18,335
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	153,666	650,000	500,000
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>490,011</u></b>	<b>\$ <u>1,007,307</u></b>	<b>\$ <u>812,236</u></b>

## Allocation by Fund

General Fund	\$ 575	\$ --	\$ --
Motor Fuel Tax	357,178	507,307	312,236
Capital Improvements	132,258	500,000	500,000
<b>Total</b>	<b>\$ <u>490,011</u></b>	<b>\$ <u>1,007,307</u></b>	<b>\$ <u>812,236</u></b>

## Personnel

No. of Full Time Equivalent Positions	6.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>6.0</u></b>	<b><u>6.0</u></b>	<b><u>6.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget reduces funding for capital maintenance by \$150,000.

# Street Preservation

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Street Preservation resurfaces selected streets on an annual basis so that motorists' safety, comfort, and convenience is maximized.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of residential streets overlaid	5%	10%	2%
Percent of arterial streets overlaid	3%	17%	3%
Percent of streets in substandard condition	30%	10%	30%
Lane miles paved	150	144	30

**Allocation by Expense Category**

Salaries and Benefits	\$ 943,265	\$ 786,817	\$ 3,736,704
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	9,691,013	11,713,183	4,221,620
Debt Service	--	--	--
<b>Total</b>	<b>\$ 10,634,278</b>	<b>\$ 12,500,000</b>	<b>\$ 7,958,324</b>

**Allocation by Fund**

General	\$ --	\$ 2,000,000	\$ --
Motor Fuel Tax	422,854	459,956	412,404
Trafficway Maintenance	3,373,577	3,343,120	3,339,558
Capital Improvements	6,837,847	6,696,924	4,206,362
<b>Total</b>	<b>\$ 10,634,278</b>	<b>\$ 12,500,000</b>	<b>\$ 7,958,324</b>

**Personnel**

No. of Full Time Equivalent Positions	16.3	16.3	16.3
Charges to/from Other Programs	(9.0)	1.0	0.6
Plus: Charges to Capital Projects	--	--	66.8
<b>Total</b>	<b>7.3</b>	<b>17.3</b>	<b>83.7</b>

**Changes to the Budget**

The FY 2012-13 Budget provides \$3.8 million for street maintenance salary and benefits costs and reduces available funding for street resurfacing from \$9 to \$4.2 million. Street reconstruction funding in the amount of \$2.5 million is eliminated.

# Street Signs

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Street Signs provides street sign maintenance and repair services to the residents of Kansas City so that motorists' safety and traffic movement is maximized.

- Street Sign Maintenance

- Neighborhood Sign Replacement

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Percent of signs replaced	no data	no target	10%
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 937,831	\$ 840,757	\$ 581,368
Contracts	(1)	130,163	124,251
Supplies	--	83,450	155,690
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	683,680	200,000	300,000
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,621,510</b>	<b>\$ 1,254,370</b>	<b>\$ 1,161,309</b>
<b>Allocation by Fund</b>			
Motor Fuel Tax	\$ 937,830	\$ 1,054,370	\$ 861,309
Capital Improvements	683,680	200,000	300,000
<b>Total</b>	<b>\$ 1,621,510</b>	<b>\$ 1,254,370</b>	<b>\$ 1,161,309</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	17.0	17.0	7.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>17.0</b>	<b>17.0</b>	<b>7.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers ten positions to Street Maintenance Funding for street name signs at intersections increases by \$100,000.

# Traffic Permits

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Traffic Permits provides temporary encroachment and street lane closure licenses so that utilities and private entities can access city-owned streets while maximum possible traffic flow is maintained.

- Street Cut Repair

- Traffic Permits

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,347,245	\$ 1,569,903	\$ 1,278,773
Contracts	150,310	72,202	120,049
Supplies	48,480	55,580	53,113
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,546,035</b>	<b>\$ 1,697,685</b>	<b>\$ 1,451,935</b>

**Allocation by Fund**

Motor Fuel Tax	\$ 1,546,035	\$ 1,697,685	\$ 1,451,935
<b>Total</b>	<b>\$ 1,546,035</b>	<b>\$ 1,697,685</b>	<b>\$ 1,451,935</b>

**Personnel**

No. of Full Time Equivalent Positions	--	12.0	19.5
Charges to/from Other Programs	--	9.0	0.5
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>21.0</b>	<b>20.0</b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Traffic Signals

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

Traffic Signals maintains and operates traffic signals so that the safe and efficient movement of traffic is maximized.

- Traffic Signal Operation and Maintenance
- Downtown Signal Coordination
- Traffic Signal Safety Improvements & Upgrades

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Response to Class 1 traffic signal issues-% in 1 hour	100%	100%	100%
Response to Class 2 traffic signal issues-% in 2 hour	100%	100%	100%
Response to Class 3 traffic signal issues-% in same day	100%	100%	100%
Response to Class 4 traffic signal issues-% by next day	100%	100%	100%

## Allocation by Expense Category

Salaries and Benefits	\$ 1,043,866	\$ 1,181,846	\$ 992,995
Contracts	2,275,252	2,339,402	2,943,730
Supplies	446,490	366,830	318,291
Equipment	9,110	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	3,255,343	1,285,000	1,250,000
Debt Service	--	--	--
<b>Total</b>	<b>\$ 7,030,061</b>	<b>\$ 5,173,078</b>	<b>\$ 5,505,016</b>

## Allocation by Fund

General	\$ 1,552,500	\$ 1,566,000	\$ 1,836,000
Motor Fuel Tax	377,476	--	--
Infrastructure and Maintenance	10,511	--	--
Public Mass Transportation	2,222,218	2,322,078	2,419,016
ARRA Stimulus	1,128,689	--	--
Capital Improvements	1,738,667	1,285,000	1,250,000
<b>Total</b>	<b>\$ 7,030,061</b>	<b>\$ 5,173,078</b>	<b>\$ 5,505,016</b>

## Personnel

No. of Full Time Equivalent Positions	19.5	19.5	13.5
Charges to/from Other Programs	2.0	2.0	0.5
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>21.5</b>	<b>21.5</b>	<b>14.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers six positions to the Transportation Engineering program. Funding in the amount of \$300,000 is provided to pay for additional red light camera installations.

# Transportation Engineering and Planning

**Responsible Division: Street and Traffic Operations**

**Outcome: Public Infrastructure**

The Transportation Engineering and Planning Program improves safety, efficiency, and service of the existing transportation system.

- Traffic Engineering

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,271,427	\$ 1,091,301	\$ 1,617,872
Contracts	363,856	348,510	304,973
Supplies	21,935	31,210	26,720
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,657,218</u></b>	<b>\$ <u>1,471,021</u></b>	<b>\$ <u>1,949,565</u></b>

<b>Allocation by Fund</b>			
Public Mass Transportation	\$ 1,657,218	\$ 1,471,021	\$ 1,949,565
<b>Total</b>	<b>\$ <u>1,657,218</u></b>	<b>\$ <u>1,471,021</u></b>	<b>\$ <u>1,949,565</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	15.1	14.1	23.0
Charges to/from Other Programs	1.0	1.0	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>16.1</u></b>	<b><u>15.1</u></b>	<b><u>23.0</u></b>

# Capital Improvements

Responsible Division: Capital Improvements  
 Outcome: Public Infrastructure

Allocation by Expense Category	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Improvements	33,153,296	7,175,844	1,958,964
Debt Service	820,000	1,155,687	4,054,327
<b>Total</b>	<b>\$ 33,973,296</b>	<b>\$ 8,331,531</b>	<b>\$ 6,013,291</b>

Allocation by Project Type	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
Bridge Construction	\$ 6,327,378	\$ 550,000	\$ --
Roadway Improvements	26,376,549	5,329,553	3,498,663
Special Projects	1,269,369	2,451,978	2,514,628
<b>Total</b>	<b>\$ 33,973,296</b>	<b>\$ 8,331,531</b>	<b>\$ 6,013,291</b>

Allocation by Fund	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
General	\$ 437,500	\$ 918,187	\$ 1,101,199
Arterial Street Impact Fee	1,843,855	--	--
ARRA Stimulus Fund	1,484,732	--	--
Capital Improvements	30,207,209	7,413,344	4,912,092
<b>Total</b>	<b>\$ 33,973,296</b>	<b>\$ 8,331,531</b>	<b>\$ 6,013,291</b>

Personnel	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	4.0	--	3.2
Less: Charges to Capital Projects	--	4.0	--
<b>Total</b>	<b>4.0</b>	<b>4.0</b>	<b>3.2</b>

# Clean Neighborhoods

**Responsible Division: Solid Waste**

**Outcome: Neighborhood Livability**

The Clean Neighborhoods Program develops and implements environmental programs and policies resulting in a cleaner city and improved environment.

- Neighborhood Clean Up Program

	<u>Actual</u> <u>2010-2011</u>	<u>Adopted</u> <u>2011-12</u>	<u>Adopted</u> <u>2012-13</u>
<b>Performance Indicators</b>			
Neighborhood cleanups	174	185	220
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 416,113	\$ --	\$ 100,000
Contracts	879,911	325,000	109,600
Supplies	59,326	--	2,797
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>1,355,350</u></b>	<b>\$ <u>325,000</u></b>	<b>\$ <u>212,397</u></b>
<b>Allocation by Fund</b>			
General	\$ 1,355,350	\$ 325,000	\$ 212,397
<b>Total</b>	<b>\$ <u>1,355,350</u></b>	<b>\$ <u>325,000</u></b>	<b>\$ <u>212,397</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

The FY 2012-13 Budget reflects the elimination of the environmental education program.

# Illegal Dumping Abatement

**Responsible Division: Solid Waste**

**Outcome: Neighborhood Livability**

Illegal Dumping Abatement clears sites where trash and debris are improperly disposed so that neighborhoods remain clean and the City's environment remains safe.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Illegal dumping cleaned (tons)	5,036	6,100	6,200

**Allocation by Expense Category**

Salaries and Benefits	\$ 891,322	\$ 920,892	\$ 1,255,208
Contracts	456,657	454,398	558,603
Supplies	186,876	141,140	214,500
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,534,855</b>	<b>\$ 1,516,430</b>	<b>\$ 2,028,311</b>

**Allocation by Fund**

General	\$ 1,534,855	\$ 1,516,430	\$ 2,028,311
<b>Total</b>	<b>\$ 1,534,855</b>	<b>\$ 1,516,430</b>	<b>\$ 2,028,311</b>

**Personnel**

No. of Full Time Equivalent Positions	20.0	20.0	26.0
Charges to/from Other Programs	(5.0)	(1.3)	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>15.0</b>	<b>18.7</b>	<b>26.0</b>

**Changes to the Budget**

The FY 2012-13 Budget adds 7.3 positions and \$500,000 to remediate illegal dumping sites.

# Leaf and Brush Disposal

**Responsible Division: Solid Waste**

**Outcome: Neighborhood Livability**

Leaf and Brush Disposal provides yard waste collection and weekly yard waste drop-off services so that citizens can dispose of yard waste.

- Leaf and Brush Collection

- Leaf and Brush Drop-off

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Leaf/brush collected and recycled (tons)	17,360	13,320	15,300
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 78,340	\$ 65,000	\$ 65,000
Contracts	566,953	987,216	388,329
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 645,293</b>	<b>\$ 1,052,216</b>	<b>\$ 453,329</b>
<b>Allocation by Fund</b>			
General	\$ 645,293	\$ 1,052,216	\$ 453,329
<b>Total</b>	<b>\$ 645,293</b>	<b>\$ 1,052,216</b>	<b>\$ 453,329</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	5.0	1.3	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>5.0</b>	<b>1.3</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates the spring curbside leaf and brush collection.

# Street Lighting

**Responsible Division: Street and Traffic Operations**

**Outcome: Neighborhood Livability**

The Street Lighting Program operates a street lighting system that provides a high level of pedestrian and vehicle safety and enhances the security of the general public.

- Street Light Debt Service
- Tree Trimming
- MOPUB Streetlight Debt Service
- Street Lighting

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Response to streetlight emergencies-% meeting goals	94%	100%	100%
Response to streetlight outages-% in 48 hours	97%	100%	100%
Response to streetlight gen. maint.-% in 2-14 days	100%	100%	100%

## Allocation by Expense Category

Salaries and Benefits	\$ 206,698	\$ 693,311	\$ 700,766
Contracts	5,087,157	5,411,522	5,452,169
Supplies	13,000	16,450	10,240
Equipment	7,010	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	4,385,317	4,989,844	4,800,000
Debt Service	6,684,914	6,668,128	6,451,700
<b>Total</b>	<b>\$ 16,384,096</b>	<b>\$ 17,779,255</b>	<b>\$ 17,414,875</b>

## Allocation by Fund

Motor Fuel Tax	\$ 8,995,305	\$ 11,111,127	\$ 6,163,175
Capital Improvements	703,877	--	4,800,000
Streetlight Debt	6,684,914	6,668,128	6,451,700
<b>Total</b>	<b>\$ 16,384,096</b>	<b>\$ 17,779,255</b>	<b>\$ 17,414,875</b>

## Personnel

No. of Full Time Equivalent Positions	10.0	10.0	10.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Capital Improvements

Responsible Division: Capital Improvements  
 Outcome: Neighborhood Livability

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Improvements	6,648,953	4,016,216	10,241,793
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>6,648,953</u></b>	<b>\$ <u>4,016,216</u></b>	<b>\$ <u>10,241,793</u></b>

<b>Allocation by Projects</b>			
<b>Neighborhood Conservation Funds</b>			
Council District 1	\$ 780,183	\$ 200,000	\$ 1,898,833
Council District 2	2,791,955	2,190,000	2,542,833
Council District 3	275,813	467,366	379,560
Council District 4	1,555,940	1,040,850	929,900
Council District 5	913,393	--	1,466,834
Council District 6	248,463	118,000	2,023,833
City-Wide Projects	83,206	--	1,000,000
<b>Total</b>	<b>\$ <u>6,648,953</u></b>	<b>\$ <u>4,016,216</u></b>	<b>\$ <u>10,241,793</u></b>

<b>Allocation by Fund</b>			
General Fund	\$ 106,660	\$ --	\$ --
Capital Improvements	6,542,293	4,016,216	10,241,793
<b>Total</b>	<b>\$ <u>6,648,953</u></b>	<b>\$ <u>4,016,216</u></b>	<b>\$ <u>10,241,793</u></b>

# Bulky Item Collection

**Responsible Division: Solid Waste**

**Outcome: Healthy Community**

Bulky Item Collection provides solid waste disposal to citizens for refuse items that exceed the size and weight thresholds of standard solid waste collection services.

- Bulky Item Collection

- Freon Appliance Collection

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Bulky collected (tons)	6,632	8,550	8,556
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 943,988	\$ 1,015,937	\$ 752,097
Contracts	720,420	1,025,121	956,930
Supplies	239,367	204,680	225,510
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 1,903,775</b>	<b>\$ 2,245,738</b>	<b>\$ 1,934,537</b>
<b>Allocation by Fund</b>			
General	\$ 1,903,775	\$ 2,245,738	\$ 1,934,537
<b>Total</b>	<b>\$ 1,903,775</b>	<b>\$ 2,245,738</b>	<b>\$ 1,934,537</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	20.0	20.0	15.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>20.0</b>	<b>20.0</b>	<b>15.0</b>

## Changes to the Budget

The FY 2012-13 Budget transfers four positions to the Illegal Dumping program and eliminates one position from the freon appliance collection program.

# Recycling

**Responsible Division: Solid Waste**

**Outcome: Healthy Community**

The Recycling Program provides a convenient collection of recyclables so that citizens are able to divert recyclable portions of their waste stream from landfills.

- KC Recycles

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Recycling collected (tons)	20,253	26,000	26,000
Diversion rate	30%	40%	35%
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,043,661	\$ 638,349	\$ 654,989
Contracts	3,561,356	3,562,466	3,340,284
Supplies	98,213	328,800	122,088
Equipment	589,726	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 5,292,956</b>	<b>\$ 4,529,615</b>	<b>\$ 4,117,361</b>

## Allocation by Fund

General	\$ 5,292,956	\$ 4,529,615	\$ 4,117,361
<b>Total</b>	<b>\$ 5,292,956</b>	<b>\$ 4,529,615</b>	<b>\$ 4,117,361</b>

## Personnel

No. of Full Time Equivalent Positions	15.0	15.0	15.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>

## Changes to the Budget

The FY 2012-13 Budget reduces funding for the drop-off centers from \$400,000 to \$162,000.

# Residential Trash Collection

**Responsible Division: Solid Waste**  
**Outcome: Healthy Community**

The Residential Trash Collection Program provides residential refuse collection services to the residents of Kansas City so that a clean city is maintained in a timely and cost effective manner.

- Apartment/Homes Rebate Program
- Public Facilities Refuse Collection
- Contract Refuse Collection
- Refuse Trucks Lease Purchase

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Trash collected (tons)	83,825	85,000	84,500
Litter index	1.46	1.75	1.75

**Allocation by Expense Category**

Salaries and Benefits	\$ 2,218,045	\$ 2,445,691	\$ 2,521,150
Contracts	8,335,251	8,656,621	8,898,508
Supplies	234,553	43,510	233,058
Equipment	--	--	--
Debt Service	237,284	237,284	217,511
<b>Total</b>	<b>\$ 11,025,133</b>	<b>\$ 11,383,106</b>	<b>\$ 11,870,227</b>

**Allocation by Fund**

General	\$ 11,025,133	\$ 11,383,106	\$ 11,870,227
<b>Total</b>	<b>\$ 11,025,133</b>	<b>\$ 11,383,106</b>	<b>\$ 11,870,227</b>

**Personnel**

No. of Full Time Equivalent Positions	50.0	50.0	50.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>50.0</b>	<b>50.0</b>	<b>50.0</b>

**Changes to the Budget**

The FY 2012-13 Budget provides for a five percent estimated increase in the contracted trash collection program.

# Parking Control

**Responsible Division: Parking Control**

**Outcome: Economic Growth**

Parking Control administers City-owned parking garages and enforces downtown parking ordinances to ensure proper traffic flow in high density areas.

- Public Parking Administration

- Parking Meter Operations

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Parking tickets issued	no data	35,000	32,500
Parking ticket revenue forecasted	\$1,186,067	\$1,108,247	\$ 884,000
Meter revenues	\$700,848	\$752,589	\$ 750,000
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 746,832	\$ 764,782	\$ 212,535
Contracts	169,504	352,947	711,864
Supplies	22,178	74,450	583
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 938,514</b>	<b>\$ 1,192,179</b>	<b>\$ 924,982</b>
<b>Allocation by Fund</b>			
Parking Garage	\$ 879,058	\$ 952,179	\$ 844,982
Downtown Arena Project	59,456	240,000	80,000
<b>Total</b>	<b>\$ 938,514</b>	<b>\$ 1,192,179</b>	<b>\$ 924,982</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	15.0	16.0	3.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>15.0</b>	<b>16.0</b>	<b>3.0</b>

## Changes to the Budget

The FY 2012-13 Budget transforms downtown parking services and will outsource enforcement and parking meter operations. This move eliminates 13 positions.

# Parking Garages

**Responsible Division: Parking Control**

**Outcome: Economic Growth**

Parking Control administers City-owned parking garages and enforces downtown parking ordinances to ensure proper traffic flow in high density areas.

- Wyandotte Garage Operations
- Auditorium Plaza Garage Operations
- Auditorium Plaza Garage Debt Service
- West Bottoms Garage Operations
- West Bottoms Garage Debt Service
- H&R Block Garage
- 11th and Oak Garage Operations & Maintenance
- 11th and Oak Garage Debt Service
- KC Live Garage Operations
- JE Dunn Garage Operations
- Downtown Parking Commission
- President Hotel Garage
- 13th & Walnut Garage
- Performing Arts Center Garage
- Performing Arts Center Garage Debt Service

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Garage revenues	\$5,343,892	\$4,063,318	\$ 4,400,000

## Allocation by Expense Category

Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	3,169,927	3,263,430	3,621,459
Supplies	30,348	--	1,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Capital Maintenance	--	--	--
Debt Service	5,102,968	6,594,603	4,768,935
<b>Total</b>	<b>\$ 8,303,243</b>	<b>\$ 9,858,033</b>	<b>\$ 8,391,394</b>

## Allocation by Fund

General	\$ 781,032	\$ --	\$ --
Parking Garage	7,522,211	9,858,033	4,761,471
Performing Arts Center Garage	--	--	3,629,923
<b>Total</b>	<b>\$ 8,303,243</b>	<b>\$ 9,858,033</b>	<b>\$ 8,391,394</b>

## Personnel

No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>--</b>	<b>--</b>	<b>--</b>

## Changes to the Budget

The FY 2012-13 Budget reduces debt service costs for the 11th and Oak Garage and Kemper Arena Garage by taking advantage of market conditions and refinancing/restructuring portions of the debt.

# Public Works

# Water Services



## **Department Purpose Statement**

The Water Services Department provides water supply, wastewater treatment, and stormwater management for the region.

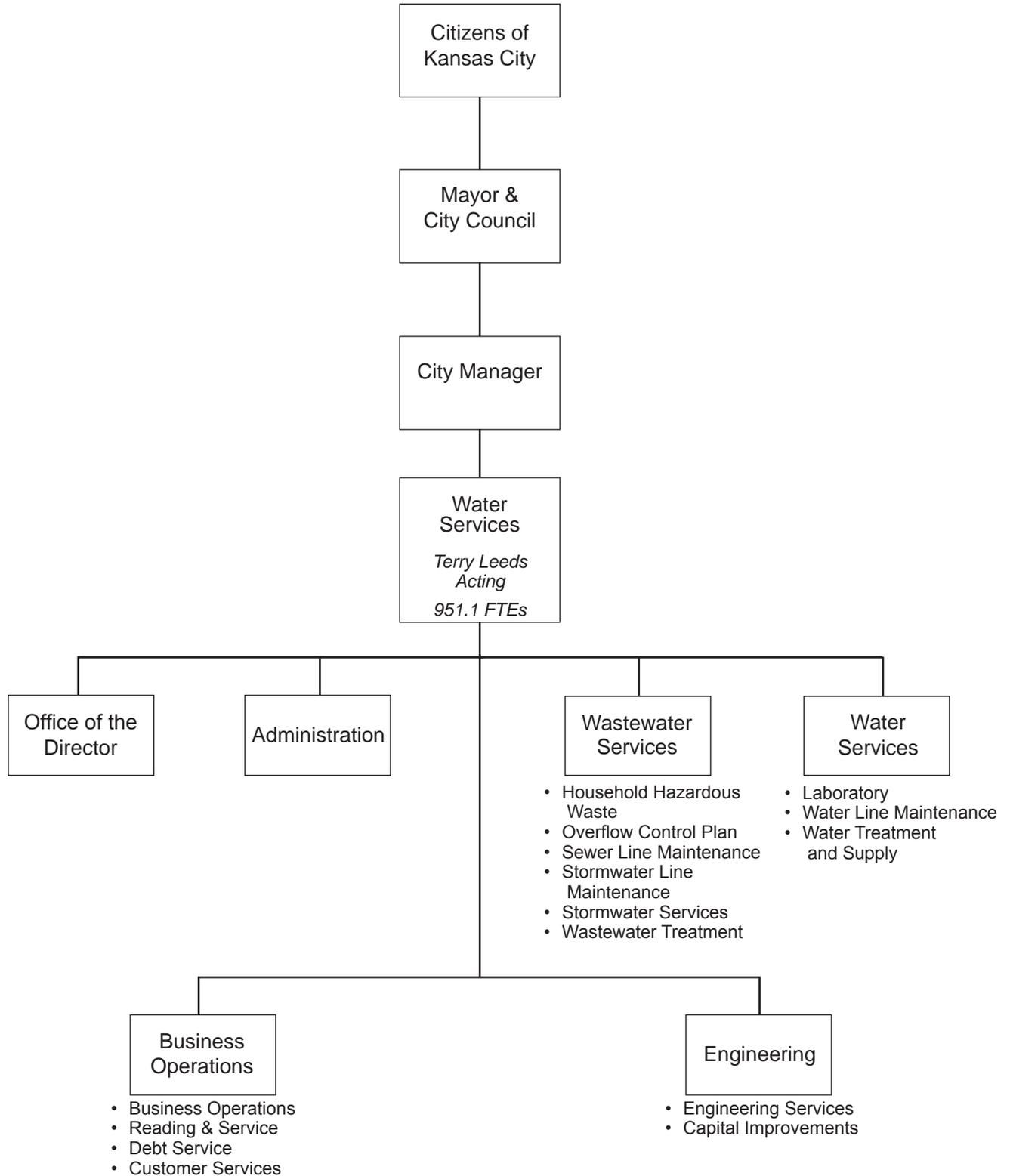
## **Desired Community Outcomes**

**Healthy Community** - Kansas City is a community that ensures the health and well-being of its citizens and environment.

**Public Infrastructure** - Kansas City is adequately and efficiently served with well-planned, coordinated, and maintained public buildings, water, wastewater, and stormwater systems, and viable roads and bridges.

# Water Services

## Organization Chart



# Water Services

## SUMMARY BY ALLOCATION

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Outcome</b>			
Public Infrastructure	\$ 149,286,157	\$ 178,939,337	\$ 187,347,005
Healthy Community	37,725,749	57,089,140	78,689,141
<b>Total</b>	<b>\$ 187,011,906</b>	<b>\$ 236,028,477</b>	<b>\$ 266,036,146</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 51,630,967	\$ 60,597,379	\$ 65,223,911
Contracts	61,260,422	77,318,166	86,025,865
Supplies	13,256,444	17,268,227	19,958,862
Equipment	1,056,519	3,735,215	5,677,815
Pass Through Payments to Other Agencies	--	--	--
Debt Service	50,322,480	55,936,489	58,745,301
Capital Improvements	9,485,074	21,173,001	30,404,392
<b>Total</b>	<b>\$ 187,011,906</b>	<b>\$ 236,028,477</b>	<b>\$ 266,036,146</b>
<b>Allocation by Fund</b>			
Capital Improvements	\$ 3,622,763	\$ 7,568,001	\$ 3,537,392
Water	94,008,956	115,511,959	123,498,338
Sewer	76,498,805	100,884,292	124,930,200
Stormwater	10,160,594	12,064,225	14,070,216
Stormwater Grants	2,720,788	--	--
<b>Total</b>	<b>\$ 187,011,906</b>	<b>\$ 236,028,477</b>	<b>\$ 266,036,146</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	919.0	930.0	955.4
Charges to/from Other Programs	16.7	16.6	15.7
Less: Charges to Capital Projects	(22.0)	(20.0)	(20.0)
<b>Total</b>	<b>913.7</b>	<b>926.6</b>	<b>951.1</b>

# Water Services

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Public Infrastructure</b>		<b>\$ 149,286,157</b>	<b>\$ 178,939,337</b>	<b>\$ 187,347,005</b>
	<b>Office of the Director</b>	<b>\$ 15,642,709</b>	<b>\$ 13,853,599</b>	<b>\$ 12,604,472</b>
	<b>Administration</b>			
	Budget and Finance	\$ 110,837	\$ 116,608	\$ 113,968
	Contract/Grant Administration	488,576	543,075	533,572
	Human Resources	333,295	421,970	429,486
	Independent Audit	98,404	102,496	104,938
	Information Technology	2,402,276	3,352,749	3,644,890
	Revenue Protection	286,580	382,010	847,747
	Safety Management	326,275	418,379	416,960
	Security Operations	1,681,197	2,072,979	2,022,753
	Storeroom Operations	735,005	622,994	645,483
	Training and Development	57,242	450,000	382,074
	<b>Total</b>	<b>\$ 6,519,687</b>	<b>\$ 8,483,260</b>	<b>\$ 9,141,871</b>
	<b>Business Operations</b>			
	Accounts	\$ 924,632	\$ 1,546,511	\$ 1,621,733
	Building Operations	1,247,847	1,998,350	2,368,670
	Marketing and Public Relations	332,622	408,985	413,319
	EPA Beacon Hill	134,415	--	--
	<b>Total</b>	<b>\$ 2,639,516</b>	<b>\$ 3,953,846</b>	<b>\$ 4,403,722</b>
	<b>Stormwater Line Maintenance</b>			
	Catch Basin Cleaning	\$ 4,782,851	\$ 6,469,806	\$ 7,971,405
	Catch Basin Replacement	--	100,000	500,000
	<b>Total</b>	<b>\$ 4,782,851</b>	<b>\$ 6,569,806</b>	<b>\$ 8,471,405</b>
	<b>Customer Services</b>			
	Billing - Service Charges	\$ 4,157,691	\$ 4,230,372	\$ 4,485,554
	Consumer Services	5,003,650	6,384,428	6,984,025
	<b>Total</b>	<b>\$ 9,161,341</b>	<b>\$ 10,614,800</b>	<b>\$ 11,469,579</b>
	<b>Engineering Services</b>			
	Division of Administration	\$ 219,003	\$ 330,144	\$ 232,287
	Engineering - Distribution	1,385,865	3,297,039	3,471,351
	Engineering Planning	1,173,759	1,550,193	1,916,207
	Facility/Plant Construction Surveying	1,442,130	867,142	915,006
	Sanitary Sewer Special Assessments	549,051	--	--
	<b>Total</b>	<b>\$ 4,769,808</b>	<b>\$ 6,044,518</b>	<b>\$ 6,534,851</b>
	<b>Fleet Maintenance</b>	<b>\$ 2,801,573</b>	<b>\$ 3,387,596</b>	<b>\$ 3,033,115</b>
	<b>Laboratory Services</b>	<b>\$ 2,833,287</b>	<b>\$ 3,641,878</b>	<b>\$ 3,661,802</b>

# Water Services

## SUMMARY BY OUTCOME

<u>Outcome</u>	<u>Programs and Activities</u>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
	<b>Meter Reading and Services</b>	\$ 7,451,855	\$ 8,310,140	\$ 9,266,281
	<b>Stormwater Services</b>			
	Stormwater Flood Monitoring	\$ 1,101,972	\$ 851,790	\$ 1,029,063
	Stormwater Services	1,429,410	1,702,765	1,846,077
	Waterways	13,593	219,832	213,550
	<b>Total</b>	<b>\$ 2,544,975</b>	<b>\$ 2,774,387</b>	<b>\$ 3,088,690</b>
	<b>Water Line Maintenance</b>			
	Division of Administration	\$ 193,469	\$ 354,975	\$ 588,361
	Water Line Maintenance	11,809,476	18,669,367	21,817,082
	<b>Total</b>	<b>\$ 12,002,945</b>	<b>\$ 19,024,342</b>	<b>\$ 22,405,443</b>
	<b>Water Treatment and Supply</b>			
	Division of Administration	\$ 712,086	\$ 993,201	\$ 904,226
	Water System Maintenance	4,052,335	6,023,576	6,890,142
	Water Treatment Plant	14,476,923	15,776,898	16,963,713
	<b>Total</b>	<b>\$ 19,241,344</b>	<b>\$ 22,793,675</b>	<b>\$ 24,758,081</b>
	<b>Debt Service</b>	<b>\$ 50,747,163</b>	<b>\$ 55,936,489</b>	<b>\$ 58,745,301</b>
	<b>Capital Improvements</b>	<b>\$ 8,147,103</b>	<b>\$ 13,551,001</b>	<b>\$ 9,762,392</b>
	<b>Healthy Community</b>	<b>\$ 37,725,749</b>	<b>\$ 57,089,140</b>	<b>\$ 78,689,141</b>
	<b>Household Hazardous Waste</b>	<b>\$ 967,247</b>	<b>\$ 1,175,992</b>	<b>\$ 1,151,566</b>
	<b>Overflow Control</b>			
	Engineering	\$ 134,087	\$ 919,024	\$ 3,486,726
	Construction	--	--	17,097,000
	<b>Total</b>	<b>\$ 134,087</b>	<b>\$ 919,024</b>	<b>\$ 20,583,726</b>
	<b>Sewer Line Maintenance</b>			
	Division of Administration	\$ 1,438,225	\$ 1,626,105	\$ 1,584,826
	Inspection and Investigation	1,680,977	2,370,085	3,936,150
	Sewer Repair and Cleaning	11,336,863	19,278,303	21,259,006
	<b>Total</b>	<b>\$ 14,456,065</b>	<b>\$ 23,274,493</b>	<b>\$ 26,779,982</b>
	<b>Wastewater Treatment</b>			
	Wastewater Maintenance	\$ 7,540,143	\$ 9,148,970	\$ 10,485,810
	Wastewater Treatment Plant	12,817,298	14,414,025	15,991,948
	Industrial Waste Control	472,938	634,636	651,109
	<b>Total</b>	<b>\$ 20,830,379</b>	<b>\$ 24,197,631</b>	<b>\$ 27,128,867</b>
	<b>Capital Improvements</b>	<b>\$ 1,337,971</b>	<b>\$ 7,522,000</b>	<b>\$ 3,045,000</b>
	<b>Department Total</b>	<b>\$ 187,011,906</b>	<b>\$ 236,028,477</b>	<b>\$ 266,036,146</b>

# Office of the Director

**Responsible Division: Office of the Director**

**Outcome: Public Infrastructure**

Office of the Director provides professional leadership and direction in the administration of policies established, and coordinates and supervises the operation of the Water Department.

- Office of the Director

- Administrative Service Charges

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,585,727	\$ 1,846,999	\$ 1,848,122
Contracts	14,054,990	11,978,700	10,729,250
Supplies	1,992	27,900	27,100
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>15,642,709</u></b>	<b>\$ <u>13,853,599</u></b>	<b>\$ <u>12,604,472</u></b>
<b>Allocation by Fund</b>			
Water	\$ 8,505,721	\$ 6,675,120	\$ 6,092,950
Sewer	6,318,350	6,066,175	5,593,583
Stormwater	818,638	1,112,304	917,939
<b>Total</b>	<b>\$ <u>15,642,709</u></b>	<b>\$ <u>13,853,599</u></b>	<b>\$ <u>12,604,472</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	16.0	15.0	14.0
Charges to/from Other Programs	3.7	3.7	4.6
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>19.7</u></b>	<b><u>18.7</u></b>	<b><u>18.6</u></b>

**Changes to the Budget**

The FY 2012-13 Budget decreases the payment made to the General Fund for administrative services. The budget recommends a 12% increase in water revenue and a 17% increase in sewer revenue for the upcoming fiscal year.

# Administration

**Responsible Division: Administration**

**Outcome: Public Infrastructure**

Water Administration provides assistance to divisions so that all services are completed.

- Contract/Grants Administration
- Training and Development
- Security Operations
- Human Resources
- Revenue Protection
- Safety Management
- Information Technology
- Storeroom Operations
- Budget and Finance

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 3,786,556	\$ 3,991,557	\$ 3,607,543
Contracts	2,446,249	3,874,208	4,857,133
Supplies	65,225	137,495	155,195
Equipment	221,657	480,000	522,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 6,519,687</b>	<b>\$ 8,483,260</b>	<b>\$ 9,141,871</b>

<b>Allocation by Fund</b>			
Water	\$ 3,831,870	\$ 4,761,426	\$ 5,560,466
Sewer	2,410,625	3,270,569	3,196,083
Stormwater	277,192	451,265	385,322
<b>Total</b>	<b>\$ 6,519,687</b>	<b>\$ 8,483,260</b>	<b>\$ 9,141,871</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	57.0	49.0	37.0
Charges to/from Other Programs	12.0	12.0	10.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>69.0</b>	<b>61.0</b>	<b>47.0</b>

## Changes to the Budget

The FY 2012-13 Budget eliminates 12 security positions and transitions security services to a contractual basis. Funding in the amount of \$400,000 is included to fund a contract delinquency turn-off team and redirect current staff to pipeline and water service related issues.

# Business Operations

**Responsible Division: Business Operations**

**Outcome: Public Infrastructure**

Business Operations provides financial services and maintains the public relations of the Water Services Department.

- Accounts
- Building Operations
- Marketing and Public Relations
- Payroll
- Rates Administration

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,691,538	\$ 2,171,931	\$ 2,260,382
Contracts	918,900	1,458,843	1,731,143
Supplies	29,078	198,072	217,197
Equipment	--	125,000	195,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,639,516</u></b>	<b>\$ <u>3,953,846</u></b>	<b>\$ <u>4,403,722</u></b>
<b>Allocation by Fund</b>			
Water	\$ 1,320,959	\$ 2,087,339	\$ 2,416,231
Sewer	1,100,536	1,731,910	1,913,564
Stormwater	218,021	134,597	73,927
<b>Total</b>	<b>\$ <u>2,639,516</u></b>	<b>\$ <u>3,953,846</u></b>	<b>\$ <u>4,403,722</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	29.0	30.0	36.0
Charges to/from Other Programs	1.1	1.0	1.1
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>30.1</u></b>	<b><u>31.0</u></b>	<b><u>37.1</u></b>

## Changes to the Budget

The FY 2012-13 Budget increases contracts for building maintenance.

# Customer Services

**Responsible Division: Business Operations**

**Outcome: Public Infrastructure**

Customer Service provides responses to questions about customer billings and payments.

- Billing-Service

- Consumer Services

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Average customer service calls per day	1,272	1,119	1,050
Call abandonment rate	24.2%	15%	10%
Billing adjustments (number)	24,000	15,000	13,000

## Allocation by Expense Category

Salaries and Benefits	\$ 2,650,039	\$ 3,314,795	\$ 3,719,695
Contracts	6,491,906	7,222,290	7,668,669
Supplies	19,396	34,700	38,200
Equipment	--	43,015	43,015
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 9,161,341</b>	<b>\$ 10,614,800</b>	<b>\$ 11,469,579</b>

## Allocation by Fund

Water	\$ 5,003,650	\$ 6,384,428	\$ 6,984,025
Sewer	3,858,985	3,931,222	4,142,435
Stormwater	298,706	299,150	343,119
<b>Total</b>	<b>\$ 9,161,341</b>	<b>\$ 10,614,800</b>	<b>\$ 11,469,579</b>

## Personnel

No. of Full Time Equivalent Positions	58.0	60.0	70.4
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>58.0</b>	<b>60.0</b>	<b>70.4</b>

## Changes to the Budget

The FY 2012-13 Budget adds 10.4 positions in order to maximize the focus on improving the customer experience and the effectiveness of customer service activities.

# Engineering Services

**Responsible Division: Engineering Services**

**Outcome: Public Infrastructure**

Engineering Services oversees the design, review, and inspection of construction and maintenance projects so that they are constructed in accordance with established standards.

- Division Administration
- Facility/Plant Construction Surveying
- Sanitary Sewer Special Assessments
- Engineering
- Engineering Planning
- Distribution

<b>Allocation by Expense Category</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Salaries and Benefits	\$ 4,291,227	\$ 5,404,307	\$ 5,894,943
Contracts	380,622	456,106	479,258
Supplies	84,213	92,805	100,750
Equipment	13,746	91,300	59,900
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 4,769,808</b>	<b>\$ 6,044,518</b>	<b>\$ 6,534,851</b>

<b>Allocation by Fund</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Water	\$ 3,105,451	\$ 3,593,330	\$ 3,892,455
Sewer	1,523,574	2,335,197	2,326,479
Stormwater	140,783	115,991	315,917
<b>Total</b>	<b>\$ 4,769,808</b>	<b>\$ 6,044,518</b>	<b>\$ 6,534,851</b>

<b>Personnel</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
No. of Full Time Equivalent Positions	71.0	83.0	85.0
Charges to/from Other Programs	(0.1)	(0.1)	--
Less: Charges to Capital Projects	(22.0)	(20.0)	(20.0)
<b>Total</b>	<b>48.9</b>	<b>62.9</b>	<b>65.0</b>

**Changes to the Budget**

There are no significant changes in the FY 2012-13 Budget.

# Fleet Maintenance

**Responsible Division: Fleet Maintenance - Department of General Services**

**Outcome: Public Infrastructure**

Fleet Maintenance provides reliable, high quality, cost-effective fleet management services to the Water Services Department.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	2,091,944	2,444,926	2,072,115
Supplies	709,629	942,670	961,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,801,573</u></b>	<b>\$ <u>3,387,596</u></b>	<b>\$ <u>3,033,115</u></b>

<b>Allocation by Fund</b>			
Water	\$ 2,801,573	\$ 3,387,596	\$ 3,033,115
<b>Total</b>	<b>\$ <u>2,801,573</u></b>	<b>\$ <u>3,387,596</u></b>	<b>\$ <u>3,033,115</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

**Changes to the Budget**

There are no significant changes to the FY 2012-13 Budget.

# Laboratory Services

**Responsible Division: Water Services**

**Outcome: Public Infrastructure**

Laboratory Services analyzes drinking water, wastewater, and industrial waste pretreatment samples to ensure that the City's natural resources are protected and remain clean and livable.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,051,805	\$ 2,321,250	\$ 2,421,409
Contracts	308,609	550,728	582,723
Supplies	445,973	681,000	606,770
Equipment	26,900	88,900	50,900
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,833,287</u></b>	<b>\$ <u>3,641,878</u></b>	<b>\$ <u>3,661,802</u></b>

<b>Allocation by Fund</b>			
Water	\$ 2,405,920	\$ 3,059,608	\$ 3,037,767
Sewer	427,367	582,270	624,035
<b>Total</b>	<b>\$ <u>2,833,287</u></b>	<b>\$ <u>3,641,878</u></b>	<b>\$ <u>3,661,802</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	35.0	35.0	35.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>35.0</u></b>	<b><u>35.0</u></b>	<b><u>35.0</u></b>

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Reading and Service

**Responsible Division: Business Operations**

**Outcome: Public Infrastructure**

Reading and Services routinely reads water meters so that customer bills are accurate and timely.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 4,902,675	\$ 4,966,357	\$ 5,391,147
Contracts	1,602,545	1,796,483	1,950,734
Supplies	913,635	1,347,300	1,718,400
Equipment	33,000	200,000	206,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>7,451,855</u></b>	<b>\$ <u>8,310,140</u></b>	<b>\$ <u>9,266,281</u></b>
<b>Allocation by Fund</b>			
Water	\$ 7,451,855	\$ 8,310,140	\$ 9,266,281
<b>Total</b>	<b>\$ <u>7,451,855</u></b>	<b>\$ <u>8,310,140</u></b>	<b>\$ <u>9,266,281</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	98.0	84.0	83.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>98.0</u></b>	<b><u>84.0</u></b>	<b><u>83.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget increases allocations for meter repair materials to replace district and large commercial meters.

# Stormwater Line Maintenance

**Responsible Division: Wastewater Services**

**Outcome: Public Infrastructure**

Water Services provides catch basin cleaning and repair to reduce flooding and to remove contaminants from the stormwater discharge system.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Catch basins cleaned	13,864	18,000	18,000
Catch basins repaired	271	300	300

### Allocation by Expense Category

Salaries and Benefits	\$ 2,942,795	\$ 3,691,776	\$ 4,409,086
Contracts	1,198,080	1,310,030	1,346,819
Supplies	641,976	878,000	935,500
Equipment	--	590,000	1,280,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Maintenance	--	100,000	500,000
<b>Total</b>	<b>\$ 4,782,851</b>	<b>\$ 6,569,806</b>	<b>\$ 8,471,405</b>

### Allocation by Fund

Stormwater	\$ 4,782,851	\$ 6,569,806	\$ 8,471,405
<b>Total</b>	<b>\$ 4,782,851</b>	<b>\$ 6,569,806</b>	<b>\$ 8,471,405</b>

### Personnel

No. of Full Time Equivalent Positions	66.0	68.0	76.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>66.0</b>	<b>68.0</b>	<b>76.0</b>

### Changes to the Budget

The FY 2012-13 Budget adds eight positions for an additional catch basin cleaning crew and a levee and channel maintenance crew. Allocations for capital maintenance and equipment for the additional crews are added as well.

# Stormwater Services

**Responsible Division: Wastewater Services**

**Outcome: Public Infrastructure**

Stormwater Services plans and operates a comprehensive stormwater management program so that stormwater runoff is controlled and contained during high water conditions.

- Stormwater Services

- Stormwater Flood Monitoring

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,438,939	\$ 1,839,985	\$ 1,888,975
Contracts	958,316	905,802	1,021,015
Supplies	10,948	28,600	28,700
Equipment	136,772	--	150,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 2,544,975</b>	<b>\$ 2,774,387</b>	<b>\$ 3,088,690</b>
<b>Allocation by Fund</b>			
Stormwater	\$ 2,544,975	\$ 2,774,387	\$ 3,088,690
<b>Total</b>	<b>\$ 2,544,975</b>	<b>\$ 2,774,387</b>	<b>\$ 3,088,690</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	17.0	17.0	17.0
Charges to/from Other Programs	2.0	2.0	2.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>19.0</b>	<b>19.0</b>	<b>19.0</b>

**Changes to the Budget**

There are no significant changes in the FY 2012-13 Budget.

# Water Line Maintenance

**Responsible Division: Water Services**

**Outcome: Public Infrastructure**

Water Line Maintenance repairs and rehabilitates the water line system so that the structural integrity of the City's water system is maintained.

- Division Administration

- Water Line Maintenance

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Accounted for water	60%	75%	75%
Code 3 water main breaks	497	625	625

**Allocation by Expense Category**

Salaries and Benefits	\$ 5,291,437	\$ 6,129,154	\$ 6,716,105
Contracts	5,326,413	10,107,428	12,797,288
Supplies	1,385,095	2,787,760	2,892,050
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--

**Total** \$ 12,002,945 \$ 19,024,342 \$ 22,405,443

**Allocation by Fund**

Water	\$ 12,002,945	\$ 19,024,342	\$ 22,405,443
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**Total** \$ 12,002,945 \$ 19,024,342 \$ 22,405,443

**Personnel**

No. of Full Time Equivalent Positions	98.0	98.0	103.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--

**Total** 98.0 98.0 103.0

**Changes to the Budget**

The FY 2012-13 Budget adds \$1 million for street cut repairs, \$1 million for fleet replacement, and \$500,000 for projects at the 18th Street Complex.

# Water Treatment and Supply

**Responsible Division: Water Services**

**Outcome: Public Infrastructure**

Water Treatment and Supply provides maintenance and operation of the City's water treatment plants and other facilities so that an adequate and dependable water supply is produced and distributed for consumer consumption and fire protection.

- Water Treatment Plant

- Water System Maintenance

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Performance Indicators</b>			
Water produced (billion gallons)	36.40	39.00	38.00
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 5,404,857	\$ 6,584,618	\$ 7,010,322
Contracts	8,404,252	10,112,057	10,446,359
Supplies	5,275,810	4,902,000	5,978,400
Equipment	156,425	1,195,000	1,323,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 19,241,344</b>	<b>\$ 22,793,675</b>	<b>\$ 24,758,081</b>
<b>Allocation by Fund</b>			
Water	\$ 19,241,344	\$ 22,793,675	\$ 24,758,081
<b>Total</b>	<b>\$ 19,241,344</b>	<b>\$ 22,793,675</b>	<b>\$ 24,758,081</b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	99.0	103.0	102.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>99.0</b>	<b>103.0</b>	<b>102.0</b>

## Changes to the Budget

The FY 2012-13 Budget adds \$900,000 for treatment chemicals and \$800,000 for treatment plant maintenance.

