

# SHORT-TERM IMPLEMENTATION PLAN

6/24/2022

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## **INTRODUCTION**

For each strategy in the Kansas City Climate Protection and Resiliency Plan (CPRP), a series of actions were identified through engagement activities including virtual and in-person workshops, online surveys, and one-on-one conversations. These actions were then prioritized by the Climate Protection Steering Committee based on alignment with climate goals, Intergovernmental Panel on Climate Change (IPCC) reports, current best practices, community input, political support, funding, staffing, and strategic opportunities. Through the plan review process, additional actions were elevated by the Climate Protection Steering Committee (CPSC) and therefore do not yet have implementation details identified. These additions are notated with a footnote in the title. Note that strategies and actions are not listed in order of priority, as all are necessary for achieving Kansas City's climate goals. CPSC will review request for proposals (RFPs) developed to support implementation of the CPRP.

This document provides details for these short-term actions to help Kansas City meet its 2025 emissions reduction goals. The intent of this document is to serve as an action plan to help the community stay on track and see the impact desired from this plan. This document also summarizes the expected the anticipated costs and staff time requirements to better inform Kansas City government (City) resource planning.

Funding considerations are provided for each Climate Action Section, acknowledging that Kansas City is income-challenged at both the level of City operations, where a relatively small population is taxed to support a very large geographic area, and at the level of individual households. Kansas City's average income is lower than the states, and great income disparities exist within the city. While these funding considerations are intended to offset these financial challenges, the City will still need to pay careful attention to high-impact, low-cost solutions and prioritize delivery of benefits to communities with the greatest need.

This document is intended to be a living document, updated from time to time to reflect new partnerships, shifting roles, and emerging opportunities - following the continuous improvement cycle shown in Figure 1. In 2025, the City should review the emissions reduction impact and the success of the identified action, then choose additional actions from Strategy Library: Options for Mid- and Long-Term Actions at the end of this document, or from additional stakeholder engagement, to create a work plan for the next five years.



Figure 1: Continuous Improvement Cycle

## **CENTERING EQUITY THROUGHOUT IMPLEMENTATION**

Immediately, this plan will charter an Environmental Justice Advisory Committee (EJAC), as recommended by CleanAir Now, to work alongside the CPSC and Office of Environmental Quality (OEQ) staff to guide action implementation. EJAC will be composed of residents in overburdened communities in order to hold the implementation of this plan accountable to Environmental Justice priorities.

### **OUR COMMITMENT TO HONORING THE LAND & ANTIRACIST PRACTICES**

We acknowledge that Kansas City is located on the ancestral homelands of the Wahzhazhe (Osage), Kanza (Kaw), Jiwere (Otoe), and Nutachi (Missouria). We also acknowledge that there are other Tribal Nations with ties to this land, including many removed here from their ancestral homelands. Despite being forced to cede all land within the borders of the state and being prohibited from hunting or residing here, Indigenous People have an enduring relationship with this land. This land acknowledgment gives gratitude for the original caretakers and affirms the continuing relationship between Indigenous People and this land. Kansas City is committed to building reciprocity with the local native communities and seek their knowledge in climate mitigation and adaptation efforts. Through the KCMO Climate Protection and Resiliency Plan, we seek to work toward an equitable and resilient future as well as inspire Kansas City community members to honor and protect the land and resources.

Kansas City recognizes the presence of inequity in and throughout our systems, both historically and currently. We acknowledge the ways in which many of our past plans and policies have impacted or contributed to racial segregation, discrimination, and oppression on Black, Indigenous, Latin, and other historically marginalized communities. The climate crisis has only intensified these inequities, disproportionally impacting those facing systemic barriers toward living secure and healthy lives. This plan is built around equity because we believe that tackling systemic and institutional racism and climate change

work in tandem. We trust that implementation can be used to generate bold ideas that lead to a more just and regenerative city.