# Debt Service

Responsible Division: Business Operations

Outcome: Public Infrastructure

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	424,683	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	50,322,480	55,936,489	58,745,301
<b>Total</b>	<b>\$ <u>50,747,163</u></b>	<b>\$ <u>55,936,489</u></b>	<b>\$ <u>58,745,301</u></b>

<b>Allocation by Fund</b>			
Water	\$ 28,043,805	\$ 29,582,455	\$ 29,826,524
Sewer	22,226,163	25,877,809	28,444,880
Stormwater	477,195	476,225	473,897
<b>Total</b>	<b>\$ <u>50,747,163</u></b>	<b>\$ <u>55,936,489</u></b>	<b>\$ <u>58,745,301</u></b>

## Summary by Fund

### Water

Lease Payment	\$ 4,510,802	\$ 3,344,537	\$ 4,479,942
Principal Retirement	13,290,000	14,040,000	12,960,000
Interest Expense/Agency Fees	9,994,828	12,197,918	8,897,581
Outstanding Debt-April 30	240,847,470	151,549,274	207,027,593
<b>Total</b>	<b>\$ <u>268,643,100</u></b>	<b>\$ <u>181,131,729</u></b>	<b>\$ <u>233,365,115</u></b>

### Sewer

Principal Retirement	\$ 13,679,400	\$ 15,459,900	\$ 16,045,000
Interest Expense/Agency Fees	10,689,154	10,417,909	13,424,031
Outstanding Debt-April 30	215,112,256	210,385,100	275,835,700
<b>Total</b>	<b>\$ <u>239,480,810</u></b>	<b>\$ <u>236,262,909</u></b>	<b>\$ <u>305,304,731</u></b>

### Stormwater

Principal Retirement	\$ 370,900	\$ 378,000	\$ 383,100
Interest Expense/Agency Fees	78,847	98,225	66,825
Outstanding Debt-April 30	4,578,700	4,067,100	3,817,600
<b>Total</b>	<b>\$ <u>5,028,447</u></b>	<b>\$ <u>4,543,325</u></b>	<b>\$ <u>4,267,525</u></b>

# Capital Improvements

Responsible Division: Engineering Services  
Outcome: Public Infrastructure

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	8,147,103	13,551,001	9,762,392
<b>Total</b>	<b>\$ 8,147,103</b>	<b>\$ 13,551,001</b>	<b>\$ 9,762,392</b>

## Allocation by Projects

### Neighborhood Conservation Funds

Council District 1	\$ 457,048	\$ 1,340,000	\$ 572,000
Council District 2	177,219	--	528,000
Council District 3	251,689	873,000	--
Council District 4	43,339	333,334	333,335
Council District 5	349,343	2,105,000	403,999
Council District 6	328,900	--	--
<b>Total</b>	<b>\$ 1,607,538</b>	<b>\$ 4,651,334</b>	<b>\$ 1,837,334</b>

### Drainage

Blue River Channel Improvements	\$ 299,659	\$ 1,200,000	\$ 900,058
Brush Creek Improvements	232,282	--	--
KC-One Stormwater Master Plan	56,982	--	--
City-Wide Levee Maintenance	63,138	--	--
Seven Levees Flood Control	282,500	100,000	--
Stormwater Construction	451,739	130,500	--
Swope Park Industrial District	856,247	700,000	--
Turkey Creek Flood Control Mitigation	48,524	666,667	800,000
Upper Blue River (Dodson)	74,672	250,000	--
<b>Total</b>	<b>\$ 2,365,743</b>	<b>\$ 3,047,167</b>	<b>\$ 1,700,058</b>

# Capital Improvements

Responsible Division: Water Services  
 Outcome: Public Infrastructure

Water Services

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Water</b>			
Facility Modification and Improvement	\$ 9,839	\$ --	\$ 3,000,000
Fire Hydrant Replacement/Repair	67,864	--	75,000
MoARRA Sanitary Sewer Improvements	2,548,308	--	--
Water Main Construction/Rehab	1,547,811	5,852,500	3,150,000
	<u>\$ 4,173,822</u>	<u>\$ 5,852,500</u>	<u>\$ 6,225,000</u>
<b>Allocation by Fund</b>			
Capital Improvements	\$ 3,622,763	\$ 7,568,001	\$ 3,537,392
Water	293,863	5,852,500	6,225,000
Sewer	907,456	--	--
Stormwater	602,233	130,500	--
Stormwater Grants	2,720,788	--	--
<b>Total</b>	<u><u>\$ 8,147,103</u></u>	<u><u>\$ 13,551,001</u></u>	<u><u>\$ 9,762,392</u></u>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	8.0	8.0	8.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<u><u>8.0</u></u>	<u><u>8.0</u></u>	<u><u>8.0</u></u>

# Household Hazardous Waste

**Responsible Division: Wastewater Services**

**Outcome: Healthy Community**

Household Hazardous Waste assists in maintaining a safe community by dealing with waste from more than 30 cities and counties, and by reducing illegal dumping to the environment and the sewer system.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 307,548	\$ 405,892	\$ 94,425
Contracts	635,389	717,675	987,891
Supplies	24,310	52,425	34,250
Equipment	--	--	35,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>967,247</u></b>	<b>\$ <u>1,175,992</u></b>	<b>\$ <u>1,151,566</u></b>
<b>Allocation by Fund</b>			
Sewer	\$ 967,247	\$ 1,175,992	\$ 1,151,566
<b>Total</b>	<b>\$ <u>967,247</u></b>	<b>\$ <u>1,175,992</u></b>	<b>\$ <u>1,151,566</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	8.0	8.0	1.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>8.0</u></b>	<b><u>8.0</u></b>	<b><u>1.0</u></b>

## Changes to the Budget

The FY 2012-13 Budget eliminates seven positions to outsource the operations of the HHW facility.

# Overflow Control Plan

**Responsible Division: Wastewater Services**

**Outcome: Healthy Community**

The Overflow Control Plan was developed to meet regulatory requirements put forth by the Environmental protect Agency and the Missouri Department of Natural Resources related to minimizing overflows from the combined an separate sewer systems.

	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 108,075	\$ 559,814	\$ 469,111
Contracts	25,650	349,810	2,978,015
Supplies	362	9,400	9,600
Equipment	--	--	30,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	17,097,000
<b>Total</b>	<b>\$ 134,087</b>	<b>\$ 919,024</b>	<b>\$ 20,583,726</b>

<b>Allocation by Fund</b>			
Sewer	\$ 134,087	\$ 919,024	\$ 20,583,726
<b>Total</b>	<b>\$ 134,087</b>	<b>\$ 919,024</b>	<b>\$ 20,583,726</b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	3.0	6.0	6.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>3.0</b>	<b>6.0</b>	<b>6.0</b>

## Changes to the Budget

The FY 2012-13 Budget allocates \$17.1 million for sewer rehabilitation projects, pump station improvements, green solution designing and other construction.

# Sewer Line Maintenance

**Responsible Division: Wastewater Services**

**Outcome: Healthy Community**

Sewer Line Maintenance cleans, repairs, and inspects approximately 2,600 miles of sewer system so that the safe and continuous operation of the City sewer system is maintained.

- Division Administration
- Sewer Repair

- Inspection and Investigation

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Sewer basement backups	1,369	1,300	1,250
Code 3 sewer main breaks	72	75	75
Miles of sewer line cleaned	283	283	283

## Allocation by Expense Category

Salaries and Benefits	\$ 7,789,726	\$ 9,048,342	\$ 10,424,994
Contracts	4,930,655	11,404,851	12,340,988
Supplies	1,660,224	2,711,300	2,701,000
Equipment	75,460	110,000	1,313,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 14,456,065</b>	<b>\$ 23,274,493</b>	<b>\$ 26,779,982</b>

## Allocation by Fund

Sewer	\$ 14,456,065	\$ 23,274,493	\$ 26,779,982
<b>Total</b>	<b>\$ 14,456,065</b>	<b>\$ 23,274,493</b>	<b>\$ 26,779,982</b>

## Personnel

No. of Full Time Equivalent Positions	139.0	145.0	156.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>139.0</b>	<b>145.0</b>	<b>156.0</b>

## Changes to the Budget

The FY 2012-13 Budget adds 13 positions for additional sewer line maintenance crews, \$900,000 for fleet replacement, and \$500,000 for excavation and material hauling.

# Wastewater Treatment

**Responsible Division: Wastewater Services**

**Outcome: Healthy Community**

Wastewater Treatment operates and maintains 7 wastewater treatment plants, 40 wastewater pumping stations and 18 flood pumping stations so that the quality of rivers and streams is protected.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
Wastewater processed (billion gallons)	37.5	40.0	40.0

**Allocation by Expense Category**

Salaries and Benefits	\$ 7,388,023	\$ 8,320,602	\$ 9,067,652
Contracts	11,061,219	12,628,229	14,036,465
Supplies	1,988,578	2,436,800	3,554,750
Equipment	392,559	812,000	470,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>20,830,379</u></b>	<b>\$ <u>24,197,631</u></b>	<b>\$ <u>27,128,867</u></b>

**Allocation by Fund**

Sewer	\$ 20,830,379	\$ 24,197,631	\$ 27,128,867
<b>Total</b>	<b>\$ <u>20,830,379</u></b>	<b>\$ <u>24,197,631</u></b>	<b>\$ <u>27,128,867</u></b>

**Personnel**

No. of Full Time Equivalent Positions	117.0	121.0	126.0
Charges to/from Other Programs	(2.0)	(2.0)	(2.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>115.0</u></b>	<b><u>119.0</u></b>	<b><u>124.0</u></b>

**Changes to the Budget**

The FY 2012-13 Budget adds 5 positions for treatment plant maintenance. It also includes costs to cover disinfection including \$400,000 for treatment chemicals; \$750,000 for electricity and natural gas; and \$500,000 for treatment plant maintenance supplies. The budget also includes \$460,000 for fleet replacement and \$400,000 for capital maintenance and equipment.

# Capital Improvements

Responsible Division: Engineering Services  
 Outcome: Healthy Community

	Actual 2010-11	Adopted 2011-12	Adopted 2012-13
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	--	--	--
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
Capital Improvements	1,337,971	7,522,000	3,045,000
<b>Total</b>	<b>\$ 1,337,971</b>	<b>\$ 7,522,000</b>	<b>\$ 3,045,000</b>

## Allocation by Projects

### City-wide Projects

Sewer Line Repairs	\$ 911,025	\$ --	\$ --
Sewer Maintenance	127,349	7,522,000	3,045,000
BRSF Fueling Facility	40,633	--	--
Line Creek Pump Station #1	26,539	--	--
MO River Degradation Feasibility Study	33,333	--	--
MoSep-septic system connects	88,618	--	--
Groundwater Remediation	11,160	--	--
Prep Easement Docs-Port Authority	17,483	--	--
WSD HQ Rehab Construction	14,987	--	--
Overflow Control Program	66,844	--	--
<b>Total</b>	<b>\$ 1,337,971</b>	<b>\$ 7,522,000</b>	<b>\$ 3,045,000</b>

## Allocation by Fund

Capital Improvements	\$ --	\$ --	\$ --
Sewer	1,337,971	7,522,000	3,045,000
<b>Total</b>	<b>\$ 1,337,971</b>	<b>\$ 7,522,000</b>	<b>\$ 3,045,000</b>

# Water Services

# Capital Projects

**Responsible Department: Capital Projects**  
**Responsible Division: Project Management**  
**Outcome: Interfund Services**

CPO designs, reviews, inspects, and manages City-wide roadway, bridge, and building construction projects so that projects are constructed in accordance with established standards, budgets, and timelines.

<b>Performance Indicators</b>	<b>Actual 2010-11</b>	<b>Adopted 2011-12</b>	<b>Adopted 2012-13</b>
% of Projects on Budget	85%	82%	85%
% of Projects On Schedule based on Substantial Completion	79%	80%	82%
Change Orders as % of total dollar value of original contract	2.55%	2%	2%

## Allocation by Expense Category

Salaries and Benefits	\$ 3,558,124	\$ 3,682,635	\$ 3,979,732
Contracts	339,470	325,728	312,696
Supplies	71,930	122,807	102,595
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ 3,969,524</b>	<b>\$ 4,131,170</b>	<b>\$ 4,395,023</b>

## Allocation by Fund

Engineering Services	\$ 3,969,524	\$ 4,131,170	\$ 4,395,024
<b>Total</b>	<b>\$ 3,969,524</b>	<b>\$ 4,131,170</b>	<b>\$ 4,395,024</b>

## Personnel

No. of Full Time Equivalent Positions	31.0	30.0	32.0
Charges to/from Other Programs	8.0	9.0	9.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b>39.0</b>	<b>39.0</b>	<b>41.0</b>

CPO expenses are reimbursed by capital improvements projects as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

The FY 2012-13 adds two positions for the establishment of the Myron Calkins Engineering Fellowship.

# City Security Services

**Responsible Department: General Services**  
**Responsible Division: Citywide Security Management**  
**Outcome: Interfund Services**

Security Services provides a safe and secure environment at City facilities so that employees and the public feel safe.

Interfund

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 1,066,186	\$ 1,135,478	\$ 338,171
Contracts	1,745,807	1,848,065	2,285,451
Supplies	18,395	36,810	31,471
Equipment	38,225	100,000	100,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,868,613</u></b>	<b>\$ <u>3,120,353</u></b>	<b>\$ <u>2,755,093</u></b>

<b>Allocation by Fund</b>			
General Services Working Capital	\$ <u>2,868,613</u>	\$ <u>3,120,353</u>	\$ <u>2,755,093</u>
<b>Total</b>	<b>\$ <u>2,868,613</u></b>	<b>\$ <u>3,120,353</u></b>	<b>\$ <u>2,755,093</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	19.0	19.0	4.0
Charges to/from other Programs	1.0	1.0	1.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>20.0</u></b>	<b><u>20.0</u></b>	<b><u>5.0</u></b>

Security expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

**Changes to the Budget**

The FY 2012-13 Budget outsources security services and eliminates 15 positions.

# Data and Telecommunications Support

**Responsible Department: Information Technology**

**Responsible Division: Enterprise Infrastructure Management**

**Outcome: Interfund Services**

Telecommunications in Information Technology provides telecommunications technology on a reimbursable basis for City employees and facilities. This program supports the daily operations of the City's needs for maintenance of voice and data networks, phone bills, and requests for service from departments.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 985,213	\$ 1,012,064	\$ 1,051,564
Contracts	4,245,375	6,418,228	6,314,300
Supplies	10,267	10,320	14,521
Equipment	1,711,505	875,000	875,000
Pass Through Payments to Other Agencies	--	--	--
Debt Service	612,881	473,844	471,845
<b>Total</b>	<b>\$ <u>7,565,241</u></b>	<b>\$ <u>8,789,456</u></b>	<b>\$ <u>8,727,230</u></b>

<b>Allocation by Fund</b>			
Information Technology Working Capital	\$ 5,162,557	\$ 8,789,456	\$ 8,727,230
Equipment Ls Capital Acquisition	2,402,684	--	--
<b>Total</b>	<b>\$ <u>7,565,241</u></b>	<b>\$ <u>8,789,456</u></b>	<b>\$ <u>8,727,230</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	11.0	11.0	11.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>11.0</u></b>	<b><u>11.0</u></b>	<b><u>11.0</u></b>

Telecommunication/Enterprise Application Maintenance expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

There are no significant changes to the FY 2112-13 Budget.

# Duplicating Services

**Responsible Department: General Services**  
**Responsible Division: Procurement Services**  
**Outcome: Interfund Services**

Duplicating Services provides the highest quality design, layout, printing, and binding services to City departments at a reasonable cost and in a timely manner.

Interfund

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	591,664	764,109	767,090
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>591,664</u></b>	<b>\$ <u>764,109</u></b>	<b>\$ <u>767,090</u></b>
<b>Allocation by Fund</b>			
General Services Working Capital	\$ 591,664	\$ 764,109	\$ 767,090
<b>Total</b>	<b>\$ <u>591,664</u></b>	<b>\$ <u>764,109</u></b>	<b>\$ <u>767,090</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

Duplicating Services expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

There are no significant changes to the FY 2011-12 Budget.

# Fleet Management

Responsible Department: General Services

Responsible Division: Fleet Management

Outcome: Interfund Services

Fleet Management repairs and maintains City vehicles and heavy equipment.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 5,343,786	\$ 5,256,686	\$ 5,133,677
Contracts	1,562,285	1,521,037	1,680,003
Supplies	9,995,208	11,024,876	11,720,643
Equipment	5,776,248	39,154	39,154
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>22,677,527</u></b>	<b>\$ <u>17,841,753</u></b>	<b>\$ <u>18,573,477</u></b>
<b>Allocation by Fund</b>			
Fleet Services	\$ <u>22,677,527</u>	\$ <u>17,841,753</u>	\$ <u>18,573,477</u>
<b>Total</b>	<b>\$ <u>22,677,527</u></b>	<b>\$ <u>17,841,753</u></b>	<b>\$ <u>18,573,477</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	83.0	83.0	81.0
Charges to/from other Programs	0.1	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>83.1</u></b>	<b><u>83.0</u></b>	<b><u>81.0</u></b>

Fleet Management expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

The FY 2012-13 Budget reflects the transfer of two positions to the Fire Department. The allocation for repair parts increases by \$400,000 and contract repair costs increase by \$300,000.

# Mailroom Services

**Responsible Department: General Services**  
**Responsible Division: Procurement Services**  
**Outcome: Interfund Services**

The Mail and Storeroom Services Program provides full-service mail, shipping, copier, and receiving services to departments in a timely manner.

Interfund

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ --	\$ --
Contracts	903,795	1,507,600	1,585,841
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>903,795</u></b>	<b>\$ <u>1,507,600</u></b>	<b>\$ <u>1,585,841</u></b>

<b>Allocation by Fund</b>			
General Services Working Capital	\$ 903,795	\$ 1,507,600	\$ 1,585,841
<b>Total</b>	<b>\$ <u>903,795</u></b>	<b>\$ <u>1,507,600</u></b>	<b>\$ <u>1,585,841</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>--</u></b>	<b><u>--</u></b>

Mail and Storeroom expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

There are no significant changes in the FY 2012-13 Budget.

# Parks and Recreation Reimbursable Services

**Responsible Department: Parks and Recreation**

**Outcome: Interfund Services**

The Parks and Recreation Department is responsible for providing reimbursable supplies and services to its internal customers.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ --	\$ 1,517,982	\$ 1,517,982
Contracts	89,513	500,000	500,000
Supplies	349,621	--	2,074
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>439,134</u></b>	<b>\$ <u>2,017,982</u></b>	<b>\$ <u>2,020,056</u></b>
<b>Allocation by Fund</b>			
Parks and Recreation Reimbursable Services	\$ 439,134	\$ 2,017,982	\$ 2,020,056
<b>Total</b>	<b>\$ <u>439,134</u></b>	<b>\$ <u>2,017,982</u></b>	<b>\$ <u>2,020,056</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	17.0	17.0
Charges to/from Other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>17.0</u></b>	<b><u>17.0</u></b>

Parks and Recreation Reimbursable Services Fund expenses are reimbursed by capital improvements projects as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

The Parks and Recreation Department will utilize this fund to process interdepartmental charges for efficient cost coding allocations across various Parks and Recreation Programs. The savings associated with the creation of this fund will be achieved through reduced workforce hours required to record, track and monitor these transactions.

# Public Works Reimbursable Services

**Responsible Department: Public Works**

**Outcome: Interfund Services**

The Public Works Department is responsible for providing reimbursable lab, surveying, sidewalk services to its internal customers.

Interfund

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 2,131,380	\$ 2,455,541	\$ 2,296,612
Contracts	648,441	287,120	511,735
Supplies	87,049	54,741	89,611
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,866,870</u></b>	<b>\$ <u>2,797,402</u></b>	<b>\$ <u>2,897,958</u></b>
<b>Allocation by Fund</b>			
Public Works Reimbursable Services	\$ 2,866,870	\$ 2,797,402	\$ 2,877,958
Neighborhood Improvement District	--	--	20,000
<b>Total</b>	<b>\$ <u>2,866,870</u></b>	<b>\$ <u>2,797,402</u></b>	<b>\$ <u>2,897,958</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	30.9	30.9	30.9
Charges to/from Other Programs	--	--	0.7
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>30.9</u></b>	<b><u>30.9</u></b>	<b><u>31.6</u></b>

Public Works Reimbursable Services Fund expenses are reimbursed by capital improvements projects as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

The Public Works Department will utilize this fund to process interdepartmental charges for efficient cost coding allocations across various Public Works Departments. The savings associated with the creation of this fund will be achieved through reduced workforce hours required to record, track and monitor these transactions.

# Risk Management-City Insurance

**Responsible Department: General Services/Human Resources**

**Responsible Division: Risk Management/Labor and Employee Relations**

**Outcome: Interfund Services**

Risk Management provides insurance and loss control services on a reimbursable basis for City departments so that risks are mitigated in the most effective manner. General Services administers these programs.

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 94,254	\$ 185,784	\$ 185,784
Contracts	2,456,421	2,644,000	2,294,000
Supplies	--	--	--
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>2,550,675</u></b>	<b>\$ <u>2,829,784</u></b>	<b>\$ <u>2,479,784</u></b>
<b>Allocation by Fund</b>			
Insurance Premium	\$ <u>2,550,675</u>	\$ <u>2,829,784</u>	\$ <u>2,479,784</u>
<b>Total</b>	<b>\$ <u>2,550,675</u></b>	<b>\$ <u>2,829,784</u></b>	<b>\$ <u>2,479,784</u></b>
<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	--	--
Charges to/from Other Programs	1.0	2.0	2.0
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>1.0</u></b>	<b><u>2.0</u></b>	<b><u>2.0</u></b>

Risk Management expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Risk Management - Legal Claims

**Responsible Department: Law Department**

**Responsible Division: Legal Services**

**Outcome: Interfund Services**

The Law Department provides legal claims and workers' compensation settlements to City Departments so that risks are mitigated in the most effective manner.

- Legal Services - Tort & Liability
- Public Official Liability Claims
- Workers' Compensation Claims
- General Liability Claims
- Auto Liability Claims

Interfund

<b>Allocation by Expense Category</b>	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
Salaries and Benefits	\$ 996,400	\$ 1,237,019	\$ 1,464,792
Contracts	9,026,554	6,168,305	6,288,259
Supplies	837	8,000	8,000
Equipment	--	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>10,023,791</u></b>	<b>\$ <u>7,413,324</u></b>	<b>\$ <u>7,761,051</u></b>

<b>Allocation by Fund</b>			
Legal Expense	\$ 1,875,399	\$ 5,225,679	\$ 5,572,889
Workers Compensation	8,148,392	2,187,645	2,188,162
<b>Total</b>	<b>\$ <u>10,023,791</u></b>	<b>\$ <u>7,413,324</u></b>	<b>\$ <u>7,761,051</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	11.0	13.0	20.0
Charges to/from Other Programs	2.4	2.3	0.2
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>13.4</u></b>	<b><u>15.3</u></b>	<b><u>20.2</u></b>

## Changes to the Budget

The FY 2012-13 Budget includes the transfer of the Litigation unit to the Legal Claims Fund from the General Fund.

# Risk Management-Workers' Compensation

**Responsible Department: General Services/Police Department**

**Responsible Division: Risk Management**

**Outcome: Interfund Services**

Risk Management provides insurance and loss control services on a reimbursable basis for City departments so that risks are mitigated in the most effective manner. General Services, the Law Department, and the Police Department administer these programs.

- Risk Management - Workers' Claims

- Police Department - Workers' Compensation

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 446,201	\$ 459,335	\$ 474,371
Contracts	8,255,256	9,342,022	9,311,849
Supplies	3,128	2,800	3,200
Equipment	2,818	--	--
Pass Through Payments to Other Agencies	--	--	--
Debt Service	--	--	--
<b>Total</b>	<b>\$ <u>8,707,403</u></b>	<b>\$ <u>9,804,157</u></b>	<b>\$ <u>9,789,420</u></b>

## Allocation by Fund

Workers Compensation	\$ 8,666,557	\$ 9,554,157	\$ 9,539,420
City Legal Expense	40,846	250,000	250,000
<b>Total</b>	<b>\$ <u>8,707,403</u></b>	<b>\$ <u>9,804,157</u></b>	<b>\$ <u>9,789,420</u></b>

## Personnel

No. of Full Time Equivalent Positions	7.0	7.0	7.0
Charges to/from Other Programs	(1.0)	(1.0)	(1.0)
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>6.0</u></b>	<b><u>6.0</u></b>	<b><u>6.0</u></b>

Risk Management expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

There are no significant changes to the FY 2012-13 Budget.

# Workforce Safety

**Responsible Department: General Services**  
**Responsible Division: Corporate Safety Management**  
**Outcome: Interfund Services**

Workplace Safety's mission is to ensure the health and safety of City employees by providing training and encouraging improvement in workplace safety and health.

Interfund

	<u>Actual 2010-11</u>	<u>Adopted 2011-12</u>	<u>Adopted 2012-13</u>
<b>Allocation by Expense Category</b>			
Salaries and Benefits	\$ 105,923	\$ 105,982	\$ 170,526
Contracts	7,399	13,697	13,731
Supplies	3,156	400	936
Equipment	--	--	--
Debt Service	--	--	--
Capital Improvements	--	--	--
<b>Total</b>	<b>\$ <u>116,478</u></b>	<b>\$ <u>120,079</u></b>	<b>\$ <u>185,193</u></b>

<b>Allocation by Fund</b>			
Workers Compensation	\$ --	\$ --	\$ 64,544
General Services	116,478	120,079	120,649
<b>Total</b>	<b>\$ <u>116,478</u></b>	<b>\$ <u>120,079</u></b>	<b>\$ <u>185,193</u></b>

<b>Personnel</b>			
No. of Full Time Equivalent Positions	--	1.0	2.0
Charges to/from other Programs	--	--	--
Less: Charges to Capital Projects	--	--	--
<b>Total</b>	<b><u>--</u></b>	<b><u>1.0</u></b>	<b><u>2.0</u></b>

Workforce Safety expenses are reimbursed by City departments as an off-budget internal service. This budget is presented for informational purposes only.

## Changes to the Budget

The FY 2012-13 adds one position to provide additional training on workplace safety.





**Table A**  
**City Manager's Recommendation**  
**FY 2013-2017 Capital Improvements Program**

Funding Sources	Submitted 2012-13	Estimated 2013-14	Estimated 2014-15	Estimated 2015-16	Estimated 2016-17	Projected 5-Year Total
<b>General Municipal Programs</b>						
Capital Improvements Sales Tax	\$ 71,844,906	\$ 69,925,852	\$ 70,585,823	\$ 71,229,689	\$ 72,116,488	\$ 355,702,758
General	9,730,661	13,290,515	13,301,472	13,330,872	13,124,072	62,777,592
Public Safety Sales Tax	8,037,986	8,037,986	8,037,986	8,037,986	8,037,986	40,189,930
Trafficway Maintenance	3,339,558	3,339,558	3,339,558	3,339,558	3,339,558	16,697,790
Rev Public Improvement	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
GO Bond Proceeds	1,000,000	1,354,441	1,350,113	1,350,113	1,350,113	6,404,780
Zona Rosa TDD Revenues	545,065	545,065	545,065	545,065	545,065	2,725,325
Golf	250,000	250,000	250,000	250,000	250,000	1,250,000
<b>GMP Sub-Total</b>	<b>\$ 96,248,176</b>	<b>\$ 98,243,417</b>	<b>\$ 98,910,017</b>	<b>\$ 99,583,283</b>	<b>\$ 100,263,282</b>	<b>\$ 493,248,175</b>
<b>Enterprise Programs</b>						
<b>Aviation Department</b>						
KCI Passenger Facility Charge	\$ 26,504,000	\$ 26,504,000	\$ 26,504,000	\$ 26,504,000	\$ 26,504,000	\$ 132,520,000
Kansas City Airports	25,346,000	25,346,000	25,346,000	25,346,000	25,346,000	126,730,000
Customer Facility Charge	251,260	251,260	251,260	251,260	251,260	1,256,300
<b>Aviation Sub-Total</b>	<b>\$ 52,101,260</b>	<b>\$ 260,506,300</b>				
<b>Water Department</b>						
Sewer Fund	\$ 20,142,000	\$ 20,142,000	\$ 20,142,000	\$ 20,142,000	\$ 20,142,000	\$ 100,710,000
Water Fund	6,225,000	6,225,000	6,225,000	6,225,000	6,225,000	31,125,000
Stormwater Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Enterprise Sub-Total</b>	<b>\$ 26,867,000</b>	<b>\$ 134,335,000</b>				
<b>Total</b>	<b>\$ 175,216,436</b>	<b>\$ 177,211,677</b>	<b>\$ 177,878,277</b>	<b>\$ 178,551,543</b>	<b>\$ 179,231,542</b>	<b>\$ 888,089,475</b>

**Table B**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**Traditional**

Project Title	Submitted 2012-2013	Projected 2013-2014	Projected 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 5-Year Total
In-District	\$ 19,775,000	\$ 18,781,000	\$ 19,014,310	\$ 19,249,953	\$ 19,487,953	\$ 96,308,216
<b>Sub-Total Neighborhood</b>	<b>\$ 19,775,000</b>	<b>\$ 18,781,000</b>	<b>\$ 19,014,310</b>	<b>\$ 19,249,953</b>	<b>\$ 19,487,953</b>	<b>\$ 96,308,216</b>
<b>CITY-WIDE</b>						
<b>Debt, Mandated &amp; Obligated</b>						
GO Bond Debt Service	\$ 9,938,397	\$ 13,544,415	\$ 13,501,124	\$ 13,501,124	\$ 13,501,124	\$ 63,986,184
TIF Allocations	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	45,000,000
Police Station Facility Improvements	8,037,986	8,037,986	8,037,986	8,037,986	8,037,986	40,189,930
Streetlight Bond Retirement	6,504,178	9,409,150	9,427,900	9,457,300	9,250,500	44,049,028
Longview Aquatics Center	3,600,862	--	--	--	--	3,600,862
Chouteau Parkway	3,539,763	--	--	--	--	3,539,763
Zona Rosa/Prospect North/Fairlyland Debt	2,514,624	2,551,115	2,579,691	2,608,387	2,644,486	12,898,303
City Market Bonds	1,437,144	1,448,920	2,914,936	--	--	5,801,000
Phelps Road	1,200,000	--	--	--	--	1,200,000
Turkey Creek	800,000	1,866,667	2,000,000	2,000,000	930,048	7,596,715
Front Street - I-435 to Universal	758,964	--	--	--	--	758,964
Blue River Channelization - Stage III	700,058	2,033,275	--	--	--	2,733,333
Front Street Interchange @ I-29 (SPU) Debt	438,500	880,000	880,000	880,000	880,000	3,958,500
NE Community Center Site Improvements*	333,334	--	--	--	--	333,334
Swope Park Industrial District	--	2,000,000	--	1,521,684	628,047	4,149,731
Upper Blue River (Dodson)	--	--	1,150,000	2,000,000	--	3,150,000
<b>Sub-Total</b>	<b>\$ 48,803,810</b>	<b>\$ 50,771,528</b>	<b>\$ 49,491,637</b>	<b>\$ 49,006,481</b>	<b>\$ 44,872,191</b>	<b>\$ 242,945,647</b>
<b>Leveraged</b>						
Noland and Highway 350 Intersection	--	558,744	--	841,256	2,000,000	3,400,000
22nd-23rd Street - Brooklyn to I-70*	--	462,779	--	48,697	1,638,524	2,150,000
Lee's Summit Road - Colbern to Gregory	--	--	2,484,704	--	212,296	2,697,000
Missouri River Seven Levees Flood Control	--	--	250,000	1,650,000	--	1,900,000
Beacon Hill Infrastructure	--	--	--	1,117,530	707,952	1,825,482
Blue Pkwy and Eastwood Trwy	--	--	--	--	2,350,000	2,350,000
Front Street - I-35 to Universal	--	--	--	--	1,125,000	1,125,000
Brush Creek Improvements	--	--	--	--	200,000	200,000
<b>Sub-Total</b>	<b>\$ --</b>	<b>\$ 1,021,523</b>	<b>\$ 2,734,704</b>	<b>\$ 3,657,483</b>	<b>\$ 8,233,772</b>	<b>\$ 15,647,482</b>
<b>Sub-Total City-wide</b>	<b>\$ 48,803,810</b>	<b>\$ 51,793,051</b>	<b>\$ 52,226,341</b>	<b>\$ 52,663,964</b>	<b>\$ 53,105,963</b>	<b>\$ 258,593,129</b>

\*not leveraged

**Table B**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**Traditional**

Project Title	Submitted 2012-2013	Projected 2013-2014	Projected 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 5-Year Total
<b>MAINTENANCE PROGRAM</b>						
<b>PUBLIC WORKS DEPARTMENT</b>						
<b>Streets</b>	<b>\$ 15,950,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 15,950,000</b>	<b>\$ 79,750,000</b>
Street Preservation	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000
Streetlight Maintenance	4,800,000	4,800,000	4,800,000	4,800,000	4,800,000	24,000,000
ADA Accessibility	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	5,500,000
Traffic Signal Safety Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Crosswalk & Arrow Marking	500,000	500,000	500,000	500,000	500,000	2,500,000
Traffic Signal Maintenance	400,000	400,000	400,000	400,000	400,000	2,000,000
Downtown Signal Coordination	350,000	350,000	350,000	350,000	350,000	1,750,000
Neighborhood Sign Replacement	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Bridges</b>	<b>\$ 800,000</b>	<b>\$ 4,000,000</b>				
Bridge Rehabilitation	800,000	800,000	800,000	800,000	800,000	4,000,000
<b>Curbs, Sidewalks and Trails</b>	<b>\$ 1,800,000</b>	<b>\$ 9,000,000</b>				
Curbs and Sidewalks (RPI Fund)	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Citywide Sidewalks - Non assessable	200,000	200,000	200,000	200,000	200,000	1,000,000
Trail Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
<b>GENERAL SERVICES DEPARTMENT</b>						
<b>Buildings</b>	<b>\$ 5,475,000</b>	<b>\$ 27,375,000</b>				
Municipal Building Rehabilitation	4,812,500	4,812,500	4,812,500	4,812,500	4,812,500	24,062,500
Energy Upgrades and Efficiencies	462,500	462,500	462,500	462,500	462,500	2,312,500
ADA Building Accessibility	150,000	150,000	150,000	150,000	150,000	750,000
Public Art Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
<b>PARKS AND RECREATION DEPARTMENT</b>						
<b>Parks Maintenance</b>	<b>\$ 3,444,366</b>	<b>\$ 17,221,830</b>				
Park Maintenance	1,369,366	1,369,366	1,369,366	1,369,366	1,369,366	6,846,830
Park Facility Improvements	450,000	450,000	450,000	450,000	450,000	2,250,000
Tree Trimming	425,000	425,000	425,000	425,000	425,000	2,125,000
Bruce R Watkins Drive Maintenance	250,000	250,000	250,000	250,000	250,000	1,250,000
Golf Courses/Tennis Centers	250,000	250,000	250,000	250,000	250,000	1,250,000
Starlight Theatre	200,000	200,000	200,000	200,000	200,000	1,000,000
Community Center Maintenance	200,000	200,000	200,000	200,000	200,000	1,000,000
Boulevard Curbs and Walks	200,000	200,000	200,000	200,000	200,000	1,000,000
Swimming Pool Maintenance	100,000	100,000	100,000	100,000	100,000	500,000

**Table B**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**Traditional**

Project Title	Submitted 2012-2013	Projected 2013-2014	Projected 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 5-Year Total
<b>Water Services Department</b>						
Channel Maintenance	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
<b>Sub-Total Maintenance</b>	\$ 27,669,366	\$ 27,669,366	\$ 27,669,366	\$ 27,669,366	\$ 27,669,366	\$ 138,346,830
<b>Sub-Total General Municipal Programs</b>	\$ 96,248,176	\$ 98,243,417	\$ 98,910,017	\$ 99,583,283	\$ 100,263,282	\$ 493,248,175
<b>Aviation</b>						
Kansas City International Improvements	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	\$ 195,500,000
MKC Airport Facility Improvements	10,134,593	10,134,593	10,134,593	10,134,593	10,134,593	50,672,965
Maintenance Facility Improvements	2,866,667	2,866,667	2,866,667	2,866,667	2,866,667	14,333,335
<b>Sub-Total Aviation</b>	\$ 52,101,260	\$ 52,101,260	\$ 52,101,260	\$ 52,101,260	\$ 52,101,260	\$ 260,506,300
<b>WATER SERVICES DEPARTMENT</b>						
Overflow Control Program	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	\$ 85,485,000
Wastewater Line Maintenance	3,045,000	3,045,000	3,045,000	3,045,000	3,045,000	15,225,000
Water Main Maintenance	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	12,750,000
Facilities Modifications	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
Oversized Mains-City Share	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Line Maintenance	500,000	500,000	500,000	500,000	500,000	2,500,000
Service Facility Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Water Main Relocations	100,000	100,000	100,000	100,000	100,000	500,000
Fire Hydrant Repair	75,000	75,000	75,000	75,000	75,000	375,000
<b>Sub-Total Water Services</b>	\$ 26,867,000	\$ 26,867,000	\$ 26,867,000	\$ 26,867,000	\$ 26,867,000	\$ 134,335,000
<b>Sub-Total Enterprise Funds</b>	\$ 78,968,260	\$ 78,968,260	\$ 78,968,260	\$ 78,968,260	\$ 78,968,260	\$ 394,841,300
<b>TOTAL -- ALL FUNDS</b>	\$ 175,216,436	\$ 177,211,677	\$ 177,878,277	\$ 178,551,543	\$ 179,231,542	\$ 888,089,475

**Table C**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**By Category**

Project Title	Submitted 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 5-Year Total
In-District	\$ 19,775,000	\$ 18,781,000	\$ 19,014,310	\$ 19,249,953	\$ 19,487,953	\$ 96,308,216
<b>Sub-Total Neighborhood</b>	<b>\$ 19,775,000</b>	<b>\$ 18,781,000</b>	<b>\$ 19,014,310</b>	<b>\$ 19,249,953</b>	<b>\$ 19,487,953</b>	<b>\$ 96,308,216</b>
<b>ROADWAYS</b>						
Street Preservation	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 40,000,000
Streetlight Bond Retirement	6,504,178	9,409,150	9,427,900	9,457,300	9,250,500	44,049,028
Streetlight Maintenance	4,800,000	4,800,000	4,800,000	4,800,000	4,800,000	24,000,000
Chouteau Parkway	3,539,763	--	--	--	--	3,539,763
Phelps Road	1,200,000	--	--	--	--	1,200,000
ADA Accessibility	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	5,500,000
Front Street - I-435 to Universal	758,964	--	--	--	--	758,964
Traffic Signal Safety Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Crosswalk & Arrow Marking	500,000	500,000	500,000	500,000	500,000	2,500,000
Traffic Signal Maintenance	400,000	400,000	400,000	400,000	400,000	2,000,000
Front Street Interchange @ I-29 (SPUI)	438,500	880,000	880,000	880,000	880,000	3,958,500
Tree Trimming	425,000	425,000	425,000	425,000	425,000	2,125,000
Downtown Signal Coordination	350,000	350,000	350,000	350,000	350,000	1,750,000
Neighborhood Sign Replacement	300,000	300,000	300,000	300,000	300,000	1,500,000
Bruce R Watkins Drive Maintenance	250,000	250,000	250,000	250,000	250,000	1,250,000
Noland and Highway 350 Intersection	--	558,744	--	841,256	2,000,000	3,400,000
22nd-23rd Street - Brooklyn to I-70	--	462,779	--	48,697	1,638,524	2,150,000
Lee Summit Road-Colbern to Gregory	--	--	--	--	212,296	2,697,000
Blue Pkwy and Eastwood Trwy	--	--	2,484,704	--	2,350,000	2,350,000
Front Street - I-35 to Universal	--	--	--	--	1,125,000	1,125,000
<b>Sub-Total</b>	<b>\$ 29,066,405</b>	<b>\$ 27,935,673</b>	<b>\$ 29,417,604</b>	<b>\$ 27,852,253</b>	<b>\$ 34,081,320</b>	<b>\$ 148,353,255</b>
<b>DEVELOPMENT</b>						
GO Bond Debt Service	\$ 9,938,397	\$ 13,544,415	\$ 13,501,124	\$ 13,501,124	\$ 13,501,124	\$ 63,986,184
TIF Allocations	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	45,000,000
Zona Rosa/Prospect North/Fairyland Debt	2,514,624	2,551,115	2,579,691	2,608,387	2,644,486	12,898,303
Beacon Hill Infrastructure	--	--	--	1,117,530	707,952	1,825,482
<b>Sub-Total</b>	<b>\$ 21,453,021</b>	<b>\$ 25,095,530</b>	<b>\$ 25,080,815</b>	<b>\$ 26,227,041</b>	<b>\$ 25,853,562</b>	<b>\$ 123,709,969</b>
<b>BUILDINGS</b>						
Police Station Facility Improvements	\$ 8,037,986	\$ 8,037,986	\$ 8,037,986	\$ 8,037,986	\$ 8,037,986	\$ 40,189,930
Municipal Building Rehabilitation	4,812,500	4,812,500	4,812,500	4,812,500	4,812,500	24,062,500
City Market Bonds	1,437,144	1,448,920	2,914,936	--	--	5,801,000
Energy Upgrades and Efficiencies	462,500	462,500	462,500	462,500	462,500	2,312,500
Park Facility Improvements	450,000	450,000	450,000	450,000	450,000	2,250,000
Community Center Maintenance	200,000	200,000	200,000	200,000	200,000	1,000,000
Starlight Theater	200,000	200,000	200,000	200,000	200,000	1,000,000
ADA Building Accessibility	150,000	150,000	150,000	150,000	150,000	750,000
Public Art Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
<b>Sub-Total</b>	<b>\$ 15,800,130</b>	<b>\$ 15,811,906</b>	<b>\$ 17,277,922</b>	<b>\$ 14,362,986</b>	<b>\$ 14,362,986</b>	<b>\$ 77,615,930</b>

**Table C**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**By Category**

Project Title	Submitted 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 5-Year Total
<b>RECREATION</b>						
Longview Aquatics Center	\$ 3,600,862	-- \$	-- \$	-- \$	-- \$	3,600,862
Park Maintenance	1,369,366	1,369,366	1,369,366	1,369,366	1,369,366	6,846,830
NE Community Center Site Improvements	333,334	--	--	--	--	333,334
Golf Courses/Tennis Centers	250,000	250,000	250,000	250,000	250,000	1,250,000
Swimming Pool Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
<b>Sub-Total \$</b>	<b>5,653,562</b>	<b>1,719,366</b>	<b>1,719,366</b>	<b>1,719,366</b>	<b>1,719,366</b>	<b>12,531,026</b>
<b>WALKWAYS</b>						
Curbs and Sidewalks (RPI Fund)	\$ 1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Boulevard Curbs and Walks	200,000	200,000	200,000	200,000	200,000	1,000,000
Citywide Sidewalks - Non assessable	200,000	200,000	200,000	200,000	200,000	1,000,000
Trail Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
<b>Sub-Total \$</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>10,000,000</b>
<b>FLOOD CONTROL</b>						
Turkey Creek	\$ 800,000	1,866,667	2,000,000	2,000,000	930,048	7,596,715
Blue River Channelization - Stage III	700,058	2,033,275	--	--	--	2,733,333
Channel Maintenance	200,000	200,000	200,000	200,000	200,000	1,000,000
Swope Park Industrial District	--	2,000,000	--	1,521,684	628,047	4,149,731
Upper Blue River (Dodson)	--	--	1,150,000	2,000,000	--	3,150,000
Missouri River Seven Levees Flood Control	--	--	250,000	1,650,000	--	1,900,000
Brush Creek Improvements	--	--	--	--	200,000	200,000
<b>Sub-Total \$</b>	<b>1,700,058</b>	<b>6,099,942</b>	<b>3,600,000</b>	<b>7,371,684</b>	<b>1,958,095</b>	<b>20,729,779</b>
<b>BRIDGES</b>						
Bridge Rehabilitation	\$ 800,000	800,000	800,000	800,000	800,000	4,000,000
<b>Sub-Total \$</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>4,000,000</b>
<b>Sub-Total General Municipal Funds \$</b>	<b>96,248,176</b>	<b>98,243,417</b>	<b>98,910,017</b>	<b>99,583,283</b>	<b>100,263,282</b>	<b>493,248,175</b>

**Table C**  
**City Manager's Recommendation**  
**FY 2013-17 Capital Improvements Program**  
**By Category**

Project Title	Submitted 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 5-Year Total
<b>Aviation</b>						
Kansas City International Improvements	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	\$ 39,100,000	195,500,000
MKC Airport Facility Improvements	10,134,593	10,134,593	10,134,593	10,134,593	10,134,593	50,672,965
Maintenance Facility Improvements	2,866,667	2,866,667	2,866,667	2,866,667	2,866,667	14,333,335
<b>Sub-Total Aviation Department</b>	<b>\$ 52,101,260</b>	<b>260,506,300</b>				
<b>Water Services</b>						
<b>Water Fund</b>						
Water Main Maintenance	\$ 2,550,000	\$ 2,550,000	\$ 2,550,000	\$ 2,550,000	\$ 2,550,000	12,750,000
Facilities Modifications	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
Oversized Mains-City Share	500,000	500,000	500,000	500,000	500,000	2,500,000
Service Facility Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Water Main Relocations	100,000	100,000	100,000	100,000	100,000	500,000
Fire Hydrant Repair	75,000	75,000	75,000	75,000	75,000	375,000
<b>Sub-Total</b>	<b>\$ 6,225,000</b>	<b>31,125,000</b>				
<b>Sewer Fund</b>						
Overflow Control Program	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	\$ 17,097,000	85,485,000
Wastewater Line Maintenance	3,045,000	3,045,000	3,045,000	3,045,000	3,045,000	15,225,000
<b>Sub-Total</b>	<b>\$ 20,142,000</b>	<b>100,710,000</b>				
<b>Stormwater Fund</b>						
Stormwater Line Maintenance	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	2,500,000
<b>Sub-Total</b>	<b>\$ 500,000</b>	<b>2,500,000</b>				
<b>Sub-Total Water Services</b>	<b>\$ 26,867,000</b>	<b>134,335,000</b>				
<b>Sub-Total Enterprise Fund</b>	<b>\$ 78,968,260</b>	<b>394,841,300</b>				
<b>Total--All Funds</b>	<b>\$ 175,216,436</b>	<b>\$ 177,211,677</b>	<b>\$ 177,878,277</b>	<b>\$ 178,551,543</b>	<b>\$ 179,231,542</b>	<b>888,089,475</b>

**Table D**  
**City Manager's Recommendations**  
**FY 2012-13 Capital Improvements Program**  
**By Category - Department - Fund**