## OUR EQUITABLE APPROACH

Kansas City is committed to equity and climate justice, which means we must acknowledge the systemic racism and other forms of discrimination that have conditioned many frontline communities to be vulnerable to socioeconomic and climate inequities. Through implementation we will prioritize those who have been disproportionately impacted by climate change.

To help implement this approach, the City will create an Environmental Justice Advisory Committee (EJAC) as recommended by CleanAir Now. EJAC will be composed of residents in overburdened communities, to hold the implementation of this plan accountable to Environmental Justice priorities. It is also recommended that the City leverage mapping tools to equitably implement plan actions (e.g., General Equivalence Mappings (GEMS)).



Figure 2: Equity Guiding Principles from Bryan Stevenson, Equal Justice Initiative

## **MOBILITY** MOVING AROUND THE CITY

This Climate Action Section focuses on reducing on-road transportation emissions within the city through better infrastructure, coordinated planning, and vehicle electrification, while working toward our vision for an equitable mobility future. The strategies and short-term actions outlined in this section are summarized in Table 1.

Our Equitable Future: Our mobility system will promote climate justice by enabling residents, regardless of ability, to move freely and to be independent. This includes increasing walkable, bikeable, and safe transit routes that support people with diverse abilities throughout Kansas City and making electric modes of transportation more accessible to everyone.

Table 1: Mobility Strategies and Actions

Strategy	Short-term Actions	
Strategy M-1: Reduce vehicle miles traveled (VMT) through coordinated and planned development	<ul> <li>Action M-1.1: Promote development patterns that prevent sprawl and support alternative modes of transportation, including road diets and traffic calming.</li> <li>Action M-1.2: Expand the use of green development practices.</li> </ul>	
Strategy M-2: Shift trips to bicycling and walking by expanding a network of safe and accessible routes	<ul> <li>Action M-2.1: Continue applying the Complete Streets policy.</li> <li>Action M-2.2: Work toward a system of protected and connected bike lanes, greenways, and sidewalks, that use universal design principles.</li> <li>Action M-2.3: Invest 3% of City transportation infrastructure expenditures in safe bicycle and pedestrian infrastructure.</li> <li>Action M-2.4: Explore programs to provide electric micro mobility options for City employees, businesses, and residents.</li> </ul>	
Strategy M-3: Shift trips to transit by building efficient and effective transit systems and mobility hubs	<ul> <li>Action M-3.1: Expand alternative transportation programs.</li> <li>Action M-3.2: Build out the Smart Moves transit and mobility system, including the network of mobility hubs.</li> <li>Action M-3.3: Initiate a public education and marketing program to promote alternative transportation programs.</li> <li>Action M-3.4: Improve reliability of existing transit and decrease wait times for public transit to make it comparable to driving a personal vehicle.</li> </ul>	
Strategy M-4: Reduce vehicle emissions from idling by reducing congestion and improving parking management	<ul> <li>Action M-4.1: Improve anti-idling efforts citywide.</li> <li>Action M-4.2: Revise parking policies to promote other modes of transportation</li> <li>Action M-4.3: Develop a market-value parking strategy to reduce congestion and promote alterative transportation in high-use districts. Develop a market-value parking strategy to reduce congestion and promote alternative transportation in high-use districts.</li> <li>Action M-4.4: Conduct local air pollution studies.</li> </ul>	

## FUNDING CONSIDERATIONS

To support implementation in the Mobility Climate Action Section, Table 2 summarizes potential funding sources to consider in implementing these strategies. While public funding plays a significant role in Mobility, other funding includes utility programs and rebates, philanthropic organizations, and federal or state grants or tax incentives.

Table 2: Mobility Potential Funding Sources

Strategy	Strategy Financial	Potential Funding Sources
M-1. Reduce vehicle miles traveled (VMT) through coordinated and planned growth	<b>Public investment</b> : Solution participants reducing trips save on fuel costs without bearing the capital investment directly	<ul> <li>Infrastructure Investment and Jobs Act Funding</li> <li>City annual budget for Planning, Zoning and Economic Development</li> <li>EPA Smart Growth Grants (future opportunities)</li> </ul>
M-2. Shift trips to bicycling and walking by expanding a network of safe and accessible routes	<b>Public investment</b> : Solution participants reducing trips save on fuel costs without bearing the capital investment directly	<ul> <li>KC Bond Program – Complete Streets Implementation</li> <li>City annual budget for Transportation and Infrastructure</li> </ul>
M-3. Shift trips to transit by building efficient and effective transit systems and mobility hubs	<b>Public investment</b> : Solution participants reducing trips save on fuel costs without bearing the capital investment directly	<ul> <li>Metropolitan Energy Center (MEC) technical support to help organizations procure grants or other funds</li> <li>Mid-America Regional Council (MARC) Transportation Improvement Program</li> </ul>
M-4. Reduce vehicle emissions from idling by reducing congestion and improving parking management	<b>Public investment</b> : Solution participants reducing trips save on fuel costs without bearing the capital investment directly	• City annual budget for Transportation and Infrastructure

Strategy	Strategy Financial	Potential Funding Sources
M-5. Reduce vehicle emissions through low- and no-emission vehicles	<b>Cost Savings:</b> Generally, fuel cost savings pay for the investment, but Return on Investment (ROI) varies based on vehicle type and use patterns.	<ul> <li>Evergy free <u>electric vehicle advisory</u> <u>services</u></li> <li><u>Evergy Clean Charge network</u> to provide public charging</li> <li><u>Missouri Volkswagen Trust</u> – funds to reduce emissions from diesel fleets, replace or repower school busses, support EV charging stations, etc. Based on a 10-year plan for awarding over \$41 to projects by Oct 2027</li> <li><u>Federal electric vehicle tax credit</u></li> <li><u>Metropolitan Energy Center (MEC)</u> technical support to help organizations procure grants or other funds</li> </ul>

## SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

## STRATEGY M-1: REDUCE VEHICLE MILES TRAVELED (VMT) THROUGH COORDINATED AND PLANNED DEVELOPMENT

Ensure that new developments are designed to reduce the distance residents need to travel to reach their workplace and necessary amenities such as grocery stores and medical clinics, as well as provide easy access to public transit. Development planning should reduce the need and opportunity for commercial traffic to occur where people live and play; all improvements must be deliberate in avoiding green gentrification.

## Action M-1.1: Promote development patterns that prevent sprawl and support alternative modes of transportation, including road diets and traffic calming.

Use codes, permits, taxes, and other mechanisms to require or incentivize infill development, accessory dwelling units, transit-oriented development, and other development patterns that build density in key areas of the city, support alternative modes of transportation, and avoid sprawl. This may include reduction or elimination of parking minimums within the city.

Details
City Staff (Planning & Development)
City Staff (Public Works)
Kansas City Area Transportation Authority (KCATA)
University of Missouri-Kansas City Center for Neighborhoods
Neighborhood Organizations
Mid-America Regional Council (MARC)
• Near-Term (2023-2025)
Consider targeting neglected commercial zones, to transform
abandoned or misused buildings into businesses that will provide
income and opportunities for the neighborhood.

	<ul> <li>Consider the greater need for redevelopment in historic neighborhoods. There are many more historic homes in need of renovation in Central Kansas City compared to newer development in the Northland.</li> <li>Take preventative measures against development that will lead to gentrification, prioritizing affordability and reinvestment into the community, as well as designs that fit the character and context of the neighborhood.</li> <li>Incorporate community engagement into large-scale development, whether residential or commercial.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Leverage learnings from MARC's Planning Sustainable Places program.</li> <li>Engage neighborhoods to build support and help determine the best type of development for their area.</li> <li>Determine the best mechanism(s) for requiring and/or incentivizing new development patterns, based on engagement results.</li> <li>Coordinate with Action M-4.1.</li> </ul>

### Action M-1.2: Expand the use of green development practices.

Comprehensively evaluate opportunities to incorporate trees at transit stops, tree-lined corridors, bioswales, and other types of green infrastructure into the development process - to increase the use and impact of green development practices.