Project Title	Submitted 2012-13	General Fund Supported	GO Bond Proceeds	Trafficway Maintenance	Public Safety Sales Tax	Cap. Impr. Sales Tax	All Other Funds	Total All Funds
<b>ROADWAYS</b>								
<b>Parks and Recreation</b>								
Tree Trimming	\$ 425,000	\$ --	\$ --	\$ --	\$ --	\$ 425,000	\$ --	\$ 425,000
Bruce R Watkins Drive Maintenance	250,000	--	--	--	--	250,000	--	250,000
<b>Sub-Total Parks and Recreation</b>	<b>\$ 675,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 675,000</b>	<b>\$ --</b>	<b>\$ 675,000</b>
<b>Public Works</b>								
Street Preservation & Marking	\$ 8,000,000	\$ 454,080	\$ --	\$ 3,339,558	\$ --	\$ 4,206,362	\$ --	\$ 8,000,000
Streetlight Bond Retirement	6,504,178	6,504,178	--	--	--	--	--	6,504,178
Streetlight Maintenance	4,800,000	--	--	--	--	4,800,000	--	4,800,000
Chouteau Parkway	3,539,763	--	--	--	--	3,539,763	--	3,539,763
Phelps Road	1,200,000	--	--	--	--	1,200,000	--	1,200,000
ADA Accessibility	1,100,000	398,295	--	--	--	701,705	--	1,100,000
Front Street-I-435 to Universal	758,964	--	--	--	--	758,964	--	758,964
Traffic Signal Safety Improvements	500,000	--	--	--	--	500,000	--	500,000
Crosswalk & Arrow Marking	500,000	--	--	--	--	500,000	--	500,000
Front Street Interchange @ I-29 (SUI)	438,500	--	--	--	--	438,500	--	438,500
Traffic Signal Maintenance	400,000	--	--	--	--	400,000	--	400,000
Downtown Signal Coordination	350,000	--	--	--	--	350,000	--	350,000
Neighborhood Sign Replacement	300,000	--	--	--	--	300,000	--	300,000
<b>Sub-Total Public Works</b>	<b>\$ 28,391,405</b>	<b>\$ 7,356,553</b>	<b>\$ --</b>	<b>\$ 3,339,558</b>	<b>\$ --</b>	<b>\$ 17,695,294</b>	<b>\$ --</b>	<b>\$ 28,391,405</b>
<b>Total Roadways</b>	<b>\$ 29,066,405</b>	<b>\$ 7,356,553</b>	<b>\$ --</b>	<b>\$ 3,339,558</b>	<b>\$ --</b>	<b>\$ 18,370,294</b>	<b>\$ --</b>	<b>\$ 29,066,405</b>
<b>DEVELOPMENT</b>								
<b>Economic Incentives</b>								
TIF Allocations	\$ 9,000,000	\$ --	\$ --	\$ --	\$ --	\$ 9,000,000	\$ --	\$ 9,000,000
<b>Sub-Total Economic Incentives</b>	<b>\$ 9,000,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 9,000,000</b>	<b>\$ --</b>	<b>\$ 9,000,000</b>
<b>Debt Service</b>								
GO Bond Debt Service	\$ 9,938,397	\$ 1,783,113	\$ 1,000,000	\$ --	\$ --	\$ 7,155,284	\$ --	\$ 9,938,397
<b>Sub-Total Finance</b>	<b>\$ 9,938,397</b>	<b>\$ 1,783,113</b>	<b>\$ 1,000,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 7,155,284</b>	<b>\$ --</b>	<b>\$ 9,938,397</b>
<b>Public Works</b>								
Zona Rosa/Prospect North/Fairlyland	\$ 2,514,624	\$ --	\$ --	\$ --	\$ --	\$ 2,514,624	\$ --	\$ 2,514,624
<b>Sub-Total Public Works</b>	<b>\$ 2,514,624</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 2,514,624</b>	<b>\$ --</b>	<b>\$ 2,514,624</b>
<b>Total Development</b>	<b>\$ 21,453,021</b>	<b>\$ 1,783,113</b>	<b>\$ 1,000,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 18,669,908</b>	<b>\$ --</b>	<b>\$ 21,453,021</b>
<b>NEIGHBORHOOD CONSERVATION</b>								
<b>Public Works</b>								
Neighborhood Conservation Projects	\$ 19,775,000	\$ --	\$ --	\$ --	\$ --	\$ 19,775,000	\$ --	\$ 19,775,000
<b>Total Neighborhood</b>	<b>\$ 19,775,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 19,775,000</b>	<b>\$ --</b>	<b>\$ 19,775,000</b>

**Table D**  
**City Manager's Recommendation**  
**FY 2012-13 Capital Improvements Program**  
**By Category - Department - Fund**

Project Title	Submitted 2012-13	General Fund Supported	GO Bond Proceeds	Trafficway Maintenance	Public Safety Sales Tax	Cap. Impr. Sales Tax	All Other Funds	Total All Funds
<b>PUBLIC BUILDINGS</b>								
<b>General Services</b>								
Municipal Building Rehabilitation	\$ 4,812,500	\$ --	\$ --	\$ --	\$ --	\$ 4,812,500	\$ --	\$ 4,812,500
City Market Bonds	1,437,144	--	--	--	--	1,437,144	--	1,437,144
Energy Upgrades and Efficiencies	462,500	--	--	--	--	462,500	--	462,500
ADA Building Accessibility	150,000	--	--	--	--	150,000	--	150,000
Public Art Maintenance	50,000	--	--	--	--	50,000	--	50,000
<b>Sub-Total General Services</b>	<b>\$ 6,912,144</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 6,912,144</b>	<b>\$ --</b>	<b>\$ 6,912,144</b>
<b>Parks and Recreation</b>								
Park Facility Improvements	\$ 450,000	\$ --	\$ --	\$ --	\$ --	\$ 450,000	\$ --	\$ 450,000
Community Center Maintenance	200,000	--	--	--	--	200,000	--	200,000
Starlight Theater	200,000	--	--	--	--	200,000	--	200,000
<b>Sub-Total Parks and Recreation</b>	<b>\$ 850,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 850,000</b>	<b>\$ --</b>	<b>\$ 850,000</b>
<b>Police</b>								
Police Station Facility Improvements	\$ 8,037,986	\$ --	\$ --	\$ --	\$ 8,037,986	\$ --	\$ --	\$ 8,037,986
<b>Sub-Total Police</b>	<b>\$ 8,037,986</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 8,037,986</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 8,037,986</b>
<b>Total Public Buildings</b>	<b>\$ 15,800,130</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 8,037,986</b>	<b>\$ 7,762,144</b>	<b>\$ --</b>	<b>\$ 15,800,130</b>
<b>RECREATION</b>								
<b>Parks and Recreation</b>								
Longview Aquatics Center	\$ 3,600,862	\$ --	\$ --	\$ --	\$ --	\$ 3,600,862	\$ --	\$ 3,600,862
Park Maintenance	1,369,366	--	--	--	--	1,369,366	--	1,369,366
NE Community Center Athletic Fields	333,334	--	--	--	--	333,334	--	333,334
Golf Courses/Tennis Centers	250,000	--	--	--	--	--	250,000	250,000
Swimming Pool Maintenance	100,000	--	--	--	--	100,000	--	100,000
<b>Total Recreation</b>	<b>\$ 5,653,562</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 5,403,562</b>	<b>\$ 250,000</b>	<b>\$ 5,653,562</b>
<b>WALKWAYS</b>								
<b>Public Works</b>								
Curbs and Sidewalks (RPI Fund)	\$ 1,500,000	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 1,500,000	\$ 1,500,000
Citywide Sidewalks - Non assessable	200,000	--	--	--	--	200,000	--	200,000
Trail Maintenance	100,000	--	--	--	--	100,000	--	100,000
<b>Sub-Total Public Works</b>	<b>\$ 1,800,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 300,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,800,000</b>
<b>Parks and Recreation</b>								
Boulevard Curbs and Walks	\$ 200,000	\$ --	\$ --	\$ --	\$ --	\$ 200,000	\$ --	\$ 200,000
<b>Sub-Total Parks and Recreation</b>	<b>\$ 200,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 200,000</b>	<b>\$ --</b>	<b>\$ 200,000</b>
<b>Total Walkways</b>	<b>\$ 2,000,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 2,000,000</b>

**Table D**  
**City Manager's Recommendations**  
**FY 2012-13 Capital Improvements Program**  
**By Category - Department - Fund**

Project Title	Submitted 2012-13	General Fund Supported	GO Bond Proceeds	Trafficway Maintenance	Public Safety Sales Tax	Cap. Impr. Sales Tax	All Other Funds	Total All Funds
<b>DRAINAGE AND FLOOD CONTROL</b>								
<b>Water</b>								
Blue River Channelization - Stage III	\$ 700,058	\$ --	\$ --	\$ --	\$ --	\$ 700,058	\$ --	\$ 700,058
Turkey Creek Channel Maintenance	800,000	--	--	--	--	800,000	--	800,000
	200,000	--	--	--	--	200,000	--	200,000
<b>Sub-Total Water Services</b>	<b>\$ 1,700,058</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 1,700,058</b>	<b>\$ --</b>	<b>\$ 1,700,058</b>
<b>Total Drainage and Flood Control</b>	<b>\$ 1,700,058</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 1,700,058</b>	<b>\$ --</b>	<b>\$ 1,700,058</b>
<b>BRIDGES</b>								
<b>Public Works</b>								
Bridge Rehabilitation	\$ 800,000	\$ 590,995	\$ --	\$ --	\$ --	\$ 209,005	\$ --	\$ 800,000
<b>Total Bridges</b>	<b>\$ 800,000</b>	<b>\$ 590,995</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 209,005</b>	<b>\$ --</b>	<b>\$ 800,000</b>
<b>Total General Municipal &amp; Assessment Fund</b>	<b>\$ 96,248,176</b>	<b>\$ 9,730,661</b>	<b>\$ 1,000,000</b>	<b>\$ 3,339,558</b>	<b>\$ 8,037,986</b>	<b>\$ 72,389,971</b>	<b>\$ 1,750,000</b>	<b>\$ 96,248,176</b>
<b>ENTERPRISE DEPARTMENTS</b>								
<b>Aviation</b>								
Kansas City International Improvements	\$ 39,100,000	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 39,100,000	\$ 39,100,000
MKC Airport Facility Improvements	10,134,593	--	--	--	--	--	10,134,593	10,134,593
Maintenance Facility Improvements	2,866,667	--	--	--	--	--	2,866,667	2,866,667
<b>Sub-Total Aviation Department</b>	<b>\$ 52,101,260</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 52,101,260</b>	<b>\$ 52,101,260</b>
<b>Water</b>								
Water Main Maintenance	\$ 2,550,000	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 2,550,000	\$ 2,550,000
Facilities Modifications	2,500,000	--	--	--	--	--	2,500,000	2,500,000
Oversized Mains-City Share	500,000	--	--	--	--	--	500,000	500,000
Service Facility Improvements	500,000	--	--	--	--	--	500,000	500,000
Water Main Relocations	100,000	--	--	--	--	--	100,000	100,000
Fire Hydrant Repair	75,000	--	--	--	--	--	75,000	75,000
<b>Sub-Total Water Fund</b>	<b>\$ 6,225,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 6,225,000</b>	<b>\$ 6,225,000</b>
<b>Sewer</b>								
Overflow Control Program	\$ 17,097,000	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 17,097,000	\$ 17,097,000
Wastewater Line Maintenance	3,045,000	--	--	--	--	--	3,045,000	3,045,000
<b>Sub-Total Sewer Fund</b>	<b>\$ 20,142,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 20,142,000</b>	<b>\$ 20,142,000</b>
<b>Stormwater</b>								
Stormwater Line Maintenance	\$ 500,000	\$ --	\$ --	\$ --	\$ --	\$ --	\$ 500,000	\$ 500,000
<b>Sub-Total Stormwater Fund</b>	<b>\$ 500,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b>Sub-Total Water Department</b>	<b>\$ 26,867,000</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 26,867,000</b>	<b>\$ 26,867,000</b>
<b>Total Enterprise Departments</b>	<b>\$ 78,968,260</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ --</b>	<b>\$ 78,968,260</b>	<b>\$ 78,968,260</b>
<b>Total Capital Improvements</b>	<b>\$ 175,216,436</b>	<b>\$ 9,730,661</b>	<b>\$ 1,000,000</b>	<b>\$ 3,339,558</b>	<b>\$ 8,037,986</b>	<b>\$ 72,389,971</b>	<b>\$ 80,718,260</b>	<b>\$ 175,216,436</b>

## Schedule I

### All Funds Comparison of Expenditures by Purpose and Program

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Expenditures by Purpose</b>					
Operating Expenses	\$ 832,613,231	\$ 811,953,203	\$ 829,448,262	\$ 907,381,362	\$ 850,713,448
Pass Through Payments	92,365,243	79,913,257	82,928,224	86,465,736	86,109,348
Debt Service	194,213,367	236,183,960	209,613,605	209,504,808	226,777,633
Capital Improvements	206,330,079	210,594,782	123,277,483	413,724,751	150,853,315
<b>Total Expenditures by Purpose</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>
<b>Expenditures by Program</b>					
<b>General Fund Supported Programs</b>					
Operating Expenses	\$ 448,003,893	\$ 450,422,608	\$ 440,231,169	\$ 455,909,462	\$ 441,613,373
Pass Through Payments	---	---	---	---	---
Debt Service	39,625,417	41,647,050	49,387,788	48,860,268	56,379,752
Contingent Appropriation	2,302,144	2,385	4,700,000	2,597,021	4,600,000
Capital Improvements	24,654,632	19,402,806	16,667,928	16,376,741	10,834,263
<b>Total</b>	<b>\$ 514,586,086</b>	<b>\$ 511,474,849</b>	<b>\$ 510,986,885</b>	<b>\$ 523,743,492</b>	<b>\$ 513,427,388</b>
<b>Special Revenue Programs</b>					
Operating Expenses	\$ 175,011,235	\$ 154,198,218	\$ 136,214,707	\$ 196,517,768	\$ 140,342,440
Pass Through Payments	92,365,243	79,913,257	82,928,224	86,465,736	86,109,348
Debt Service	75,538,850	73,814,979	68,728,288	69,147,011	77,118,955
Capital Improvements	113,645,983	160,537,381	68,718,155	306,847,897	59,800,792
<b>Total</b>	<b>\$ 456,561,311</b>	<b>\$ 468,463,835</b>	<b>\$ 356,589,374</b>	<b>\$ 658,978,412</b>	<b>\$ 363,371,535</b>
<b>Total General Municipal Funds</b>	<b>\$ 971,147,397</b>	<b>\$ 979,938,684</b>	<b>\$ 867,576,259</b>	<b>\$ 1,182,721,904</b>	<b>\$ 876,798,923</b>
<b>Enterprise Programs</b>					
Operating Expenses	\$ 207,268,021	\$ 207,300,458	\$ 248,262,386	\$ 252,297,729	\$ 264,117,635
Debt Service	78,267,400	119,887,736	90,695,189	90,695,189	93,232,001
Capital Improvements	67,090,798	29,755,239	36,391,400	88,953,692	78,718,260
<b>Total Enterprise Funds</b>	<b>\$ 352,626,219</b>	<b>\$ 356,943,433</b>	<b>\$ 375,348,975</b>	<b>\$ 431,946,610</b>	<b>\$ 436,067,896</b>
<b>Assessment Programs</b>					
Operating Expenses	\$ 27,938	\$ 29,534	\$ 40,000	\$ 59,382	\$ 40,000
Debt Service	781,700	834,195	802,340	802,340	46,925
Capital Improvements	938,666	899,356	1,500,000	1,546,421	1,500,000
<b>Total Assessment Funds</b>	<b>\$ 1,748,304</b>	<b>\$ 1,763,085</b>	<b>\$ 2,342,340</b>	<b>\$ 2,408,143</b>	<b>\$ 1,586,925</b>
<b>Total Expenditures by Program</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>

## Schedule II

### All Funds

#### Comparison of Expenditures by Appropriation Unit and Program

Expenditures by Appropriation	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
Personal Services	\$ 457,838,843	\$ 468,284,602	\$ 491,558,571	\$ 474,519,749	\$ 499,723,781
Contractual Services	330,381,892	293,521,522	278,547,588	365,153,142	289,912,635
Commodities	33,101,747	38,256,150	41,809,011	46,517,375	44,583,967
Capital Outlay	8,988,605	11,888,544	12,833,092	18,594,075	11,893,065
Contingent Appropriation	2,302,144	2,385	4,700,000	2,597,021	4,600,000
<b>Sub-total Operating</b>	<b>\$ 832,613,231</b>	<b>\$ 811,953,203</b>	<b>\$ 829,448,262</b>	<b>\$ 907,381,362</b>	<b>\$ 850,713,448</b>
Pass Through Payments	92,365,243	79,913,257	82,928,224	86,465,736	86,109,348
Debt Service	194,213,367	236,183,960	209,613,605	209,504,808	226,777,633
Capital Improvements	206,330,079	210,594,782	123,277,483	413,724,751	150,853,315
<b>Total</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>
<b>Expenditures by Program</b>					
<b>General Fund Supported Programs</b>					
Personal Services	\$ 328,656,773	\$ 314,027,641	\$ 323,601,609	\$ 327,529,294	\$ 325,665,071
Contractual Services	103,272,670	116,814,689	101,422,501	109,330,810	100,223,605
Commodities	14,653,772	16,140,430	14,612,059	16,196,939	14,936,697
Capital Outlay	1,420,678	3,439,848	595,000	2,852,419	788,000
Contingent Appropriation	2,302,144	2,385	4,700,000	2,597,021	4,600,000
<b>Sub-total Operating</b>	<b>\$ 450,306,037</b>	<b>\$ 450,424,993</b>	<b>\$ 444,931,169</b>	<b>\$ 458,506,483</b>	<b>\$ 446,213,373</b>
Pass Through Payments	---	---	---	---	---
Debt Service	39,625,417	41,647,050	49,387,788	48,860,268	56,379,752
Capital Improvements					
Personal Services	\$ 1,749,571	\$ 1,955,370	\$ 1,214,683	\$ 1,106,365	\$ 1,210,594
Contractual Services	10,826,601	10,153,289	8,498,110	8,105,859	3,080,245
Commodities	1,211,202	484,031	287,007	446,336	91,724
Capital Outlay	1,461,358	125,202	---	50,053	---
Debt Service	9,405,900	6,684,914	6,668,128	6,668,128	6,451,700
<b>Sub-total Capital</b>	<b>\$ 24,654,632</b>	<b>\$ 19,402,806</b>	<b>\$ 16,667,928</b>	<b>\$ 16,376,741</b>	<b>\$ 10,834,263</b>
<b>Total General Fund Supported</b>	<b>\$ 514,586,086</b>	<b>\$ 511,474,849</b>	<b>\$ 510,986,885</b>	<b>\$ 523,743,492</b>	<b>\$ 513,427,388</b>
<b>Special Revenue Fund Programs</b>					
Personal Services	\$ 46,610,299	\$ 74,757,891	\$ 76,024,783	\$ 75,155,971	\$ 78,934,717
Contractual Services	122,255,820	71,470,772	49,889,062	106,055,382	52,765,765
Commodities	2,310,326	4,289,401	4,827,985	7,274,473	4,392,508
Capital Outlay	3,834,790	3,680,154	5,472,877	8,031,942	4,249,450
<b>Sub-total Operating</b>	<b>\$ 175,011,235</b>	<b>\$ 154,198,218</b>	<b>\$ 136,214,707</b>	<b>\$ 196,517,768</b>	<b>\$ 140,342,440</b>
Pass Through Payments	92,365,243	79,913,257	82,928,224	86,465,736	86,109,348
Debt Service	75,538,850	73,814,979	68,728,288	69,147,011	77,118,955
Capital Improvements					
Personal Services	\$ 5,903,748	\$ 7,018,641	\$ 1,400,000	\$ 7,828,020	\$ 4,758,924
Contractual Services	94,663,880	137,654,406	62,157,471	289,145,304	52,027,240
Commodities	139,182	675,088	---	306,417	---
Capital Outlay	6,086,530	11,900,280	---	4,399,444	500,000
Pass Through Payments	2,000,000	2,023,392	2,000,000	2,008,028	---
Debt Service	4,852,643	1,265,574	3,160,684	3,160,684	2,514,628
<b>Sub-total Capital</b>	<b>\$ 113,645,983</b>	<b>\$ 160,537,381</b>	<b>\$ 68,718,155</b>	<b>\$ 306,847,897</b>	<b>\$ 59,800,792</b>
<b>Total Special Revenue</b>	<b>\$ 456,561,311</b>	<b>\$ 468,463,835</b>	<b>\$ 356,589,374</b>	<b>\$ 658,978,412</b>	<b>\$ 363,371,535</b>
<b>Total General Municipal Funds</b>	<b>\$ 971,147,397</b>	<b>\$ 979,938,684</b>	<b>\$ 867,576,259</b>	<b>\$ 1,182,721,904</b>	<b>\$ 876,798,923</b>

(Schedule II continued on Next Page)

## Schedule II

### All Funds

#### Comparison of Expenditures by Appropriation Unit and Program

Expenditures by Appropriation	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Enterprise Programs</b>					
Personal Services	\$ 82,571,771	\$ 79,499,070	\$ 91,932,179	\$ 71,834,484	\$ 95,123,993
Contractual Services	104,825,464	105,206,527	127,196,025	149,707,568	136,883,265
Commodities	16,137,649	17,826,319	22,368,967	23,045,963	25,254,762
Capital Outlay	3,733,137	4,768,542	6,765,215	7,709,714	6,855,615
<b>Sub-total Operating</b>	<b>\$ 207,268,021</b>	<b>\$ 207,300,458</b>	<b>\$ 248,262,386</b>	<b>\$ 252,297,729</b>	<b>\$ 264,117,635</b>
Debt Service	78,267,400	119,887,736	90,695,189	90,695,189	93,232,001
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	66,591,414	29,727,700	34,986,400	87,039,092	74,568,260
Commodities	---	---	---	---	---
Capital Outlay	499,384	27,539	1,405,000	1,914,600	4,150,000
Debt Service	---	---	---	---	---
<b>Sub-total Capital</b>	<b>\$ 67,090,798</b>	<b>\$ 29,755,239</b>	<b>\$ 36,391,400</b>	<b>\$ 88,953,692</b>	<b>\$ 78,718,260</b>
<b>Total Enterprise Funds</b>	<b>\$ 352,626,219</b>	<b>\$ 356,943,433</b>	<b>\$ 375,348,975</b>	<b>\$ 431,946,610</b>	<b>\$ 436,067,896</b>
<b>Assessment Programs</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	27,938	29,534	40,000	59,382	40,000
Commodities	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 27,938</b>	<b>\$ 29,534</b>	<b>\$ 40,000</b>	<b>\$ 59,382</b>	<b>\$ 40,000</b>
Debt Service	781,700	834,195	802,340	802,340	46,925
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	938,666	899,356	1,500,000	1,546,421	1,500,000
Commodities	---	---	---	---	---
<b>Sub-total Capital</b>	<b>\$ 938,666</b>	<b>\$ 899,356</b>	<b>\$ 1,500,000</b>	<b>\$ 1,546,421</b>	<b>\$ 1,500,000</b>
<b>Total Assessment Funds</b>	<b>\$ 1,748,304</b>	<b>\$ 1,763,085</b>	<b>\$ 2,342,340</b>	<b>\$ 2,408,143</b>	<b>\$ 1,586,925</b>
<b>Total Expenditures by Program</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>

## Schedule III

### All Funds Comparison of Expenditures by Fund

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>General Fund Supported Funds</b>					
General	\$ 422,847,371	\$ 419,525,420	\$ 412,393,502	\$ 425,744,347	\$ 420,760,071
Park Maintenance	16,061,414	16,988,002	17,151,370	17,580,311	16,913,381
Boulevard Maintenance	1,279,786	1,481,819	1,744,257	1,914,221	1,257,539
Motor Fuel Tax	27,589,423	29,952,687	29,792,761	28,899,994	21,127,177
Infrastructure & Maintenance	1,238,296	160,806	---	131,949	---
Parking Garage	8,283,976	8,407,960	10,810,212	10,421,149	5,606,453
Performing Arts Garage	---	---	---	291,845	3,629,923
Community Centers	5,856,481	6,172,836	6,774,056	6,917,625	4,457,505
Domestic Violence Shelter	750,039	737,388	657,080	705,924	693,218
General Debt & Interest	21,273,400	21,363,017	24,995,519	24,467,999	32,530,421
Street Light Debt	9,405,900	6,684,914	6,668,128	6,668,128	6,451,700
<b>Total General Fund Supported \$</b>	<b>514,586,086</b>	<b>511,474,849</b>	<b>510,986,885</b>	<b>523,743,492</b>	<b>513,427,388</b>
<b>Special Revenue Funds</b>					
Museum	\$ 1,411,368	\$ 1,458,025	\$ 1,467,143	\$ 1,567,233	\$ 1,446,794
Golf Operations	5,536,481	5,389,117	5,935,601	5,916,523	5,829,215
Trafficway Maintenance	4,246,990	3,417,464	3,396,671	3,380,833	3,390,221
Public Mass Transportation	27,100,365	25,035,706	26,870,400	30,018,296	28,670,880
Development Services	---	10,482,295	8,469,004	8,485,663	8,691,200
Ambulance Services	---	26,833,704	29,497,099	30,690,560	29,101,462
KCATA Sales Tax	19,669,107	21,734,485	21,256,200	21,850,000	22,583,721
Fire Sales Tax	17,398,795	17,972,060	17,754,753	22,741,798	18,771,621
Public Safety Sales Tax	16,356,334	9,159,004	12,214,870	49,215,534	5,181,950
Health Levy	52,949,342	40,151,381	43,705,849	43,345,447	43,545,052
Police Drug Enforcement	2,173,649	1,994,510	2,226,829	2,221,470	2,361,347
Neighborhood Tourist Development	1,252,976	1,567,976	1,584,178	2,119,830	1,625,870
Convention & Tourism	22,330,127	22,357,655	21,825,182	22,718,934	23,097,936
Police Grants	7,367,742	7,293,074	9,130,770	9,201,121	8,902,545
Arterial Street Impact Fee	2,096,889	3,725,354	63,000	2,942,826	63,000
Youth Employment	86,823	128,231	103,888	193,888	150,000
Governmental Grants	5,538,629	5,430,506	5,089,776	7,730,008	4,705,979
Economic Development Initiative	637,182	249,690	---	2,577,591	---
Neighborhood Stabilization Grant	1,448,780	4,685,197	---	3,844,695	---
ARRA Stimulus	5,607,015	26,096,377	1,525,970	48,609,328	461,499
Brownfield Revolving Loan Grant	672	2,067	---	3,175,491	---
Local Law Enforcement Grant	231,312	504,889	---	934,148	---
Community Development	9,951,080	10,003,688	8,960,000	10,376,262	13,396,483
Ryan White HIV/AIDS Grant	4,565,550	4,665,954	4,882,422	5,527,803	4,315,894
Housing for Persons with AIDS	1,133,945	1,150,546	1,108,522	1,589,665	1,115,258
HUD Lead-Based Paint Grant	791,881	1,257,100	898,687	1,326,614	521,665
Inmate Security Fund	124,534	240,477	216,347	218,822	175,000
Home Investment Fund	5,271,439	1,596,248	2,800,000	8,231,197	5,136,546
Home Special Projects	---	---	---	1,540,332	---
Capital Improvements	90,809,954	133,157,892	57,982,109	235,506,008	57,477,126
General Obligation Recovery Zone B	---	448,286	---	527,520	527,545
Downtown Arena Project	17,860,339	20,204,185	15,109,998	15,459,128	15,076,767

(Schedule III continued on Next Page)

## Schedule III

### All Funds

#### Comparison of Expenditures by Fund

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Special Revenue Funds Continued</b>					
TIF Special Allocation	\$ 59,844,941	\$ ---	\$ ---	\$ ---	2,031,841
Super TIF Americana Hotel	795,880	---	---	---	---
Super TIF 12 & Wyandotte	3,334,650	3,518,417	3,583,492	3,583,492	3,581,193
Super TIF Midtown	3,186,446	3,479,267	5,380,294	5,380,294	5,187,333
Super TIF Uptown	286,255	358,775	388,157	388,157	395,945
Super TIF Valentine	75,900	70,918	322,431	322,431	317,116
Super TIF Hotel President	886,086	814,415	1,310,528	1,310,528	1,311,933
Super TIF Hotel Phillips	713,127	---	---	---	---
Super TIF Savoy Bar & Grill	65,511	---	---	---	---
Super TIF Union Hill	96,437	---	---	---	---
Super TIF Brush Creek	978,663	993,975	1,013,200	1,013,200	1,148,252
Super TIF East Village	693,922	13,306,762	2,456,525	2,456,525	2,616,162
Super TIF 909 Walnut	354,926	410,462	620,544	620,544	672,829
KC Downtown Redev Dist Debt	16,319,849	18,579,202	15,877,918	16,832,159	18,248,758
Super TIF HOK Sport Garage	673,511	688,750	698,483	698,483	710,862
Super TIF Pershing Road IRS	6,502,410	---	---	---	---
Super TIF H&R Block	3,059,519	---	---	---	---
Convention & Sports Complex	29,917,001	16,355,665	19,665,484	19,665,484	19,546,535
Super TIF Aladdin Hotel	133,777	---	---	---	---
Super TIF Briarcliff West	2,791,931	---	---	---	---
Special Housing Rehabilitation	1,488,169	899,714	1,075,000	2,800,497	1,075,000
Liberty Memorial Endowment Trust	413,100	594,370	122,050	122,050	205,200
<b>Total Special Revenue</b>	<b>\$ 456,561,311</b>	<b>\$ 468,463,835</b>	<b>\$ 356,589,374</b>	<b>\$ 658,978,412</b>	<b>\$ 363,371,535</b>
<b>Total General Municipal Funds</b>	<b>\$ 971,147,397</b>	<b>\$ 979,938,684</b>	<b>\$ 867,576,259</b>	<b>\$ 1,182,721,904</b>	<b>\$ 876,798,923</b>
<b>Enterprise Funds</b>					
Water	\$ 87,118,313	\$ 94,009,520	\$ 115,511,959	\$ 114,681,607	\$ 123,498,338
Sewer	76,065,296	76,498,805	100,884,292	102,368,029	124,930,200
Stormwater	10,265,856	10,160,594	12,064,225	19,807,225	14,070,216
Kansas City Airports	148,000,778	117,160,754	112,272,799	158,184,997	127,213,482
DEA Drug Forfeiture	---	51,615	50,000	64,858	49,100
Richards Gebaur KC Southrn Railwy	4,015,775	221,813	---	455,270	---
Passenger Facility Charge	15,299,395	16,698,295	22,168,500	22,168,500	36,293,000
Customer Facility Charge	9,995,738	7,369,427	10,740,800	12,559,724	10,013,560
Special Facilities Bond Fund	1,865,068	34,772,610	1,656,400	1,656,400	---
<b>Total Enterprise Funds</b>	<b>\$ 352,626,219</b>	<b>\$ 356,943,433</b>	<b>\$ 375,348,975</b>	<b>\$ 431,946,610</b>	<b>\$ 436,067,896</b>
<b>Assessment Funds</b>					
Revolving Public Improvement	\$ 948,914	\$ 906,679	\$ 1,510,000	\$ 1,566,313	\$ 1,510,000
Sewer Special Assessment	746,580	804,691	781,250	790,740	30,000
NID GO Bond Fund	52,810	51,715	51,090	51,090	46,925
<b>Total Assessment Funds</b>	<b>\$ 1,748,304</b>	<b>\$ 1,763,085</b>	<b>\$ 2,342,340</b>	<b>\$ 2,408,143</b>	<b>\$ 1,586,925</b>
<b>Total Expenditures - All Funds</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>

## Schedule IV

### All Funds Comparison of Expenditures by Department

Expenditures by Department	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
Aviation	\$ 179,176,754	\$ 176,274,514	\$ 146,888,499	\$ 195,089,749	\$ 173,569,142
Boards of Elections	1,692,465	3,824,122	1,742,269	2,142,269	2,681,866
Capital Projects Office	-	59,667,156	5,607,064	105,776,358	3,785,817
City Auditor	1,166,392	1,144,783	1,202,764	1,316,281	1,255,830
City Clerk	418,204	415,818	471,488	467,877	446,807
City Development	18,676,803	15,130,053	14,539,013	25,354,740	14,248,490
Contingent Appropriation	2,302,144	2,385	4,700,000	2,645,511	10,500,000
Convention & Entertainment Facilities	48,442,637	34,992,715	35,625,516	36,432,518	36,018,896
Convention & Tourism	23,373,399	23,864,470	24,429,926	25,052,328	24,854,537
Debt Service	21,905,906	24,291,308	25,995,258	25,995,258	34,560,026
Economic Incentives	102,279,894	50,045,204	29,757,647	30,711,888	36,988,879
Finance	11,704,327	16,800,144	11,427,821	11,806,331	11,700,475
Fire	112,090,006	128,486,982	131,886,203	140,523,236	129,968,873
General Services	20,542,529	30,372,899	26,535,464	29,021,984	25,134,067
Health	21,563,758	22,135,100	22,347,540	26,212,463	21,007,154
Health & Medical Care	31,720,668	29,572,769	31,596,054	31,613,040	31,599,054
Housing	18,444,506	20,149,518	11,151,381	30,744,373	16,455,067
Human Relations	1,726,225	1,348,113	1,777,742	1,964,293	1,316,042
Human Resources	3,598,969	3,374,901	3,698,326	3,777,475	3,648,231
Information Technology	15,342,320	14,643,160	13,611,101	14,552,997	15,745,578
KC Area Transportation Authority	42,182,667	42,406,126	43,305,424	46,562,544	46,250,477
Law	2,635,216	3,384,737	3,100,737	3,247,677	3,113,431
Municipal Court	18,920,324	16,849,539	15,452,046	18,039,127	14,835,677
Kansas City Museum	1,390,197	1,437,104	1,443,582	1,543,672	1,424,393
Neighborhood & Comm. Serv.	21,708,852	23,860,892	22,205,577	24,001,183	23,519,380
Office of City Manager	10,022,353	11,629,000	11,335,751	32,771,094	11,039,467
Offices of Mayor & City Council	3,518,337	3,868,807	3,894,693	4,001,161	4,742,713
Parks & Recreation	54,047,056	58,633,512	49,976,463	88,801,730	47,726,969
Police	204,259,228	196,073,636	204,367,683	210,449,177	198,677,274
Public Works	149,701,106	136,953,829	109,166,065	165,305,584	101,602,986
Water Services	180,968,678	187,011,906	236,028,477	281,152,739	266,036,146
<b>Total Expenditures</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>

**Schedule V**  
**All Funds**  
**Comparison of Expenditures by Program and Department**

	<b>Actual 2009-10</b>	<b>Actual 2010-11</b>	<b>Budget 2011-12</b>	<b>Estimated 2011-12</b>	<b>Budget 2012-13</b>
<b>General Municipal Programs</b>					
<b>Operating Expenses</b>					
Boards of Elections	\$ 1,692,465	\$ 3,824,122	\$ 1,742,269	\$ 2,142,269	2,681,866
Capital Improvement Mngmet Office	---	---	450,268	229,435	246,054
City Auditor	1,166,392	1,144,783	1,202,764	1,316,281	1,255,830
City Clerk	418,204	415,818	471,488	467,877	446,807
City Planning & Development	13,733,060	13,235,344	12,415,394	18,674,641	13,245,270
Contingent Appropriation	2,302,144	2,385	4,700,000	2,645,511	10,500,000
Convention & Entertainment Facilities	15,121,499	16,179,060	16,235,639	16,480,366	16,754,914
Convention & Tourism	3,032,548	3,095,173	3,574,178	4,109,830	3,615,870
Debt Service	389,081	472,901	---	---	---
Economic Incentives	76,828,417	13,639,281	404,774	952,812	780,590
Finance	11,675,437	16,770,046	11,387,821	11,743,234	11,660,475
Fire	98,010,267	124,490,412	127,715,859	134,763,172	126,825,186
General Services	10,631,654	13,561,442	12,100,698	13,327,326	12,430,006
Health	22,262,620	22,908,958	23,311,688	26,212,463	21,007,154
Health & Medical Care	76,568	76,567	76,566	---	76,566
Housing & Community Development	16,784,831	18,681,567	8,739,733	27,982,725	10,532,410
Human Relations	1,821,568	1,375,909	1,777,742	1,964,293	1,316,042
Human Resources	3,598,969	3,374,901	3,698,326	3,777,475	3,648,231
Information Technology	13,017,540	13,058,111	11,299,173	12,241,069	12,966,423
KC Area Transportation Authority	201,000	201,000	201,000	201,000	201,000
Kansas City Museum	7,761	8,290	8,290	8,290	9,180
Law	2,635,216	3,384,737	3,100,737	3,247,677	3,113,431
Municipal Court	8,947,671	10,231,738	10,236,505	17,347,780	14,335,677
Neighborhood & Comm. Serv.	28,378,184	28,978,888	25,183,986	22,479,511	21,986,693
Office of City Manager	9,209,716	10,828,227	10,631,500	31,328,728	9,963,507
Offices of Mayor & City Council	3,176,446	3,506,418	3,420,985	4,001,161	4,742,713
Parks and Recreation	31,941,994	32,799,664	34,184,371	35,461,645	31,043,081
Police	190,095,187	191,363,123	196,489,763	201,682,879	198,177,274
Public Works	58,160,833	57,462,632	56,384,359	60,234,801	52,993,563
Water Services	---	---	---	---	---
<b>Total Operating Expenses</b>	<b>\$ 625,317,272</b>	<b>\$ 605,071,497</b>	<b>\$ 581,145,876</b>	<b>\$ 655,024,251</b>	<b>\$ 586,555,813</b>
<b>Pass Through Payments</b>					
Fire	\$ 11,000,000	\$ ---	\$ ---	\$ ---	---
Convention and Tourism	6,528,870	6,953,961	7,035,750	7,122,500	7,291,900
Health & Medical Care	31,472,270	29,325,356	31,352,758	31,446,310	31,352,758
Kansas City Museum	1,382,436	1,428,814	1,435,292	1,535,382	1,415,213
KC Area Transportation Authority	41,981,667	42,205,126	43,104,424	46,361,544	46,049,477
<b>Total Pass Through Payments</b>	<b>\$ 92,365,243</b>	<b>\$ 79,913,257</b>	<b>\$ 82,928,224</b>	<b>\$ 86,465,736</b>	<b>\$ 86,109,348</b>
<b>Debt Service</b>					
City Clerk	\$ ---	\$ ---	\$ ---	\$ ---	---
City Planning & Development	424,469	421,967	423,619	423,619	423,220
Convention & Entertainment Facilities	31,607,170	17,916,555	19,239,652	18,749,652	18,861,795
Convention and Tourism	13,811,981	14,596,368	15,763,998	13,819,998	13,946,767
Debt Service	20,735,125	32,822,320	25,192,918	25,192,918	34,513,101
Economic Incentives	25,451,477	26,567,815	29,352,873	29,759,076	36,208,289
Fire	2,870,954	2,872,503	3,670,344	3,670,344	3,143,687
General Services	4,012,628	4,424,001	7,245,618	7,245,618	6,629,061
Health and Medical Care	171,830	170,846	166,730	166,730	169,730
Housing & Community Development	1,491,248	1,452,346	1,411,648	1,411,648	5,922,657
Information Technology	2,313,480	1,585,049	2,311,928	2,311,928	2,779,155
Municipal Court	195,057	---	500,000	691,347	500,000

(Schedule V continued on Next Page)

**Schedule V**  
**All Funds**  
**Comparison of Expenditures by Program and Department**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>General Municipal Programs Continued</b>					
Neighborhood & Comm. Serv.	\$ 1,405,650	\$ 1,499,550	\$ 1,737,132	\$ 1,520,785	\$ 1,532,687
Office of City Manager	777,457	777,052	777,959	777,959	775,960
Parks and Recreation	3,764,802	3,764,211	3,766,789	3,766,789	1,566,453
Police	763,940	763,940	511,294	511,294	---
Public Works	5,366,999	5,379,220	6,043,574	7,987,574	6,526,145
<b>Total Debt Service</b>	<b>\$ 115,164,267</b>	<b>\$ 115,013,743</b>	<b>\$ 118,116,076</b>	<b>\$ 118,007,279</b>	<b>\$ 133,498,707</b>
<b>Capital Improvements</b>					
Capital Improvement Mgt Office	\$ ---	\$ 59,667,156	\$ 5,156,796	\$ 105,546,923	\$ 3,539,763
City Planning & Development	4,519,274	1,472,742	1,700,000	6,256,480	580,000
Convention & Entertainment Facilities	1,713,968	897,100	150,225	1,202,500	402,187
Fire	208,785	1,124,067	500,000	2,089,720	---
General Services	5,199,385	11,613,598	6,225,000	8,449,040	6,075,000
Housing & Community Development	168,427	15,605	1,000,000	1,350,000	---
Information Technology	11,300	---	---	---	---
Neighborhood & Comm. Serv.	1,702,614	255	---	887	---
Office of City Manager	281,728	358,314	400,000	664,407	300,000
Parks and Recreation	18,340,260	22,069,637	12,025,303	49,573,296	15,117,435
Police	13,400,101	3,946,573	7,366,626	8,255,004	500,000
Public Works	85,234,608	72,431,589	43,294,132	95,536,788	40,583,278
Water Services	7,520,165	6,343,551	7,568,001	44,299,593	3,537,392
<b>Total Capital Improvements</b>	<b>\$ 138,300,615</b>	<b>\$ 179,940,187</b>	<b>\$ 85,386,083</b>	<b>\$ 323,224,638</b>	<b>\$ 70,635,055</b>
<b>Total - General Municipal</b>	<b>\$ 971,147,397</b>	<b>\$ 979,938,684</b>	<b>\$ 867,576,259</b>	<b>\$ 1,182,721,904</b>	<b>\$ 876,798,923</b>
<b>Enterprise Programs</b>					
<b>Operating Expenses</b>					
Aviation	\$ 78,679,660	\$ 80,095,542	\$ 89,343,399	\$ 98,110,789	\$ 87,231,182
Finance	952	564	---	3,715	---
Water Services	128,587,409	127,204,352	158,918,987	154,183,225	176,886,453
<b>Total Expenses</b>	<b>\$ 207,268,021</b>	<b>\$ 207,300,458</b>	<b>\$ 248,262,386</b>	<b>\$ 252,297,729</b>	<b>\$ 264,117,635</b>
<b>Debt Service</b>					
Aviation	\$ 38,039,378	\$ 69,565,256	\$ 34,758,700	\$ 34,758,700	\$ 34,486,700
Water Services	40,228,022	50,322,480	55,936,489	55,936,489	58,745,301
<b>Total Debt Service</b>	<b>\$ 78,267,400</b>	<b>\$ 119,887,736</b>	<b>\$ 90,695,189</b>	<b>\$ 90,695,189</b>	<b>\$ 93,232,001</b>
<b>Capital Improvements</b>					
Aviation	\$ 62,457,716	\$ 26,613,716	\$ 22,786,400	\$ 62,220,260	\$ 51,851,260
Water Services	4,633,082	3,141,523	13,605,000	26,733,432	26,867,000
<b>Total Capital Improvements</b>	<b>\$ 67,090,798</b>	<b>\$ 29,755,239</b>	<b>\$ 36,391,400</b>	<b>\$ 88,953,692</b>	<b>\$ 78,718,260</b>
<b>Total - Enterprise Programs</b>	<b>\$ 352,626,219</b>	<b>\$ 356,943,433</b>	<b>\$ 375,348,975</b>	<b>\$ 431,946,610</b>	<b>\$ 436,067,896</b>
<b>Assessment Programs</b>					
<b>Operating Expenses</b>					
Finance	\$ 27,938	\$ 29,534	\$ 40,000	\$ 59,382	\$ 40,000
<b>Total Expenses</b>	<b>\$ 27,938</b>	<b>\$ 29,534</b>	<b>\$ 40,000</b>	<b>\$ 59,382</b>	<b>\$ 40,000</b>
<b>Debt Service</b>					
Debt Service	\$ 781,700	\$ 834,195	\$ 802,340	\$ 802,340	\$ 46,925
<b>Total Debt Service</b>	<b>\$ 781,700</b>	<b>\$ 834,195</b>	<b>\$ 802,340</b>	<b>\$ 802,340</b>	<b>\$ 46,925</b>
<b>Capital Improvements</b>					
Public Works	\$ 938,666	\$ 899,356	\$ 1,500,000	\$ 1,546,421	\$ 1,500,000
<b>Total Capital Improvements</b>	<b>\$ 938,666</b>	<b>\$ 899,356</b>	<b>\$ 1,500,000</b>	<b>\$ 1,546,421</b>	<b>\$ 1,500,000</b>
<b>Total - Assessment Programs</b>	<b>\$ 1,748,304</b>	<b>\$ 1,763,085</b>	<b>\$ 2,342,340</b>	<b>\$ 2,408,143</b>	<b>\$ 1,586,925</b>
<b>Total Expenditures - All Programs</b>	<b>\$ 1,325,521,920</b>	<b>\$ 1,338,645,202</b>	<b>\$ 1,245,267,574</b>	<b>\$ 1,617,076,657</b>	<b>\$ 1,314,453,744</b>

**Schedule VI**  
**All Funds**  
**Comparison of Revenues by Major Sources and Program**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Revenues by Major Source</b>					
Property Taxes	\$ 175,905,885	\$ 125,968,902	\$ 128,111,672	\$ 125,366,433	\$ 127,533,544
Sales Taxes	146,994,934	136,444,902	137,089,900	144,108,922	145,917,455
Local Use Tax	25,196,262	23,991,064	25,463,289	25,482,289	26,382,300
Earnings Tax	198,492,315	176,666,287	187,566,469	186,373,453	179,336,900
Gaming Revenues	17,464,511	17,550,066	17,550,000	17,350,000	16,100,000
Licenses and Permits	44,485,711	43,155,048	45,609,822	45,224,958	46,176,774
Convention & Tourism Taxes	33,882,837	33,936,908	34,228,952	35,177,376	35,712,000
Utility Taxes	99,684,555	103,646,261	102,224,667	98,397,695	95,935,100
Court Fines	18,249,992	17,022,520	20,601,000	20,601,000	21,291,000
Interest and Rental Income	31,752,725	29,065,063	25,846,815	26,584,143	22,389,678
Service Charges	47,081,223	61,728,804	66,703,413	66,103,413	66,411,718
Revenue from Public Enterprises	293,514,001	339,707,333	353,272,967	353,272,967	382,394,495
State/County Distributions	16,867,960	17,020,929	17,350,000	17,050,000	16,750,000
Grants	104,704,785	125,499,518	65,536,630	164,561,332	83,962,863
Special Assessments	1,573,274	1,734,257	1,425,615	1,425,615	1,558,115
All Other	19,914,817	32,020,774	16,798,471	16,516,943	15,707,903
<b>Total Revenues - All Sources</b>	<b>\$ 1,275,765,787</b>	<b>\$ 1,285,158,636</b>	<b>\$ 1,245,379,682</b>	<b>\$ 1,343,596,539</b>	<b>\$ 1,283,559,845</b>

**Revenues by Program by Major Source**

**General Fund Supported Programs**

Property Taxes	\$ 71,137,015	\$ 71,222,791	\$ 71,974,095	\$ 70,738,229	\$ 71,348,304
Sales Taxes	---	300,000	---	---	---
Local Use Tax	19,766,180	18,938,542	21,933,489	21,952,489	23,569,100
Earnings Tax	198,492,315	175,464,845	186,622,769	185,421,169	178,328,200
Gaming Revenues	17,464,511	17,550,066	17,550,000	17,350,000	16,100,000
Licenses and Permits	31,135,055	30,289,595	32,259,376	31,724,512	32,453,955
Convention & Tourism Tax	171,995	168,914	200,000	180,000	180,000
Utility Taxes	99,684,555	103,214,389	101,897,365	98,070,393	95,583,500
Court Fines	18,026,796	16,811,064	20,601,000	20,601,000	21,291,000
Interest and Rental Income	10,131,064	8,582,397	8,713,572	9,213,572	9,758,073
Service Charges	36,497,125	27,652,410	27,250,702	26,650,702	28,807,956
State/County Distributions	16,867,960	17,020,929	17,350,000	17,050,000	16,750,000
Grants	10,556,808	8,965,546	8,040,763	8,472,333	9,498,732
Special Assessments	17,781	29,614	80,000	80,000	80,000
All Other	3,326,901	6,555,904	1,711,560	1,711,560	1,281,060
<b>Sub-total General Supported</b>	<b>\$ 533,276,061</b>	<b>\$ 502,767,006</b>	<b>\$ 516,184,691</b>	<b>\$ 509,215,959</b>	<b>\$ 505,029,880</b>