Action M-1.2	Details
Implementation	City Staff (Public Works)
Leader	City Staff (KC Water)
Supporting	Kansas City Area Transportation Authority (KCATA)
Parties	• Neighborhood organizations (e.g., Northland Neighborhoods Inc.)
	My Region Wins!
	Neighborhood Organizations
	Sierra Club Missouri Chapter
	Missouri Department of Transportation
Timing	• Near-Term (2023-2025)
Equity	• Leverage land bank properties to empower neighborhoods to support
Considerations	implementation.
	Incorporate community engagement in the design process to ensure
	development fits the character and context of the neighborhood.
	Prioritize restoring and revitalizing vacant lots in areas with lower
	incomes, to increase community health benefits and environmental
	stewardship.
	Consider universal design practices in development.
Implementation	Continue partnership between Public Works and KC Water to
Steps or	implement green infrastructure when adding bike lanes.
Considerations	• Evaluate other public and private property development processes for
	opportunities to incorporate green infrastructure.
	Work with Missouri Department of Transportation to reduce
	environmental harms related to highway development.

## STRATEGY M-2: SHIFT TRIPS TO BICYCLING AND WALKING BY EXPANDING A NETWORK OF SAFE AND ACCESSIBLE ROUTES

Adopt and implement the Bike KC Master Plan and update and implement the Walkability Plan and KC Trails Plan, to ensure all communities have equal access to safe bike and walk infrastructure. Bicycle commuting has been shown to support the local economy through jobs as well as health care savings for people who choose active transport (Flusche, 2012)

*Action M-2.1: Continue applying the Complete Streets policy.* 

Continue implementing the Complete Streets ordinance to improve mobility for a range of complementary uses, including transit, bikes, pedestrians, and cars. Consider adopting a goal of at least 40% of city streets considered "Complete" by 2040.

Action M-2.1	Details
Implementation Leader	City Staff (Public Works)
Supporting Parties	<ul> <li>City Staff (Planning &amp; Development)</li> <li>City Staff (KC Water)</li> <li>The Whole Person</li> <li>Kansas City Area Transportation Authority (KCATA)</li> <li>Spire</li> <li>Evergy</li> <li>BikeWalkKC</li> </ul>
Timing	Immediate (already underway)
Equity Considerations	<ul> <li>Consider users of all abilities.</li> <li>Prioritize neighborhoods without existing sidewalks, considering safety measures and universal design.</li> <li>When designing Complete Streets, ensure a "safety fence" is created for pedestrians and bicyclists (e.g., parked cars buffer bike lanes, which buffer sidewalks).</li> </ul>
Implementation Steps or Considerations	<ul> <li>Create accessibility to bikes and provide community education along with the construction of bike lanes, supporting a positive perception of bicycling in neighborhoods that may view it as a negative.</li> <li>Prioritize protected bike lanes to encourage "interested but concerned" cyclists to bike.</li> <li>Work with Spire, Evergy, and KC Water to coordinate street improvements with aging infrastructure replacement.</li> <li>Create and use new performance measures for transportation projects to ensure they are on the right track.</li> </ul>

Action M-2.2: Work toward a system of protected and connected bike lanes, greenways, and sidewalks, that use universal design principles.

Continue efforts (e.g., planning, program development, projects, education, advocacy) that promote protected and connected bike lanes, greenways, and sidewalks, using universal design principals to increase access for all users. Continue to implement the Vision Zero strategy of adding 15 miles of protected bike lanes each year while maintaining existing bike infrastructure and enhancing visibility of existing multimodal transit options through signage and other wayfinding methods.

Action M-2.2 **Details** 

Implementation Leader	BikeWalkKC
Supporting Parties Timing	<ul> <li>City Staff (Public Works)</li> <li>The Whole Person</li> <li>Neighborhood organizations</li> <li>Immediate (already underway)</li> </ul>
Equity Considerations	<ul> <li>Consider users of all abilities and ages.</li> <li>Prioritize improvements on sidewalks in disrepair that are difficult for wheelchairs, strollers, and other users to navigate.</li> <li>Ensure bike routes connect and lead to areas outside of tourist centers and downtown, considering opportunities to revitalize older areas of the city such as historic and industrial districts, and safer routes to schools in areas with lower incomes.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Adopt Bike KC Plan and update regularly.</li> <li>Procure funding for community engagement, to provide education and support the development of new programs and projects.</li> <li>Ensure that new efforts incorporate e-bikes, align with transit options, and include transportation amenities (e.g., bike repair).</li> <li>Consider setting mode share targets.</li> </ul>

Action M-2.3: Invest at minimum 3% of City transportation infrastructure expenditures in safe bicycle and pedestrian infrastructure, including end of trip facilities.

To ensure continued investment in creating safe, quality travel for pedestrians and bicyclists, set aside a minimum of three percent of the transportation infrastructure budget for pedestrian and bicycle infrastructure, including public restrooms, parking, and other end-of-trip facilities.

Action M-2.3	Details
Implementation	City Staff (Public Works)
Leader	
Supporting	City Staff (Planning & Development)
Parties	BikeWalkKC
	KC Drawdown
Timing	• Near-Term (2023-2025)
Equity	Consider users of all abilities and ages.
Considerations	• Ensure design safeguards bike lanes and sidewalks from cars,
	considering the perception of safety.
Implementation	• Incorporate the three percent set aside during planning into the 2023
Steps or	budget.
Considerations	Ensure that new infrastructure is connected to community
	destinations, aligns with transit options, and includes transportation
	amenities (e.g., bike repair).
	Regularly evaluate if additional funds are needed.

Action M-2.4: Explore programs to provide electric micro mobility options for City employees, businesses, and residents.

Expand on the City's 2019 scooter and e-bike pilot program as a way to provide additional modes of zeroemission transportation for City employees, residents, and businesses.

Action M-2.4	Details
Implementation	City Staff (Public Works)
Leader	
Supporting	• Bird
Parties	RideKC Bike & Scooter
	• Spin
Timing	• Near-Term (2023-2025)
Equity	Continue prioritizing LifeX areas.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

## STRATEGY M-3: SHIFT TRIPS TO TRANSIT BY BUILDING EFFICIENT AND EFFECTIVE TRANSIT SYSTEMS AND MOBILITY HUBS

Expand public transit infrastructure to provide low-cost, reliable, convenient transportation for all residents, prioritizing east/west transit lines. To ensure success of this strategy, ensure that public transit workers are valued and paid fairly. Investing in high-quality public transit has been shown to support the local economy, with about \$5 in economic return for every \$1 invested in public transit (Economic Development Research Group, 2020).

Action M-3.1: Expand alternative transportation programs.

Expand alternative transportation programs including but not limited to transit ridership, carpooling, telecommuting, and innovative work scheduling.

Action M-3.1	Details
Implementation	RideshareKC
Leader	
Supporting	Kansas City Area Transportation Authority (KCATA)
Parties	Economic Development Corporation of Kansas City
Timing	Immediate (already underway)
Equity	Consider users of all abilities and ages.
Considerations	• Prioritize programs that move away from a car-centric community,
	considering those without existing modes of transportation.
	Provide incentives for the use of environmental-friendly modes of
	transit, such as carpooling passes or a bus rewards program.
Implementation	Continue and enhance efforts from RideshareKC.
Steps or	Consider setting mode share targets.
Considerations	

*Action M-3.2: Build out the Smart Moves transit and mobility system, including the network of mobility hubs.* Continue the implementation of the Smart Moves 3.0 regional 20-year plan, with a focus on mobility hubs.