**Special Revenue**

Property Taxes	\$ 104,768,870	\$ 54,746,111	\$ 56,137,577	\$ 54,628,204	\$ 56,185,240
Sales Taxes	146,554,034	135,865,602	137,089,900	144,108,922	145,917,455
Local Use Tax	5,430,082	5,052,522	3,529,800	3,529,800	2,813,200
Earnings Tax	---	1,201,442	943,700	952,284	1,008,700
Licenses and Permits	13,350,656	12,865,453	13,350,446	13,500,446	13,722,819
Convention & Tourism Tax	33,710,842	33,767,994	34,028,952	34,997,376	35,532,000
Utility Taxes	---	431,872	327,302	327,302	351,600
Court Fines	223,196	211,456	---	---	---
Interest and Rental Income	12,037,528	12,452,191	8,959,489	9,196,817	7,459,885
Service Charges	10,584,098	34,076,394	39,452,711	39,452,711	37,603,762
Grants	62,006,748	100,557,078	42,495,867	141,088,999	48,489,131
Special Assessments	127,882	175,916	78,400	78,400	205,900
All Other	9,507,309	19,622,177	10,685,539	10,404,011	9,726,289
<b>Sub-total Special Revenue</b>	<b>\$ 398,301,245</b>	<b>\$ 411,026,208</b>	<b>\$ 347,079,683</b>	<b>\$ 452,265,272</b>	<b>\$ 359,015,981</b>
<b>Sub-total General Municipal</b>	<b>\$ 931,577,306</b>	<b>\$ 913,793,214</b>	<b>\$ 863,264,374</b>	<b>\$ 961,481,231</b>	<b>\$ 864,045,861</b>

(Schedule VI continued on Next Page)

**Schedule VI**  
**All Funds**  
**Comparison of Revenues by Major Sources and Program**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Enterprise Programs</b>					
Public Enterprises Revenue	\$ 293,514,001	\$ 339,707,333	\$ 353,272,967	\$ 353,272,967	\$ 382,394,495
Sales Taxes	440,900	279,300	---	---	---
Interest and Rental Income	9,392,207	7,844,242	8,016,688	8,016,688	5,041,991
Grants	32,141,229	15,976,894	15,000,000	15,000,000	25,975,000
Special Assessments	4,518	25,345	---	---	5,000
All Other	7,080,607	5,842,693	4,401,372	4,401,372	4,700,554
<b>Sub-total Enterprise</b>	<b>\$ 342,573,462</b>	<b>\$ 369,675,807</b>	<b>\$ 380,691,027</b>	<b>\$ 380,691,027</b>	<b>\$ 418,117,040</b>
<b>Assessment Programs</b>					
Interest and Rental Income	\$ 191,926	\$ 186,233	\$ 157,066	\$ 157,066	\$ 129,729
Special Assessments	1,423,093	1,503,382	1,267,215	1,267,215	1,267,215
<b>Sub-total Assessment</b>	<b>\$ 1,615,019</b>	<b>\$ 1,689,615</b>	<b>\$ 1,424,281</b>	<b>\$ 1,424,281</b>	<b>\$ 1,396,944</b>
<b>Total Revenues - All Programs</b>	<b>\$ 1,275,765,787</b>	<b>\$ 1,285,158,636</b>	<b>\$ 1,245,379,682</b>	<b>\$ 1,343,596,539</b>	<b>\$ 1,283,559,845</b>

**Schedule VII**  
**All Funds**  
**Comparison of Revenues by Fund**

	<b>Actual 2009-10</b>	<b>Actual 2010-11</b>	<b>Budget 2011-12</b>	<b>Estimated 2011-12</b>	<b>Budget 2012-13</b>
<b>General Fund Supported Funds</b>					
General	\$ 480,674,393	\$ 452,902,164	\$ 466,706,696	\$ 460,545,850	\$ 454,653,218
Park Maintenance	9,177,837	9,222,630	9,015,064	9,063,512	8,168,532
Boulevard Maintenance	575,353	558,293	563,222	545,305	547,706
Motor Fuel Tax	21,794,629	19,418,079	19,855,450	19,555,450	19,510,450
Infrastructure and Maintenance	34	14,277	---	---	---
Local Use Tax	12,544	(12,544)	---	---	---
Parking Garage	5,484,654	5,180,750	5,165,845	5,040,845	5,386,240
Hazardous Materials	---	15	---	---	---
Community Centers	3,344,214	3,450,762	3,159,587	3,159,587	4,457,505
Domestic Violence Shelter Operations	413,693	722,958	657,080	657,080	577,080
General Debt & Interest	11,789,036	11,309,622	11,061,747	10,648,330	10,583,462
Streetlight Debt	9,674	---	---	---	---
Performing Arts Center Garage	---	---	---	---	1,145,687
<b>Total General Fund Supported</b>	<b>\$ 533,276,061</b>	<b>\$ 502,767,006</b>	<b>\$ 516,184,691</b>	<b>\$ 509,215,959</b>	<b>\$ 505,029,880</b>
<b>Special Revenue Funds</b>					
Museum	\$ 1,469,730	\$ 1,433,990	\$ 1,461,148	\$ 1,427,539	\$ 1,440,785
Golf and Tennis	5,622,691	5,299,137	5,954,867	5,954,867	5,943,200
Trafficway Maintenance	3,286,160	3,292,482	3,321,007	3,305,169	3,320,561
Public Mass Transportation	29,194,715	26,849,098	27,290,400	28,736,000	29,023,360
Development Services	---	8,040,344	8,469,004	8,469,004	8,691,200
Ambulance Services	---	15,002,110	20,097,099	20,097,099	18,861,623
KCATA Sales Tax	23,515,057	21,062,096	21,256,200	22,360,120	22,583,721
Fire Sales Tax	18,402,060	16,744,430	16,886,900	18,540,200	17,844,152
Public Safety Sales Tax	18,522,255	16,625,229	15,000,000	15,708,300	15,044,152
Health Levy	53,147,027	52,898,304	54,671,149	53,211,223	53,577,193
Police Drug Enforcement	2,350,285	1,933,001	2,226,829	2,226,829	2,361,347
Convention & Tourism	41,745,226	40,775,452	39,609,955	40,578,379	41,581,412
Police Grants	7,456,579	7,647,981	9,130,770	9,130,770	8,902,545
Arterial Street Impact Fee	696,466	331,405	204,601	204,601	74,567
Youth Employment	---	---	---	---	---
Governmental Grants	5,652,839	5,702,575	5,089,776	4,881,266	4,705,979
Economic Development Initiative	509,292	786,109	---	---	---
Neighborhood Stabilization Grant	549,768	4,326,432	---	1,823,888	---
ARRA Stimulus	2,683,851	20,120,201	1,525,970	52,936,046	461,499
Brownfields Revolving Fund	---	3,765	---	1,160,000	---
Local Law Enforcement Grant	17,600	102,835	---	---	---
Community Development	11,283,118	7,407,957	8,960,000	9,040,000	13,396,483
Ryan White HIV/AIDS Grant	4,569,826	4,953,030	4,882,422	4,882,422	4,315,894
Housing Oppor for Persons with AIDS	1,239,231	1,141,546	1,108,522	1,328,522	1,115,258
HUD Lead-Based Paint Grant	742,070	1,184,713	898,687	898,687	521,665
Inmate Security	163,414	157,206	225,000	225,000	175,000
Home Investment Fund	5,904,296	1,394,575	2,800,000	6,640,332	5,136,546
Capital Improvements	84,499,488	99,597,960	62,099,015	103,141,287	61,918,485
Liberty Memorial Project	---	98	---	---	---
General Obligation Recovery Zone Bnds	---	201,729	---	237,328	---
Downtown Arena Project	12,772,455	13,898,413	14,005,200	14,155,200	14,400,000

(Schedule VII continued on Next Page)

**Schedule VII**  
**All Funds**  
**Comparison of Revenues by Fund**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Special Revenue Funds Continued</b>					
Special Allocation	\$ 49,656,100	\$ ---	\$ ---	\$ ---	\$ 1,882,100
Americana	---	(149,993)	---	---	---
12th and Wyandotte	4,159,488	2,503,918	2,431,400	2,431,400	2,587,200
Midtown	1,028,226	5,428,771	6,280,736	6,280,736	5,807,902
Uptown	---	20,388	304,700	304,700	327,400
Valentine	352,555	3	1,800	1,800	---
Hotel President	391,608	1,237,735	1,054,700	1,054,700	1,331,100
Savoy Bar & Grill	---	(8,525)	---	---	---
Brush Creek	152,433	719,182	588,000	588,000	588,800
East Village	107	12,924,793	970,000	970,000	1,668,200
909 Walnut	382,797	447,137	653,991	653,991	297,431
KC Downtown Redevelopment District	1,176,790	5,597,141	3,636,402	3,636,402	5,463,600
HOK Sport Garage	109,789	548,709	425,800	434,384	332,780
Pershing Road	(31,843)	(602)	---	---	---
Convention & Sports Complex	2,058,034	2,108,016	2,000,000	2,000,000	2,052,641
Briarcliff	---	(661,855)	---	---	---
Sp Housing Rehabilitation Loan	2,226,741	827,558	1,075,000	2,126,448	1,075,000
Liberty Memorial Endowment Trust	642,921	569,629	482,633	482,633	205,200
<b>Sub-total Special Revenue Funds</b>	<b>\$ 398,301,245</b>	<b>\$ 411,026,208</b>	<b>\$ 347,079,683</b>	<b>\$ 452,265,272</b>	<b>\$ 359,015,981</b>
<b>Enterprise Funds</b>					
Water	\$ 91,917,585	\$ 113,912,307	\$ 118,874,999	\$ 118,874,999	\$ 125,104,537
Sewer	80,622,998	96,898,727	102,942,529	102,942,529	122,479,285
Stormwater	11,336,162	12,504,322	11,286,000	11,286,000	11,731,269
Stormwater Grant	(406)	(2)	---	---	---
Kansas City Airports	124,855,124	113,482,386	112,272,799	112,272,799	127,192,357
DEA Drug Forfeiture	18,440	34,736	50,000	50,000	49,100
Richards Gebaur KC Southern Rail.	147,192	41,633	292,000	292,000	21,128
Passenger Facility Fund	21,422,670	21,262,697	22,168,500	22,168,500	21,525,803
Customer Facility Fund	9,525,804	9,663,822	11,147,800	11,147,800	10,013,561
Special Facilities Bond Fund	2,727,893	1,875,179	1,656,400	1,656,400	---
<b>Sub-total Enterprise Funds</b>	<b>\$ 342,573,462</b>	<b>\$ 369,675,807</b>	<b>\$ 380,691,027</b>	<b>\$ 380,691,027</b>	<b>\$ 418,117,040</b>
<b>Assessment Funds</b>					
Revolving Public Improvement	\$ 1,006,389	\$ 997,297	\$ 847,065	\$ 847,065	\$ 848,068
Sewer Special Assessment	554,255	644,450	525,001	525,001	495,998
Neighborhood Imprv District GO Bond	54,375	47,868	52,215	52,215	52,878
<b>Sub-total Assessment Funds</b>	<b>\$ 1,615,019</b>	<b>\$ 1,689,615</b>	<b>\$ 1,424,281</b>	<b>\$ 1,424,281</b>	<b>\$ 1,396,944</b>
<b>Total Revenues - All Funds</b>	<b>\$ 1,275,765,787</b>	<b>\$ 1,285,158,636</b>	<b>\$ 1,245,379,682</b>	<b>\$ 1,343,596,539</b>	<b>\$ 1,283,559,845</b>

**Schedule VIII**  
**General Fund**  
**Comparison of Revenues by Source**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Property Taxes</b>					
Real Estate - Current	\$ 32,349,269	\$ 32,770,961	\$ 36,169,777	\$ 33,960,240	\$ 34,337,577
Personal Property	8,801,950	9,138,001	9,484,478	9,069,534	9,170,306
Delinquent Taxes & Penalties	5,577,801	3,680,283	2,909,636	3,112,487	3,112,487
Financial Institution Taxes	109,708	551,012	86,081	389,481	389,481
Bus Replacement	5,013,206	5,203,052	5,388,667	5,392,701	5,392,701
Credit Enhancement Fee	---	---	---	---	---
Payments in Lieu of Taxes	1,317,995	2,033,742	---	1,312,657	1,312,657
<b>Sub-Total Property Taxes</b>	<b>\$ 53,169,929</b>	<b>\$ 53,377,051</b>	<b>\$ 54,038,639</b>	<b>\$ 53,237,100</b>	<b>\$ 53,715,209</b>
<b>Sales Tax</b>	<b>\$ ---</b>	<b>\$ 300,000</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Local Use Tax</b>					
Local Use Tax	\$ 19,766,180	\$ 18,874,508	\$ 22,733,000	\$ 22,733,000	\$ 23,830,000
Tax Increment Redirection	---	64,034	(799,511)	(780,511)	(260,900)
<b>Sub-Total Local Use Tax</b>	<b>\$ 19,766,180</b>	<b>\$ 18,938,542</b>	<b>\$ 21,933,489</b>	<b>\$ 21,952,489</b>	<b>\$ 23,569,100</b>
<b>Earnings Tax</b>					
Withholding & Wage Earner	\$ 160,401,871	\$ 165,595,183	\$ 167,850,000	\$ 166,150,000	\$ 167,000,000
Business Profits	38,090,444	30,135,205	35,100,000	35,550,000	37,150,000
Tax Increment Redirection	---	(20,265,543)	(16,327,231)	(16,278,831)	(25,821,800)
<b>Sub-Total Earnings Taxes</b>	<b>\$ 198,492,315</b>	<b>\$ 175,464,845</b>	<b>\$ 186,622,769</b>	<b>\$ 185,421,169</b>	<b>\$ 178,328,200</b>
<b>Gaming Revenues</b>					
Admissions	\$ 10,663,231	\$ 10,716,275	\$ 10,750,000	\$ 10,600,000	\$ 9,700,000
Gross Receipts Tax	6,801,280	6,833,791	6,800,000	6,750,000	6,400,000
<b>Sub-Total Gaming Revenues</b>	<b>\$ 17,464,511</b>	<b>\$ 17,550,066</b>	<b>\$ 17,550,000</b>	<b>\$ 17,350,000</b>	<b>\$ 16,100,000</b>
<b>Licenses and Permits</b>					
Business Licenses	\$ 19,986,679	\$ 19,504,892	\$ 21,000,000	\$ 20,800,000	\$ 21,200,000
Cigarette Stamp Tax	2,689,573	2,711,956	3,000,000	2,800,000	2,850,000
Alcoholic Beverage Licenses	852,246	864,184	796,000	796,000	911,000
Commercial Vehicle Regulation	178,434	198,699	180,000	180,000	180,000
Contractor Licenses	105,411	---	---	---	---
Pet Licenses	285,979	296,395	325,000	325,000	525,000
Entertainment Regulation	23,466	19,718	4,500	4,500	12,500
Tire Registration Fee	---	24,290	100,000	100,000	100,000
Other Licenses	104,731	117,473	236,300	236,300	276,300
<b>Sub-Total Licenses and Permits</b>	<b>\$ 24,226,519</b>	<b>\$ 23,737,607</b>	<b>\$ 25,641,800</b>	<b>\$ 25,241,800</b>	<b>\$ 26,054,800</b>
<b>Convention &amp; Tourism Taxes</b>					
Penalties & Interest-Restaurant	\$ 141,545	\$ 145,053	\$ 150,000	\$ 90,000	\$ 90,000
Penalties & Interest-Hotel/Motel	30,450	23,861	50,000	90,000	90,000
<b>Sub-Total Convention &amp; Tourism</b>	<b>\$ 171,995</b>	<b>\$ 168,914</b>	<b>\$ 200,000</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>
<b>Utility Taxes</b>					
Power & Light Companies	\$ 47,056,693	\$ 51,926,980	\$ 56,100,000	\$ 57,000,000	\$ 54,800,000
Natural Gas Companies	15,654,471	15,903,257	18,100,000	14,000,000	15,000,000
Telecommunication Companies	30,755,253	34,264,828	24,450,000	22,500,000	23,300,000
Cable Television Companies	5,834,922	3,880,204	5,100,000	6,300,000	5,200,000
Steam Companies	383,216	370,417	380,000	380,000	380,000
Tax Increment Redirection	---	(3,131,297)	(2,232,635)	(2,109,607)	(3,096,500)
<b>Sub-Total Utility Taxes</b>	<b>\$ 99,684,555</b>	<b>\$ 103,214,389</b>	<b>\$ 101,897,365</b>	<b>\$ 98,070,393</b>	<b>\$ 95,583,500</b>

(Schedule VIII continued on Next Page)

**Schedule VIII**  
**General Fund**  
**Comparison of Revenues by Source**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Court Fines</b>					
Traffic Violations Bureau	\$ 8,399,767	\$ 8,414,727	\$ 10,500,000	\$ 10,500,000	\$ 10,610,000
Traffic Camera Fines	4,683,326	3,906,465	4,000,000	4,000,000	4,770,000
Municipal Court	4,508,515	4,039,783	5,476,000	5,476,000	5,366,000
Animal Control, Housing & DEM	114,407	123,658	180,000	180,000	180,000
Circuit Court	11,253	25,261	20,000	20,000	20,000
<b>Sub-Total Court Fines</b>	<b>\$ 17,717,268</b>	<b>\$ 16,509,894</b>	<b>\$ 20,176,000</b>	<b>\$ 20,176,000</b>	<b>\$ 20,946,000</b>
<b>Interest and Rental Income</b>					
Interest on Investments	\$ 3,698,530	\$ 2,553,061	\$ 3,092,439	\$ 3,592,439	\$ 3,192,363
Arena Rentals	---	---	---	---	---
Rent of Buildings & Lots	713,311	975,757	1,019,800	1,019,800	694,800
Wharf & River Front Rentals	1,350	1,650	1,500	1,500	1,500
<b>Sub-Total Interest and Rental Income</b>	<b>\$ 4,413,191</b>	<b>\$ 3,530,468</b>	<b>\$ 4,113,739</b>	<b>\$ 4,613,739</b>	<b>\$ 3,888,663</b>
<b>Service Charges</b>					
Enterprise Charges	\$ 17,003,759	\$ 17,497,437	\$ 12,884,517	\$ 12,884,517	\$ 12,884,517
Construction, Building Inspec & Dev Fees	7,836,968	51,978	---	443,524	100,000
Tow-in & Sale of Vehicles	3,726,258	3,838,266	4,200,000	4,200,000	4,200,000
Regulatory & Fire Prevention	2,181,447	1,481,125	1,360,200	1,360,200	1,323,900
Miscellaneous Government	706,317	463,807	689,550	489,550	701,550
Environmental Fees	829,429	1,444,940	2,031,000	1,631,000	2,873,000
Dangerous Building Demolition	1,399,881	219,341	356,000	356,000	356,000
Animal Control & Adoption Fees	78,342	115,557	75,000	75,000	75,000
Special Assessment Fees	183,708	112,194	15,000	15,000	15,000
Recreation Fees	33,698	19,405	100,250	100,250	106,750
Health Services Fees	6,726	500	---	---	---
Other	123,829	55,739	3,330,135	2,886,611	3,133,317
<b>Sub-Total Service Charges</b>	<b>\$ 34,110,362</b>	<b>\$ 25,300,289</b>	<b>\$ 25,041,652</b>	<b>\$ 24,441,652</b>	<b>\$ 25,769,034</b>
<b>Grants</b>					
FEMA/SEMA Grants	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Federal Grants	5,997,060	6,662,760	2,343,360	2,713,625	4,542,212
State Grants	163,298	161,793	150,000	150,000	150,000
Fire Protection-Other Jurisdictions	254,475	256,975	256,975	256,975	256,975
Other Grants	2,283,116	1,221,736	4,950,348	4,950,348	4,209,465
<b>Sub-Total Grants</b>	<b>\$ 8,697,949</b>	<b>\$ 8,303,264</b>	<b>\$ 7,700,683</b>	<b>\$ 8,070,948</b>	<b>\$ 9,158,652</b>
<b>All Other</b>					
Special Assessments	\$ 17,781	\$ 29,614	\$ 80,000	\$ 80,000	\$ 80,000
Sale of Property	91,047	399,239	821,000	821,000	521,000
Reimbursements	937,436	650,873	100,000	100,000	200,000
Miscellaneous Receipts	1,713,355	5,427,109	789,560	789,560	559,060
<b>Sub-Total All Other</b>	<b>\$ 2,759,619</b>	<b>\$ 6,506,835</b>	<b>\$ 1,790,560</b>	<b>\$ 1,790,560</b>	<b>\$ 1,360,060</b>
<b>Total Revenues - General Fund</b>	<b>\$ 480,674,393</b>	<b>\$ 452,902,164</b>	<b>\$ 466,706,696</b>	<b>\$ 460,545,850</b>	<b>\$ 454,653,218</b>

## Schedule IX

### General Fund

#### Comparison of Expenditures by Purpose and Department

Operating and Capital Expenses	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
Boards of Elections	\$ 1,692,465	\$ 3,824,122	\$ 1,742,269	\$ 2,142,269	\$ 2,681,866
Capital Projects	---	---	---	---	---
City Auditor	1,166,392	1,144,783	1,202,764	1,316,281	1,255,830
City Clerk	418,204	415,818	471,488	467,877	446,807
City Development	13,616,844	2,339,711	3,708,390	4,709,519	3,416,070
Contingent Reserve	2,302,144	2,385	---	48,490	5,900,000
Convention & Entertainment Facilities	255,000	87,198	---	---	---
Convention & Tourism	1,700,000	1,530,000	---	---	---
Economic Incentives	1,717,200	9,942,113	---	---	218,671
Finance	10,622,093	10,047,929	10,142,222	10,497,635	10,483,358
Fire	82,191,211	82,748,807	84,517,393	86,975,351	82,025,016
General Services	10,520,132	11,836,305	12,100,698	12,338,625	11,612,832
Health	705,830	471,045	---	87,371	---
Housing & Community Dev.	144,175	120,400	220,000	745,994	224,326
Human Relations	1,212,831	843,334	1,242,032	1,422,515	1,266,042
Human Resources	3,598,969	3,374,901	3,698,326	3,777,475	3,648,231
Information Technology	12,964,995	13,039,373	11,299,173	12,241,069	12,966,423
Law	2,352,206	3,044,535	2,385,933	2,579,097	2,380,795
Municipal Court	8,947,671	10,034,213	10,236,505	15,727,066	14,160,677
Neighborhood & Comm. Serv.	21,789,665	20,787,662	21,363,280	18,513,586	18,463,163
Office of City Manager	8,689,720	9,519,761	9,175,989	10,331,418	7,861,062
Offices of Mayor & City Council	3,176,446	3,506,418	3,420,985	4,001,161	4,642,713
Parks and Recreation	5,796,647	5,473,318	6,306,036	6,494,647	3,345,782
Police	180,589,796	180,957,956	182,136,214	184,474,365	183,322,432
Public Works	22,855,990	24,393,831	23,764,613	25,068,808	23,597,384
<b>Sub-total Expenses</b>	<b>\$ 399,026,626</b>	<b>\$ 399,485,918</b>	<b>\$ 389,134,310</b>	<b>\$ 403,960,619</b>	<b>\$ 393,919,480</b>
<b>Debt Service</b>	<b>\$ 12,417,424</b>	<b>\$ 14,272,770</b>	<b>\$ 16,109,192</b>	<b>\$ 16,109,192</b>	<b>\$ 19,240,591</b>
<b>Capital Improvements</b>					
Capital Projects	\$ ---	\$ 127,497	\$ ---	\$ 50,053	\$ ---
General Services	1,496,523	2,140,300	50,000	75,000	---
Information Technology	11,300	---	---	---	---
Municipal Court	352,614	---	---	887	---
Office of City Manager	-7,326	---	100,000	100,000	---
Parks and Recreation	6,039,147	2,787,178	---	285,623	3,000,000
Public Works	3,511,063	711,757	2,300,000	2,565,952	---
<b>Sub-total Capital Improvements</b>	<b>\$ 11,403,321</b>	<b>\$ 5,766,732</b>	<b>\$ 2,450,000</b>	<b>\$ 3,077,515</b>	<b>\$ 3,000,000</b>
<b>Contingent Appropriation</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 4,700,000</b>	<b>\$ 2,597,021</b>	<b>\$ 4,600,000</b>
<b>Total Expenditures</b>	<b>\$ 422,847,371</b>	<b>\$ 419,525,420</b>	<b>\$ 412,393,502</b>	<b>\$ 425,744,347</b>	<b>\$ 420,760,071</b>

**Schedule X**  
**General Fund**  
**General Fund Supported**  
**Comparison of Revenues, Expenditures**  
**and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	<b>\$ 34,844,861</b>	<b>\$ 35,385,373</b>	<b>\$ 35,041,844</b>	<b>\$ 39,002,623</b>	<b>\$ 39,006,608</b>
<b>Revenues</b>					
Property Taxes	\$ 53,169,929	\$ 53,377,051	\$ 54,038,639	\$ 53,237,100	\$ 53,715,209
Local Use Tax	19,766,180	18,938,542	22,733,000	22,733,000	23,830,000
Earnings Tax	198,492,315	195,730,388	202,950,000	201,700,000	204,150,000
Gaming	17,464,511	17,550,066	17,550,000	17,350,000	16,100,000
Licenses and Permits	24,226,519	23,737,607	25,641,800	25,241,800	26,054,800
Utility Taxes	99,684,555	106,345,686	104,130,000	100,180,000	98,680,000
Court Fines	17,717,268	16,509,894	20,176,000	20,176,000	20,946,000
Interest and Rental Income	4,413,191	3,530,468	4,108,939	4,608,939	3,883,863
Service Charges	34,110,362	25,300,289	25,046,452	24,446,452	25,773,834
Tax Increment Redirection	---	(23,396,840)	(19,359,377)	(19,168,949)	(29,179,200)
Grants	6,160,358	7,124,553	2,493,360	2,863,625	4,692,212
All Other	5,469,205	8,154,460	7,197,883	7,177,883	6,006,500
<b>Total Revenues</b>	<b>\$ 480,674,393</b>	<b>\$ 452,902,164</b>	<b>\$ 466,706,696</b>	<b>\$ 460,545,850</b>	<b>\$ 454,653,218</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,039,012	\$ 12,876,828	\$ 2,130,924	\$ 2,158,924	\$ 4,094,842
Out	(55,571,886)	(48,659,574)	(56,444,118)	(56,169,851)	(36,952,976)
Reserve for Encumbrances	---	---	---	7,663,409	---
Prior Year Adjustments	(3,753,636)	6,023,252	---	---	---
<b>Total Available Resources</b>	<b>\$ 458,232,744</b>	<b>\$ 458,528,043</b>	<b>\$ 447,435,346</b>	<b>\$ 453,200,955</b>	<b>\$ 460,801,692</b>
<b>Expenditures</b>					
Personal Services	\$ 305,589,661	\$ 288,902,711	\$ 298,226,809	\$ 298,356,018	\$ 305,294,525
Contractual Services	78,933,582	95,388,093	79,975,602	80,054,716	77,605,416
Commodities	10,812,545	12,162,563	10,336,899	11,670,308	10,311,539
Capital Outlay	1,388,694	3,030,166	595,000	2,329,577	708,000
<b>Sub-total Operating</b>	<b>\$ 396,724,482</b>	<b>\$ 399,483,533</b>	<b>\$ 389,134,310</b>	<b>\$ 392,410,619</b>	<b>\$ 393,919,480</b>
Contingent Appropriation	2,302,144	2,385	4,700,000	2,597,021	4,600,000
Debt Service	12,417,424	14,272,770	16,109,192	16,109,192	19,240,591
Pass Through Payments	---	---	---	---	---
Capital Improvements					
Personal Services	625,987	185,545	---	113,585	---
Contractual Services	8,392,983	5,192,609	2,450,000	2,868,731	3,000,000
Commodities	1,033,742	263,376	---	45,146	---
Capital Outlay	1,350,609	125,202	---	50,053	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital</b>	<b>\$ 11,403,321</b>	<b>\$ 5,766,732</b>	<b>\$ 2,450,000</b>	<b>\$ 3,077,515</b>	<b>\$ 3,000,000</b>
<b>Total Expenditures</b>	<b>\$ 422,847,371</b>	<b>\$ 419,525,420</b>	<b>\$ 412,393,502</b>	<b>\$ 414,194,347</b>	<b>\$ 420,760,071</b>
<b>Ending Fund Balance</b>	<b>\$ 35,385,373</b>	<b>\$ 39,002,623</b>	<b>\$ 35,041,844</b>	<b>\$ 39,006,608</b>	<b>\$ 40,041,621</b>

## Schedule XI

### Park Maintenance Fund General Fund Supported Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 757,122	\$ 590,019	\$ 634,467	\$ ---	\$ 86,711
<b>Revenues</b>					
Property Taxes					
Real Estate - Current	\$ 6,101,723	\$ 6,154,679	\$ 6,241,583	\$ 6,214,827	\$ 6,245,755
Delinquent Taxes & Penalties	591,947	544,114	400,392	424,155	424,155
<b>Sub-total - Property Taxes</b>	<b>\$ 6,693,670</b>	<b>\$ 6,698,793</b>	<b>\$ 6,641,975</b>	<b>\$ 6,638,982</b>	<b>\$ 6,669,910</b>
Licenses and Permits					
Vehicle Licenses	\$ 1,461,466	\$ 1,462,580	\$ 1,458,839	\$ 1,448,975	\$ ---
Other Licenses & Permits	6,326	6,101	10,000	10,000	20,000
<b>Sub-total - Licenses and Permits</b>	<b>\$ 1,467,792</b>	<b>\$ 1,468,681</b>	<b>\$ 1,468,839</b>	<b>\$ 1,458,975</b>	<b>\$ 20,000</b>
Rental Income	13,991	13,241	16,500	16,500	16,500
Service Charges	901,013	901,791	874,750	874,750	1,449,122
Grants	98,556	134,558	12,000	73,305	12,000
All Other	2,815	5,566	1,000	1,000	1,000
<b>Total Revenues</b>	<b>\$ 9,177,837</b>	<b>\$ 9,222,630</b>	<b>\$ 9,015,064</b>	<b>\$ 9,063,512</b>	<b>\$ 8,168,532</b>
<b>Inter-Fund Transfers</b>					
In	\$ 6,806,683	\$ 6,965,064	\$ 8,136,306	\$ 8,136,306	\$ 8,744,849
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	467,204	---
Prior Year Adjustments	(90,209)	210,289	---	---	---
<b>Total Available Resources</b>	<b>\$ 16,651,433</b>	<b>\$ 16,988,002</b>	<b>\$ 17,785,837</b>	<b>\$ 17,667,022</b>	<b>\$ 17,000,092</b>
<b>Expenditures</b>					
Personal Services	\$ 10,681,793	\$ 10,970,376	\$ 10,810,364	\$ 11,341,996	\$ 9,823,203
Contractual Services	4,540,183	5,078,175	5,406,653	5,289,946	6,061,301
Commodities	839,438	939,451	934,353	948,369	1,028,877
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 16,061,414</b>	<b>\$ 16,988,002</b>	<b>\$ 17,151,370</b>	<b>\$ 17,580,311</b>	<b>\$ 16,913,381</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>				
<b>Total Expenditures</b>	<b>\$ 16,061,414</b>	<b>\$ 16,988,002</b>	<b>\$ 17,151,370</b>	<b>\$ 17,580,311</b>	<b>\$ 16,913,381</b>
<b>Ending Fund Balance</b>	<b>\$ 590,019</b>	<b>\$ ---</b>	<b>\$ 634,467</b>	<b>\$ 86,711</b>	<b>\$ 86,711</b>

## Schedule XI

### Boulevard Maintenance Fund General Fund Supported Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 26,518	\$ ---	\$ ---	\$ ---	\$ 6,421
<b>Revenues</b>					
Property Taxes					
East Boulevard Maintenance	\$ 173,704	\$ 173,557	\$ 195,040	\$ 174,425	\$ 175,297
West Boulevard Maintenance	302,490	304,358	332,096	305,880	307,409
Delinquent Taxes & Penalties	99,159	80,368	36,086	65,000	65,000
<b>Sub-total - Property Taxes</b>	<b>\$ 575,353</b>	<b>\$ 558,283</b>	<b>\$ 563,222</b>	<b>\$ 545,305</b>	<b>\$ 547,706</b>
All Other	---	10	---	---	---
<b>Total Revenues</b>	<b>\$ 575,353</b>	<b>\$ 558,293</b>	<b>\$ 563,222</b>	<b>\$ 545,305</b>	<b>\$ 547,706</b>
<b>Inter-Fund Transfers</b>					
In	\$ 809,729	\$ 1,042,383	\$ 1,181,035	\$ 217,639	\$ 709,833
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	1,157,698	---
Prior Year Adjustments	(131,814)	(118,857)	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,279,786</b>	<b>\$ 1,481,819</b>	<b>\$ 1,744,257</b>	<b>\$ 1,920,642</b>	<b>\$ 1,263,960</b>
<b>Expenditures</b>					
Personal Services	\$ 140,821	\$ 144,507	\$ 135,453	\$ 147,718	\$ 133,848
Contractual Services	1,111,076	1,042,946	1,064,977	1,277,687	1,080,263
Commodities	13,246	20,809	43,827	43,827	43,428
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 1,265,143</b>	<b>\$ 1,208,262</b>	<b>\$ 1,244,257</b>	<b>\$ 1,469,232</b>	<b>\$ 1,257,539</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	\$ 14,643	\$ 273,557	\$ 500,000	\$ 444,989	\$ ---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 14,643</b>	<b>\$ 273,557</b>	<b>\$ 500,000</b>	<b>\$ 444,989</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 1,279,786</b>	<b>\$ 1,481,819</b>	<b>\$ 1,744,257</b>	<b>\$ 1,914,221</b>	<b>\$ 1,257,539</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 6,421</b>	<b>\$ 6,421</b>

## Schedule XI

### Motor Fuel Tax Fund General Fund Supported Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (241,906)	\$ 791,821	\$ 1,248,224	\$ ---	\$ ---
<b>Revenues</b>					
Licenses and Permits	\$ 2,495,859	\$ 2,079,087	\$ 2,412,150	\$ 2,412,150	\$ 2,457,150
Service Charges	303,498	249,782	93,300	93,300	303,300
State Distributions	16,867,960	17,020,929	17,350,000	17,050,000	16,750,000
County Distributions	1,557,642	---	---	---	---
City Contributions	---	---	---	---	---
Grants	---	---	---	---	---
All Other	569,670	68,281	---	---	---
<b>Total Revenues</b>	<b>\$ 21,794,629</b>	<b>\$ 19,418,079</b>	<b>\$ 19,855,450</b>	<b>\$ 19,555,450</b>	<b>\$ 19,510,450</b>
<b>Inter-Fund Transfers</b>					
In	\$ 7,458,224	\$ 9,227,356	\$ 8,947,467	\$ 8,947,467	\$ 1,616,727
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	397,077	---
Prior Year Adjustments	(629,703)	515,431	---	---	---
<b>Total Available Resources</b>	<b>\$ 28,381,244</b>	<b>\$ 29,952,687</b>	<b>\$ 30,051,141</b>	<b>\$ 28,899,994</b>	<b>\$ 21,127,177</b>
<b>Expenditures</b>					
Personal Services	\$ 8,757,124	\$ 10,458,645	\$ 10,422,108	\$ 10,026,816	\$ 6,877,485
Contractual Services	13,871,790	10,332,608	9,942,103	9,902,562	9,574,393
Commodities	2,684,622	2,751,513	2,878,750	3,119,514	3,212,736
Capital Outlay	31,984	403,882	---	407,912	80,000
<b>Sub-total Operating</b>	<b>\$ 25,345,520</b>	<b>\$ 23,946,648</b>	<b>\$ 23,242,961</b>	<b>\$ 23,456,804</b>	<b>\$ 19,744,614</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ 1,123,584	\$ 1,769,825	\$ 1,214,683	\$ 992,780	\$ 1,210,594
Contractual Services	961,024	4,015,559	5,048,110	4,114,300	80,245
Commodities	159,295	220,655	287,007	336,110	91,724
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 2,243,903</b>	<b>\$ 6,006,039</b>	<b>\$ 6,549,800</b>	<b>\$ 5,443,190</b>	<b>\$ 1,382,563</b>
<b>Total Expenditures</b>	<b>\$ 27,589,423</b>	<b>\$ 29,952,687</b>	<b>\$ 29,792,761</b>	<b>\$ 28,899,994</b>	<b>\$ 21,127,177</b>
<b>Ending Fund Balance</b>	<b>\$ 791,821</b>	<b>\$ ---</b>	<b>\$ 258,380</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XI**

**Infrastructure and Maintenance Fund  
General Fund Supported  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (2,427,037)	\$ 20,352	\$ 20,351	\$ (148,371)	\$ 34,628
<b>Revenues</b>					
Gaming					
Gaming Admission Fees	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Gaming Gross Receipts Tax	---	---	---	---	---
<b>Sub-total - Gaming</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Interest on Investments	---	---	---	---	---
Grants	---	---	---	---	---
All Other	34	14,277	---	---	---
<b>Total Revenues</b>	<b>\$ 34</b>	<b>\$ 14,277</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,427,037	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	314,948	---
Prior Year Adjustments	1,258,614	(22,194)	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,258,648</b>	<b>\$ 12,435</b>	<b>\$ 20,351</b>	<b>\$ 166,577</b>	<b>\$ 34,628</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	\$ 1,230,186	\$ 160,806	\$ ---	\$ 131,949	\$ ---
Commodities	8,110	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 1,238,296</b>	<b>\$ 160,806</b>	<b>\$ ---</b>	<b>\$ 131,949</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 1,238,296</b>	<b>\$ 160,806</b>	<b>\$ ---</b>	<b>\$ 131,949</b>	<b>\$ ---</b>
<b>Ending Fund Balance</b>	\$ 20,352	\$ (148,371)	\$ 20,351	\$ 34,628	\$ 34,628

**Schedule XI**

**Parking Garage Fund  
General Fund Supported  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 358,217	\$ 100,000	\$ 154,046	\$ ---	\$ ---
<b>Revenues</b>					
Licenses and Permits	\$ 775,442	\$ 742,680	\$ 815,000	\$ 690,000	\$ 734,000
Rentals	4,709,212	4,438,258	4,350,845	4,350,845	4,652,240
Other	---	(188)	---	---	---
<b>Total Revenues</b>	<u>\$ 5,484,654</u>	<u>\$ 5,180,750</u>	<u>\$ 5,165,845</u>	<u>\$ 5,040,845</u>	<u>\$ 5,386,240</u>
<b>Inter-Fund Transfers</b>					
In	\$ 3,027,237	\$ 2,617,606	\$ 5,644,367	\$ 5,203,696	\$ 220,213
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	176,608	---
Prior Year Adjustments	(486,132)	509,604	---	---	---
<b>Total Available Resources</b>	<u>\$ 8,383,976</u>	<u>\$ 8,407,960</u>	<u>\$ 10,964,258</u>	<u>\$ 10,421,149</u>	<u>\$ 5,606,453</u>
<b>Expenditures</b>					
Personal Services	\$ 785,756	\$ 746,832	\$ 764,782	\$ 506,363	\$ 212,535
Contractual Services	2,818,298	3,286,666	3,376,377	3,144,123	3,733,602
Commodities	70,693	52,526	74,450	61,130	1,583
Capital Outlay	---	---	---	114,930	---
<b>Sub-total Operating</b>	<u>\$ 3,674,747</u>	<u>\$ 4,086,024</u>	<u>\$ 4,215,609</u>	<u>\$ 3,826,546</u>	<u>\$ 3,947,720</u>
Debt Service	4,609,229	4,321,936	6,594,603	6,594,603	1,658,733
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Total Expenditures</b>	<u>\$ 8,283,976</u>	<u>\$ 8,407,960</u>	<u>\$ 10,810,212</u>	<u>\$ 10,421,149</u>	<u>\$ 5,606,453</u>
<b>Ending Fund Balance</b>	\$ 100,000	\$ ---	\$ 154,046	\$ ---	\$ ---

**Schedule XI**

**Performing Arts Center Garage Fund  
Enterprise Fund  
Comparison of Revenues, Expenditures  
and Change in Cash Reserve**

	Actual 2008-09	Actual 2009-10	Budget 2010-11	Estimated 2010-11	Budget 2011-12
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ (291,845)
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	---
Parking Consission Rental	---	---	---	---	1,145,687
<b>Total Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ 1,145,687
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	2,484,236
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	---	---	---	---
<b>Total Available Resources</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ 3,338,078
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	---
Contractual Services	---	---	---	291,845	519,721
Commodities	---	---	---	---	3,110,202
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	\$ ---	\$ ---	\$ ---	\$ 291,845	\$ 3,629,923
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	\$ ---	\$ ---	\$ ---	\$ 291,845	\$ 3,629,923
<b>Ending Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ (291,845)	\$ (291,845)

## Schedule XI

### Community Centers Fund General Fund Supported Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 252,996	\$ 357,437	\$ 94,028	\$ ---	\$ 23,993
<b>Revenues</b>					
Property Taxes	\$ 88,817	\$ 109,536	\$ 93,000	\$ 93,000	\$ 93,000
Licenses and Permits	2,169,443	2,261,540	1,921,587	1,921,587	3,188,005
Service Charges	1,085,954	1,079,134	1,145,000	1,145,000	1,176,500
All Other	---	552	---	---	---
<b>Total Revenues</b>	<b>\$ 3,344,214</b>	<b>\$ 3,450,762</b>	<b>\$ 3,159,587</b>	<b>\$ 3,159,587</b>	<b>\$ 4,457,505</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,758,794	\$ 2,286,359	\$ 3,614,469	\$ 3,614,469	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	167,562	---
Prior Year Adjustments	(142,086)	78,278	---	---	---
<b>Total Available Resources</b>	<b>\$ 6,213,918</b>	<b>\$ 6,172,836</b>	<b>\$ 6,868,084</b>	<b>\$ 6,941,618</b>	<b>\$ 4,481,498</b>
<b>Expenditures</b>					
Personal Services	\$ 2,493,874	\$ 2,613,373	\$ 2,886,695	\$ 2,862,701	\$ 2,984,439
Contractual Services	920,035	969,892	1,186,263	1,232,845	1,131,339
Commodities	230,364	211,384	341,098	351,109	341,727
Capital Outlay	---	5,800	---	---	---
<b>Sub-total Operating</b>	<b>\$ 3,644,273</b>	<b>\$ 3,800,449</b>	<b>\$ 4,414,056</b>	<b>\$ 4,446,655</b>	<b>\$ 4,457,505</b>
Debt Service	1,863,639	1,861,629	1,860,000	1,860,000	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	227,765	510,758	500,000	545,890	---
Commodities	10,055	---	---	65,080	---
Capital Outlay	110,749	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 348,569</b>	<b>\$ 510,758</b>	<b>\$ 500,000</b>	<b>\$ 610,970</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 5,856,481</b>	<b>\$ 6,172,836</b>	<b>\$ 6,774,056</b>	<b>\$ 6,917,625</b>	<b>\$ 4,457,505</b>
<b>Ending Fund Balance</b>	<b>\$ 357,437</b>	<b>\$ ---</b>	<b>\$ 94,028</b>	<b>\$ 23,993</b>	<b>\$ 23,993</b>

**Schedule XI**

**Domestic Violence Shelter Operations Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 270,934	\$ (258,075)	\$ ---	\$ ---	\$ 25,247
<b>Revenues</b>					
Court Fees	\$ 309,528	\$ 301,170	\$ 425,000	\$ 425,000	\$ 345,000
Grants	104,165	421,773	232,080	232,080	232,080
Other	---	15	---	---	---
<b>Total Revenues</b>	<b>\$ 413,693</b>	<b>\$ 722,958</b>	<b>\$ 657,080</b>	<b>\$ 657,080</b>	<b>\$ 577,080</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 127,957	\$ ---	\$ ---	\$ 116,138
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	74,091	---
Prior Year Adjustments	(192,663)	144,548	---	---	---
<b>Total Available Resources</b>	<b>\$ 491,964</b>	<b>\$ 737,388</b>	<b>\$ 657,080</b>	<b>\$ 731,171</b>	<b>\$ 718,465</b>
<b>Expenditures</b>					
Personal Services	\$ 207,744	\$ 191,197	\$ 355,398	\$ 287,682	\$ 339,036
Contractual Services	539,431	544,007	299,000	415,560	351,500
Commodities	2,864	2,184	2,682	2,682	2,682
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	<b>\$ 750,039</b>	<b>\$ 737,388</b>	<b>\$ 657,080</b>	<b>\$ 705,924</b>	<b>\$ 693,218</b>
<b>Ending Fund Balance</b>	<b>\$ (258,075)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 25,247</b>	<b>\$ 25,247</b>

## Schedule XI

### General Debt and Interest Fund General Fund Supported Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 4,813,441	\$ 1,330,759	\$ 1,245,260	\$ 996,275	\$ 582,858
<b>Revenues</b>					
Property Taxes					
Real Estate - Current	\$ 6,936,538	\$ 6,686,919	\$ 7,326,240	\$ 6,697,728	\$ 6,772,147
Individual - Personal Property	1,739,717	1,703,191	1,841,321	1,732,588	1,751,839
Railroad & Utility	419,295	507,933	425,108	447,033	452,000
Business Replacement	385,631	400,235	433,230	433,554	433,554
Surplus PILOTS	290,942	427,326	---	270,811	270,811
Delinquent Taxes & Penalties	837,123	753,524	611,360	642,128	642,128
<b>Sub-total - Property Taxes</b>	<b>\$ 10,609,246</b>	<b>\$ 10,479,128</b>	<b>\$ 10,637,259</b>	<b>\$ 10,223,842</b>	<b>\$ 10,322,479</b>
Interest on Investments	1,179,790	827,414	424,488	424,488	260,983
All Other	---	3,080	---	---	---
<b>Total Revenues</b>	<b>\$ 11,789,036</b>	<b>\$ 11,309,622</b>	<b>\$ 11,061,747</b>	<b>\$ 10,648,330</b>	<b>\$ 10,583,462</b>
<b>Inter-Fund Transfers</b>					
In	\$ 7,797,060	\$ 9,680,460	\$ 13,933,772	\$ 13,406,252	\$ 21,946,959
Out	(1,800,000)	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	4,622	38,451	---	---	---
<b>Total Available Resources</b>	<b>\$ 22,604,159</b>	<b>\$ 22,359,292</b>	<b>\$ 26,240,779</b>	<b>\$ 25,050,857</b>	<b>\$ 33,113,279</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	538,275	172,302	171,526	171,526	160,195
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating Expenses</b>	<b>\$ 538,275</b>	<b>\$ 172,302</b>	<b>\$ 171,526</b>	<b>\$ 171,526</b>	<b>\$ 160,195</b>
Debt Service	\$ 20,735,125	\$ 21,190,715	\$ 24,823,993	\$ 24,296,473	\$ 32,370,226
<b>Total Expenditures</b>	<b>\$ 21,273,400</b>	<b>\$ 21,363,017</b>	<b>\$ 24,995,519</b>	<b>\$ 24,467,999</b>	<b>\$ 32,530,421</b>
<b>Ending Fund Balance</b>	<b>\$ 1,330,759</b>	<b>\$ 996,275</b>	<b>\$ 1,245,260</b>	<b>\$ 582,858</b>	<b>\$ 582,858</b>

**Schedule XI**

**Street Light Debt Fund  
General Fund Supported  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Revenues</b>					
Interest on Investments	\$ 9,674	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Revenue</b>	<u>\$ 9,674</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Inter-Fund Transfers</b>					
In	\$ 9,396,226	\$ 6,684,913	\$ 6,668,128	\$ 6,668,128	\$ 6,451,700
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	1	---	---	---
<b>Total Available Resources</b>	<u>\$ 9,405,900</u>	<u>\$ 6,684,914</u>	<u>\$ 6,668,128</u>	<u>\$ 6,668,128</u>	<u>\$ 6,451,700</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating and Debt</b>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	9,405,900	6,684,914	6,668,128	6,668,128	6,451,700
<b>Sub-total Capital Improvements</b>	<u>\$ 9,405,900</u>	<u>\$ 6,684,914</u>	<u>\$ 6,668,128</u>	<u>\$ 6,668,128</u>	<u>\$ 6,451,700</u>
<b>Total Expenditures</b>	<u>\$ 9,405,900</u>	<u>\$ 6,684,914</u>	<u>\$ 6,668,128</u>	<u>\$ 6,668,128</u>	<u>\$ 6,451,700</u>
<b>Ending Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---

## Schedule XI

### Museum Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 214,326	\$ 193,310	\$ 184,644	\$ 165,906	\$ 132,296
<b>Revenues</b>					
Property Taxes					
Real Estate - Current	\$ 945,031	\$ 911,241	\$ 1,004,263	\$ 940,838	\$ 951,292
Personal Property	256,691	255,233	263,340	251,263	254,055
Business Replacement	110,180	114,353	112,758	112,843	112,843
Delinquent Taxes & Penalties	119,394	96,678	80,787	86,229	86,229
TIF Project Pilots not 353	38,434	56,485	---	36,366	36,366
Payments in Lieu of Taxes	---	---	---	---	---
<b>Sub-total - Property Taxes</b>	<b>\$ 1,469,730</b>	<b>\$ 1,433,990</b>	<b>\$ 1,461,148</b>	<b>\$ 1,427,539</b>	<b>\$ 1,440,785</b>
Grants	---	---	---	---	---
Other	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 1,469,730</b>	<b>\$ 1,433,990</b>	<b>\$ 1,461,148</b>	<b>\$ 1,427,539</b>	<b>\$ 1,440,785</b>
<b>Inter-Fund Transfers</b>					
In	\$ 9,273	\$ 3,337	\$ 5,995	\$ 5,995	\$ 6,009
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	100,089	---
Prior Year Adjustments	(88,651)	(6,706)	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,604,678</b>	<b>\$ 1,623,931</b>	<b>\$ 1,651,787</b>	<b>\$ 1,699,529</b>	<b>\$ 1,579,090</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	28,932	29,211	31,851	31,851	31,581
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 28,932</b>	<b>\$ 29,211</b>	<b>\$ 31,851</b>	<b>\$ 31,851</b>	<b>\$ 31,581</b>
Pass Through Payments	1,382,436	1,428,814	1,435,292	1,535,382	1,415,213
<b>Total Expenditures</b>	<b>\$ 1,411,368</b>	<b>\$ 1,458,025</b>	<b>\$ 1,467,143</b>	<b>\$ 1,567,233</b>	<b>\$ 1,446,794</b>
<b>Ending Fund Balance</b>	<b>\$ 193,310</b>	<b>\$ 165,906</b>	<b>\$ 184,644</b>	<b>\$ 132,296</b>	<b>\$ 132,296</b>

**Schedule XI**

**Golf Operations Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 472,167	\$ 231,093	\$ 250,923	\$ 126,418	\$ 164,762
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Service Charges	5,615,432	5,282,687	5,927,000	5,927,000	5,927,000
All Other	7,559	16,450	27,867	27,867	16,200
<b>Total Revenues</b>	<b>\$ 5,622,991</b>	<b>\$ 5,299,137</b>	<b>\$ 5,954,867</b>	<b>\$ 5,954,867</b>	<b>\$ 5,943,200</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	(300,000)	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(27,584)	(14,695)	---	---	---
<b>Total Available Resources</b>	<b>\$ 5,767,574</b>	<b>\$ 5,515,535</b>	<b>\$ 6,205,790</b>	<b>\$ 6,081,285</b>	<b>\$ 6,107,962</b>
<b>Expenditures</b>					
Personal Services	\$ 60,790	\$ 29,624	\$ 88,101	\$ 69,023	\$ 67,401
Contractual Services	4,833,780	4,721,008	4,870,882	4,870,882	4,818,485
Commodities	1,396	1,803	11,474	11,474	6,180
Capital Outlay	---	69,750	145,000	145,000	135,000
<b>Sub-total Operating</b>	<b>\$ 4,895,966</b>	<b>\$ 4,822,185</b>	<b>\$ 5,115,457</b>	<b>\$ 5,096,379</b>	<b>\$ 5,027,066</b>
Debt Service	566,519	566,932	570,144	570,144	552,149
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	73,996	---	250,000	250,000	250,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 73,996</b>	<b>\$ ---</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
<b>Total Expenditures</b>	<b>\$ 5,536,481</b>	<b>\$ 5,389,117</b>	<b>\$ 5,935,601</b>	<b>\$ 5,916,523</b>	<b>\$ 5,829,215</b>
<b>Ending Fund Balance</b>	<b>\$ 231,093</b>	<b>\$ 126,418</b>	<b>\$ 270,189</b>	<b>\$ 164,762</b>	<b>\$ 278,747</b>

**Schedule XI**

**Trafficway Maintenance Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 872,121	\$ 32,752	\$ 6,972	\$ ---	\$ ---
<b>Revenues</b>					
Property Taxes	\$ 3,286,160	\$ 3,292,482	\$ 3,321,007	\$ 3,305,169	\$ 3,320,561
Other	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ 3,286,160</u>	<u>\$ 3,292,482</u>	<u>\$ 3,321,007</u>	<u>\$ 3,305,169</u>	<u>\$ 3,320,561</u>
<b>Inter-Fund Transfers</b>					
In	\$ 124,725	\$ 72,227	\$ 75,664	\$ 75,664	\$ 69,660
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(3,264)	20,003	---	---	---
<b>Total Available Resources</b>	<u>\$ 4,279,742</u>	<u>\$ 3,417,464</u>	<u>\$ 3,403,643</u>	<u>\$ 3,380,833</u>	<u>\$ 3,390,221</u>
<b>Expenditures</b>					
Personal Services	\$ 2,300,000	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	43,291	43,887	53,551	53,551	50,663
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 2,343,291</u>	<u>\$ 43,887</u>	<u>\$ 53,551</u>	<u>\$ 53,551</u>	<u>\$ 50,663</u>
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ 500,000	\$ ---	\$ 3,339,558
Contractual Services	1,903,699	3,373,577	2,843,120	3,327,282	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<u>\$ 1,903,699</u>	<u>\$ 3,373,577</u>	<u>\$ 3,343,120</u>	<u>\$ 3,327,282</u>	<u>\$ 3,339,558</u>
<b>Total Expenditures</b>	<u>\$ 4,246,990</u>	<u>\$ 3,417,464</u>	<u>\$ 3,396,671</u>	<u>\$ 3,380,833</u>	<u>\$ 3,390,221</u>
<b>Ending Fund Balance</b>	\$ 32,752	\$ ---	\$ 6,972	\$ ---	\$ ---

**Schedule XI**

**Public Mass Transportation Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 3,211,070	\$ 1,833,465	\$ 2,343,851	\$ 2,708,387	\$ 1,523,330
<b>Revenues</b>					
Sales Tax	\$ 29,064,712	\$ 29,808,195	\$ 30,250,000	\$ 32,000,000	\$ 32,320,000
Interest on Investments	---	---	---	---	---
Tax Increment Redirection	---	(3,052,985)	(2,959,600)	(3,264,000)	(3,296,640)
All Other	130,003	93,888	---	---	---
<b>Total Revenues</b>	<b>\$ 29,194,715</b>	<b>\$ 26,849,098</b>	<b>\$ 27,290,400</b>	<b>\$ 28,736,000</b>	<b>\$ 29,023,360</b>
<b>Inter-Fund Transfers</b>					
In	\$ 19,200	\$ ---	\$ ---	\$ ---	\$ ---
Out	(3,486,977)	(397,413)	(420,000)	(448,000)	(452,480)
Reserve for Encumbrances	---	---	---	545,239	---
Prior Year Adjustments	(4,178)	(541,057)	---	---	---
<b>Total Available Resources</b>	<b>\$ 28,933,830</b>	<b>\$ 27,744,093</b>	<b>\$ 29,214,251</b>	<b>\$ 31,541,626</b>	<b>\$ 30,094,210</b>
<b>Expenditures</b>					
Personal Services	\$ 2,769,920	\$ 2,742,112	\$ 3,126,982	\$ 2,937,994	\$ 3,084,910
Contractual Services	1,131,718	1,341,643	1,483,194	1,884,416	1,771,440
Commodities	384,167	472,200	412,000	406,124	348,774
Capital Outlay	7,000	9,110	---	42,264	---
<b>Sub-total Operating</b>	<b>\$ 4,292,805</b>	<b>\$ 4,565,065</b>	<b>\$ 5,022,176</b>	<b>\$ 5,270,798</b>	<b>\$ 5,205,124</b>
Pass Through Payments	22,312,560	20,470,641	21,848,224	24,511,544	23,465,756
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ 235,954	\$ ---
Contractual Services	495,000	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 495,000</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 235,954</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 27,100,365</b>	<b>\$ 25,035,706</b>	<b>\$ 26,870,400</b>	<b>\$ 30,018,296</b>	<b>\$ 28,670,880</b>
<b>Ending Fund Balance</b>	<b>\$ 1,833,465</b>	<b>\$ 2,708,387</b>	<b>\$ 2,343,851</b>	<b>\$ 1,523,330</b>	<b>\$ 1,423,330</b>

**Schedule XI**

**Development Services Fund  
General Fund Supported  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ (16,659)
<b>Revenues</b>					
Licenses and Permits	\$ ---	\$ 67,818	\$ 55,096	\$ 55,096	\$ 71,758
Service Charges	---	7,972,526	8,413,908	8,413,908	8,619,442
<b>Total Revenues</b>	<b>\$ ---</b>	<b>\$ 8,040,344</b>	<b>\$ 8,469,004</b>	<b>\$ 8,469,004</b>	<b>\$ 8,691,200</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 2,470,973	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	(29,022)	---	---	---
<b>Total Available Resources</b>	<b>\$ ---</b>	<b>\$ 10,482,295</b>	<b>\$ 8,469,004</b>	<b>\$ 8,469,004</b>	<b>\$ 8,674,541</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ 9,303,738	\$ 7,491,919	\$ 7,602,578	\$ 7,898,469
Contractual Services	---	1,077,202	715,355	619,355	651,017
Commodities	---	88,704	224,230	226,230	141,714
Capital Outlay	---	12,651	37,500	37,500	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ 10,482,295</b>	<b>\$ 8,469,004</b>	<b>\$ 8,485,663</b>	<b>\$ 8,691,200</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ ---</b>	<b>\$ 10,482,295</b>	<b>\$ 8,469,004</b>	<b>\$ 8,485,663</b>	<b>\$ 8,691,200</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ (16,659)</b>	<b>\$ (16,659)</b>

## Schedule XI

### Ambulance Services Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ (2,509,889)	\$ (3,625,509)
<b>Revenues</b>					
Service Charges	\$ ---	\$ 14,756,462	\$ 19,581,337	\$ 19,581,337	\$ 18,547,623
Contributions	---	228,891	287,000	287,000	287,000
Other	---	16,757	228,762	228,762	27,000
<b>Total Revenues</b>	<b>\$ ---</b>	<b>\$ 15,002,110</b>	<b>\$ 20,097,099</b>	<b>\$ 20,097,099</b>	<b>\$ 18,861,623</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 9,399,543	\$ 9,400,000	\$ 9,400,000	\$ 10,239,839
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	77,841	---
Prior Year Adjustments	---	(77,838)	---	---	---
<b>Total Available Resources</b>	<b>\$ ---</b>	<b>\$ 24,323,815</b>	<b>\$ 29,497,099</b>	<b>\$ 27,065,051</b>	<b>\$ 25,475,953</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ 22,739,714	\$ 23,407,992	\$ 24,523,612	\$ 24,527,368
Contractual Services	---	2,223,029	3,728,996	3,730,860	2,447,714
Commodities	---	1,665,564	1,720,461	1,796,438	1,483,105
Capital Outlay	---	149,752	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ 26,778,059</b>	<b>\$ 28,857,449</b>	<b>\$ 30,050,910</b>	<b>\$ 28,458,187</b>
Debt Service	\$ ---	\$ 55,645	\$ 639,650	\$ 639,650	\$ 643,275
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ ---</b>	<b>\$ 26,833,704</b>	<b>\$ 29,497,099</b>	<b>\$ 30,690,560</b>	<b>\$ 29,101,462</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ (2,509,889)</b>	<b>\$ ---</b>	<b>\$ (3,625,509)</b>	<b>\$ (3,625,509)</b>

**Schedule XI**

**Kansas City Area Transportation Authority Sales Tax Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 742,845	\$ 1,278,807	\$ 1,649,439	\$ 606,418	\$ 1,116,538
<b>Revenues</b>					
Sales Tax	\$ 23,409,988	\$ 24,224,765	\$ 24,350,000	\$ 25,820,000	\$ 26,078,200
Tax Increment Redirection	---	(3,238,384)	(3,093,800)	(3,459,880)	(3,494,479)
All Other	105,069	75,715	---	---	---
<b>Total Revenues</b>	<u>\$ 23,515,057</u>	<u>\$ 21,062,096</u>	<u>\$ 21,256,200</u>	<u>\$ 22,360,120</u>	<u>\$ 22,583,721</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	(3,309,989)	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	1	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 20,947,914</u>	<u>\$ 22,340,903</u>	<u>\$ 22,905,639</u>	<u>\$ 22,966,538</u>	<u>\$ 23,700,259</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Pass Through Payments	\$ 19,669,107	\$ 21,734,485	\$ 21,256,200	\$ 21,850,000	\$ 22,583,721
<b>Total Expenditures</b>	<u>\$ 19,669,107</u>	<u>\$ 21,734,485</u>	<u>\$ 21,256,200</u>	<u>\$ 21,850,000</u>	<u>\$ 22,583,721</u>
<b>Ending Fund Balance</b>	\$ 1,278,807	\$ 606,418	\$ 1,649,439	\$ 1,116,538	\$ 1,116,538

## Schedule XI

### Fire Sales Tax Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 7,063,755	\$ 6,506,033	\$ 3,234,713	\$ 2,725,007	\$ 1,083,952
<b>Revenues</b>					
Sales Tax	\$ 15,616,289	\$ 16,151,355	\$ 16,250,000	\$ 17,200,000	\$ 17,372,000
Tax Increment Redirection	---	(2,158,923)	(2,063,100)	(2,304,800)	(2,327,848)
Local Use Tax	2,715,712	2,513,423	2,700,000	2,700,000	2,800,000
Service Charges	2	2	---	---	---
Grants	70,046	238,573	---	945,000	---
All Other	11	---	---	---	---
<b>Total Revenues</b>	<b>\$ 18,402,060</b>	<b>\$ 16,744,430</b>	<b>\$ 16,886,900</b>	<b>\$ 18,540,200</b>	<b>\$ 17,844,152</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	(2,440,156)	(35,000)	---	---	---
Reserve for Encumbrances	---	---	---	2,560,543	---
Prior Year Adjustments	879,169	(2,518,396)	---	---	---
<b>Total Available Resources</b>	<b>\$ 23,904,828</b>	<b>\$ 20,697,067</b>	<b>\$ 20,121,613</b>	<b>\$ 23,825,750</b>	<b>\$ 18,928,104</b>
<b>Expenditures</b>					
Personal Services	\$ 11,454,173	\$ 11,820,383	\$ 10,290,560	\$ 11,725,072	\$ 13,225,674
Contractual Services	1,410,247	1,618,055	1,627,964	1,852,932	1,575,000
Commodities	457,413	280,997	925,535	2,174,019	820,535
Capital Outlay	997,223	415,528	880,000	729,874	150,000
<b>Sub-total Operating and Debt</b>	<b>\$ 14,319,056</b>	<b>\$ 14,134,963</b>	<b>\$ 13,724,059</b>	<b>\$ 16,481,897</b>	<b>\$ 15,771,209</b>
Pass Through Payments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Debt Service	\$ 2,870,954	\$ 2,816,858	\$ 3,030,694	\$ 3,030,694	\$ 2,500,412
Capital Improvements					
Personal Services	\$ 21,565	\$ 26,207	\$ ---	\$ ---	\$ ---
Contractual Services	187,220	863,802	1,000,000	3,062,707	500,000
Commodities	---	130,230	---	66,500	---
Capital Outlay	---	---	---	100,000	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 208,785</b>	<b>\$ 1,020,239</b>	<b>\$ 1,000,000</b>	<b>\$ 3,229,207</b>	<b>\$ 500,000</b>
<b>Total Expenditures</b>	<b>\$ 17,398,795</b>	<b>\$ 17,972,060</b>	<b>\$ 17,754,753</b>	<b>\$ 22,741,798</b>	<b>\$ 18,771,621</b>
<b>Ending Fund Balance</b>	<b>\$ 6,506,033</b>	<b>\$ 2,725,007</b>	<b>\$ 2,366,860</b>	<b>\$ 1,083,952</b>	<b>\$ 156,483</b>

## Schedule XI

### Public Safety Sales Tax Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 26,034,961	\$ 33,252,999	\$ 30,125,370	\$ 12,304,999	\$ 5,800,395
<b>Revenues</b>					
Sales Tax	\$ 15,613,876	\$ 16,150,773	\$ 16,250,000	\$ 17,200,000	\$ 17,372,000
Tax Increment Redirection	---	(2,158,923)	(2,063,100)	(2,304,800)	(2,327,848)
Local Use Tax	2,714,370	2,518,217	813,100	813,100	---
All Other	194,009	115,162	---	---	---
<b>Total Revenues</b>	<b>\$ 18,522,255</b>	<b>\$ 16,625,229</b>	<b>\$ 15,000,000</b>	<b>\$ 15,708,300</b>	<b>\$ 15,044,152</b>
<b>Inter-Fund Transfers</b>					
In	\$ 233,496	\$ 750,000	---	---	---
Out	(3,082,702)	(2,712,143)	(2,785,130)	(2,547,802)	(8,037,986)
Reserve for Encumbrances	---	---	---	29,550,432	---
Prior Year Adjustments	7,901,323	(26,452,082)	---	---	---
<b>Total Available Resources</b>	<b>\$ 49,609,333</b>	<b>\$ 21,464,003</b>	<b>\$ 42,340,240</b>	<b>\$ 55,015,929</b>	<b>\$ 12,806,561</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	218,703	500,000	1,441,112	1,225,000
Commodities	---	289,927	---	444,134	---
Capital Outlay	1,500,000	1,419,676	3,536,950	5,379,956	3,156,950
<b>Sub-total Operating</b>	<b>\$ 1,500,000</b>	<b>\$ 1,928,306</b>	<b>\$ 4,036,950</b>	<b>\$ 7,265,202</b>	<b>\$ 4,381,950</b>
Pass Through Payments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Debt Service	\$ ---	\$ ---	511,294	511,294	---
Capital Improvements					
Personal Services	\$ 28,951	\$ 45,584	\$ ---	\$ 24,764	\$ ---
Contractual Services	14,728,236	7,094,527	6,957,920	39,600,207	300,000
Commodities	14	---	---	---	---
Capital Outlay	99,133	90,587	---	1,105,361	500,000
Debt Service	---	---	708,706	708,706	---
<b>Sub-total Capital Improvements</b>	<b>\$ 14,856,334</b>	<b>\$ 7,230,698</b>	<b>\$ 7,666,626</b>	<b>\$ 41,439,038</b>	<b>\$ 800,000</b>
<b>Total Expenditures</b>	<b>\$ 16,356,334</b>	<b>\$ 9,159,004</b>	<b>\$ 12,214,870</b>	<b>\$ 49,215,534</b>	<b>\$ 5,181,950</b>
<b>Ending Fund Balance</b>	<b>\$ 33,252,999</b>	<b>\$ 12,304,999</b>	<b>\$ 30,125,370</b>	<b>\$ 5,800,395</b>	<b>\$ 7,624,611</b>

## Schedule XI

### Health Levy Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (4,198,816)	\$ (3,364,869)	\$ 112,531	\$ 56,451	\$ 1,024,208
<b>Revenues</b>					
Property Taxes					
Real Estate - Current	\$ 34,488,562	\$ 34,713,537	\$ 38,248,874	\$ 35,706,795	\$ 36,103,538
Personal Property	9,369,510	9,670,462	10,029,661	9,535,975	9,641,930
Delinquent Taxes & Penalties	3,689,076	3,083,837	3,076,887	3,272,560	3,272,560
TIF PILOTS not 353	1,402,977	2,150,633	---	1,380,166	1,380,166
<b>Sub-total - Property Taxes</b>	<b>\$ 48,950,125</b>	<b>\$ 49,618,469</b>	<b>\$ 51,355,422</b>	<b>\$ 49,895,496</b>	<b>\$ 50,398,194</b>
Service Charges	\$ 3,179,967	\$ 3,240,624	\$ 3,290,727	\$ 3,290,727	\$ 3,153,999
All Other	\$ 1,016,935	\$ 39,211	\$ 25,000	\$ 25,000	\$ 25,000
<b>Total Revenues</b>	<b>\$ 53,147,027</b>	<b>\$ 52,898,304</b>	<b>\$ 54,671,149</b>	<b>\$ 53,211,223</b>	<b>\$ 53,577,193</b>
<b>Inter-Fund Transfers</b>					
In	\$ 338,864	\$ 127,047	\$ 223,744	\$ 223,744	\$ 228,075
Out	---	(9,399,543)	(9,400,000)	(9,400,000)	(10,239,839)
Reserve for Encumbrances	---	---	---	278,237	---
Prior Year Adjustments	297,398	(53,107)	---	---	---
<b>Total Available Resources</b>	<b>\$ 49,584,473</b>	<b>\$ 40,207,832</b>	<b>\$ 45,607,424</b>	<b>\$ 44,369,655</b>	<b>\$ 44,589,637</b>
<b>Expenditures</b>					
Personal Services	\$ 7,135,991	\$ 7,392,682	\$ 8,101,087	\$ 7,382,649	\$ 8,424,973
Contractual Services	2,659,326	2,674,195	3,297,697	3,632,377	3,047,862
Commodities	509,925	521,937	587,577	582,381	549,729
Capital Outlay	---	66,365	200,000	135,000	---
<b>Sub-total Operating</b>	<b>\$ 10,305,242</b>	<b>\$ 10,655,179</b>	<b>\$ 12,186,361</b>	<b>\$ 11,732,407</b>	<b>\$ 12,022,564</b>
Pass Through Payments	\$ 42,472,270	\$ 29,325,356	\$ 31,352,758	\$ 31,446,310	\$ 31,352,758
Debt Service	\$ 171,830	\$ 170,846	\$ 166,730	\$ 166,730	\$ 169,730
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 52,949,342</b>	<b>\$ 40,151,381</b>	<b>\$ 43,705,849</b>	<b>\$ 43,345,447</b>	<b>\$ 43,545,052</b>
<b>Ending Fund Balance</b>	<b>\$ (3,364,869)</b>	<b>\$ 56,451</b>	<b>\$ 1,901,575</b>	<b>\$ 1,024,208</b>	<b>\$ 1,044,585</b>

**Schedule XI**

**Police Drug Enforcement Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (1,035,823)	\$ (859,188)	\$ 649,819	\$ (920,699)	\$ (915,340)
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Grants	2,350,285	1,933,001	2,226,829	2,226,829	2,361,347
All Other	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 2,350,285</b>	<b>\$ 1,933,001</b>	<b>\$ 2,226,829</b>	<b>\$ 2,226,829</b>	<b>\$ 2,361,347</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(1)	(2)	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,314,461</b>	<b>\$ 1,073,811</b>	<b>\$ 2,876,648</b>	<b>\$ 1,306,130</b>	<b>\$ 1,446,007</b>
<b>Expenditures</b>					
Personal Services	\$ 1,851,448	\$ 1,749,600	\$ 1,906,605	\$ 1,865,605	\$ 2,087,191
Contractual Services	185,259	177,049	260,492	260,492	177,056
Commodities	23,602	21,394	59,732	95,373	97,100
Capital Outlay	113,340	46,467	---	---	---
Capital Improvements	---	---	---	---	---
<b>Total Expenditures</b>	<b>\$ 2,173,649</b>	<b>\$ 1,994,510</b>	<b>\$ 2,226,829</b>	<b>\$ 2,221,470</b>	<b>\$ 2,361,347</b>
<b>Ending Fund Balance</b>	<b>\$ (859,188)</b>	<b>\$ (920,699)</b>	<b>\$ 649,819</b>	<b>\$ (915,340)</b>	<b>\$ (915,340)</b>

**Schedule XI**

**Neighborhood Tourist Development Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 540,953	\$ 623,729	\$ 583,728	\$ 860,213	\$ 883,989
<b>Revenues</b>					
All Other	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 1,584,905	\$ 1,700,338	\$ 1,584,178	\$ 1,607,954	\$ 1,625,870
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	535,652	---
Prior Year Adjustments	(249,153)	104,122	---	---	---
<b>Total Available Resources</b>	\$ 1,876,705	\$ 2,428,189	\$ 2,167,906	\$ 3,003,819	\$ 2,509,859
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	1,252,976	1,567,976	1,584,178	2,119,830	1,625,870
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	\$ 1,252,976	\$ 1,567,976	\$ 1,584,178	\$ 2,119,830	\$ 1,625,870
<b>Ending Fund Balance</b>	\$ 623,729	\$ 860,213	\$ 583,728	\$ 883,989	\$ 883,989

## Schedule XI

### Convention and Tourism Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 2,080,157	\$ 1,905,640	\$ 732,737	\$ 4,419,720	\$ 2,970,697
<b>Revenues</b>					
Convention and Tourism Tax					
Restaurant Tax	\$ 17,861,792	\$ 18,715,882	\$ 18,750,000	\$ 19,550,000	\$ 19,750,000
Tax Increment Redirection-Rest.	---	(2,072,602)	(1,999,829)	(2,069,162)	(2,006,900)
Hotel/Motel Tax	15,849,050	17,003,379	17,250,000	17,500,000	17,700,000
Tax Increment Redirection Hotel/Motel	---	(1,412,327)	(1,408,219)	(1,420,462)	(1,441,300)
Subtotal Convention & Tourism	\$ 33,710,842	\$ 32,234,332	\$ 32,591,952	\$ 33,560,376	\$ 34,001,800
Rental Income	\$ 6,105,455	\$ 6,264,693	\$ 5,075,855	\$ 5,075,855	\$ 5,637,464
Service Charges	\$ 19,087	\$ 28,959	---	---	---
All Other	\$ 1,909,842	\$ 2,247,468	\$ 1,942,148	\$ 1,942,148	\$ 1,942,148
<b>Total Revenues</b>	<b>\$ 41,745,226</b>	<b>\$ 40,775,452</b>	<b>\$ 39,609,955</b>	<b>\$ 40,578,379</b>	<b>\$ 41,581,412</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,000,000	\$ 1,817,695	\$ 1,400,000	\$ 400,000	\$ 400,000
Out	\$ (20,515,194)	\$ (18,926,180)	\$ (19,917,510)	\$ (19,941,286)	\$ (20,362,963)
Reserve for Encumbrances	\$ ---	\$ ---	\$ ---	\$ 232,818	\$ ---
Prior Year Adjustments	\$ (1,074,422)	\$ 1,204,768	\$ ---	\$ ---	\$ ---
<b>Total Available Resources</b>	<b>\$ 24,235,767</b>	<b>\$ 26,777,375</b>	<b>\$ 21,825,182</b>	<b>\$ 25,689,631</b>	<b>\$ 24,589,146</b>
<b>Expenditures</b>					
Personal Services	\$ 5,347,120	\$ 4,967,088	\$ 4,983,057	\$ 4,557,240	\$ 5,328,040
Contractual Services	8,800,101	10,185,142	10,175,830	10,356,374	10,589,129
Commodities	264,815	295,848	530,320	530,320	536,680
Capital Outlay	57,684	38,875	---	---	---
<b>Sub-total Operating</b>	<b>\$ 14,469,720</b>	<b>\$ 15,486,953</b>	<b>\$ 15,689,207</b>	<b>\$ 15,443,934</b>	<b>\$ 16,453,849</b>
Pass Through Payments	\$ 5,420,045	\$ 5,894,505	\$ 5,985,750	\$ 6,072,500	\$ 6,241,900
Debt Service	\$ 369,000	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	1,950,971	674,607	150,225	1,150,225	402,187
Commodities	---	---	---	---	---
Capital Outlay	120,391	301,590	---	52,275	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 2,071,362</b>	<b>\$ 976,197</b>	<b>\$ 150,225</b>	<b>\$ 1,202,500</b>	<b>\$ 402,187</b>
<b>Total Expenditures</b>	<b>\$ 22,330,127</b>	<b>\$ 22,357,655</b>	<b>\$ 21,825,182</b>	<b>\$ 22,718,934</b>	<b>\$ 23,097,936</b>
<b>Ending Fund Balance</b>	<b>\$ 1,905,640</b>	<b>\$ 4,419,720</b>	<b>\$ ---</b>	<b>\$ 2,970,697</b>	<b>\$ 1,491,210</b>

## Schedule XI

### Police Grants Fund Special Revenue Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 1,263,490	\$ 1,315,368	\$ 5,338,345	\$ 1,707,248	\$ 1,636,897
<b>Revenues</b>					
Licenses & Permits	\$ 653,690	\$ 628,963	\$ 695,350	\$ 695,350	\$ 701,061
Service Charges	1,192,573	1,020,142	1,853,072	1,853,072	851,698
Interest on Investments	---	---	---	---	---
Grants	5,272,684	5,716,305	6,524,055	6,524,055	7,288,145
Other	337,632	282,571	58,293	58,293	61,641
<b>Total Revenues</b>	<b>\$ 7,456,579</b>	<b>\$ 7,647,981</b>	<b>\$ 9,130,770</b>	<b>\$ 9,130,770</b>	<b>\$ 8,902,545</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(36,959)	36,973	---	---	---
<b>Total Available Resources</b>	<b>\$ 8,683,110</b>	<b>\$ 9,000,322</b>	<b>\$ 14,469,115</b>	<b>\$ 10,838,018</b>	<b>\$ 10,539,442</b>
<b>Expenditures</b>					
Personal Services	\$ 4,714,161	\$ 4,801,878	\$ 6,238,611	\$ 5,885,493	\$ 6,339,328
Contractual Services	1,556,295	1,478,395	2,017,108	2,156,391	1,466,717
Commodities	229,895	114,715	226,624	241,153	289,000
Capital Outlay	867,391	898,086	648,427	918,084	807,500
<b>Total Expenditures</b>	<b>\$ 7,367,742</b>	<b>\$ 7,293,074</b>	<b>\$ 9,130,770</b>	<b>\$ 9,201,121</b>	<b>\$ 8,902,545</b>
<b>Ending Fund Balance</b>	<b>\$ 1,315,368</b>	<b>\$ 1,707,248</b>	<b>\$ 5,338,345</b>	<b>\$ 1,636,897</b>	<b>\$ 1,636,897</b>

**Schedule XI**

**Arterial Street Impact Fee Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 7,601,682	\$ 4,242,205	\$ 1,551,855	\$ 3,216,499	\$ 1,825,500
<b>Revenues</b>					
Service Charges	\$ 413,951	\$ 159,612	\$ ---	\$ ---	\$ ---
Interest on Investments	246,519	148,432	204,601	204,601	74,567
All Other	35,996	23,361	---	---	---
<b>Total Revenues</b>	<b>\$ 696,466</b>	<b>\$ 331,405</b>	<b>\$ 204,601</b>	<b>\$ 204,601</b>	<b>\$ 74,567</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	1,347,226	---
Prior Year Adjustments	(1,959,054)	2,368,243	---	---	---
<b>Total Available Resources</b>	<b>\$ 6,339,094</b>	<b>\$ 6,941,853</b>	<b>\$ 1,756,456</b>	<b>\$ 4,768,326</b>	<b>\$ 1,900,067</b>
<b>Expenditures</b>					
Personal Services	\$ 63,000	\$ 63,000	\$ 63,000	\$ 17,719	\$ 63,000
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 63,000</b>	<b>\$ 63,000</b>	<b>\$ 63,000</b>	<b>\$ 17,719</b>	<b>\$ 63,000</b>
Capital Improvements					
Personal Services	\$ 39,494	\$ 20,367	\$ ---	\$ ---	\$ ---
Contractual Services	1,994,278	3,641,823	---	2,925,106	---
Commodities	117	164	---	1	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 2,033,889</b>	<b>\$ 3,662,354</b>	<b>\$ ---</b>	<b>\$ 2,925,107</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 2,096,889</b>	<b>\$ 3,725,354</b>	<b>\$ 63,000</b>	<b>\$ 2,942,826</b>	<b>\$ 63,000</b>
<b>Ending Fund Balance</b>	<b>\$ 4,242,205</b>	<b>\$ 3,216,499</b>	<b>\$ 1,693,456</b>	<b>\$ 1,825,500</b>	<b>\$ 1,837,067</b>

**Schedule XI**

**Youth Employment  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 338,836	\$ 338,836	\$ 387,321	\$ 94,790	\$ 91,845
<b>Revenues</b>					
Other	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ 150,000
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	190,943	---
Prior Year Adjustments	86,823	(115,815)	---	---	---
<b>Total Available Resources</b>	\$ 425,659	\$ 223,021	\$ 387,321	\$ 285,733	\$ 241,845
<b>Expenditures</b>					
Personal Services	\$ ---	\$ 89,742	\$ 100,943	\$ ---	\$ 150,000
Contractual Services	86,823	38,248	2,545	193,488	---
Commodities	---	241	400	400	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	\$ 86,823	\$ 128,231	\$ 103,888	\$ 193,888	\$ 150,000
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	\$ 86,823	\$ 128,231	\$ 103,888	\$ 193,888	\$ 150,000
<b>Ending Fund Balance</b>	\$ 338,836	\$ 94,790	\$ 283,433	\$ 91,845	\$ 91,845

**Schedule XI**

**Governmental Grants Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 1,000,199	\$ 736,857	\$ 3,254,248	\$ 247,116	\$ (1,509,610)
<b>Revenues</b>					
Grants	\$ 5,658,251	\$ 5,702,575	\$ 5,089,776	\$ 4,881,266	\$ 4,705,979
Other	(5,412)	---	---	---	---
<b>Total Revenues</b>	<b>\$ 5,652,839</b>	<b>\$ 5,702,575</b>	<b>\$ 5,089,776</b>	<b>\$ 4,881,266</b>	<b>\$ 4,705,979</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	1,092,016	---
Prior Year Adjustments	(377,552)	(761,810)	---	---	---
<b>Total Available Resources</b>	<b>\$ 6,275,486</b>	<b>\$ 5,677,622</b>	<b>\$ 8,344,024</b>	<b>\$ 6,220,398</b>	<b>\$ 3,196,369</b>
<b>Expenditures</b>					
Personal Services	\$ 3,587,850	\$ 3,348,974	\$ 3,355,253	\$ 2,970,517	\$ 2,672,208
Contractual Services	1,597,660	1,539,361	1,613,091	3,928,329	1,934,602
Commodities	303,737	377,601	96,432	562,281	99,169
Capital Outlay	49,382	164,570	25,000	268,881	---
<b>Total Expenditures</b>	<b>\$ 5,538,629</b>	<b>\$ 5,430,506</b>	<b>\$ 5,089,776</b>	<b>\$ 7,730,008</b>	<b>\$ 4,705,979</b>
<b>Ending Fund Balance</b>	<b>\$ 736,857</b>	<b>\$ 247,116</b>	<b>\$ 3,254,248</b>	<b>\$ (1,509,610)</b>	<b>\$ (1,509,610)</b>

**Schedule XI**

**Neighborhood Stabilization Grants Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 121,090	\$ (7,443,035)	\$ 520,175	\$ (3,407,499)	\$ (3,278,584)
<b>Revenues</b>					
Grants	\$ 549,768	\$ 4,326,432	\$ ---	\$ 1,823,888	\$ ---
Other	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ 549,768</u>	<u>\$ 4,326,432</u>	<u>\$ ---</u>	<u>\$ 1,823,888</u>	<u>\$ ---</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	(121,091)	---	---	---	---
Reserve for Encumbrances	---	---	---	2,149,722	---
Prior Year Adjustments	(6,544,022)	4,394,301	---	---	---
<b>Total Available Resources</b>	<u>\$ (5,994,255)</u>	<u>\$ 1,277,698</u>	<u>\$ 520,175</u>	<u>\$ 566,111</u>	<u>\$ (3,278,584)</u>
<b>Expenditures</b>					
Personal Services	\$ 17,305	\$ 101,649	\$ ---	\$ ---	\$ ---
Contractual Services	1,431,354	4,583,239	---	3,840,126	---
Commodities	121	309	---	4,569	---
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 1,448,780</u>	<u>\$ 4,685,197</u>	<u>\$ ---</u>	<u>\$ 3,844,695</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	<u>\$ (7,443,035)</u>	<u>\$ (3,407,499)</u>	<u>\$ 520,175</u>	<u>\$ (3,278,584)</u>	<u>\$ (3,278,584)</u>

**Schedule XI**

**ARRA Stimulus Grant Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ ---	\$ (23,825,889)	\$ 3,762,327	\$ (21,307,387)	\$ (1,124,889)
<b>Revenues</b>					
Grants	\$ 2,683,836	\$ 20,120,201	\$ 1,525,970	\$ 52,936,046	\$ 461,499
Other	15	---	---	---	---
<b>Total Revenues</b>	<b>\$ 2,683,851</b>	<b>\$ 20,120,201</b>	<b>\$ 1,525,970</b>	<b>\$ 52,936,046</b>	<b>\$ 461,499</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	(20,860,573)	---	---	15,855,780	---
Prior Year Adjustments	(42,152)	8,494,678	---	---	---
<b>Total Available Resources</b>	<b>\$ (18,218,874)</b>	<b>\$ 4,788,990</b>	<b>\$ 5,288,297</b>	<b>\$ 47,484,439</b>	<b>\$ (663,390)</b>
<b>Expenditures</b>					
Personal Services	\$ 2,848,435	\$ 1,793,092	\$ 1,525,970	\$ 2,075,969	\$ 461,499
Contractual Services	2,698,321	11,750,885	---	26,875,385	---
Commodities	60,259	65,585	---	85,544	---
Capital Outlay	---	116,317	---	750	---
<b>Sub-total Operating</b>	<b>\$ 5,607,015</b>	<b>\$ 13,725,879</b>	<b>\$ 1,525,970</b>	<b>\$ 29,037,648</b>	<b>\$ 461,499</b>
Capital Improvements					
Personal Services	\$ ---	\$ 35,798	\$ ---	\$ 309,931	\$ ---
Contractual Services	---	12,334,631	---	19,252,923	---
Commodities	---	69	---	---	---
Capital Outlay	---	---	---	8,826	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ 12,370,498</b>	<b>\$ ---</b>	<b>\$ 19,571,680</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 5,607,015</b>	<b>\$ 26,096,377</b>	<b>\$ 1,525,970</b>	<b>\$ 48,609,328</b>	<b>\$ 461,499</b>
<b>Ending Fund Balance</b>	<b>\$ (23,825,889)</b>	<b>\$ (21,307,387)</b>	<b>\$ 3,762,327</b>	<b>\$ (1,124,889)</b>	<b>\$ (1,124,889)</b>

**Schedule XI**

**Brownfield Revolving Loan Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ ---	\$ (672)	\$ 12,000	\$ (198,974)	\$ (2,014,465)
<b>Revenues</b>					
Grants	\$ ---	\$ 3,765	\$ ---	\$ 1,160,000	\$ ---
Other	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ ---</u>	<u>\$ 3,765</u>	<u>\$ ---</u>	<u>\$ 1,160,000</u>	<u>\$ ---</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	200,000	---
Prior Year Adjustments	---	(200,000)	---	---	---
<b>Total Available Resources</b>	<u>\$ ---</u>	<u>\$ (196,907)</u>	<u>\$ 12,000</u>	<u>\$ 1,161,026</u>	<u>\$ (2,014,465)</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	672	2,067	---	3,170,091	---
Commodities	---	---	---	5,400	---
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 672</u>	<u>\$ 2,067</u>	<u>\$ ---</u>	<u>\$ 3,175,491</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ (672)	\$ (198,974)	\$ 12,000	\$ (2,014,465)	\$ (2,014,465)

**Schedule XI**

**Ryan White HIV/AIDS Grant Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (1,461,511)	\$ (2,934,297)	\$ 249,668	\$ (1,343,448)	\$ (965,511)
<b>Revenues</b>					
Grants	\$ 4,569,826	\$ 4,953,030	\$ 4,882,422	\$ 4,882,422	\$ 4,315,894
Other	---	---	---	---	---
<b>Total Revenue</b>	<u>\$ 4,569,826</u>	<u>\$ 4,953,030</u>	<u>\$ 4,882,422</u>	<u>\$ 4,882,422</u>	<u>\$ 4,315,894</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	(1,477,062)	1,619,375	---	1,023,318	---
Prior Year Adjustments	---	(315,602)	---	---	---
<b>Total Available Resources</b>	<u>\$ 1,631,253</u>	<u>\$ 3,322,506</u>	<u>\$ 5,132,090</u>	<u>\$ 4,562,292</u>	<u>\$ 3,350,383</u>
<b>Expenditures</b>					
Personal Services	\$ 408,932	\$ 396,738	\$ 433,044	\$ 273,430	\$ 417,157
Contractual Services	4,135,002	4,239,895	4,434,378	5,231,642	3,892,737
Commodities	21,616	29,321	15,000	22,731	6,000
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 4,565,550</u>	<u>\$ 4,665,954</u>	<u>\$ 4,882,422</u>	<u>\$ 5,527,803</u>	<u>\$ 4,315,894</u>
<b>Ending Fund Balance</b>	\$ (2,934,297)	\$ (1,343,448)	\$ 249,668	\$ (965,511)	\$ (965,511)

**Schedule XI**

**Housing Opportunities for Persons with AIDS  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (363,239)	\$ (222,129)	\$ 227,416	\$ (735,428)	\$ (529,616)
<b>Revenues</b>					
Grants	\$ 1,239,231	\$ 1,141,546	\$ 1,108,522	\$ 1,328,522	\$ 1,115,258
All Other	---	---	---	---	---
<b>Total Revenue</b>	<u>\$ 1,239,231</u>	<u>\$ 1,141,546</u>	<u>\$ 1,108,522</u>	<u>\$ 1,328,522</u>	<u>\$ 1,115,258</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	466,955	---
Prior Year Adjustments	35,824	(504,299)	---	---	---
<b>Total Available Resources</b>	<u>\$ 911,816</u>	<u>\$ 415,118</u>	<u>\$ 1,335,938</u>	<u>\$ 1,060,049</u>	<u>\$ 585,642</u>
<b>Expenditures</b>					
Personal Services	\$ 29,074	\$ 16,569	\$ 33,255	\$ 51,369	\$ 32,938
Contractual Services	1,104,871	1,133,977	1,075,267	1,538,296	1,082,320
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 1,133,945</u>	<u>\$ 1,150,546</u>	<u>\$ 1,108,522</u>	<u>\$ 1,589,665</u>	<u>\$ 1,115,258</u>
<b>Ending Fund Balance</b>	\$ (222,129)	\$ (735,428)	\$ 227,416	\$ (529,616)	\$ (529,616)

**Schedule XI**

**HUD Lead-Based Paint Grant  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (38,132)	\$ (124,634)	\$ 157,789	\$ (281,875)	\$ (510,827)
<b>Revenues</b>					
Grants	\$ 742,070	\$ 1,184,713	\$ 898,687	\$ 898,687	\$ 521,665
All Other	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ 742,070</u>	<u>\$ 1,184,713</u>	<u>\$ 898,687</u>	<u>\$ 898,687</u>	<u>\$ 521,665</u>
Reserve for Encumbrances	\$ ---	\$ ---	\$ ---	\$ 198,975	\$ ---
Prior Year Adjustments	(36,691)	(84,854)	---	---	---
<b>Total Available Resources</b>	<u>\$ 667,247</u>	<u>\$ 975,225</u>	<u>\$ 1,056,476</u>	<u>\$ 815,787</u>	<u>\$ 10,838</u>
<b>Expenditures</b>					
Personal Services	\$ 152,526	\$ 239,833	\$ 270,915	\$ 343,324	\$ 256,165
Contractual Services	631,163	970,914	617,972	910,278	264,000
Commodities	8,192	28,588	9,800	30,012	1,500
Capital Outlay	---	17,765	---	43,000	---
<b>Total Expenditures</b>	<u>\$ 791,881</u>	<u>\$ 1,257,100</u>	<u>\$ 898,687</u>	<u>\$ 1,326,614</u>	<u>\$ 521,665</u>
<b>Ending Fund Balance</b>	\$ (124,634)	\$ (281,875)	\$ 157,789	\$ (510,827)	\$ (510,827)

**Schedule XI**

**Inmate Security Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 205,589	\$ 244,469	\$ ---	\$ 158,723	\$ 167,376
<b>Revenues</b>					
Service Charges	\$ 163,414	\$ 157,206	\$ 225,000	\$ 225,000	\$ 175,000
<b>Total Revenues</b>	<u>\$ 163,414</u>	<u>\$ 157,206</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ 175,000</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	2,475	---
Prior Year Adjustments	---	(2,475)	---	---	---
<b>Total Available Resources</b>	<u>\$ 369,003</u>	<u>\$ 399,200</u>	<u>\$ 225,000</u>	<u>\$ 386,198</u>	<u>\$ 342,376</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ 45,528	\$ ---	\$ ---	\$ ---
Contractual Services	124,534	51,904	---	25,000	175,000
Commodities	---	---	---	---	---
Capital Outlay	---	143,045	---	2,475	---
<b>Sub-total Operating</b>	<u>\$ 124,534</u>	<u>\$ 240,477</u>	<u>\$ ---</u>	<u>\$ 27,475</u>	<u>\$ 175,000</u>
Debt Service	---	---	216,347	191,347	---
<b>Total Expenditures</b>	<u>\$ 124,534</u>	<u>\$ 240,477</u>	<u>\$ 216,347</u>	<u>\$ 218,822</u>	<u>\$ 175,000</u>
<b>Ending Fund Balance</b>	\$ 244,469	\$ 158,723	\$ 8,653	\$ 167,376	\$ 167,376

**Schedule XI**

**Capital Improvements Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Beginning Fund Balance</b>	\$ 124,915,435	\$ 91,648,243	\$ 2,081,010	\$ 72,789,001	\$ 5,442,680
<b>Revenues</b>					
Sales Tax	\$ 62,843,225	\$ 64,765,950	\$ 65,400,000	\$ 69,184,602	\$ 69,791,000
Tax Increment Redirection	---	(8,635,692)	(8,251,300)	(8,983,000)	(9,072,830)
<b>Net Sales Tax</b>	<b>\$ 62,843,225</b>	<b>\$ 56,130,258</b>	<b>\$ 57,148,700</b>	<b>\$ 60,201,602</b>	<b>\$ 60,718,170</b>
Interest on Investments	4,807,304	3,332,124	1,750,000	1,750,000	---
<b>Grants</b>					
Federal Grants	7,095,091	14,521,837	---	21,454,723	---
State Grants	2,899,794	3,221,064	---	6,022,961	---
Other Grants	4,024,113	19,818,794	655,250	9,804,213	655,250
<b>Sub-total - Grants</b>	<b>\$ 14,018,998</b>	<b>\$ 37,561,695</b>	<b>\$ 655,250</b>	<b>\$ 37,281,897</b>	<b>\$ 655,250</b>
Collections from Assessments	65,160	306,285	545,065	2,269,316	545,065
Proceeds from Bonds	2,000,000	2,000,000	2,000,000	2,000,000	---
All Other	764,801	267,598	---	(361,528)	---
<b>Total Revenues</b>	<b>\$ 84,499,488</b>	<b>\$ 99,597,960</b>	<b>\$ 62,099,015</b>	<b>\$ 103,141,287</b>	<b>\$ 61,918,485</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,425,014	\$ (31,383)	\$ ---	\$ 9,500	\$ ---
Out	(17,773,561)	(970,404)	(5,787,117)	(5,787,117)	(7,887,592)
Reserve for Encumbrances	---	---	---	70,796,017	---
Prior Year Adjustments	(11,608,179)	15,702,477	---	---	---
<b>Total Available Resources</b>	<b>\$ 182,458,197</b>	<b>\$ 205,946,893</b>	<b>\$ 58,392,908</b>	<b>\$ 240,948,688</b>	<b>\$ 59,473,573</b>
<b>Expenditures</b>					
Personal Services	\$ 316,774	\$ 404,152	\$ 958,089	\$ 948,089	\$ 1,064,134
Contractual Services	12,764	81,728	294,903	2,395,070	26,300
Commodities	461	1,958	---	5,000	2,000
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 329,999</b>	<b>\$ 487,838</b>	<b>\$ 1,252,992</b>	<b>\$ 3,348,159</b>	<b>\$ 1,092,434</b>
Debt Service	1,465,583	791,554	1,670,933	1,670,933	1,875,645
Pass Through	---	---	---	---	---
<b>Capital Improvements</b>					
Personal Services	5,815,457	6,887,873	900,000	7,177,158	1,419,366
Contractual Services	73,109,707	109,648,933	49,706,206	215,476,854	50,575,053
Commodities	139,051	544,625	---	239,916	---
Capital Outlay	3,097,514	11,508,103	---	3,132,982	---
Pass Through	2,000,000	2,023,392	2,000,000	2,008,028	---
Debt Service	4,852,643	1,265,574	2,451,978	2,451,978	2,514,628
<b>Sub-total Capital Improvements</b>	<b>\$ 89,014,372</b>	<b>\$ 131,878,500</b>	<b>\$ 55,058,184</b>	<b>\$ 230,486,916</b>	<b>\$ 54,509,047</b>
<b>Total Expenditures</b>	<b>\$ 90,809,954</b>	<b>\$ 133,157,892</b>	<b>\$ 57,982,109</b>	<b>\$ 235,506,008</b>	<b>\$ 57,477,126</b>
<b>Ending Fund Balance</b>	<b>\$ 91,648,243</b>	<b>\$ 72,789,001</b>	<b>\$ 410,799</b>	<b>\$ 5,442,680</b>	<b>\$ 1,996,447</b>

Schedule XI

**General Obligation Recovery Zone Bond Fund  
Special Revenue - Debt Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ 201,729	\$ ---	\$ 237,328	\$ ---
<b>Total Revenue</b>	<b>\$ ---</b>	<b>\$ 201,729</b>	<b>\$ ---</b>	<b>\$ 237,328</b>	<b>\$ ---</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 246,557	\$ ---	\$ 290,192	\$ 527,545
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ ---</b>	<b>\$ 448,286</b>	<b>\$ ---</b>	<b>\$ 527,520</b>	<b>\$ 527,545</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating and Debt</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ ---	\$ 448,286	\$ ---	\$ 527,520	\$ 527,545
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ ---</b>	<b>\$ 448,286</b>	<b>\$ ---</b>	<b>\$ 527,520</b>	<b>\$ 527,545</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>

## Schedule XI

### Downtown Arena Project Fund Special Revenue - Debt Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 31,565,610	\$ 19,364,169	\$ 17,805,238	\$ 19,529,550	\$ 18,232,122
<b>Revenues</b>					
Arena Vehicle License Fees	\$ 8,573,562	\$ 7,981,425	\$ 7,350,000	\$ 7,525,000	\$ 7,650,000
CVB Vehicle License Fees	---	---	1,050,000	1,075,000	1,100,000
Hotel/Motel License Fees	4,123,404	4,187,247	4,200,000	4,150,000	4,200,000
User Fees	123,689	1,641,182	1,250,000	1,250,000	1,250,000
Interest on Investments	(48,200)	(35,484)	155,200	155,200	200,000
Other revenues	---	124,043	---	---	---
Proceeds from Sale of Bonds	---	---	---	---	---
<b>Total Revenue</b>	<b>\$ 12,772,455</b>	<b>\$ 13,898,413</b>	<b>\$ 14,005,200</b>	<b>\$ 14,155,200</b>	<b>\$ 14,400,000</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 6,049,944	\$ ---	\$ ---	\$ ---
Out	---	(223,550)	---	---	---
Reserve for Encumbrances	---	---	---	6,500	---
Prior Year Adjustments	(7,113,557)	644,759	---	---	---
<b>Total Available Resources</b>	<b>\$ 37,224,508</b>	<b>\$ 39,733,735</b>	<b>\$ 31,810,438</b>	<b>\$ 33,691,250</b>	<b>\$ 32,632,122</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	5,304,075	240,000	205,000	80,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating and Debt</b>	<b>\$ ---</b>	<b>\$ 5,304,075</b>	<b>\$ 240,000</b>	<b>\$ 205,000</b>	<b>\$ 80,000</b>
Pass Through Payments	\$ 1,108,825	\$ 1,059,456	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000
Debt Service	\$ 13,811,981	\$ 13,815,336	\$ 13,819,998	\$ 13,819,998	\$ 13,946,767
Capital Improvements					
Personal Services	\$ (1,719)	\$ 2,812	\$ ---	\$ 34,130	\$ ---
Contractual Services	171,760	22,506	---	350,000	---
Commodities	---	---	---	---	---
Capital Outlay	2,769,492	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 2,939,533</b>	<b>\$ 25,318</b>	<b>\$ ---</b>	<b>\$ 384,130</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 17,860,339</b>	<b>\$ 20,204,185</b>	<b>\$ 15,109,998</b>	<b>\$ 15,459,128</b>	<b>\$ 15,076,767</b>
<b>Ending Fund Balance</b>	<b>\$ 19,364,169</b>	<b>\$ 19,529,550</b>	<b>\$ 16,700,440</b>	<b>\$ 18,232,122</b>	<b>\$ 17,555,355</b>

**Schedule XI**

**Special Allocation Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 2,294,755	\$ 2,719,591	\$ 1,470,131	\$ ---	\$ ---
<b>Revenues</b>					
EAT County	\$ ---	\$ ---	\$ ---	\$ ---	\$ 145,100
Miscellaneous Revenues	---	---	---	---	1,737,000
Payments in Lieu of Taxes	49,656,100	---	---	---	---
<b>Total Revenues</b>	<b>\$ 49,656,100</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 1,882,100</b>
<b>Inter-Fund Transfers</b>					
In	\$ 28,994,361	\$ ---	\$ ---	\$ ---	\$ 149,741
Out	(18,380,683)	---	---	---	---
Reserve for Encumbrances	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Prior Year Adjustments	(1)	(2,719,591)	---	---	---
<b>Total Available Resources</b>	<b>\$ 62,564,532</b>	<b>\$ ---</b>	<b>\$ 1,470,131</b>	<b>\$ ---</b>	<b>\$ 2,031,841</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	59,844,941	---	---	---	167,006
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 59,844,941</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 167,006</b>
Debt Service	---	---	---	---	1,864,835
<b>Total Expenditures</b>	<b>\$ 59,844,941</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 2,031,841</b>
<b>Ending Fund Balance</b>	<b>\$ 2,719,591</b>	<b>\$ ---</b>	<b>\$ 1,470,131</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XI**

**Super TIF - Americana Hotel Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Beginning Fund Balance</b>	\$ (403,082)	\$ 149,993	\$ ---	\$ ---	\$ ---
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Rental Income	---	---	---	---	---
Special Assessments	---	---	---	---	---
All others	---	(149,993)	---	---	---
Grants	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ ---</u>	<u>\$ (149,993)</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Inter-Fund Transfers</b>					
In	\$ 1,348,133	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	822	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 945,873</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	795,880	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 795,880</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 795,880</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	<u>\$ 149,993</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Schedule XI**

**Super TIF - Twelfth and Wyandotte Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (2,533,438)	\$ 586,151	\$ 488,984	\$ 30	\$ 6,122
<b>Revenues</b>					
Interest on Investments	\$ 53	\$ 463	\$ ---	\$ ---	\$ ---
Tax Increment Redirection	---	2,396,690	2,142,100	2,142,100	2,271,900
All Other	4,159,435	106,765	289,300	289,300	315,300
<b>Total Revenues</b>	<b>\$ 4,159,488</b>	<b>\$ 2,503,918</b>	<b>\$ 2,431,400</b>	<b>\$ 2,431,400</b>	<b>\$ 2,587,200</b>
<b>Inter-Fund Transfers</b>					
In	\$ 2,258,675	\$ 814,754	\$ 663,184	\$ 1,158,184	\$ 993,993
Out	---	(13,542)	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	36,076	(372,834)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 3,920,801</b>	<b>\$ 3,518,447</b>	<b>\$ 3,583,568</b>	<b>\$ 3,589,614</b>	<b>\$ 3,587,315</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ 3,334,650	\$ 3,518,417	\$ 3,583,492	\$ 3,583,492	\$ 3,581,193
<b>Total Expenditures</b>	<b>\$ 3,334,650</b>	<b>\$ 3,518,417</b>	<b>\$ 3,583,492</b>	<b>\$ 3,583,492</b>	<b>\$ 3,581,193</b>
<b>Ending Fund Balance</b>	<b>\$ 586,151</b>	<b>\$ 30</b>	<b>\$ 76</b>	<b>\$ 6,122</b>	<b>\$ 6,122</b>

## Schedule XI

### Super TIF - Midtown Fund Special Revenue - Economic Incentive Project Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 9,608,334	\$ 9,883,395	\$ 9,494,854	\$ 10,045,804	\$ 8,846,246
<b>Revenues</b>					
Interest on Investments	\$ (15,112)	\$ (1,530)	\$ ---	\$ ---	\$ 2,202
Tax Increment Redirection	---	4,523,940	4,735,036	4,735,036	4,007,000
Grants	1,043,338	906,361	1,545,700	1,545,700	1,798,700
<b>Total Revenues</b>	<b>\$ 1,028,226</b>	<b>\$ 5,428,771</b>	<b>\$ 6,280,736</b>	<b>\$ 6,280,736</b>	<b>\$ 5,807,902</b>
<b>Inter-Fund Transfers</b>					
In	\$ 4,616,713	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	(2,000,000)	(1,500,000)	(2,100,000)	(2,025,139)
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(2,183,432)	212,905	---	---	---
State Tax Credits	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 13,069,841</b>	<b>\$ 13,525,071</b>	<b>\$ 14,275,590</b>	<b>\$ 14,226,540</b>	<b>\$ 12,629,009</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	227,797	455,670	250,000	250,000	1,250,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 227,797</b>	<b>\$ 455,670</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 1,250,000</b>
Debt Service	\$ 2,958,649	\$ 3,023,597	\$ 3,880,294	\$ 3,880,294	\$ 3,937,333
<b>Capital Improvements</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	1,250,000	1,250,000	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 3,186,446</b>	<b>\$ 3,479,267</b>	<b>\$ 5,380,294</b>	<b>\$ 5,380,294</b>	<b>\$ 5,187,333</b>
<b>Ending Fund Balance</b>	<b>\$ 9,883,395</b>	<b>\$ 10,045,804</b>	<b>\$ 8,895,296</b>	<b>\$ 8,846,246</b>	<b>\$ 7,441,676</b>

**Schedule XI**

**Super TIF - Uptown Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 967,559	\$ 990,635	\$ 405,888	\$ 652,247	\$ 246,359
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Tax Increment Redirection	---	20,388	304,700	304,700	294,500
All Other	---	---	---	---	32,900
<b>Total Revenues</b>	<b>\$ ---</b>	<b>\$ 20,388</b>	<b>\$ 304,700</b>	<b>\$ 304,700</b>	<b>\$ 327,400</b>
<b>Inter-Fund Transfers</b>					
In	\$ 309,332	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	(322,431)	(322,431)	(177,814)
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(1)	(1)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,276,890</b>	<b>\$ 1,011,022</b>	<b>\$ 388,157</b>	<b>\$ 634,516</b>	<b>\$ 395,945</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	3,250	336	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 3,250</b>	<b>\$ 336</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ 283,005	\$ 358,439	\$ 388,157	\$ 388,157	\$ 395,945
<b>Total Expenditures</b>	<b>\$ 286,255</b>	<b>\$ 358,775</b>	<b>\$ 388,157</b>	<b>\$ 388,157</b>	<b>\$ 395,945</b>
<b>Ending Fund Balance</b>	<b>\$ 990,635</b>	<b>\$ 652,247</b>	<b>\$ ---</b>	<b>\$ 246,359</b>	<b>\$ ---</b>

**Schedule XI**

**Super TIF - Valentine  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (80,925)	\$ (154,313)	\$ (154,313)	\$ ---	\$ 1,800
<b>Revenues</b>					
Interest on Investments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Tax Increment Redirection	---	---	1,800	1,800	---
Other Contributions	352,555	3	---	---	---
<b>Total Revenues</b>	<b>\$ 352,555</b>	<b>\$ 3</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ ---</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ 486,123	\$ 322,431	\$ 322,431	\$ 317,116
Out	(350,044)	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	1	(260,895)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ (78,413)</b>	<b>\$ 70,918</b>	<b>\$ 169,918</b>	<b>\$ 324,231</b>	<b>\$ 318,916</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ 75,900	\$ 70,918	\$ 322,431	\$ 322,431	\$ 317,116
<b>Total Expenditures</b>	<b>\$ 75,900</b>	<b>\$ 70,918</b>	<b>\$ 322,431</b>	<b>\$ 322,431</b>	<b>\$ 317,116</b>
<b>Ending Fund Balance</b>	<b>\$ (154,313)</b>	<b>\$ ---</b>	<b>\$ (152,513)</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>

## Schedule XI

### Super TIF - Hotel President Special Revenue - Economic Incentive Project Fund Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 1,339,245	\$ 1,149,950	\$ 934,236	\$ 1,647,700	\$ 1,391,872
<b>Revenues</b>					
Interest on Investments	\$ 168	\$ 173	---	---	---
Special Assessments	391,440	158,687	78,400	78,400	80,900
EAT-County	---	---	---	---	13,400
Tax Increment Redirection	---	1,078,875	976,300	976,300	1,236,800
Proceeds from Sale of Bonds	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 391,608</b>	<b>\$ 1,237,735</b>	<b>\$ 1,054,700</b>	<b>\$ 1,054,700</b>	<b>\$ 1,331,100</b>
<b>Inter-Fund Transfers</b>					
In	\$ 927,372	---	---	---	---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(622,189)	74,430	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 2,036,036</b>	<b>\$ 2,462,115</b>	<b>\$ 1,988,936</b>	<b>\$ 2,702,400</b>	<b>\$ 2,722,972</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	---
Contractual Services	61,034	312,829	294,516	294,516	254,617
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 61,034</b>	<b>\$ 312,829</b>	<b>\$ 294,516</b>	<b>\$ 294,516</b>	<b>\$ 254,617</b>
Debt Service	\$ 825,052	\$ 501,586	\$ 1,016,012	\$ 1,016,012	\$ 1,057,316
<b>Total Expenditures</b>	<b>\$ 886,086</b>	<b>\$ 814,415</b>	<b>\$ 1,310,528</b>	<b>\$ 1,310,528</b>	<b>\$ 1,311,933</b>
<b>Ending Fund Balance</b>	<b>\$ 1,149,950</b>	<b>\$ 1,647,700</b>	<b>\$ 678,408</b>	<b>\$ 1,391,872</b>	<b>\$ 1,411,039</b>

**Schedule XI**

**Super TIF - Hotel Phillips Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2008-09</u>	<u>Actual 2009-10</u>	<u>Budget 2010-11</u>	<u>Estimated 2010-11</u>	<u>Budget 2011-12</u>
<b>Beginning Fund Balance</b>	\$ 235,942	\$ ---	\$ (1,310)	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 477,183	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	2	---	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 713,127</u>	<u>\$ ---</u>	<u>\$ (1,310)</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	713,127	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 713,127</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 713,127</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ ---	\$ ---	\$ (1,310)	\$ ---	\$ ---

**Schedule XI**

**Super TIF - Savoy Bar & Grill Fund  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 8,525	\$ 8,525	\$ 8,525	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ (8,525)	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 65,512	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(1)	---	---	---	---
<b>Total Available Resources</b>	\$ 74,036	\$ ---	\$ 8,525	\$ ---	\$ ---
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	65,511	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	\$ 65,511	\$ ---	\$ ---	\$ ---	\$ ---
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	\$ 65,511	\$ ---	\$ ---	\$ ---	\$ ---
<b>Ending Fund Balance</b>	\$ 8,525	\$ ---	\$ 8,525	\$ ---	\$ ---

**Schedule XI**

**Super TIF - Union Hill  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (99)	\$ (100)	\$ (4,460)	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 96,438	\$ 100	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(2)	---	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 96,337</u>	<u>\$ ---</u>	<u>\$ (4,460)</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	96,437	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 96,437</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 96,437</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ (100)	\$ ---	\$ (4,460)	\$ ---	\$ ---

**Schedule XI**

**Super TIF - Brush Creek  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 1,987,551	\$ 362,110	\$ 213,917	\$ 107,206	\$ 2,181
<b>Revenues</b>					
Interest on Investments	\$ 336	\$ 202	\$ ---	\$ ---	\$ ---
Tax Increment Redirection	22,405	671,486	588,000	588,000	550,100
EAT-County	129,692	47,494	---	---	38,700
<b>Total Revenues</b>	<b>\$ 152,433</b>	<b>\$ 719,182</b>	<b>\$ 588,000</b>	<b>\$ 588,000</b>	<b>\$ 588,800</b>
<b>Inter-Fund Transfers</b>					
In	\$ 733,290	\$ ---	\$ 215,175	\$ 320,175	\$ 559,452
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(1,532,501)	19,889	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,340,773</b>	<b>\$ 1,101,181</b>	<b>\$ 1,017,092</b>	<b>\$ 1,015,381</b>	<b>\$ 1,150,433</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ 978,663	\$ 993,975	\$ 1,013,200	\$ 1,013,200	\$ 1,148,252
<b>Total Expenditures</b>	<b>\$ 978,663</b>	<b>\$ 993,975</b>	<b>\$ 1,013,200</b>	<b>\$ 1,013,200</b>	<b>\$ 1,148,252</b>
<b>Ending Fund Balance</b>	<b>\$ 362,110</b>	<b>\$ 107,206</b>	<b>\$ 3,892</b>	<b>\$ 2,181</b>	<b>\$ 2,181</b>

**Schedule XI**

**Super TIF - East Village  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 4,811,955	\$ 1,017,432	\$ 859,549	\$ 483,976	\$ 483,976
<b>Revenues</b>					
Tax Increment Redirection	\$ ---	\$ 702,576	\$ 820,000	\$ 820,000	\$ 710,900
Lease of Building	---	1,465,000	---	150,000	178,700
Interest on Investments	107	31	---	---	---
Proceeds from Sale of Bonds	---	9,838,000	---	---	---
All Other	---	919,186	---	---	778,600
<b>Total Revenues</b>	<b>\$ 107</b>	<b>\$ 12,924,793</b>	<b>\$ 820,000</b>	<b>\$ 970,000</b>	<b>\$ 1,668,200</b>
<b>Inter-Fund Transfers</b>					
In	\$ 302,487	\$ 740,512	\$ 1,636,525	\$ 1,486,525	\$ 880,000
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(3,403,195)	(891,999)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 1,711,354</b>	<b>\$ 13,790,738</b>	<b>\$ 3,316,074</b>	<b>\$ 2,940,501</b>	<b>\$ 3,032,176</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	22,355	25,000	25,000	25,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ 22,355</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
Debt Service	\$ 693,922	\$ 13,284,407	\$ 2,431,525	\$ 2,431,525	\$ 2,591,162
<b>Total Expenditures</b>	<b>\$ 693,922</b>	<b>\$ 13,306,762</b>	<b>\$ 2,456,525</b>	<b>\$ 2,456,525</b>	<b>\$ 2,616,162</b>
<b>Ending Fund Balance</b>	<b>\$ 1,017,432</b>	<b>\$ 483,976</b>	<b>\$ 859,549</b>	<b>\$ 483,976</b>	<b>\$ 416,014</b>

**Schedule XI**

**Super TIF - 909 Walnut  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (118,161)	\$ 22,758	\$ 153,659	\$ 31,866	\$ 65,313
<b>Revenues</b>					
Interest on Investments	\$ (7,267)	\$ (3,820)	\$ ---	\$ ---	\$ (969)
All Other	250,734	182,632	501,591	578,291	224,100
Tax Increment Redirection	139,330	267,784	152,400	75,700	72,900
EAT- County	---	541	---	---	1,400
Proceeds from Sale of Bonds	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 382,797</b>	<b>\$ 447,137</b>	<b>\$ 653,991</b>	<b>\$ 653,991</b>	<b>\$ 297,431</b>
<b>Inter-Fund Transfers</b>					
In	\$ 150,542	\$ ---	\$ ---	\$ ---	\$ 375,398
Out	---	---	---	---	---
Reserve for Encumbrances	(37,494)	---	---	---	---
Prior Year Adjustments	---	(27,567)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 377,684</b>	<b>\$ 442,328</b>	<b>\$ 807,650</b>	<b>\$ 685,857</b>	<b>\$ 738,142</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	30,193	90,872	110,258	110,258	140,296
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 30,193</b>	<b>\$ 90,872</b>	<b>\$ 110,258</b>	<b>\$ 110,258</b>	<b>\$ 140,296</b>
Debt Service	\$ 324,733	\$ 319,590	\$ 510,286	\$ 510,286	\$ 532,533
<b>Total Expenditures</b>	<b>\$ 354,926</b>	<b>\$ 410,462</b>	<b>\$ 620,544</b>	<b>\$ 620,544</b>	<b>\$ 672,829</b>
<b>Ending Fund Balance</b>	<b>\$ 22,758</b>	<b>\$ 31,866</b>	<b>\$ 187,106</b>	<b>\$ 65,313</b>	<b>\$ 65,313</b>

**Schedule XI**

**KC Downtown Redevelopment District Debt  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Beginning Fund Balance</b>	\$ 177,602	\$ 3,612	\$ 845,590	\$ 954,221	\$ 466,855
<b>Revenues</b>					
Interest on Invest-Trustee	\$ 532	\$ 160	\$ ---	\$ ---	\$ ---
Other	1,176,258	2,495,425	---	2,237,800	2,496,800
Tax Increment Redirection	---	3,101,556	3,636,402	1,398,602	2,966,800
Proceeds from Sale of Bonds	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 1,176,790</b>	<b>\$ 5,597,141</b>	<b>\$ 3,636,402</b>	<b>\$ 3,636,402</b>	<b>\$ 5,463,600</b>
<b>Inter-Fund Transfers</b>					
In	\$ 15,233,850	\$ 13,770,802	\$ 11,395,926	\$ 11,395,926	\$ 12,785,158
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(264,781)	161,868	---	---	---
Resources Held by Trustee	---	---	---	1,312,465	---
<b>Total Available Resources</b>	<b>\$ 16,323,461</b>	<b>\$ 19,533,423</b>	<b>\$ 15,877,918</b>	<b>\$ 17,299,014</b>	<b>\$ 18,715,613</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	1,016,457	3,292,461	---	548,038	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 1,016,457</b>	<b>\$ 3,292,461</b>	<b>\$ ---</b>	<b>\$ 548,038</b>	<b>\$ ---</b>
Debt Service	\$ 15,303,392	\$ 15,286,741	\$ 15,877,918	\$ 16,284,121	\$ 18,248,758
<b>Total Expenditures</b>	<b>\$ 16,319,849</b>	<b>\$ 18,579,202</b>	<b>\$ 15,877,918</b>	<b>\$ 16,832,159</b>	<b>\$ 18,248,758</b>
<b>Ending Fund Balance</b>	<b>\$ 3,612</b>	<b>\$ 954,221</b>	<b>\$ ---</b>	<b>\$ 466,855</b>	<b>\$ 466,855</b>

**Schedule XI**

**Super TIF - HOK Sports Garage  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (339,510)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Revenues</b>					
Interest on Investments	\$ (18,093)	\$ (9,199)	\$ ---	\$ ---	\$ (4,420)
Special Assessments	127,882	94,991	---	---	125,000
Tax Increment Redirection	---	462,917	425,800	434,384	212,200
<b>Total Revenues</b>	<b>\$ 109,789</b>	<b>\$ 548,709</b>	<b>\$ 425,800</b>	<b>\$ 434,384</b>	<b>\$ 332,780</b>
<b>Inter-Fund Transfers</b>					
In	\$ 903,232	\$ 140,162	\$ 264,099	\$ 264,099	\$ 378,082
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	(121)	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 673,511</b>	<b>\$ 688,750</b>	<b>\$ 689,899</b>	<b>\$ 698,483</b>	<b>\$ 710,862</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	\$ 673,511	\$ 688,750	\$ 698,483	\$ 698,483	\$ 710,862
<b>Total Expenditures</b>	<b>\$ 673,511</b>	<b>\$ 688,750</b>	<b>\$ 698,483</b>	<b>\$ 698,483</b>	<b>\$ 710,862</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ (8,584)</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XI**

**Super TIF- Pershing Rd IRS  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 524,634	\$ (9,327)	\$ (147,493)	\$ ---	\$ ---
<b>Revenues</b>					
Interest on Investments	\$ (31,843)	\$ (602)	\$ ---	\$ ---	\$ ---
<b>Total Revenues</b>	\$ (31,843)	\$ (602)	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 6,000,293	\$ 9,929	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(1)	---	---	---	---
<b>Total Available Resources</b>	\$ 6,493,083	\$ ---	\$ (147,493)	\$ ---	\$ ---
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	6,502,410	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	\$ 6,502,410	\$ ---	\$ ---	\$ ---	\$ ---
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	\$ 6,502,410	\$ ---	\$ ---	\$ ---	\$ ---
<b>Ending Fund Balance</b>	\$ (9,327)	\$ ---	\$ (147,493)	\$ ---	\$ ---

**Schedule XI**

**Super TIF- H&R Block  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ (41,854)	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 3,059,519	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 3,059,519</u>	<u>\$ ---</u>	<u>\$ (41,854)</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	3,059,519	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 3,059,519</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 3,059,519</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ ---	\$ ---	\$ (41,854)	\$ ---	\$ ---

**Schedule XI**

**Convention and Sports Complex Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 4,660,082	\$ ---	\$ 450,020	\$ 646,839	\$ 251,503
<b>Revenues</b>					
Interest and Rental Income					
Interest on Investments	\$ 58,034	\$ 80,016	\$ ---	\$ ---	\$ 52,641
Interest from Trustee	---	---	---	---	---
<b>Sub-total - Interest and Rental</b>	<b>\$ 58,034</b>	<b>\$ 80,016</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 52,641</b>
Grants	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
All Other	---	28,000	---	---	---
<b>Total Revenues</b>	<b>\$ 2,058,034</b>	<b>\$ 2,108,016</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,052,641</b>
<b>Inter-Fund Transfers</b>					
In	\$ 25,740,227	\$ 16,712,183	\$ 17,670,148	\$ 17,670,148	\$ 17,743,100
Out	(2,009,216)	(1,817,695)	(400,000)	(400,000)	(400,000)
Reserve for Encumbrances	(532,126)	---	---	---	---
Prior Year Adjustments	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<b>\$ 29,917,001</b>	<b>\$ 17,002,504</b>	<b>\$ 19,720,168</b>	<b>\$ 19,916,987</b>	<b>\$ 19,647,244</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	576,743	704,909	2,696,432	3,186,432	2,951,065
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 576,743</b>	<b>\$ 704,909</b>	<b>\$ 2,696,432</b>	<b>\$ 3,186,432</b>	<b>\$ 2,951,065</b>
Debt Service	\$ 29,340,258	\$ 15,650,756	\$ 16,969,052	\$ 16,479,052	\$ 16,595,470
<b>Total Expenditures</b>	<b>\$ 29,917,001</b>	<b>\$ 16,355,665</b>	<b>\$ 19,665,484</b>	<b>\$ 19,665,484</b>	<b>\$ 19,546,535</b>
<b>Ending Fund Balance</b>	<b>\$ ---</b>	<b>\$ 646,839</b>	<b>\$ 54,684</b>	<b>\$ 251,503</b>	<b>\$ 100,709</b>

**Schedule XI**

**Super TIF- Aladdin Hotel  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ ---	\$ ---	\$ (34,446)	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 133,777	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 133,777</u>	<u>\$ ---</u>	<u>\$ (34,446)</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	133,777	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 133,777</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 133,777</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ ---	\$ ---	\$ (34,446)	\$ ---	\$ ---

**Schedule XI**

**Super TIF - Briarcliff West  
Special Revenue - Economic Incentive Project Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 102,815	\$ 403,340	\$ 392,477	\$ ---	\$ ---
<b>Revenues</b>	\$ ---	\$ (661,855)	\$ ---	\$ ---	\$ ---
<b>Inter-Fund Transfers</b>					
In	\$ 3,092,455	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	1	258,515	---	---	---
Resources Held by Trustee	---	---	---	---	---
<b>Total Available Resources</b>	<u>\$ 3,195,271</u>	<u>\$ ---</u>	<u>\$ 392,477</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	2,791,931	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ 2,791,931</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 2,791,931</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	<u>\$ 403,340</u>	<u>\$ ---</u>	<u>\$ 392,477</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Schedule XI**

**Special Housing Rehabilitation Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (1,564,362)	\$ (329,647)	\$ 421,156	\$ (488,085)	\$ (1,161,834)
<b>Revenues</b>					
Court Fines	\$ 223,196	\$ 211,456	\$ ---	\$ ---	\$ ---
Interest on Investments	---	---	---	---	---
Grants	2,003,545	616,102	1,075,000	2,126,448	1,075,000
All Other	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ 2,226,741</u>	<u>\$ 827,558</u>	<u>\$ 1,075,000</u>	<u>\$ 2,126,448</u>	<u>\$ 1,075,000</u>
<b>Inter-Fund Transfers</b>					
In	\$ 500,000	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	300	---
Prior Year Adjustments	(3,857)	(86,282)	---	---	---
<b>Total Available Resources</b>	<u>\$ 1,158,522</u>	<u>\$ 411,629</u>	<u>\$ 1,496,156</u>	<u>\$ 1,638,663</u>	<u>\$ (86,834)</u>
<b>Expenditures</b>					
Personal Services	\$ 219,079	\$ 171,329	\$ 535,560	\$ ---	\$ 535,560
Contractual Services	1,161,191	717,666	539,440	2,800,341	539,440
Commodities	18,932	10,719	---	156	---
Capital Outlay	88,967	---	---	---	---
Capital Improvements	---	---	---	---	---
<b>Total Expenditures</b>	<u>\$ 1,488,169</u>	<u>\$ 899,714</u>	<u>\$ 1,075,000</u>	<u>\$ 2,800,497</u>	<u>\$ 1,075,000</u>
<b>Ending Fund Balance</b>	<u>\$ (329,647)</u>	<u>\$ (488,085)</u>	<u>\$ 421,156</u>	<u>\$ (1,161,834)</u>	<u>\$ (1,161,834)</u>

**Schedule XI**

**Liberty Memorial Endowment Trust Fund  
Special Revenue Fund  
Comparison of Revenues, Expenditures  
and Change in Fund Balance**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 16,775,823	\$ 17,072,534	\$ 17,120,797	\$ 17,032,572	\$ 17,393,155
<b>Revenues</b>					
Sales Tax	\$ 5,944	\$ ---	\$ ---	\$ ---	\$ ---
Other Contributions	---	100,000	---	---	---
Interest on Investments	636,977	469,629	482,633	482,633	205,200
<b>Total Revenues</b>	<b>\$ 642,921</b>	<b>\$ 569,629</b>	<b>\$ 482,633</b>	<b>\$ 482,633</b>	<b>\$ 205,200</b>
<b>Inter-Fund Transfers</b>					
In	\$ 116,889	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	(49,999)	---	---	---	---
Prior Year Adjustments	---	(15,221)	---	---	---
<b>Total Available Resources</b>	<b>\$ 17,485,634</b>	<b>\$ 17,626,942</b>	<b>\$ 17,603,430</b>	<b>\$ 17,515,205</b>	<b>\$ 17,598,355</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	413,100	594,370	122,050	122,050	205,200
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 413,100</b>	<b>\$ 594,370</b>	<b>\$ 122,050</b>	<b>\$ 122,050</b>	<b>\$ 205,200</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>				
<b>Total Expenditures</b>	<b>\$ 413,100</b>	<b>\$ 594,370</b>	<b>\$ 122,050</b>	<b>\$ 122,050</b>	<b>\$ 205,200</b>
<b>Ending Fund Balance</b>	<b>\$ 17,072,534</b>	<b>\$ 17,032,572</b>	<b>\$ 17,481,380</b>	<b>\$ 17,393,155</b>	<b>\$ 17,393,155</b>

## Schedule XII

### Water Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 36,874	\$ 4,836,146	---	\$ 25,097,593	\$ 33,045,299
<b>Revenues</b>					
Interest and Rental Income	\$ 1,956,218	\$ 1,890,750	\$ 1,473,711	\$ 1,473,711	\$ 1,483,139
Enterprise Revenue					
Sale of Water	83,725,293	103,887,941	112,580,443	112,580,443	118,402,217
Other Sales and Charges	1,055,315	2,945,101	467,473	467,473	520,679
Grants	---	---	---	---	5,000
Special Assessments	4,518	25,345	---	---	---
All Other	5,176,241	5,163,170	4,353,372	4,353,372	4,693,502
<b>Total Revenues</b>	<b>\$ 91,917,585</b>	<b>\$ 113,912,307</b>	<b>\$ 118,874,999</b>	<b>\$ 118,874,999</b>	<b>\$ 125,104,537</b>
<b>Inter-Fund Transfers</b>					
In	---	\$ 279,341	---	---	---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	3,754,314	---
Prior Year Adjustments	---	79,319	---	---	---
<b>Total Available Resources</b>	<b>\$ 91,954,459</b>	<b>\$ 119,107,113</b>	<b>\$ 118,874,999</b>	<b>\$ 147,726,906</b>	<b>\$ 158,149,836</b>
<b>Expenditures</b>					
Personal Services	\$ 28,257,399	\$ 26,588,641	\$ 30,424,512	\$ 25,839,846	\$ 32,589,659
Contractual Services	29,034,296	30,125,971	36,851,821	39,586,718	40,389,394
Commodities	8,335,061	8,825,645	10,896,856	11,214,231	12,415,846
Capital Outlay	353,922	347,022	1,903,815	2,267,712	2,051,915
<b>Sub-total Operating</b>	<b>\$ 65,980,678</b>	<b>\$ 65,887,279</b>	<b>\$ 80,077,004</b>	<b>\$ 78,908,507</b>	<b>\$ 87,446,814</b>
Debt Service	\$ 20,804,861	\$ 27,828,378	\$ 29,582,455	\$ 29,582,455	\$ 29,826,524
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	332,774	293,863	5,150,000	5,233,345	6,175,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	702,500	957,300	50,000
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 332,774</b>	<b>\$ 293,863</b>	<b>\$ 5,852,500</b>	<b>\$ 6,190,645</b>	<b>\$ 6,225,000</b>
<b>Total Expenditures</b>	<b>\$ 87,118,313</b>	<b>\$ 94,009,520</b>	<b>\$ 115,511,959</b>	<b>\$ 114,681,607</b>	<b>\$ 123,498,338</b>
<b>Ending Fund Balance</b>	<b>\$ 4,836,146</b>	<b>\$ 25,097,593</b>	<b>\$ 3,363,040</b>	<b>\$ 33,045,299</b>	<b>\$ 34,651,498</b>

## Schedule XII

### Sewer Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 3,266,277	\$ 7,823,979	---	\$ 26,443,978	\$ 32,795,944
<b>Revenues</b>					
Interest & Rental	\$ 1,268,526	\$ 1,499,963	\$ 1,021,700	\$ 1,021,700	\$ 1,193,766
Sewer Service Charges	75,676,555	93,971,679	101,842,829	101,842,829	121,175,519
Grants	2,316,971	1,134,302	---	---	---
All Other	1,360,946	292,783	78,000	78,000	110,000
<b>Total Revenues</b>	<b>\$ 80,622,998</b>	<b>\$ 96,898,727</b>	<b>\$ 102,942,529</b>	<b>\$ 102,942,529</b>	<b>\$ 122,479,285</b>
<b>Inter-Fund Transfers</b>					
In	---	---	---	---	---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	5,777,466	---
Prior Year Adjustments	---	(1,779,923)	---	---	---
<b>Total Available Resources</b>	<b>\$ 83,889,275</b>	<b>\$ 102,942,783</b>	<b>\$ 102,942,529</b>	<b>\$ 135,163,973</b>	<b>\$ 155,275,229</b>
<b>Expenditures</b>					
Personal Services	\$ 20,764,959	\$ 20,173,796	\$ 23,996,716	\$ 19,407,072	\$ 25,649,064
Contractual Services	28,345,767	27,728,327	36,792,546	41,653,729	41,938,990
Commodities	3,618,628	3,761,623	5,453,821	5,517,129	6,567,366
Capital Outlay	727,651	572,725	1,241,400	1,422,593	2,187,900
<b>Sub-total Operating</b>	<b>\$ 53,457,005</b>	<b>\$ 52,236,471</b>	<b>\$ 67,484,483</b>	<b>\$ 68,000,523</b>	<b>\$ 76,343,320</b>
Debt Service	\$ 18,967,382	\$ 22,016,907	\$ 25,877,809	\$ 25,877,809	\$ 28,444,880
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	3,261,591	2,218,888	6,950,000	7,662,897	20,092,000
Commodities	---	---	---	---	---
Capital Outlay	379,318	26,539	572,000	826,800	50,000
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 3,640,909</b>	<b>\$ 2,245,427</b>	<b>\$ 7,522,000</b>	<b>\$ 8,489,697</b>	<b>\$ 20,142,000</b>
<b>Total Expenditures</b>	<b>\$ 76,065,296</b>	<b>\$ 76,498,805</b>	<b>\$ 100,884,292</b>	<b>\$ 102,368,029</b>	<b>\$ 124,930,200</b>
<b>Ending Fund Balance</b>	<b>\$ 7,823,979</b>	<b>\$ 26,443,978</b>	<b>\$ 2,058,237</b>	<b>\$ 32,795,944</b>	<b>\$ 30,345,029</b>

## Schedule XII

### Stormwater Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 11,946,328	\$ 13,659,797	---	\$ 12,899,901	\$ 7,985,283
<b>Revenues</b>					
Interest & Rental	\$ 350,002	\$ 286,459	\$ 276,000	\$ 276,000	\$ 221,269
Storm Water Charges	10,688,198	11,976,264	11,000,000	11,000,000	11,500,000
Grants	---	---	---	---	---
All Other	297,962	241,599	10,000	10,000	10,000
<b>Total Revenues</b>	<b>\$ 11,336,162</b>	<b>\$ 12,504,322</b>	<b>\$ 11,286,000</b>	<b>\$ 11,286,000</b>	<b>\$ 11,731,269</b>
<b>Inter-Fund Transfers</b>					
In	---	---	---	---	---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	3,606,607	---
Prior Year Adjustments	643,163	(3,103,624)	---	---	---
<b>Total Available Resources</b>	<b>\$ 23,925,653</b>	<b>\$ 23,060,495</b>	<b>\$ 11,286,000</b>	<b>\$ 27,792,508</b>	<b>\$ 19,716,552</b>
<b>Expenditures</b>					
Personal Services	\$ 5,120,538	\$ 4,868,530	\$ 6,194,151	---	\$ 6,985,188
Contractual Services	3,374,240	3,406,688	3,655,799	5,476,751	3,697,481
Commodities	460,804	669,176	917,550	937,963	975,650
Capital Outlay	195,096	136,772	590,000	863,196	1,438,000
<b>Sub-total Operating</b>	<b>\$ 9,150,678</b>	<b>\$ 9,081,166</b>	<b>\$ 11,357,500</b>	<b>\$ 7,277,910</b>	<b>\$ 13,096,319</b>
Debt Service	\$ 455,779	\$ 477,195	\$ 476,225	\$ 476,225	\$ 473,897
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	659,399	602,233	100,000	11,922,590	500,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	130,500	130,500	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 659,399</b>	<b>\$ 602,233</b>	<b>\$ 230,500</b>	<b>\$ 12,053,090</b>	<b>\$ 500,000</b>
<b>Total Expenditures</b>	<b>\$ 10,265,856</b>	<b>\$ 10,160,594</b>	<b>\$ 12,064,225</b>	<b>\$ 19,807,225</b>	<b>\$ 14,070,216</b>
<b>Ending Fund Balance</b>	<b>\$ 13,659,797</b>	<b>\$ 12,899,901</b>	<b>(778,225)</b>	<b>\$ 7,985,283</b>	<b>\$ 5,646,336</b>

## Schedule XII

### Kansas City Airports Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 59,386,097	\$ 36,240,443	---	\$ 25,654,805	\$ 18,628,810
<b>Revenues</b>					
Downtown Airport Revenues	\$ 7,255,889	\$ 7,778,338	\$ 8,773,876	\$ 8,773,876	\$ 9,947,900
K.C. International Airport Revenues	84,560,396	88,196,251	85,299,675	85,299,675	89,703,000
Richards-Gebaur Airport Revenues	154,895	388,487	162,871	162,871	332,000
Interest on Investments	2,979,870	2,108,020	3,026,377	3,026,377	1,212,457
Grants	29,723,038	14,823,978	15,000,000	15,000,000	25,975,000
All Other	181,036	368,313	10,000	10,000	22,000
<b>Total Revenues</b>	<b>\$ 124,855,124</b>	<b>\$ 113,663,387</b>	<b>\$ 112,272,799</b>	<b>\$ 112,272,799</b>	<b>\$ 127,192,357</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ 1,919,985	\$ 1,919,985	\$ 1,919,985
Out	---	(10,200,000)	---	---	---
Reserve for Encumbrances	---	---	---	36,966,218	---
Prior Year Adjustments	---	3,111,729	---	---	---
<b>Total Available Resources</b>	<b>\$ 184,241,221</b>	<b>\$ 142,815,559</b>	<b>\$ 114,192,784</b>	<b>\$ 176,813,807</b>	<b>\$ 147,741,152</b>
<b>Expenditures</b>					
Personal Services	\$ 28,428,875	\$ 27,868,103	\$ 31,334,800	\$ 26,587,566	\$ 29,900,082
Contractual Services	40,604,042	39,864,648	44,877,859	56,201,912	46,785,200
Commodities	3,723,156	4,545,160	5,100,740	5,361,782	5,271,800
Capital Outlay	2,322,581	3,693,118	2,980,000	3,075,005	1,152,800
<b>Sub-total Operating</b>	<b>\$ 75,078,654</b>	<b>\$ 75,971,029</b>	<b>\$ 84,293,399</b>	<b>\$ 91,226,265</b>	<b>\$ 83,109,882</b>
Debt Service	\$ 20,159,873	\$ 18,973,885	\$ 18,979,400	\$ 18,979,400	\$ 18,757,600
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	53,412,685	22,214,840	9,000,000	47,979,332	25,346,000
Commodities	---	---	---	---	---
Capital Outlay	(650,434)	1,000	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 52,762,251</b>	<b>\$ 22,215,840</b>	<b>\$ 9,000,000</b>	<b>\$ 47,979,332</b>	<b>\$ 25,346,000</b>
<b>Total Expenditures</b>	<b>\$ 148,000,778</b>	<b>\$ 117,160,754</b>	<b>\$ 112,272,799</b>	<b>\$ 158,184,997</b>	<b>\$ 127,213,482</b>
<b>Ending Fund Balance</b>	<b>\$ 36,240,443</b>	<b>\$ 25,654,805</b>	<b>\$ 1,919,985</b>	<b>\$ 18,628,810</b>	<b>\$ 20,527,670</b>

## Schedule XII

### DEA Drug Forfeiture Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 57,223	\$ 75,663	\$ ---	\$ 43,926	\$ 43,926
<b>Revenues</b>					
K.C. International Airport Revenues	\$ 17,023	\$ 33,167	\$ 48,100	\$ 48,100	\$ 48,080
Interest on Investments	1,417	1,569	1,900	1,900	1,020
Grants	---	---	---	---	---
All Other	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 18,440</b>	<b>\$ 34,736</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 49,100</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	14,858	---
Prior Year Adjustments	---	(14,858)	---	---	---
<b>Total Available Resources</b>	<b>\$ 75,663</b>	<b>\$ 95,541</b>	<b>\$ 50,000</b>	<b>\$ 108,784</b>	<b>\$ 93,026</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	26,900	---	---	---
Commodities	---	24,715	---	14,858	24,100
Capital Outlay	---	---	50,000	50,000	25,000
<b>Sub-total Operating</b>	<b>\$ ---</b>	<b>\$ 51,615</b>	<b>\$ 50,000</b>	<b>\$ 64,858</b>	<b>\$ 49,100</b>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvements	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<b>\$ ---</b>	<b>\$ 51,615</b>	<b>\$ 50,000</b>	<b>\$ 64,858</b>	<b>\$ 49,100</b>
<b>Ending Fund Balance</b>	<b>\$ 75,663</b>	<b>\$ 43,926</b>	<b>\$ ---</b>	<b>\$ 43,926</b>	<b>\$ 43,926</b>

**Schedule XII**

**Richards Gebaur KC Southern Railway  
Enterprise Fund  
Comparison of Revenues, Expenditures  
and Change in Cash Reserve**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Beginning Fund Balance</b>	\$ 4,524,449	\$ 655,866	\$ ---	\$ 697,499	\$ 989,500
<b>Revenues</b>					
Richards-Gebaur Airport Revenues	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
K.C. International Airport Revenues	---	---	---	---	---
Interest on Investments	147,192	41,633	292,000	292,000	21,128
All Other	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 147,192</b>	<b>\$ 41,633</b>	<b>\$ 292,000</b>	<b>\$ 292,000</b>	<b>\$ 21,128</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	455,271	---
Prior Year Adjustments	---	221,813	---	---	---
<b>Total Available Resources</b>	<b>\$ 4,671,641</b>	<b>\$ 919,312</b>	<b>\$ 292,000</b>	<b>\$ 1,444,770</b>	<b>\$ 1,010,628</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	133,887	18,905	---	31,208	---
<b>Sub-total Operating</b>	<b>\$ 133,887</b>	<b>\$ 18,905</b>	<b>\$ ---</b>	<b>\$ 31,208</b>	<b>\$ ---</b>
Debt Service	---	---	---	---	---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	3,881,888	202,908	---	424,062	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 3,881,888</b>	<b>\$ 202,908</b>	<b>\$ ---</b>	<b>\$ 424,062</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 4,015,775</b>	<b>\$ 221,813</b>	<b>\$ ---</b>	<b>\$ 455,270</b>	<b>\$ ---</b>
<b>Ending Fund Balance</b>	<b>\$ 655,866</b>	<b>\$ 697,499</b>	<b>\$ 292,000</b>	<b>\$ 989,500</b>	<b>\$ 1,010,628</b>

**Schedule XII**

**Passenger Facility Charge Operating Fund  
Enterprise Fund  
Comparison of Revenues, Expenditures  
and Change in Cash Reserve**

	<u>Actual</u> <u>2009-10</u>	<u>Actual</u> <u>2010-11</u>	<u>Budget</u> <u>2011-12</u>	<u>Estimated</u> <u>2011-12</u>	<u>Budget</u> <u>2012-13</u>
<b>Beginning Fund Balance</b>	\$ 23,159,573	\$ 29,282,848	---	\$ 41,153,870	\$ 41,153,870
<b>Revenues</b>					
Interest on Investments	\$ 1,198,359	\$ 1,044,274	\$ 1,285,000	\$ 1,285,000	\$ 650,303
KCI-Passenger Facility Charges	20,224,311	20,218,423	20,883,500	20,883,500	20,875,500
Richards-Gebaur Pass. Fac. Chgs	---	---	---	---	---
<b>Total Revenues</b>	<u>\$ 21,422,670</u>	<u>\$ 21,262,697</u>	<u>\$ 22,168,500</u>	<u>\$ 22,168,500</u>	<u>\$ 21,525,803</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	---	7,306,620	---	---	---
<b>Total Available Resources</b>	<u>\$ 44,582,243</u>	<u>\$ 57,852,165</u>	<u>\$ 22,168,500</u>	<u>\$ 63,322,370</u>	<u>\$ 62,679,673</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	10,129,295	10,095,295	10,067,800	10,067,800	10,039,000
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	\$ 4,399,600	\$ 6,603,000	\$ 12,100,700	\$ 12,100,700	\$ 22,204,000
Commodities	---	---	---	---	---
Capital Outlay	770,500	---	---	---	4,050,000
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<u>\$ 5,170,100</u>	<u>\$ 6,603,000</u>	<u>\$ 12,100,700</u>	<u>\$ 12,100,700</u>	<u>\$ 26,254,000</u>
<b>Total Expenditures</b>	<u>\$ 15,299,395</u>	<u>\$ 16,698,295</u>	<u>\$ 22,168,500</u>	<u>\$ 22,168,500</u>	<u>\$ 36,293,000</u>
<b>Ending Fund Balance</b>	\$ 29,282,848	\$ 41,153,870	---	\$ 41,153,870	\$ 26,386,673

## Schedule XII

### Customer Facility Charge Operating Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2008-09	Actual 2009-10	Budget 2010-11	Estimated 2010-11	Budget 2011-12
<b>Beginning Fund Balance</b>	\$ 1,451,825	\$ 981,891	---	\$ 2,353,640	\$ 2,760,640
<b>Revenues</b>					
Interest on Investments	\$ 116,245	\$ 85,517	\$ 549,600	\$ 549,600	\$ 123,961
Transportation Facility Charges	3,709,587	3,944,008	5,000,000	5,000,000	4,072,200
Passenger Facility Charges	5,421,504	5,634,297	5,598,200	5,598,200	5,817,400
	278,468	---	---	---	---
<b>Total Revenues</b>	<b>\$ 9,525,804</b>	<b>\$ 9,663,822</b>	<b>\$ 11,147,800</b>	<b>\$ 11,147,800</b>	<b>\$ 10,013,561</b>
<b>Inter-Fund Transfers</b>					
In	---	---	---	---	---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	1,818,924	---
Prior Year Adjustments	---	(922,646)	---	---	---
<b>Total Available Resources</b>	<b>\$ 10,977,629</b>	<b>\$ 9,723,067</b>	<b>\$ 11,147,800</b>	<b>\$ 15,320,364</b>	<b>\$ 12,774,201</b>
<b>Expenditures</b>					
Personal Services	---	---	---	---	---
Contractual Services	3,455,469	4,048,949	5,000,000	6,788,458	4,072,200
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 3,455,469</b>	<b>\$ 4,048,949</b>	<b>\$ 5,000,000</b>	<b>\$ 6,788,458</b>	<b>\$ 4,072,200</b>
Debt Service	5,760,235	5,728,510	5,711,500	5,711,500	5,690,100
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	\$ 780,034	\$ (2,408,032)	\$ 29,300	\$ 59,766	\$ 251,260
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 780,034</b>	<b>\$ -2,408,032</b>	<b>\$ 29,300</b>	<b>\$ 59,766</b>	<b>\$ 251,260</b>
<b>Total Expenditures</b>	<b>\$ 9,995,738</b>	<b>\$ 7,369,427</b>	<b>\$ 10,740,800</b>	<b>\$ 12,559,724</b>	<b>\$ 10,013,560</b>
<b>Ending Fund Balance</b>	<b>\$ 981,891</b>	<b>\$ 2,353,640</b>	<b>\$ 407,000</b>	<b>\$ 2,760,640</b>	<b>\$ 2,760,641</b>

## Schedule XII

### Special Facilities Bond Fund Enterprise Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2008-09	Actual 2009-10	Budget 2010-11	Estimated 2010-11	Budget 2011-12
<b>Beginning Fund Balance</b>	\$ 44,404,260	\$ 45,074,395	---	---	---
<b>Revenues</b>					
Richards-Gebaur Airport Revenues	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
K.C. International Airport Revenues	1,025,000	733,334	1,616,000	1,616,000	---
Interest on Investments	1,261,993	862,545	40,400	40,400	---
Other Contributions - Tax Credits	---	---	---	---	---
All Other	440,900	279,300	---	---	---
<b>Total Revenues</b>	<b>\$ 2,727,893</b>	<b>\$ 1,875,179</b>	<b>\$ 1,656,400</b>	<b>\$ 1,656,400</b>	<b>\$ ---</b>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Prior Year Adjustments	(192,690)	(12,176,964)	---	---	---
<b>Total Available Resources</b>	<b>\$ 46,939,463</b>	<b>\$ 34,772,610</b>	<b>\$ 1,656,400</b>	<b>\$ 1,656,400</b>	<b>\$ ---</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	11,650	5,044	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 11,650</b>	<b>\$ 5,044</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
Debt Service	1,989,975	34,767,566	---	---	---
<b>Capital Improvements</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	(136,557)	---	1,656,400	1,656,400	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ -136,557</b>	<b>\$ ---</b>	<b>\$ 1,656,400</b>	<b>\$ 1,656,400</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 1,865,068</b>	<b>\$ 34,772,610</b>	<b>\$ 1,656,400</b>	<b>\$ 1,656,400</b>	<b>\$ ---</b>
<b>Ending Fund Balance</b>	<b>\$ 45,074,395</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>

## Schedule XIII

### Revolving Public Improvement Fund Assessment Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 1,521,934	\$ 2,573,177	\$ 1,731,122	\$ 2,975,872	\$ 2,312,936
<b>Revenue</b>					
Special Assessments	\$ 880,080	\$ 869,571	\$ 750,000	\$ 750,000	\$ 750,000
Interest on Investments	65,892	60,467	47,065	47,065	48,068
Interest on Special Assessments	60,417	67,259	50,000	50,000	50,000
<b>Total Revenues</b>	<b>\$ 1,006,389</b>	<b>\$ 997,297</b>	<b>\$ 847,065</b>	<b>\$ 847,065</b>	<b>\$ 848,068</b>
Inter-Fund Transfers					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	993,768	312,077	---	56,312	---
<b>Total Available Resources</b>	<b>\$ 3,522,091</b>	<b>\$ 3,882,551</b>	<b>\$ 2,578,187</b>	<b>\$ 3,879,249</b>	<b>\$ 3,161,004</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	10,248	7,323	10,000	19,892	10,000
Commodities	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 10,248</b>	<b>\$ 7,323</b>	<b>\$ 10,000</b>	<b>\$ 19,892</b>	<b>\$ 10,000</b>
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	938,666	899,356	1,500,000	1,546,421	1,500,000
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 938,666</b>	<b>\$ 899,356</b>	<b>\$ 1,500,000</b>	<b>\$ 1,546,421</b>	<b>\$ 1,500,000</b>
<b>Total Expenditures</b>	<b>\$ 948,914</b>	<b>\$ 906,679</b>	<b>\$ 1,510,000</b>	<b>\$ 1,566,313</b>	<b>\$ 1,510,000</b>
<b>Ending Fund Balance</b>	<b>\$ 2,573,177</b>	<b>\$ 2,975,872</b>	<b>\$ 1,068,187</b>	<b>\$ 2,312,936</b>	<b>\$ 1,651,004</b>

## Schedule XIII

### Sewer Special Assessment Fund Assessment Fund Comparison of Revenues, Expenditures and Change in Cash Reserve

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ 2,028,942	\$ 1,376,716	\$ 1,091,267	\$ 1,213,849	\$ 957,600
<b>Revenues</b>					
Sewer Assessments	\$ 373,387	\$ 381,731	\$ 345,000	\$ 345,000	\$ 345,000
Interest on Investments	124,731	124,429	110,001	110,001	80,998
Interest on Special Assessments	56,137	80,996	70,000	70,000	70,000
All Other	---	57,294	---	---	---
<b>Total Revenues</b>	<b>\$ 554,255</b>	<b>\$ 644,450</b>	<b>\$ 525,001</b>	<b>\$ 525,001</b>	<b>\$ 495,998</b>
<b>Inter-Fund Transfers</b>					
In	\$ 519	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	---	---	---	9,490	---
Liquidated Encumbrances	(460,420)	(2,626)	---	---	---
<b>Total Available Resources</b>	<b>\$ 2,123,296</b>	<b>\$ 2,018,540</b>	<b>\$ 1,616,268</b>	<b>\$ 1,748,340</b>	<b>\$ 1,453,598</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	17,690	22,211	30,000	39,490	30,000
<b>Sub-total Operating</b>	<b>\$ 17,690</b>	<b>\$ 22,211</b>	<b>\$ 30,000</b>	<b>\$ 39,490</b>	<b>\$ 30,000</b>
Debt Service	\$ 728,890	\$ 782,480	\$ 751,250	\$ 751,250	\$ ---
<b>Total Expenditures</b>	<b>\$ 746,580</b>	<b>\$ 804,691</b>	<b>\$ 781,250</b>	<b>\$ 790,740</b>	<b>\$ 30,000</b>
<b>Ending Fund Balance</b>	<b>\$ 1,376,716</b>	<b>\$ 1,213,849</b>	<b>\$ 835,018</b>	<b>\$ 957,600</b>	<b>\$ 1,423,598</b>

**Schedule XIII**

**Neighborhood Improvement District GO Bond Fund  
Assessment Fund  
Comparison of Revenues, Expenditures  
and Change in Cash Reserve**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 65,934	\$ 67,499	\$ 67,499	\$ 28,142	\$ 29,267
<b>Revenue</b>					
Special Assessments	\$ 53,050	\$ 46,531	\$ 52,215	\$ 52,215	\$ 52,215
Interest on Investments	1,303	1,337	---	---	663
Interest on Special Assessments	22	---	---	---	---
<b>Total Revenues</b>	<u>\$ 54,375</u>	<u>\$ 47,868</u>	<u>\$ 52,215</u>	<u>\$ 52,215</u>	<u>\$ 52,878</u>
<b>Inter-Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	---
Out	---	(34,750)	---	---	---
Reserve for Encumbrances	---	---	---	---	---
Liquidated Encumbrances	---	(760)	---	---	---
<b>Total Available Resources</b>	<u>\$ 120,309</u>	<u>\$ 79,857</u>	<u>\$ 119,714</u>	<u>\$ 80,357</u>	<u>\$ 82,145</u>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	---
Contractual Services	---	---	---	---	---
<b>Sub-total Operating</b>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
Debt Service	\$ 52,810	\$ 51,715	\$ 51,090	\$ 51,090	\$ 46,925
<b>Total Expenditures</b>	<u>\$ 52,810</u>	<u>\$ 51,715</u>	<u>\$ 51,090</u>	<u>\$ 51,090</u>	<u>\$ 46,925</u>
<b>Ending Fund Balance</b>	<u>\$ 67,499</u>	<u>\$ 28,142</u>	<u>\$ 68,624</u>	<u>\$ 29,267</u>	<u>\$ 35,220</u>

## Schedule XIV

### Community Development Funds Special Revenue Comparison of Revenues and Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (4,001,463)	\$ (4,948,045)	---	\$ (4,221,288)	\$ (5,557,550)
<b>Revenues</b>					
Interest and Rental Income	\$ 40,445	\$ 32,818	---	---	---
Service Charges	---	---	---	---	---
Community Development Grants	11,231,529	7,375,944	8,960,000	9,040,000	13,396,483
Other Revenue	11,144	(805)	---	---	---
<b>Total Revenues</b>	<b>\$ 11,283,118</b>	<b>\$ 7,407,957</b>	<b>\$ 8,960,000</b>	<b>\$ 9,040,000</b>	<b>\$ 13,396,483</b>
<b>Inter Fund Transfers</b>					
In	---	---	---	---	---
Out	---	---	---	---	---
Prior Year Adjustments	(2,278,620)	---	---	---	---
Reserve for Encumbrances	---	3,322,488	---	---	---
<b>Total Available Resources</b>	<b>\$ 5,003,035</b>	<b>\$ 5,782,400</b>	<b>\$ 8,960,000</b>	<b>\$ 4,818,712</b>	<b>\$ 7,838,933</b>
<b>Expenditures</b>					
Personal Services	\$ 2,976,576	\$ 1,972,076	\$ 2,833,840	\$ 1,768,610	\$ 1,701,183
Contractual Services	5,412,173	6,559,360	4,706,112	7,173,470	5,761,621
Commodities	25,383	17,264	8,400	22,532	11,022
Capital Outlay	45,700	2,642	---	2	---
<b>Sub-total Operating</b>	<b>\$ 8,459,832</b>	<b>\$ 8,551,342</b>	<b>\$ 7,548,352</b>	<b>\$ 8,964,614</b>	<b>\$ 7,473,826</b>
Debt Service	\$ 1,491,248	\$ 1,452,346	\$ 1,411,648	\$ 1,411,648	\$ 5,922,657
Capital Improvements					
Personal Services	---	---	---	---	---
Contractual Services	---	---	---	---	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 9,951,080</b>	<b>\$ 10,003,688</b>	<b>\$ 8,960,000</b>	<b>\$ 10,376,262</b>	<b>\$ 13,396,483</b>
<b>Ending Fund Balance</b>	<b>\$ (4,948,045)</b>	<b>\$ (4,221,288)</b>	<b>---</b>	<b>\$ (5,557,550)</b>	<b>\$ (5,557,550)</b>

**Schedule XIV**

**Justice Assistance Grant Funds  
Special Revenue  
Comparison of Revenues and Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ 462,136	\$ 315,229	\$ 596,257	\$ (781,539)	\$ (1,020,973)
<b>Revenues</b>					
Interest and Rental Income	\$ 7,451	\$ 5,815	\$ ---	\$ ---	\$ ---
Grants	---	97,020	---	---	---
Other Revenue	10,149	---	---	---	---
<b>Total Revenues</b>	<u>\$ 17,600</u>	<u>\$ 102,835</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>
<b>Inter Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Prior Year Adjustments	66,805	(694,714)	---	---	---
Reserve for Encumbrances	---	---	---	694,714	---
<b>Total Available Resources</b>	<u>\$ 546,541</u>	<u>\$ (276,650)</u>	<u>\$ 596,257</u>	<u>\$ (86,825)</u>	<u>\$ (1,020,973)</u>
<b>Expenditures</b>					
Personal Services	\$ 40,692	\$ 343,564	\$ ---	\$ ---	\$ ---
Contractual Services	82,517	47,072	---	581,762	---
Commodities	---	4,698	---	23,230	---
Capital Outlay	108,103	109,555	---	329,156	---
<b>Sub-total Operating</b>	<u>\$ 231,312</u>	<u>\$ 504,889</u>	<u>\$ ---</u>	<u>\$ 934,148</u>	<u>\$ ---</u>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<u>\$ 231,312</u>	<u>\$ 504,889</u>	<u>\$ ---</u>	<u>\$ 934,148</u>	<u>\$ ---</u>
<b>Ending Fund Balance</b>	\$ 315,229	\$ (781,539)	\$ 596,257	\$ (1,020,973)	\$ (1,020,973)

**Schedule XIV**

**Economic Development Initiative - HUD  
Special Revenue  
Comparison of Revenues and Expenditures  
and Change in Fund Balance**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Beginning Fund Balance</b>	\$ (1,350,358)	\$ (884,579)	\$ (20,879)	\$ (2,348,470)	\$ (2,598,470)
<b>Revenues</b>					
Interest and Rental Income	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Grants	509,292	786,109	---	---	---
Other Revenue	---	---	---	---	---
<b>Total Revenues</b>	<b>\$ 509,292</b>	<b>\$ 786,109</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Inter Fund Transfers</b>					
In	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Out	---	---	---	---	---
Reserve for Encumbrances	593,669	(2,000,310)	---	2,327,591	---
<b>Total Available Resources</b>	<b>\$ (247,397)</b>	<b>\$ (2,098,780)</b>	<b>\$ (20,879)</b>	<b>\$ (20,879)</b>	<b>\$ (2,598,470)</b>
<b>Expenditures</b>					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	588,169	249,690	---	77,591	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 588,169</b>	<b>\$ 249,690</b>	<b>\$ ---</b>	<b>\$ 77,591</b>	<b>\$ ---</b>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvements					
Personal Services	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Contractual Services	49,013	---	---	2,500,000	---
Commodities	---	---	---	---	---
Capital Outlay	---	---	---	---	---
Debt Service	---	---	---	---	---
<b>Sub-total Capital Improvements</b>	<b>\$ 49,013</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 2,500,000</b>	<b>\$ ---</b>
<b>Total Expenditures</b>	<b>\$ 637,182</b>	<b>\$ 249,690</b>	<b>\$ ---</b>	<b>\$ 2,577,591</b>	<b>\$ ---</b>
<b>Ending Fund Balance</b>	<b>\$ (884,579)</b>	<b>\$ (2,348,470)</b>	<b>\$ (20,879)</b>	<b>\$ (2,598,470)</b>	<b>\$ (2,598,470)</b>

## Schedule XIV

### Home Investment Fund Special Revenue Comparison of Revenues, Expenditures and Change in Fund Balance

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Beginning Fund Balance</b>	\$ (4,951,973)	\$ (3,067,805)	---	\$ (3,301,448)	\$ (4,966,601)
<b>Revenues</b>					
Rental Income	\$ 12,880	\$ 124,091	---	---	---
Grants	5,891,416	1,168,431	2,800,000	5,100,000	5,136,546
All Other	---	102,053	---	---	---
<b>Total Revenues</b>	<b>\$ 5,904,296</b>	<b>\$ 1,394,575</b>	<b>\$ 2,800,000</b>	<b>\$ 5,100,000</b>	<b>\$ 5,136,546</b>
Available Prior Year Resources	\$ 1,251,311	\$ (31,970)	---	---	---
Reserve for Encumbrances	---	---	---	1,466,044	---
<b>Total Available Resources</b>	<b>\$ 2,203,634</b>	<b>\$ (1,705,200)</b>	<b>\$ 2,800,000</b>	<b>\$ 3,264,596</b>	<b>\$ 169,945</b>
<b>Expenditures</b>					
Personal Services	\$ 316,453	\$ 224,826	\$ 280,000	\$ 203,761	\$ 597,520
Contractual Services	4,954,574	1,371,394	2,520,000	8,022,464	4,539,026
Commodities	412	28	---	4,972	---
Capital Outlay	---	---	---	---	---
<b>Sub-total Operating</b>	<b>\$ 5,271,439</b>	<b>\$ 1,596,248</b>	<b>\$ 2,800,000</b>	<b>\$ 8,231,197</b>	<b>\$ 5,136,546</b>
Debt Service	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Expenditures</b>	<b>\$ 5,271,439</b>	<b>\$ 1,596,248</b>	<b>\$ 2,800,000</b>	<b>\$ 8,231,197</b>	<b>\$ 5,136,546</b>
<b>Ending Fund Balance</b>	<b>\$ (3,067,805)</b>	<b>\$ (3,301,448)</b>	<b>---</b>	<b>\$ (4,966,601)</b>	<b>\$ (4,966,601)</b>

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

Schedule XV  
GENERAL FUND SUPPORTED FUNDS

	General Fund	Park Maintenance Fund	Boulevard Maintenance Fund	Motor Fuel Tax Fund	Parking Garage Fund	Community Centers Fund	Domestic Violence Shelter Fund	General Debt & Interest Fund	Streetsight Debt Fund	Performing Arts Garage Fund	Sub-Total General Fund Supported Funds
Property Taxes	\$ 53,715,209	\$ 6,669,910	\$ 547,706	\$ ---	\$ ---	\$ 93,000	\$ ---	\$ 10,322,479	\$ ---	\$ ---	\$ 71,348,304
Local Use Tax	23,830,000	---	---	---	---	---	---	---	---	---	23,830,000
Sales Taxes	---	---	---	---	---	---	---	---	---	---	---
Earnings Tax	204,150,000	---	---	---	---	---	---	---	---	---	204,150,000
Gaming	16,100,000	---	---	---	---	---	---	---	---	---	16,100,000
Licenses and Permits	26,054,800	20,000	---	2,457,150	734,000	3,188,005	---	---	---	---	32,453,955
Convention and Tourism Tax	---	---	---	---	---	---	---	---	---	---	---
Utility Taxes	98,680,000	---	---	---	---	---	---	---	---	---	98,680,000
Court Fines	20,946,000	---	---	---	---	---	---	---	---	---	20,946,000
Interest and Rental Income	3,883,863	16,500	---	---	4,652,240	---	345,000	---	---	1,145,687	9,959,273
Interest	---	---	---	---	---	---	---	260,983	---	---	---
Service Charges	25,773,834	1,449,122	---	303,300	---	1,176,500	---	---	---	---	28,702,756
State/County Distributions	---	---	---	16,750,000	---	---	---	---	---	---	16,750,000
Enterprise Revenues	---	---	---	---	---	---	---	---	---	---	---
Tax Increment Redirection	(29,179,200)	---	---	---	---	---	---	---	---	---	(29,179,200)
Grants	4,692,212	12,000	---	---	---	---	232,080	---	---	---	4,936,292
Special Assessments	---	---	---	---	---	---	---	---	---	---	---
All Other	6,006,500	1,000	---	---	---	---	---	---	---	---	6,007,500
<b>Total Revenues</b>	<b>\$ 454,653,218</b>	<b>\$ 8,168,532</b>	<b>\$ 547,706</b>	<b>\$ 19,510,450</b>	<b>\$ 5,386,240</b>	<b>\$ 4,457,505</b>	<b>\$ 577,080</b>	<b>\$ 10,583,462</b>	<b>\$ ---</b>	<b>\$ 1,145,687</b>	<b>\$ 505,029,880</b>
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---	---	---
Resources from Prior Years	---	---	709,833	---	---	---	---	---	---	---	709,833
Less: Resources Not Used	1,035,013	---	---	---	---	---	---	---	---	---	1,035,013
Inter-Fund Transfers	---	---	---	---	---	---	---	---	---	---	---
In	4,094,842	8,744,849	---	1,616,727	220,213	---	116,138	21,946,959	6,451,700	2,484,236	45,675,664
Out	(36,952,976)	---	---	---	---	---	---	---	---	---	(36,952,976)
State Tax Credits	---	---	---	---	---	---	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---	---	---	---	---	---	---
<b>Net Total Resources</b>	<b>\$ 420,760,071</b>	<b>\$ 16,913,381</b>	<b>\$ 1,257,539</b>	<b>\$ 21,127,177</b>	<b>\$ 5,606,453</b>	<b>\$ 4,457,505</b>	<b>\$ 693,218</b>	<b>\$ 32,530,421</b>	<b>\$ 6,451,700</b>	<b>\$ 3,629,923</b>	<b>\$ 513,427,388</b>
Expenses of Operation	---	---	---	---	---	---	---	---	---	---	---
Personal Services	305,294,525	9,823,203	133,848	6,877,485	212,535	2,984,439	339,036	---	---	---	325,665,071
Contractual Services	77,605,416	6,061,301	1,080,263	9,574,393	3,733,602	1,131,339	351,500	160,195	---	519,721	100,217,730
Commodities	10,311,539	1,028,877	43,428	3,212,736	1,583	341,727	2,682	---	---	3,110,202	18,052,774
Capital Outlay	708,000	---	---	80,000	---	---	---	---	---	---	788,000
Subtotal -Operations	393,919,480	16,913,381	1,257,539	19,744,614	3,947,720	4,457,505	693,218	160,195	---	3,629,923	444,723,575
Pass Through Payments	---	---	---	---	---	---	---	---	---	---	---
Debt Service	19,240,591	---	---	---	1,668,733	---	---	32,370,226	6,451,700	---	59,721,250
Capital Improvements	3,000,000	---	---	1,382,563	---	---	---	---	---	---	4,382,563
Contingent Appropriation	4,600,000	---	---	---	---	---	---	---	---	---	4,600,000
<b>Total Estimated Expenditures</b>	<b>\$ 420,760,071</b>	<b>\$ 16,913,381</b>	<b>\$ 1,257,539</b>	<b>\$ 21,127,177</b>	<b>\$ 5,606,453</b>	<b>\$ 4,457,505</b>	<b>\$ 693,218</b>	<b>\$ 32,530,421</b>	<b>\$ 6,451,700</b>	<b>\$ 3,629,923</b>	<b>\$ 513,427,388</b>

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

Schedule XV

SPECIAL REVENUE FUNDS (continued on next page)

	Museum Fund	Golf Operations Fund	Trafficway Maintenance Fund	Public Mass Transportation Fund	Development Services Fund	Ambulance Services Fund	KCATA Sales Tax	Fire Sales Tax Fund	Public Safety Sales Tax Fund	Health Levy Fund	Police Drug Enforcement Fund
Property Taxes	\$ 1,440,785	\$ ---	\$ 3,320,561	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ 50,398,194	\$ ---
Local Use Tax	---	---	---	---	---	---	---	2,800,000	---	---	---
Sales Taxes	---	---	---	32,320,000	---	---	26,078,200	17,372,000	17,372,000	---	---
Earnings Tax	---	---	---	---	---	---	---	---	---	---	---
Gaming	---	---	---	---	---	---	---	---	---	---	---
Licenses and Permits	---	---	---	---	71,758	---	---	---	---	---	---
Convention and Tourism Tax	---	---	---	---	---	---	---	---	---	---	---
Utility Taxes	---	---	---	---	---	---	---	---	---	---	---
Court Fines	---	---	---	---	---	---	---	---	---	---	---
Interest and Rental Income	---	---	---	---	---	---	---	---	---	---	---
Interest	---	---	---	---	---	---	---	---	---	---	---
Service Charges	---	5,927,000	---	---	8,619,442	18,547,623	---	---	---	3,153,999	---
State/County Distributions	---	---	---	---	---	---	---	---	---	---	---
Enterprise Revenues	---	---	---	---	---	---	---	---	---	---	---
Tax Increment Redirection	---	---	---	(3,296,640)	---	---	(3,494,479)	(2,327,848)	(2,327,848)	---	2,361,347
Grants	---	---	---	---	---	---	---	---	---	---	---
Special Assessments	---	---	---	---	---	---	---	---	---	---	---
All Other	---	16,200	---	---	---	314,000	---	---	---	25,000	---
<b>Total Revenues</b>	\$ 1,440,785	\$ 5,943,200	\$ 3,320,561	\$ 29,023,360	\$ 8,691,200	\$ 18,861,623	\$ 22,583,721	\$ 17,844,152	\$ 15,044,152	\$ 53,577,193	\$ 2,361,347
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---	---	---
Resources from Prior Years	---	---	69,660	100,000	---	---	---	927,469	---	---	---
Less: Resources Not Used	---	113,985	---	---	---	---	---	---	1,824,216	20,377	---
Inter-Fund Transfers	---	---	---	---	---	---	---	---	---	---	---
In	\$ 6,009	---	---	---	---	10,239,839	---	---	---	228,075	---
Out	---	---	---	(452,480)	---	---	---	---	(8,037,986)	(10,239,839)	---
State Tax Credits	---	---	---	---	---	---	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---	---	---	---	---	---	---
<b>Net Total Resources</b>	\$ 1,446,794	\$ 5,829,215	\$ 3,390,221	\$ 28,670,880	\$ 8,691,200	\$ 29,101,462	\$ 22,583,721	\$ 18,771,621	\$ 5,181,950	\$ 43,545,052	\$ 2,361,347
Expenses of Operation	---	---	---	---	---	---	---	---	---	---	---
Personal Services	---	67,401	---	3,084,910	7,898,469	24,527,368	---	13,225,674	---	8,424,973	2,087,191
Contractual Services	31,581	4,818,485	50,663	1,771,440	651,017	2,447,714	---	1,575,000	1,225,000	3,047,862	177,056
Commodities	---	6,180	---	348,774	141,714	1,483,105	---	820,535	---	549,729	97,100
Capital Outlay	---	135,000	---	---	---	---	---	150,000	3,156,950	---	---
Subtotal - Operations	\$ 31,581	\$ 5,027,066	\$ 50,663	\$ 5,205,124	\$ 8,691,200	\$ 28,458,187	---	\$ 15,771,209	\$ 4,381,950	\$ 12,022,564	\$ 2,361,347
Pass Through Payments	1,415,213	---	---	23,465,756	---	643,275	22,583,721	---	---	31,352,758	---
Debt Service	---	552,149	---	---	---	---	---	2,500,412	---	169,730	---
Capital Improvements	---	250,000	3,339,558	---	---	---	---	500,000	800,000	---	---
Contingent Appropriation	---	---	---	---	---	---	---	---	---	---	---
<b>Total Estimated Expenditures</b>	\$ 1,446,794	\$ 5,829,215	\$ 3,390,221	\$ 28,670,880	\$ 8,691,200	\$ 29,101,462	\$ 22,583,721	\$ 18,771,621	\$ 5,181,950	\$ 43,545,052	\$ 2,361,347

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

Schedule XV

SPECIAL REVENUE FUNDS (continued on next page)

	Neighborhood Tourist Development Fund	Convention and Tourism Fund	Police Grants Fund	Arterial Street Impact Fee Fund	Youth Employment Fund	Governmental Grants Fund	ARRA Stimulus Grant Fund	Community Development Fund	Ryan White HIV/AIDS Grant Fund	Housing Opportunities for Persons With AIDS	HUD Lead-Based Paint Grant Fund
Property Taxes	---	---	---	---	---	---	---	---	---	---	---
Local Use Tax	---	---	---	---	---	---	---	---	---	---	---
Sales Taxes	---	---	---	---	---	---	---	---	---	---	---
Earnings Tax	---	---	---	---	---	---	---	---	---	---	---
Gaming	---	---	---	---	---	---	---	---	---	---	---
Licenses and Permits	---	---	701,061	---	---	---	---	---	---	---	---
Convention and Tourism Tax	---	35,443,100	---	---	---	---	---	---	---	---	---
Utility Taxes	---	---	---	---	---	---	---	---	---	---	---
Court Fines	---	---	---	---	---	---	---	---	---	---	---
Interest and Rental Income	---	5,637,464	---	---	---	---	---	---	---	---	---
Interest	---	---	---	74,567	---	---	---	---	---	---	---
Service Charges	---	---	851,698	---	---	---	---	---	---	---	---
State/County Distributions	---	---	---	---	---	---	---	---	---	---	---
Enterprise Revenues	---	---	---	---	---	---	---	---	---	---	---
Tax Increment Redirection	---	(1,441,300)	---	---	---	4,705,979	461,499	13,396,483	4,315,894	1,115,258	521,665
Grants	---	---	7,288,145	---	---	---	---	---	---	---	---
Special Assessments	---	---	---	---	---	---	---	---	---	---	---
All Other	---	1,942,148	61,641	---	---	---	---	---	---	---	---
<b>Total Revenues</b>	<b>---</b>	<b>41,581,412</b>	<b>8,902,545</b>	<b>74,567</b>	<b>---</b>	<b>4,705,979</b>	<b>461,499</b>	<b>13,396,483</b>	<b>4,315,894</b>	<b>1,115,258</b>	<b>521,665</b>
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---	---	---
Resources from Prior Years	---	---	---	---	---	---	---	---	---	---	---
Less: Resources Not Used	---	1,479,487	---	---	---	---	---	---	---	---	---
Inter-Fund Transfers	---	---	---	11,567	---	---	---	---	---	---	---
In	1,625,870	400,000	---	---	150,000	---	---	---	---	---	---
Out	---	(20,362,963)	---	---	---	---	---	---	---	---	---
State Tax Credits	---	---	---	---	---	---	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---	---	---	---	---	---	---
<b>Net Total Resources</b>	<b>1,625,870</b>	<b>23,097,936</b>	<b>8,902,545</b>	<b>63,000</b>	<b>150,000</b>	<b>4,705,979</b>	<b>461,499</b>	<b>13,396,483</b>	<b>4,315,894</b>	<b>1,115,258</b>	<b>521,665</b>
Expenses of Operation	---	---	---	---	---	---	---	---	---	---	---
Personal Services	---	5,328,040	6,339,328	63,000	150,000	2,672,208	461,499	1,701,183	417,157	32,938	256,165
Contractual Services	1,625,870	10,589,129	1,466,717	---	---	1,934,602	---	5,761,621	3,892,737	1,082,320	264,000
Commodities	---	536,680	289,000	---	---	99,169	---	11,022	6,000	---	1,500
Capital Outlay	---	---	807,500	---	---	---	---	---	---	---	---
Subtotal -Operations	1,625,870	16,453,849	8,902,545	63,000	150,000	4,705,979	461,499	7,473,826	4,315,894	1,115,258	521,665
Pass Through Payments	---	6,241,900	---	---	---	---	---	---	---	---	---
Debt Service	---	---	---	---	---	---	---	5,922,657	---	---	---
Capital Improvements	---	402,187	---	---	---	---	---	---	---	---	---
Contingent Appropriation	---	---	---	---	---	---	---	---	---	---	---
<b>Total Estimated Expenditures</b>	<b>1,625,870</b>	<b>23,097,936</b>	<b>8,902,545</b>	<b>63,000</b>	<b>150,000</b>	<b>4,705,979</b>	<b>461,499</b>	<b>13,396,483</b>	<b>4,315,894</b>	<b>1,115,258</b>	<b>521,665</b>

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

Schedule XV

SPECIAL REVENUE FUNDS (continued on next page)

ECONOMIC INCENTIVE PROJECT FUNDS (continued on next page)

	Inmate Security Fund	Home Investment Fund	Capital Improvements Fund	G.O. Recovery Zone Fund	Downtown Arena Debt Fund	TIF Special Allocation Fund	Super TIF Twelfth and Wyandotte Fund	Super TIF Midtown Fund	Super TIF Uptown Fund	Super TIF Valentine Fund	Super TIF Hotel President Fund
Property Taxes	---	---	---	---	---	1,882,100	---	---	---	---	---
Local Use Tax	---	---	---	---	---	---	---	---	---	---	---
Sales Taxes	---	---	69,791,000	---	---	---	---	---	---	---	---
Earnings Tax	---	---	---	---	---	---	---	---	---	---	---
Gaming	---	---	---	---	12,950,000	---	---	---	---	---	---
Licenses and Permits	---	---	---	---	---	---	---	---	---	---	---
Convention and Tourism Tax	---	---	---	---	---	---	---	---	---	---	---
Utility Taxes	---	---	---	---	---	---	---	---	---	---	---
Court Fines	---	---	---	---	---	---	---	---	---	---	---
Interest and Rental Income	---	---	---	---	---	---	---	---	---	---	---
Interest	---	---	-9,072,830	---	200,000	---	2,202	---	---	---	---
Service Charges	175,000	---	---	---	1,250,000	---	---	---	---	---	---
State/County Distributions	---	---	---	---	---	---	---	---	---	---	---
Enterprise Revenues	---	---	---	---	---	---	---	---	---	---	---
Tax Increment Redirection	---	---	---	---	---	---	---	---	---	---	---
Grants	---	5,136,546	655,250	---	---	---	2,271,900	4,007,000	294,500	---	1,236,800
Special Assessments	---	---	545,065	---	---	---	---	1,798,700	---	---	---
All Other	---	---	---	---	---	---	315,300	---	32,900	---	80,900
<b>Total Revenues</b>	<b>175,000</b>	<b>5,136,546</b>	<b>61,918,485</b>	<b>527,545</b>	<b>14,400,000</b>	<b>1,882,100</b>	<b>2,587,200</b>	<b>5,807,902</b>	<b>327,400</b>	<b>317,116</b>	<b>1,331,100</b>
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---	---	---
Resources from Prior Years	---	---	3,446,233	---	676,767	---	---	1,404,570	246,359	---	---
Less: Resources Not Used	---	---	---	---	---	---	---	---	---	---	---
Inter-Fund Transfers	---	---	---	---	---	---	---	---	---	---	---
In	---	---	---	527,545	---	149,741	993,993	---	---	317,116	---
Out	---	---	(7,887,592)	---	---	---	---	(2,025,139)	(177,814)	---	---
State Tax Credits	---	---	---	---	---	---	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---	---	---	---	---	---	---
<b>Net Total Resources</b>	<b>175,000</b>	<b>5,136,546</b>	<b>57,477,126</b>	<b>527,545</b>	<b>15,076,767</b>	<b>2,031,841</b>	<b>3,581,193</b>	<b>5,187,333</b>	<b>395,945</b>	<b>317,116</b>	<b>1,311,933</b>
Expenses of Operation	---	---	---	---	---	---	---	---	---	---	---
Personal Services	---	597,520	1,064,134	---	---	---	---	---	---	---	---
Contractual Services	175,000	4,539,026	26,300	---	---	167,006	---	1,250,000	---	---	254,617
Commodities	---	---	2,000	---	80,000	---	---	---	---	---	---
Capital Outlay	---	---	---	---	---	---	---	---	---	---	---
Subtotal-Operations	175,000	5,136,546	1,092,434	---	80,000	167,006	---	1,250,000	---	---	254,617
Pass Through Payments	---	---	---	---	1,050,000	---	---	---	---	---	---
Debt Service	---	---	1,875,645	527,545	13,946,767	1,864,835	3,581,193	3,937,333	395,945	317,116	1,057,316
Capital Improvements	---	---	54,509,047	---	---	---	---	---	---	---	---
Contingent Appropriation	---	---	---	---	---	---	---	---	---	---	---
<b>Total Estimated Expenditures</b>	<b>175,000</b>	<b>5,136,546</b>	<b>57,477,126</b>	<b>527,545</b>	<b>15,076,767</b>	<b>2,031,841</b>	<b>3,581,193</b>	<b>5,187,333</b>	<b>395,945</b>	<b>317,116</b>	<b>1,311,933</b>

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

	SPECIAL REVENUE FUNDS										Total General Municipal Funds
	Super TIF Brush Creek Fund	Super TIF East Village Fund	Super TIF 909 Walnut Fund	Downtown Redevelopment District	HOK Sport Garage Fund	Convention & Sports Complex Fund	Special Housing Rehabilitation Fund	Liberty Memorial Endowment Trust Fund	Sub-Total Special Revenue Funds		
Property Taxes	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ 57,041,640	\$ 128,389,944	
Local Use Tax	---	---	---	---	---	---	---	---	2,800,000	26,630,000	
Sales Taxes	---	---	---	---	---	---	---	---	162,933,200	162,933,200	
Earnings Tax	---	---	---	---	---	---	---	---	---	204,150,000	
Gaming	---	---	---	---	---	---	---	---	---	16,100,000	
Licenses and Permits	---	---	---	---	---	---	---	---	13,722,819	46,176,774	
Convention and Tourism Tax	---	---	---	---	---	---	---	---	35,443,100	35,443,100	
Utility Taxes	---	---	---	---	---	---	---	---	---	98,680,000	
Court Fines	---	---	---	---	---	---	---	---	---	21,291,000	
Interest and Rental Income	---	178,700	---	---	---	---	---	---	5,816,164	15,775,437	
Interest	---	---	(969)	---	---	52,641	205,200	---	(8,543,609)	(8,543,609)	
Service Charges	38,700	---	---	---	---	---	---	---	38,524,762	67,227,518	
State/County Distributions	---	---	1,400	---	---	---	---	---	40,100	16,790,100	
Enterprise Revenues	550,100	710,900	72,900	2,966,800	212,200	---	---	---	---	---	
Tax Incremental Redirection	---	---	---	---	---	---	---	---	---	---	
Grants	---	---	---	---	125,000	2,000,000	1,075,000	---	---	---	
Special Assessments	---	---	---	---	---	---	---	---	750,965	750,965	
All Other	---	778,600	224,100	2,496,800	---	---	---	---	6,220,089	12,227,589	
<b>Total Revenues</b>	\$ 588,800	\$ 1,668,200	\$ 297,431	\$ 5,463,600	\$ 332,780	\$ 2,052,641	\$ 1,075,000	\$ 205,200	\$ 359,015,981	\$ 864,045,861	
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---	---	
Resources from Prior Years	---	67,962	---	---	---	150,794	---	---	8,569,301	9,279,134	
Less: Resources Not Used	---	---	---	---	---	---	---	---	1,989,312	3,024,325	
Inter-Fund Transfers	---	---	---	---	---	---	---	---	---	---	
In	\$ 559,452	\$ 880,000	\$ 375,398	\$ 12,785,158	\$ 378,082	\$ 17,743,100	\$ ---	\$ ---	\$ 47,359,378	\$ 93,035,042	
Out	---	---	---	---	---	(400,000)	---	---	(49,583,813)	(86,536,789)	
State Tax Credits	---	---	---	---	---	---	---	---	---	---	
Resources Held by Trustee	---	---	---	---	---	---	---	---	---	---	
<b>Net Total Resources</b>	\$ 1,148,252	\$ 2,616,162	\$ 672,829	\$ 18,248,758	\$ 710,862	\$ 19,546,535	\$ 1,075,000	\$ 205,200	\$ 363,371,535	\$ 876,798,923	
Expenses of Operation	---	---	---	---	---	---	---	---	---	---	
Personal Services	---	---	---	---	---	---	535,560	---	78,934,718	404,599,789	
Contractual Services	---	25,000	140,296	---	---	2,951,065	539,440	205,200	52,685,764	152,903,494	
Commodities	---	---	---	---	---	---	---	---	4,472,508	22,525,282	
Capital Outlay	---	---	---	---	---	---	---	---	4,249,450	5,037,450	
Subtotal-Operations	---	25,000	140,296	---	---	2,951,065	1,075,000	205,200	140,342,440	585,066,015	
Pass Through Payments	---	---	---	---	---	---	---	---	86,109,348	86,109,348	
Debt Service	1,148,252	2,591,162	532,533	18,248,758	710,862	16,595,470	---	---	77,118,955	136,840,205	
Capital Improvements	---	---	---	---	---	---	---	---	59,800,792	64,183,355	
Contingent Appropriation	---	---	---	---	---	---	---	---	---	4,600,000	
<b>Total Estimated Expenditures</b>	\$ 1,148,252	\$ 2,616,162	\$ 672,829	\$ 18,248,758	\$ 710,862	\$ 19,546,535	\$ 1,075,000	\$ 205,200	\$ 363,371,535	\$ 876,798,923	

Schedule XV

General Budget Summary  
Fiscal Year 2012-13

Schedule XV  
PUBLIC ENTERPRISE FUNDS

	Water Fund	Sewer Fund	Stormwater Fund	Kansas City Airports Fund	DEA Drug Forfeiture Fund	Richards Gebauer KC Southern Railway Fund	Passenger Facility Charge Operating Fund	Customer Facility Charge Operating Fund	Total Public Enterprise Funds
Property Taxes	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Local Use Tax	---	---	---	---	---	---	---	---	---
Sales Taxes	---	---	---	---	---	---	---	---	---
Earnings Tax	---	---	---	---	---	---	---	---	---
Gaming	---	---	---	---	---	---	---	---	---
Licenses and Permits	---	---	---	---	---	---	---	---	---
Convention and Tourism Tax	---	---	---	---	---	---	---	---	---
Utility Taxes	---	---	---	---	---	---	---	---	---
Court Fines	---	---	---	---	---	---	---	---	---
Interest and Rental Income	---	---	---	---	---	---	---	---	---
Interest	1,483,139	1,193,766	221,269	1,212,457	1,020	21,128	650,303	123,961	4,907,043
Service Charges	---	---	---	---	---	---	---	---	---
State/County Distributions	---	---	---	---	---	---	---	---	---
Enterprise Revenues	118,922,896	121,175,519	11,500,000	99,982,900	48,080	---	20,875,500	9,889,600	382,394,495
Tax Increment Redirection	---	---	---	---	---	---	---	---	---
Grants	5,000	---	---	25,975,000	---	---	---	---	25,980,000
Special Assessments	---	---	---	---	---	---	---	---	---
All Other	4,693,502	110,000	10,000	22,000	---	---	---	---	4,835,502
<b>Total Revenues</b>	\$ 125,104,537	\$ 122,479,285	\$ 11,731,269	\$ 127,192,357	\$ 49,100	\$ 21,128	\$ 21,525,803	\$ 10,013,561	\$ 418,117,040
Liquidated Encumbrances	---	---	---	---	---	---	---	---	---
Resources from Prior Years	---	2,450,915	2,338,947	---	---	---	14,767,197	---	19,557,059
Less: Resources Not Used	1,606,199	---	---	1,898,860	---	21,128	---	1	3,526,188
Inter-Fund Transfers	---	---	---	---	---	---	---	---	---
In	---	---	---	1,919,985	---	---	---	---	1,919,985
Out	---	---	---	---	---	---	---	---	---
State Tax Credits	---	---	---	---	---	---	---	---	---
Resources Held by Trustee	---	---	---	---	---	---	---	---	---
<b>Net Total Resources</b>	\$ 123,498,338	\$ 124,930,200	\$ 14,070,216	\$ 127,213,482	\$ 49,100	\$ ---	\$ 36,293,000	\$ 10,013,560	\$ 436,067,896
Expenses of Operation	---	---	---	---	---	---	---	---	---
Personal Services	32,589,659	25,649,064	6,985,188	29,900,082	---	---	---	---	95,123,993
Contractual Services	40,389,394	41,938,990	3,697,481	46,785,200	---	---	---	---	132,811,065
Commodities	12,415,846	6,567,366	975,650	5,271,800	24,100	---	---	4,072,200	29,326,962
Capital Outlay	2,051,915	2,187,900	1,438,000	1,152,800	25,000	---	---	---	6,855,615
Subtotal - Operations	\$ 87,446,814	\$ 76,343,320	\$ 13,096,319	\$ 83,109,882	\$ 49,100	\$ ---	\$ ---	\$ 4,072,200	\$ 264,117,635
Pass Through Payments	---	---	---	---	---	---	---	---	---
Debt Service	29,826,524	28,444,880	473,897	18,757,600	---	---	10,039,000	5,690,100	93,232,001
Capital Improvements	6,225,000	20,142,000	500,000	25,346,000	---	---	26,254,000	251,260	78,718,260
Contingent Appropriation	---	---	---	---	---	---	---	---	---
<b>Total Estimated Expenditures</b>	\$ 123,498,338	\$ 124,930,200	\$ 14,070,216	\$ 127,213,482	\$ 49,100	\$ ---	\$ 36,293,000	\$ 10,013,560	\$ 436,067,896

General Budget Summary  
Fiscal Year 2012-13

	SPECIAL ASSESSMENT FUNDS				Total Special Assessment Funds	ALL OPERATIONS
	Revolving Public Improvement Fund	Sewer Special Assessment Fund	Neighborhood Improvement District GO Bond Fund	Total		
Property Taxes	---	---	---	---	128,389,944	
Local Use Tax	---	---	---	---	26,630,000	
Sales Taxes	---	---	---	---	162,933,200	
Earnings Tax	---	---	---	---	204,150,000	
Gaming	---	---	---	---	16,100,000	
Licenses and Permits	---	---	---	---	46,176,774	
Convention and Tourism Tax	---	---	---	---	35,443,100	
Utility Taxes	---	---	---	---	98,680,000	
Court Fines	---	---	---	---	21,291,000	
Interest and Rental Income	---	---	---	---	15,775,437	
Interest	98,068	150,998	663	249,729	(3,386,837)	
Service Charges	---	---	---	---	67,227,518	
State/County Distributions	---	---	---	---	16,790,100	
Enterprise Revenues	---	---	---	---	382,394,495	
Tax Increment Redirection	---	---	---	---	(29,744,215)	
Grants	---	---	---	---	75,748,058	
Special Assessments	750,000	345,000	52,215	1,147,215	1,898,180	
All Other	---	---	---	---	17,063,091	
<b>Total Revenues</b>	<b>848,068</b>	<b>495,998</b>	<b>52,878</b>	<b>1,396,944</b>	<b>1,283,559,845</b>	
Liquidated Encumbrances	---	---	---	---	---	
Resources from Prior Years	661,932	---	---	661,932	29,498,125	
Less: Resources Not Used	---	465,998	5,953	471,951	7,022,464	
Inter-Fund Transfers	---	---	---	---	---	
In	---	---	---	---	94,955,027	
Out	---	---	---	---	(86,536,789)	
State Tax Credits	---	---	---	---	---	
Resources Held by Trustee	---	---	---	---	---	
<b>Net Total Resources</b>	<b>1,510,000</b>	<b>30,000</b>	<b>46,925</b>	<b>1,586,925</b>	<b>1,314,453,744</b>	
Expenses of Operation	---	---	---	---	499,723,782	
Personal Services	10,000	---	---	10,000	285,724,559	
Contractual Services	---	---	---	---	51,852,244	
Commodities	---	---	---	---	11,893,065	
Capital Outlay	---	---	---	---	849,193,650	
Subtotal -Operations	10,000	---	---	10,000	86,109,348	
Pass Through Payments	---	---	---	---	230,149,131	
Debt Service	---	30,000	46,925	76,925	144,401,615	
Capital Improvements	1,500,000	---	---	1,500,000	4,600,000	
Contingent Appropriation	---	---	---	---	---	
<b>Total Estimated Expenditures</b>	<b>1,510,000</b>	<b>30,000</b>	<b>46,925</b>	<b>1,586,925</b>	<b>1,314,453,744</b>	

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Net Inter-Fund Transfers</b>					
From Off-Budget Funds	\$ 20,913,722	\$ 9,504,156	\$ 7,671,406	\$ 5,971,106	\$ 10,497,611
<b>General Fund</b>					
<b>In</b>					
Public Mass Transportation	\$ 429,000	\$ 397,413	\$ 420,000	\$ 868,000	\$ 452,480
Neighborhood Stabilization	121,091	---	---	---	---
Federal Urban Development	318,760	---	---	---	---
Local Law Enforcement Grants	2,636	---	---	---	---
Street & Ave Sp Assmt	---	757	---	---	---
Liberty Memorial Proj	---	1	---	---	---
Equipment Lease Capital Acquisi	721,118	---	---	---	---
MDFB Harley Davidson Fund	127,997	---	---	---	---
KCMAC 06B Ref Rev Bds	9	---	---	---	---
2012A Special Obligation Bnd	---	---	---	---	1,913,442
Super TIF - Americana Hotel	---	149,993	---	---	---
Super TIF - Midtown	---	2,000,000	1,500,000	1,500,000	1,500,000
Super TIF - Savoy Bar & Grill	---	8,525	---	---	---
Health Department Building	79	---	---	---	---
Chapter 100 PILOTS	318,322	120,139	210,924	210,924	228,920
KCI Airport	---	10,200,000	---	---	---
<b>Total Transfers In</b>	<b>\$ 2,039,012</b>	<b>\$ 12,876,828</b>	<b>\$ 2,130,924</b>	<b>\$ 2,578,924</b>	<b>\$ 4,094,842</b>
<b>Out</b>					
City Legal Expense	\$ ---	\$ ---	\$ ---	\$ (2,000,000)	\$ ---
Park Maintenance	(6,282,036)	(6,874,908)	(7,984,983)	(7,984,983)	(8,605,522)
Boulevard Maintenance	(809,729)	(1,042,383)	(1,181,035)	(217,639)	(709,833)
Motor Fuel Tax	(7,458,224)	(9,227,356)	(8,947,467)	(8,947,467)	(1,616,727)
Trafficway Maintenance	---	(27,149)	---	---	---
Public Mass Transportation	(19,200)	---	---	---	---
Infrastructure & Maintenance	(2,427,037)	---	---	---	---
Parking Garages	(2,837,622)	(2,617,606)	(5,644,367)	(5,203,696)	(220,213)
Performing Arts Garage	---	---	---	---	(2,484,236)
Development Services	---	(2,470,973)	---	---	---
Convention and Tourism	---	---	(1,000,000)	---	---
Community Centers	(2,758,794)	(2,286,359)	(3,614,469)	(3,614,469)	---
Domestic Violence	---	(127,957)	---	---	(116,138)
General Debt and Interest	---	(7,189,635)	(5,898,459)	(5,898,459)	(1,783,113)
Streetlight Debt	(8,130,312)	(6,684,913)	(6,668,128)	(6,668,128)	(6,451,700)
TIF Special Allocation	(12,186,429)	---	---	---	---
Super TIF - Americana	(112,758)	---	---	---	---
Super TIF - 12th & Wyandotte	(197,012)	(281,808)	---	---	---
Super TIF - Midtown	(146,593)	---	---	---	---
Super TIF - Uptown	(27,044)	---	---	---	---
Super TIF - Valentine	---	---	---	---	(139,302)
Equipment Lease Debt Service	(137,500)	---	---	---	---
Super TIF - Hotel President	(24,883)	---	---	---	---
Super TIF - Hotel Phillips	(7,667)	---	---	---	---

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>General Fund</b>					
<b>Transfers-Out (Continued)</b>					
Super TIF - Union Hill	\$ (4,288)	\$ (100)	\$ ---	\$ ---	\$ ---
Super TIF - Brush Creek	(24,593)	---	(215,175)	(215,175)	(559,452)
Super TIF - East Village	(49,015)	(714,486)	(1,486,525)	(1,486,525)	(880,000)
Super TIF - Tower/909 Walnut	(70,722)	---	---	---	---
KC Downtown Redevelopment Di	(8,486,030)	(8,742,850)	(11,395,926)	(11,395,926)	(12,785,158)
HOK Sport Garage Debt	(892,317)	(140,162)	(264,099)	(264,099)	(378,082)
Super TIF - Pershing Road IRS	(961,341)	(9,929)	---	---	---
Super TIF - H&R Block	(635,620)	---	---	---	---
Convention & Sports Complex	(95,972)	---	---	---	---
Super TIF - Briarcliff	(72,891)	---	---	---	---
Special Housing Rehabilitation	(500,000)	---	---	---	---
Payments In Lieu of Taxes	(216,257)	(221,000)	(223,500)	(223,500)	(223,500)
KC Airports	---	---	(1,919,985)	(2,049,785)	---
<b>Total Transfers Out</b>	<b>\$ (55,571,886)</b>	<b>\$ (48,659,574)</b>	<b>\$ (56,444,118)</b>	<b>\$ (56,169,851)</b>	<b>\$ (36,952,976)</b>
<b>Net Transfers</b>	<b>\$ (53,532,874)</b>	<b>\$ (35,782,746)</b>	<b>\$ (54,313,194)</b>	<b>\$ (53,590,927)</b>	<b>\$ (32,858,134)</b>
<b>Park Maintenance Fund</b>					
<b>In</b>					
General	\$ 6,282,036	\$ 6,874,908	\$ 7,984,983	\$ 7,984,983	\$ 8,605,522
Golf Operations	300,000	---	---	---	---
Chapter 100 PILOTS	224,647	90,156	151,323	151,323	139,327
<b>Total Transfers In</b>	<b>\$ 6,806,683</b>	<b>\$ 6,965,064</b>	<b>\$ 8,136,306</b>	<b>\$ 8,136,306</b>	<b>\$ 8,744,849</b>
<b>Net Transfers</b>	<b>\$ 6,806,683</b>	<b>\$ 6,965,064</b>	<b>\$ 8,136,306</b>	<b>\$ 8,136,306</b>	<b>\$ 8,744,849</b>
<b>Boulevard Maintenance Fund</b>					
<b>In</b>					
General	\$ 809,729	\$ 1,042,383	\$ 1,181,035	\$ 217,639	\$ 709,833
<b>Total Transfers In</b>	<b>\$ 809,729</b>	<b>\$ 1,042,383</b>	<b>\$ 1,181,035</b>	<b>\$ 217,639</b>	<b>\$ 709,833</b>
<b>Net Transfers</b>	<b>\$ 809,729</b>	<b>\$ 1,042,383</b>	<b>\$ 1,181,035</b>	<b>\$ 217,639</b>	<b>\$ 709,833</b>
<b>Motor Fuel Tax Fund</b>					
<b>In</b>					
General	\$ 7,458,224	\$ 9,227,356	\$ 8,947,467	\$ 8,947,467	\$ 1,616,727
<b>Net Transfers</b>	<b>\$ 7,458,224</b>	<b>\$ 9,227,356</b>	<b>\$ 8,947,467</b>	<b>\$ 8,947,467</b>	<b>\$ 1,616,727</b>
<b>Infrastructure and Maintenance</b>					
<b>In</b>					
General	\$ 2,427,037	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ 2,427,037</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Local Use Tax</b>					
<b>Out</b>					
Capital Improvements	\$ (124,875)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ (124,875)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Parking Garages</b>					
<b>In</b>					
General	\$ 2,837,622	\$ 2,617,606	\$ 5,644,367	\$ 5,203,696	\$ 220,213
LCRA 05E Auditorium Pza Grg	189,615	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 3,027,237</b>	<b>\$ 2,617,606</b>	<b>\$ 5,644,367</b>	<b>\$ 5,203,696</b>	<b>\$ 220,213</b>
<b>Net Transfers</b>	<b>\$ 3,027,237</b>	<b>\$ 2,617,606</b>	<b>\$ 5,644,367</b>	<b>\$ 5,203,696</b>	<b>\$ 220,213</b>
<b>Perorming Arts Center Garage</b>					
<b>In</b>					
General	\$ ---	\$ ---	\$ ---	\$ ---	\$ 2,484,236
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 2,484,236</b>
<b>Community Centers Fund</b>					
<b>In</b>					
General	\$ 2,758,794	\$ 2,286,359	\$ 3,614,469	\$ 3,614,469	\$ ---
<b>Total Transfers In</b>	<b>\$ 2,758,794</b>	<b>\$ 2,286,359</b>	<b>\$ 3,614,469</b>	<b>\$ 3,614,469</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ 2,758,794</b>	<b>\$ 2,286,359</b>	<b>\$ 3,614,469</b>	<b>\$ 3,614,469</b>	<b>\$ ---</b>
<b>General Debt and Interest</b>					
<b>In</b>					
General	\$ ---	\$ 7,189,635	\$ 5,898,459	\$ 5,898,459	\$ 1,783,113
Public Safety Sales Tax	---	2,465,586	2,785,130	2,257,610	7,510,441
Capital Improvements Fund	7,726,629	---	5,204,809	5,204,809	7,155,284
2012A Special Obligation Bnd	---	---	---	---	5,000,000
Sewer Special Assessment	---	---	---	---	465,998
Chapter 100 Pilots	70,431	25,239	45,374	45,374	32,123
<b>Total Transfers In</b>	<b>\$ 7,797,060</b>	<b>\$ 9,680,460</b>	<b>\$ 13,933,772</b>	<b>\$ 13,406,252</b>	<b>\$ 21,946,959</b>
<b>Out</b>					
Capital Improvements	\$ (1,800,000)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Transfers Out</b>	<b>\$ (1,800,000)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>5,997,060</b>	<b>9,680,460</b>	<b>13,933,772</b>	<b>13,406,252</b>	<b>21,946,959</b>
<b>Streetlight Debt</b>					
<b>In</b>					
General	\$ 8,130,312	\$ 6,684,913	\$ 6,668,128	\$ 6,668,128	\$ 6,451,700
GO Bonds-Streetlight	1,265,914	---	---	---	---
<b>Net Transfers</b>	<b>\$ 9,396,226</b>	<b>\$ 6,684,913</b>	<b>\$ 6,668,128</b>	<b>\$ 6,668,128</b>	<b>\$ 6,451,700</b>
<b>Museum</b>					
<b>In</b>					
Chapter 100 PILOTS	\$ 9,273	\$ 3,337	\$ 5,995	\$ 5,995	\$ 6,009
<b>Total Transfers In</b>	<b>\$ 9,273</b>	<b>\$ 3,337</b>	<b>\$ 5,995</b>	<b>\$ 5,995</b>	<b>\$ 6,009</b>
<b>Net Transfers</b>	<b>\$ 9,273</b>	<b>\$ 3,337</b>	<b>\$ 5,995</b>	<b>\$ 5,995</b>	<b>\$ 6,009</b>
<b>Golf Operations</b>					
<b>Out</b>					
Park Maintenance Fund	\$ (300,000)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ (300,000)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Trafficway Maintenance</b>					
<b>In</b>					
General Fund	\$ ---	\$ 27,149	\$ ---	\$ ---	\$ ---
Chapter 100 PILOTS	124,725	45,078	75,664	75,664	69,660
<b>Net Transfers</b>	<b>\$ 124,725</b>	<b>\$ 72,227</b>	<b>\$ 75,664</b>	<b>\$ 75,664</b>	<b>\$ 69,660</b>
<b>Public Mass Transportation</b>					
<b>In</b>					
General	\$ 19,200	\$ ---	\$ ---	\$ ---	\$ ---
<b>Out</b>					
General	\$ (429,000)	\$ (397,413)	\$ (420,000)	\$ (448,000)	\$ (452,480)
TIF Special Allocation	(3,055,817)	---	---	---	---
Convention & Tourism	(2,160)	---	---	---	---
<b>Net Transfers</b>	<b>\$ (3,486,977)</b>	<b>\$ (397,413)</b>	<b>\$ (420,000)</b>	<b>\$ (448,000)</b>	<b>\$ (452,480)</b>
<b>Development Services Fund</b>					
<b>In</b>					
General Fund	\$ ---	\$ 2,470,973	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 2,470,973</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>KCATA Sales Tax</b>					
<b>Out</b>					
TIF Special Allocation	\$ (2,477,690)	\$ ---	\$ ---	\$ ---	\$ ---
Super TIF - Americana	(51,374)	---	---	---	---
Super TIF - 12th & Wyandotte	(104,049)	---	---	---	---
Super TIF - Midtown	(293,272)	---	---	---	---
Super TIF - Uptown	(5,586)	---	---	---	---
Super TIF - President	(29,575)	---	---	---	---
Super TIF - Hotel Phillips	(14,275)	---	---	---	---
Super TIF - Savoy	(9,724)	---	---	---	---
Super TIF - Union Hill	(3,413)	---	---	---	---
Super TIF - Brush Creek	(33,896)	---	---	---	---
Super TIF - East Village	(308)	---	---	---	---
Super TIF - Tower/909 Walnut	(802)	---	---	---	---
KC DwnTwn Redev Dist Debt	(165,421)	---	---	---	---
HOK Sport Garage Debt	(1,751)	---	---	---	---
Super TIF - Pershing Road IRS	(25,337)	---	---	---	---
Super TIF - H&R Block	(9,662)	---	---	---	---
Super TIF - Aladdin Hotel	(11,298)	---	---	---	---
Super TIF - Briarcliff	(72,556)	---	---	---	---
<b>Net Transfers</b>	<b>\$ (3,309,989)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Ambulance Services</b>					
<b>In</b>					
General Fund	\$ ---	\$ ---	\$ 9,400,000	\$ ---	\$ ---
Health Levy	---	9,399,543	---	9,400,000	10,239,839
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 9,399,543</b>	<b>\$ 9,400,000</b>	<b>\$ 9,400,000</b>	<b>\$ 10,239,839</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Fire Sales Tax</b>					
<b>Out</b>					
Public Safety Sales Tax	\$ (233,496)	\$ ---	\$ ---	\$ ---	\$ ---
Public Art	---	(35,000)	---	---	---
TIF Special Allocation	(1,651,793)	---	---	---	---
Super TIF - Americana	(34,249)	---	---	---	---
Super TIF - 12th & Wyandotte	(69,366)	---	---	---	---
Super TIF - Midtown	(195,515)	---	---	---	---
Super TIF - Uptown	(3,724)	---	---	---	---
Super TIF - Hotel President	(19,717)	---	---	---	---
Super TIF - Hotel Phillips	(9,516)	---	---	---	---
Super TIF - Savoy	(6,483)	---	---	---	---
Super TIF - Union Hill	(2,276)	---	---	---	---
Super TIF - Brush Creek	(22,597)	---	---	---	---
Super TIF - East Village	(205)	---	---	---	---
Super TIF - Tower/909 Walnut	(535)	---	---	---	---
KC DwnTwn Redev Dist Debt	(110,281)	---	---	---	---
HOK Sport Garage Debt	(1,167)	---	---	---	---
Super TIF - Pershing Road IRS	(16,892)	---	---	---	---
Super TIF - H&R Block	(6,441)	---	---	---	---
Super TIF - Aladdin Hotel	(7,532)	---	---	---	---
Super TIF - Briarcliff	(48,371)	---	---	---	---
<b>Total Transfers Out</b>	<b>\$ (2,440,156)</b>	<b>\$ (35,000)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ (2,440,156)</b>	<b>\$ (35,000)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Public Safety Sales Tax</b>					
<b>In</b>					
Fire Sales Tax	\$ 233,496	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvement	---	750,000	---	---	---
<b>Total Transfers In</b>	<b>\$ 233,496</b>	<b>\$ 750,000</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Out</b>					
Public Art	\$ (376,042)	\$ ---	\$ ---	\$ ---	\$ ---
Capital Improvement	(500,000)	---	---	---	---
General Debt and Interest	---	(2,465,586)	(2,785,130)	(2,257,610)	(7,510,441)
GO Recovery Zone Bonds	---	(246,557)	---	(290,192)	(527,545)
TIF Special Allocation	(1,651,793)	---	---	---	---
Super TIF - Americana	(34,249)	---	---	---	---
Super TIF - 12th & Wyandotte	(69,366)	---	---	---	---
Super TIF - Midtown	(195,515)	---	---	---	---
Super TIF - Uptown	(3,724)	---	---	---	---
Super TIF - Hotel President	(19,717)	---	---	---	---
Super TIF - Hotel Phillips	(9,516)	---	---	---	---
Super TIF - Savoy	(6,483)	---	---	---	---
Super TIF - Union Hill	(2,276)	---	---	---	---

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Public Safety Sales Tax</b>					
<b>Transfers-Out (Continued)</b>					
Super TIF - Brush Creek	\$ (22,597)	\$ ---	\$ ---	\$ ---	\$ ---
Super TIF - East Village	(205)	---	---	---	---
Super TIF - 909 Walnut	(535)	---	---	---	---
KC DwnTwn Redev Dist Debt	(110,281)	---	---	---	---
HOK Sport Garage Debt	(1,167)	---	---	---	---
Super TIF - Pershing Road IRS	(16,892)	---	---	---	---
Super TIF - H&R Block	(6,441)	---	---	---	---
Super TIF - Aladdin Hotel	(7,532)	---	---	---	---
Super TIF - Briarcliff	(48,371)	---	---	---	---
<b>Total Transfers Out</b>	<b>\$ (3,082,702)</b>	<b>\$ (2,712,143)</b>	<b>\$ (2,785,130)</b>	<b>\$ (2,547,802)</b>	<b>\$ (8,037,986)</b>
<b>Net Transfers</b>	<b>\$ (2,849,206)</b>	<b>\$ (1,962,143)</b>	<b>\$ (2,785,130)</b>	<b>\$ (2,547,802)</b>	<b>\$ (8,037,986)</b>
<b>Health Levy</b>					
<b>In</b>					
Chapter 100 Pilots	\$ 338,864	\$ 127,047	\$ 223,744	\$ 223,744	\$ 228,075
<b>Out</b>					
Ambulance Service	\$ ---	\$ (9,399,543)	\$ (9,400,000)	\$ (9,400,000)	\$ (10,239,839)
<b>Net Transfers</b>	<b>\$ 338,864</b>	<b>\$ (9,272,496)</b>	<b>\$ (9,176,256)</b>	<b>\$ (9,176,256)</b>	<b>\$ (10,011,764)</b>
<b>Neighborhood Tourist Development</b>					
<b>In</b>					
Convention and Tourism	\$ 1,584,905	\$ 1,700,338	\$ 1,584,178	\$ 1,607,954	\$ 1,625,870
<b>Net Transfers</b>	<b>\$ 1,584,905</b>	<b>\$ 1,700,338</b>	<b>\$ 1,584,178</b>	<b>\$ 1,607,954</b>	<b>\$ 1,625,870</b>
<b>Convention &amp; Tourism Fund</b>					
<b>In</b>					
General	\$ ---	\$ ---	\$ 1,000,000	\$ ---	\$ ---
Convention & Sports Complex	2,000,000	1,817,695	400,000	400,000	400,000
Municipal Auditorium User Fees	---	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 2,000,000</b>	<b>\$ 1,817,695</b>	<b>\$ 1,400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>
<b>Out</b>					
General	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Neighborhood Tourist Develop.	(1,584,905)	(1,700,338)	(1,584,178)	(1,607,954)	(1,625,870)
TIF Special Allocation	(1,363,666)	---	---	---	---
Super TIF - Americana	(668,975)	---	---	---	---
Super TIF - 12th & Wyandotte	(791,542)	(513,660)	(663,184)	(663,184)	(993,993)
Super TIF - Midtown	(37,744)	---	---	---	---
Super TIF - Uptown	(8,107)	---	---	---	---
Super TIF - Hotel President	(214,865)	---	---	---	---
Super TIF - Hotel Phillips	(140,943)	---	---	---	---
Super TIF - Savoy	(8,796)	---	---	---	---
Super TIF - Union Hill	(67,670)	---	---	---	---
Super TIF - Brush Creek	(3,411)	---	---	---	---
KC DwnTwn Redev Dist Debt	(2,849,600)	---	---	---	---
Super TIF - Briarcliff	(57,429)	---	---	---	---
Convention & Sports Complex	(12,717,541)	(16,712,182)	(17,670,148)	(17,670,148)	(17,743,100)
<b>Total Transfers Out</b>	<b>\$ (20,515,194)</b>	<b>\$ (18,926,180)</b>	<b>\$ (19,917,510)</b>	<b>\$ (19,941,286)</b>	<b>\$ (20,362,963)</b>
<b>Net Transfers</b>	<b>\$ (18,515,194)</b>	<b>\$ (17,108,485)</b>	<b>\$ (18,517,510)</b>	<b>\$ (19,541,286)</b>	<b>\$ (19,962,963)</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Youth Employment Fund</b>					
<b>In</b>					
Capital Improvements	\$ ---	\$ ---	\$ ---	\$ ---	\$ 150,000
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 150,000</b>
<b>Domestic Violence Shelter Oper</b>					
<b>In</b>					
General Fund	\$ ---	\$ 127,957	\$ ---	\$ ---	\$ 116,138
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 127,957</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 116,138</b>
<b>Neighborhood Stabilization Grant</b>					
<b>Out</b>					
General	\$ (121,091)	\$ ---	\$ ---	\$ ---	\$ ---
General Services	---	---	---	---	---
<b>Net Transfers</b>	<b>\$ (121,091)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Capital Improvements</b>					
<b>In</b>					
Fire Sales Tax	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Local Use Tax	124,875	---	---	---	---
Public Safety Sales Tax	500,000	---	---	---	---
General Debt & Interest	1,800,000	---	---	---	---
Capital Improvement Gain	139	---	---	---	---
MIDB Loan- River market	---	(31,383)	---	---	---
Westport Special Bus Dist	---	---	---	9,500	---
<b>Total Transfers In</b>	<b>\$ 2,425,014</b>	<b>\$ (31,383)</b>	<b>\$ ---</b>	<b>\$ 9,500</b>	<b>\$ ---</b>
<b>Out</b>					
Public Safety Sales Tax	\$ ---	\$ (750,000)	\$ ---	\$ ---	\$ ---
Youth Employment	---	---	---	---	(150,000)
General Debt & Interest	(7,726,629)	---	(5,204,809)	(5,204,809)	(7,155,284)
TIF Special Allocation	(6,607,173)	---	---	---	---
Super TIF - Americana	(136,997)	---	---	---	---
Super TIF - 12th & Wyandotte	(277,464)	---	---	---	---
Super TIF - Midtown	(782,059)	---	---	---	---
Super TIF - Uptown	(14,896)	---	---	---	---
Equipment Debt Service	44,467	---	---	---	---
Super TIF - Hotel President	(78,866)	---	---	---	---
Super TIF - Hotel Phillips	(38,066)	---	---	---	---
Super TIF - Savoy	(25,930)	---	---	---	---
Super TIF - Union Hill	(9,103)	---	---	---	---
Super TIF - Brush Creek	(90,389)	---	---	---	---
Super TIF - East Village	(821)	---	---	---	---
Super TIF - Tower/909 Walnut	(2,138)	---	---	---	---
KC DwnTwn Redev Dist Debt	(1,361,418)	---	---	---	---
HOK Sport Garage Debt	(4,670)	---	---	---	---
Super TIF - Pershing Road IRS	(67,567)	---	---	---	---
Super TIF - H&R Block	(25,764)	---	---	---	---
Convention & Sports Complex	(44,467)	---	---	---	---

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Capital Improvements</b>					
<b>Transfers-Out (Continued)</b>					
Super TIF - Aladdin Hotel	\$ (30,128)	\$ ---	\$ ---	\$ ---	\$ ---
Super TIF - Briarcliff	(193,483)	---	---	---	---
Payments In Lieu of Taxes	(300,000)	(220,404)	(582,308)	(582,308)	(582,308)
<b>Total Transfers Out</b>	<b>\$ (17,773,561)</b>	<b>\$ (970,404)</b>	<b>\$ (5,787,117)</b>	<b>\$ (5,787,117)</b>	<b>\$ (7,887,592)</b>
<b>Net Transfers</b>	<b>\$ (15,348,547)</b>	<b>\$ (1,001,787)</b>	<b>\$ (5,787,117)</b>	<b>\$ (5,777,617)</b>	<b>\$ (7,887,592)</b>
<b>G.O. Recovery Zone Bonds</b>					
<b>In</b>					
Public Safety Sales Tax	\$ ---	\$ 246,557	\$ ---	\$ 290,192	\$ 527,545
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 246,557</b>	<b>\$ ---</b>	<b>\$ 290,192</b>	<b>\$ 527,545</b>
<b>Liberty Memorial Project</b>					
<b>Out</b>					
Liberty Memorial Trust Fund	\$ (116,889)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ (116,889)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Downtown Arena Project</b>					
<b>In</b>					
Downtown Arena Proj Srs	\$ ---	\$ 6,049,944	\$ ---	\$ ---	\$ ---
<b>Total Transfers In</b>	<b>\$ ---</b>	<b>\$ 6,049,944</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Out</b>					
DT Arena Proj Srs	\$ ---	\$ (223,550)	\$ ---	\$ ---	\$ ---
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ (223,550)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 5,826,394</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Special Allocation Fund</b>					
<b>In</b>					
General	\$ 12,186,429	\$ ---	\$ ---	\$ ---	\$ ---
Public Mass Transportation	3,055,817	---	---	---	---
KCATA Sales Tax	2,477,690	---	---	---	---
Fire Sales Tax	1,651,793	---	---	---	---
Public Safety Sales Tax	1,651,793	---	---	---	---
Convention and Tourism	1,363,666	---	---	---	---
Capital Improvements	6,607,173	---	---	---	---
Super TIF Midtown	---	---	---	---	149,741
<b>Total Transfers In</b>	<b>\$ 28,994,361</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 149,741</b>
<b>Out</b>					
Super TIF - Americana	\$ (309,531)	\$ ---	\$ ---	\$ ---	\$ ---
Super TIF - 12th & Wyandotte	(749,876)	---	---	---	---
Super TIF - Midtown	(2,966,015)	---	---	---	---
Super TIF - Uptown	(246,251)	---	---	---	---
Equipment Lease Debt Service	(317,688)	---	---	---	---
Super TIF - Hotel President	(539,749)	---	---	---	---
Super TIF - Hotel Phillips	(257,200)	---	---	---	---
Super TIF - Savoy	(8,096)	---	---	---	---
Super TIF - Union Hill	(7,412)	---	---	---	---
Super TIF - Brush Creek	(535,807)	---	---	---	---
Super TIF - East Village	(251,933)	---	---	---	---

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Special Allocation Fund</b>					
<b>Transfers-Out (Continued)</b>					
Super TIF - Tower/909 Walnut	\$ (75,810)	\$ ---	\$ ---	\$ ---	\$ ---
KC DwnTwn Redev Dist Debt	(2,150,819)	---	---	---	---
Super TIF Pershing Road IRS	(4,912,264)	---	---	---	---
Super TIF H&R Block	(2,375,591)	---	---	---	---
Super TIF Aladdin Hotel	(77,287)	---	---	---	---
Super TIF Briarcliff	(2,599,354)	---	---	---	---
<b>Total Transfers Out</b>	<b>\$ (18,380,683)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ 10,613,678</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 149,741</b>
<b>Super TIF Americana</b>					
<b>In</b>					
General	\$ 112,758	\$ ---	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	51,374	---	---	---	---
Fire Sales Tax	34,249	---	---	---	---
Public Safety Sales Tax	34,249	---	---	---	---
Convention and Tourism	668,975	---	---	---	---
Capital Improvements	136,997	---	---	---	---
TIF Special Allocation	309,531	---	---	---	---
<b>Net Transfers</b>	<b>\$ 1,348,133</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF 12th &amp; Wyandotte</b>					
<b>In</b>					
General	\$ 197,012	\$ 281,808	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	104,049	---	---	---	---
Fire Sales Tax	69,366	---	---	---	---
Public Safety Sales Tax	69,366	---	---	---	---
Convention and Tourism	791,542	513,660	663,184	663,184	993,993
Capital Improvements	277,464	---	---	---	---
TIF Special Allocation	749,876	---	---	---	---
Super TIF Midtown	---	---	---	495,000	---
Refunding Bond Fund	---	19,286	---	---	---
<b>Total Transfers In</b>	<b>\$ 2,258,675</b>	<b>\$ 814,754</b>	<b>\$ 663,184</b>	<b>\$ 1,158,184</b>	<b>\$ 993,993</b>
<b>Out</b>					
STIF Valentine	\$ ---	\$ (3,095)	\$ ---	\$ ---	\$ ---
Equip Debt Service	---	(10,447)	---	---	---
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ (13,542)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ 2,258,675</b>	<b>\$ 801,212</b>	<b>\$ 663,184</b>	<b>\$ 1,158,184</b>	<b>\$ 993,993</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>Super TIF Midtown</b>					
<b>In</b>					
General	\$ 146,593	\$ ---	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	293,272	---	---	---	---
Fire Sales Tax	195,515	---	---	---	---
Public Safety Sales Tax	195,515	---	---	---	---
Convention and Tourism	37,744	---	---	---	---
Capital Improvements	782,059	---	---	---	---
TIF Special Allocation	2,966,015	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 4,616,713</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Out</b>					
General Debt	\$ ---	\$ (2,000,000)	\$ (1,500,000)	\$ (1,500,000)	\$ (1,500,000)
TIF Special Allocation	---	---	---	---	(149,741)
Super TIF 12th & Wyandotte	---	---	---	(495,000)	---
Super TIF Brush Creek	---	---	---	(105,000)	---
Super TIF Tower 909 Walnut	---	---	---	---	(375,398)
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ (2,000,000)</b>	<b>\$ (1,500,000)</b>	<b>\$ (2,100,000)</b>	<b>\$ (2,025,139)</b>
<b>Net Transfers</b>	<b>\$ 4,616,713</b>	<b>\$ (2,000,000)</b>	<b>\$ (1,500,000)</b>	<b>\$ (2,100,000)</b>	<b>\$ (2,025,139)</b>
<b>Super TIF Uptown</b>					
<b>In</b>					
General	\$ 27,044	\$ ---	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	5,586	---	---	---	---
Fire Sales Tax	3,724	---	---	---	---
Public Safety Sales Tax	3,724	---	---	---	---
Convention and Tourism	8,107	---	---	---	---
Capital Improvements	14,896	---	---	---	---
TIF Special Allocation	246,251	---	---	---	---
Super TIF - Valentine	---	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 309,332</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Out</b>					
STIF Valentine	\$ ---	\$ ---	\$ (322,431)	\$ (322,431)	\$ (177,814)
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ (322,431)</b>	<b>\$ (322,431)</b>	<b>\$ (177,814)</b>
<b>Net Transfers</b>	<b>\$ 309,332</b>	<b>\$ ---</b>	<b>\$ (322,431)</b>	<b>\$ (322,431)</b>	<b>\$ (177,814)</b>
<b>Super TIF Valentine</b>					
<b>In</b>					
General	\$ ---	\$ ---	\$ ---	\$ ---	\$ 139,302
STIF 12th & Wyandotte	---	3,095	---	---	---
STIF Uptown	---	483,017	322,431	322,431	177,814
Refunding Bond Fund	---	11	---	---	---
<b>Total Transfers In</b>	<b>\$ ---</b>	<b>\$ 486,123</b>	<b>\$ 322,431</b>	<b>\$ 322,431</b>	<b>\$ 317,116</b>
<b>Out</b>					
Refunding Bond Fund	\$ (350,044)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Transfers Out</b>	<b>\$ (350,044)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ (350,044)</b>	<b>\$ 486,123</b>	<b>\$ 322,431</b>	<b>\$ 322,431</b>	<b>\$ 317,116</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Super TIF Hotel President</b>					
<b>In</b>					
General	\$ 24,883	\$ ---	\$ ---	\$ ---	\$ ---
KCATA	29,575	---	---	---	---
Fire Sales Tax	19,717	---	---	---	---
Public Safety Sales Tax	19,717	---	---	---	---
Convention and Tourism	214,865	---	---	---	---
Capital Improvements	78,866	---	---	---	---
TIF Special Allocation	539,749	---	---	---	---
<b>Net Transfers</b>	<b>\$ 927,372</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF Hotel Phillips</b>					
<b>In</b>					
General	\$ 7,667	\$ ---	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	14,275	---	---	---	---
Fire Sales Tax	9,516	---	---	---	---
Public Safety Sales Tax	9,516	---	---	---	---
Convention and Tourism	140,943	---	---	---	---
Capital Improvements	38,066	---	---	---	---
TIF Special Allocation	257,200	---	---	---	---
<b>Net Transfers</b>	<b>\$ 477,183</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF Savoy Bar &amp; Grill</b>					
<b>In</b>					
KCATA Sales Tax	\$ 9,724	\$ ---	\$ ---	\$ ---	\$ ---
Fire Sales Tax	6,483	---	---	---	---
Public Safety Sales Tax	6,483	---	---	---	---
Convention and Tourism	8,796	---	---	---	---
Capital Improvements	25,930	---	---	---	---
TIF Special Allocation	8,096	---	---	---	---
<b>Net Transfers</b>	<b>\$ 65,512</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF Union Hill</b>					
<b>In</b>					
General	\$ 4,288	\$ 100	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	3,413	---	---	---	---
Fire Sales Tax	2,276	---	---	---	---
Public Safety Sales Tax	2,276	---	---	---	---
Convention and Tourism	67,670	---	---	---	---
Capital Improvements	9,103	---	---	---	---
TIF Special Allocation	7,412	---	---	---	---
<b>Net Transfers</b>	<b>\$ 96,438</b>	<b>\$ 100</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Super TIF Brush Crk-BI Pkwy Twm Ctr</b>					
<b>In</b>					
General	\$ 24,593	\$ ---	\$ 215,175	\$ 215,175	\$ 559,452
KCATA Sales Tax	33,896	---	---	---	---
Fire Sales Tax	22,597	---	---	---	---
Public Safety Sales Tax	22,597	---	---	---	---
Convention and Tourism	3,411	---	---	---	---
Capital Improvements	90,389	---	---	---	---
TIF Special Allocation	535,807	---	---	---	---
Super TIF Midtown	---	---	---	105,000	---
<b>Net Transfers</b>	<b>\$ 733,290</b>	<b>\$ ---</b>	<b>\$ 215,175</b>	<b>\$ 320,175</b>	<b>\$ 559,452</b>
<b>Super TIF East Village</b>					
<b>In</b>					
General	\$ 49,015	\$ 714,486	\$ 1,486,525	\$ 1,486,525	\$ 880,000
KCATA Sales Tax	308	---	---	---	---
Fire Sales Tax	205	---	---	---	---
Public Safety Sales Tax	205	---	---	---	---
Capital Improvements	821	---	---	---	---
TIF Special Allocation	251,933	---	---	---	---
2008B KCMO Spec Obl	---	26,026	---	---	---
<b>Net Transfers</b>	<b>\$ 302,487</b>	<b>\$ 740,512</b>	<b>\$ 1,486,525</b>	<b>\$ 1,486,525</b>	<b>\$ 880,000</b>
<b>Super TIF Tower-909 Walnut</b>					
<b>In</b>					
General	\$ 70,722	\$ ---	\$ ---	\$ ---	\$ ---
KCATA Sales Tax	802	---	---	---	---
Fire Sales Tax	535	---	---	---	---
Public Safety Sales Tax	535	---	---	---	---
Capital Improvements	2,138	---	---	---	---
TIF Special Allocation	75,810	---	---	---	---
Super TIF Midtown	---	---	---	---	375,398
<b>Net Transfers</b>	<b>\$ 150,542</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 375,398</b>
<b>KC DwnTwn Redev Dist Debt</b>					
<b>In</b>					
General	\$ 8,486,030	\$ 8,742,850	\$ 11,395,926	\$ 11,395,926	\$ 12,785,158
KCATA Sales Tax	165,421	---	---	---	---
Fire Sales Tax	110,281	---	---	---	---
Public Safety Sales Tax	110,281	---	---	---	---
Convention and Tourism	2,849,600	---	---	---	---
Capital Improvements	1,361,418	---	---	---	---
TIF Special Allocation	2,150,819	---	---	---	---
1200 Main TIF Project	---	5,027,952	---	---	---
<b>Net Transfers</b>	<b>\$ 15,233,850</b>	<b>\$ 13,770,802</b>	<b>\$ 11,395,926</b>	<b>\$ 11,395,926</b>	<b>\$ 12,785,158</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	<u>Actual 2009-10</u>	<u>Actual 2010-11</u>	<u>Budget 2011-12</u>	<u>Estimated 2011-12</u>	<u>Budget 2012-13</u>
<b>HOK Sport Garage</b>					
<b>In</b>					
General	\$ 892,317	\$ 140,162	\$ 264,099	\$ 264,099	\$ 378,082
Public Mass Transportation	2,160	---	---	---	---
KCATA Sales Tax	1,751	---	---	---	---
Fire Sales Tax	1,167	---	---	---	---
Public Safety Sales Tax	1,167	---	---	---	---
Capital Improvements	4,670	---	---	---	---
<b>Net Transfers</b>	<b>\$ 903,232</b>	<b>\$ 140,162</b>	<b>\$ 264,099</b>	<b>\$ 264,099</b>	<b>\$ 378,082</b>
<b>Super TIF Pershing Road IRS</b>					
<b>In</b>					
General	\$ 961,341	\$ 9,929	\$ ---	\$ ---	\$ ---
KCATA	25,337	---	---	---	---
Fire Sales Tax	16,892	---	---	---	---
Public Safety Sales	16,892	---	---	---	---
Capital Improvement	67,567	---	---	---	---
TIF Special Allocation	4,912,264	---	---	---	---
<b>Net Transfers</b>	<b>\$ 6,000,293</b>	<b>\$ 9,929</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF H &amp; R Block</b>					
<b>In</b>					
General	\$ 635,620	\$ ---	\$ ---	\$ ---	\$ ---
KCATA	9,662	---	---	---	---
Fire Sales Tax	6,441	---	---	---	---
Public Safety Sales	6,441	---	---	---	---
Capital Improvement	25,764	---	---	---	---
TIF Special Allocation	2,375,591	---	---	---	---
<b>Net Transfers</b>	<b>\$ 3,059,519</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Convention &amp; Sports Complex</b>					
<b>In</b>					
General	\$ 95,972	\$ ---	\$ ---	\$ ---	\$ ---
11 & Oak Garage	68,750	---	---	---	---
Convention and Tourism	12,717,541	16,712,182	17,670,148	17,670,148	17,743,100
KCMAC Bartle Hall 90	44,467	---	---	---	---
Prospect North	3	---	---	---	---
06A Music Hall	34	---	---	---	---
KCMAC Bartle Refund Bnds	16,901	---	---	---	---
KCMAC Bartle Hall 90	1,882,085	---	---	---	---
KCMAC BartleHall 91	10,914,474	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 25,740,227</b>	<b>\$ 16,712,182</b>	<b>\$ 17,670,148</b>	<b>\$ 17,670,148</b>	<b>\$ 17,743,100</b>
<b>Out</b>					
Convention and Tourism	\$ (2,000,000)	\$ (1,817,695)	\$ (400,000)	\$ (400,000)	\$ (400,000)
Bartle Harl Refund Bond 95A	(9,216)	---	---	---	---
<b>Total Transfers Out</b>	<b>\$ (2,009,216)</b>	<b>\$ (1,817,695)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>
<b>Net Transfers</b>	<b>\$ 23,731,011</b>	<b>\$ 14,894,487</b>	<b>\$ 17,270,148</b>	<b>\$ 17,270,148</b>	<b>\$ 17,343,100</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Super TIF Aladdin Hotel</b>					
<b>In</b>					
KCATA	\$ 11,298	\$ ---	\$ ---	\$ ---	\$ ---
Fire Sales Tax	7,532	---	---	---	---
Public Safety Sales	7,532	---	---	---	---
Capital Improvement	30,128	---	---	---	---
TIF Special Allocation	77,287	---	---	---	---
<b>Net Transfers</b>	<b>\$ 133,777</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Super TIF Briarcliff</b>					
<b>In</b>					
General	\$ 72,891	\$ ---	\$ ---	\$ ---	\$ ---
KCATA	72,556	---	---	---	---
Fire Sales Tax	48,371	---	---	---	---
Public Safety Sales	48,371	---	---	---	---
Convention and Tourism	57,429	---	---	---	---
Capital Improvement	193,483	---	---	---	---
TIF Special Allocation	2,599,354	---	---	---	---
<b>Net Transfers</b>	<b>\$ 3,092,455</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Special Housing Rehabilitation Loan</b>					
<b>In</b>					
General	\$ 500,000	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ 500,000</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Liberty Memorial Trust</b>					
<b>In</b>					
Liberty Memorial Project	\$ 116,889	\$ ---	\$ ---	\$ ---	\$ ---
<b>Net Transfers</b>	<b>\$ 116,889</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Water</b>					
<b>In</b>					
2004D Water Revenue	\$ ---	\$ 273,396	\$ ---	\$ ---	\$ ---
Water Revenue 2005F	---	5,945	---	---	---
Equipment Capital Lease	---	---	---	---	---
<b>Total Transfers In</b>	<b>\$ ---</b>	<b>\$ 279,341</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ 279,341</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Kansas City Airports</b>					
<b>In</b>					
General	\$ ---	\$ ---	\$ 1,919,985	\$ 1,919,985	\$ 1,919,985
<b>Total Transfers In</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 1,919,985</b>	<b>\$ 1,919,985</b>	<b>\$ 1,919,985</b>
<b>Out</b>					
General	\$ ---	\$ (10,200,000)	\$ ---	\$ ---	\$ ---
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ (10,200,000)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ ---</b>	<b>\$ (10,200,000)</b>	<b>\$ 1,919,985</b>	<b>\$ 1,919,985</b>	<b>\$ 1,919,985</b>

**Schedule XVI**  
**All Funds**  
**Summary of Inter-Fund Transfers**

	Actual 2009-10	Actual 2010-11	Budget 2011-12	Estimated 2011-12	Budget 2012-13
<b>Sewer Special Assessment Fund</b>					
<b>In</b>					
St Rvling GO Bond	\$ 519	\$ ---	\$ ---	\$ ---	\$ ---
Sewer Special Assessment	---	---	---	---	---
General Debt and Interest	---	---	---	---	---
<b>Total Transfers In</b>	<b>\$ 519</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Out</b>					
General Debt and Interest	\$ ---	\$ ---	\$ ---	\$ ---	\$ (465,998)
<b>Total Transfers Out</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ (465,998)</b>
<b>Net Transfers</b>	<b>\$ 519</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ (465,998)</b>
<b>Equipment Lease Debt Service</b>					
<b>In</b>					
General Fund	\$ 2,872,545	\$ ---	\$ 4,047,249	\$ 4,047,249	\$ 1,664,184
IT Reimbursable Fund	---	---	---	---	---
Golf Operations Fund	115,728	---	---	---	---
Infrastructure & Maintenance Fun	---	---	---	---	---
11th and Oak Garage	1,864,621	---	---	---	---
Health Levy	171,830	---	172,580	172,580	---
Convention and Tourism	---	---	---	---	---
Community Centers	286,286	---	---	---	---
Capital Improvements	2,405,533	---	1,400,000	1,400,000	---
KCMAC ERP Prj	2,234	---	---	---	---
PIEA Taxable Kemper Garage	29,843	---	---	---	---
TIF Special Allocation	317,688	---	2,051,577	2,051,577	---
Super TIF Hotel President	125	---	---	---	---
Spec Oblig Bonds 2009E	---	202,467	---	---	---
KCMAC Leasehold Imp	194	---	---	---	---
KCMAC 11th & Oak	1,443	---	---	---	---
Refunding Bond Fund	---	28,189	---	---	---
<b>Total Transfers In</b>	<b>\$ 8,068,070</b>	<b>\$ 230,656</b>	<b>\$ 7,671,406</b>	<b>\$ 7,671,406</b>	<b>\$ 1,664,184</b>
<b>Out</b>					
Refunding Bond Fund	\$ (1,498,158)	\$ ---	\$ ---	\$ ---	\$ ---
<b>Total Transfers Out</b>	<b>\$ (1,498,158)</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ ---</b>
<b>Net Transfers</b>	<b>\$ 6,569,912</b>	<b>\$ 230,656</b>	<b>\$ 7,671,406</b>	<b>\$ 7,671,406</b>	<b>\$ 1,664,184</b>
<b>Payments in Lieu of Taxes</b>					
<b>In</b>					
General Fund	\$ 216,257	\$ 221,000	\$ 223,500	\$ 223,500	\$ 223,500
Capital Improvements	300,000	220,404	582,308	582,308	582,308
<b>Total Transfers In</b>	<b>\$ 516,257</b>	<b>\$ 441,404</b>	<b>\$ 805,808</b>	<b>\$ 805,808</b>	<b>\$ 805,808</b>
<b>Out</b>					
General	\$ (318,322)	\$ (120,139)	\$ (210,924)	\$ (210,924)	\$ (228,920)
Museum	(9,273)	(3,337)	(5,995)	(5,995)	(6,009)
Park Maintenance	(224,647)	(90,156)	(151,323)	(151,323)	(139,327)
Trafficway Maintenance	(124,725)	(45,078)	(75,664)	(75,664)	(69,660)
Health Levy	(338,864)	(127,047)	(223,744)	(223,744)	(228,075)
General Debt and Interest	(70,431)	(25,239)	(45,374)	(45,374)	(32,123)
<b>Total Transfers Out</b>	<b>\$ (1,086,262)</b>	<b>\$ (410,996)</b>	<b>\$ (713,024)</b>	<b>\$ (713,024)</b>	<b>\$ (704,114)</b>
<b>Net Transfers</b>	<b>\$ (570,005)</b>	<b>\$ 30,408</b>	<b>\$ 92,784</b>	<b>\$ 92,784</b>	<b>\$ 101,694</b>