Action M-3.2	Details
Implementation	Kansas City Area Transportation Authority (KCATA)
Supporting Parties	City Staff (Public Works)
Timing	Immediate (already underway)
Equity Considerations	<ul> <li>Consider users of all abilities and ages by incorporating universal design.</li> <li>Provide benches and shelters to create safe and comfortable areas, prioritizing areas disproportionately impacted by extreme heat and heavy rain, and areas without existing shelters (e.g., along 31st Street</li> </ul>
	<ul> <li>near Highway 40).</li> <li>Prioritize investments in U.S. Environmental Protection Agency (EPA) Environmental Justice areas.</li> <li>Track metrics related to equitable access to routes.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Identify opportunities to develop mobility and micro mobility hubs that support first- and last-mile connections.</li> <li>Engage community members living and working in identified areas to help shape mobility hub development.</li> </ul>

• Support efforts to develop regional funding mechanisms for improved transit.
• Coordinate with transit-oriented development efforts (see Action M- 1.1).
• Consider tracking metrics such as total bus routes, MAX bus routes, and frequency of service.

## *Action M-3.3: Initiate a public education and marketing program to promote alternative transportation programs.*

Launch an education and marketing effort to increase awareness about the benefits of alternative transportation and encourage participation in existing alternative transportation programs.

Action M-3.3	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	MARC (Active Transportation Group)
	BikeWalk KC
Supporting	City Staff (Office of Communications)
Parties	My Region Wins!
	Kansas City Public Library
	Neighborhood organizations
	Hospitals
	Sierra Club Missouri Chapter
	Metropolitan Energy Center (MEC)
Timing	• Near Term (2023-2025)
Equity	Consider users of all abilities, ages, and cultures by prioritizing
Considerations	multilingual resources and using plain language.
	Promote options that are affordable and convenient (i.e., recreational
	bike lanes may not be an option for working families with children).
	Consider and reorient perceptions of status about alternative modes of
	transportation, such as electric vehicles, by taking a health-first
	approach when educating and marketing the benefits to the public.
Implementation	Identify neighborhood leaders who can help develop messaging and
Steps or	engage residents at the neighborhood level.
Considerations	Focus on travel modes that are affordable and convenient.

Action M-3.4: Improve reliability of existing transit and decrease wait times for public transit to make it comparable to driving a personal vehicle. <sup>1</sup>

Implement and expand the RideKCNext initiative to decrease wait times to between 15 and 20 minutes and expand east/west routes.

Action M-3.4	Details	
Implementation	To be determined	
Leader		
Supporting	• To be determined	
Parties		
Timing	• Near Term (2023-2025)	

<sup>1</sup> New action elevated by CPSC during the plan review process.

Equity Considerations	• To be determined.
Implementation Steps or Considerations	To be determined.

## STRATEGY M-4: REDUCE VEHICLE EMISSIONS FROM IDLING BY REDUCING CONGESTION AND IMPROVING PARKING MANAGEMENT

Employ traffic management strategies to reduce congestion, idling, and rapid acceleration and deceleration, through traffic signals, light synchronization, and enforcement. This not only decreases GHG emissions from vehicles, but also particulate matter that can cause respiratory problems such as asthma (Barth & Boriboonsomsin, Traffic Congestion and Greenhouse Gases, 2009). Coordinate traffic management efforts with Vision Zero efforts to protect all road users.

### Action M-4.1: Improve anti-idling efforts citywide.<sup>2</sup>

Promote MARC Idle-Free Zones and encourage anti-idling policies at schools and businesses.

Action M-4.1	Details
Implementation	To be determined
Leader	
Supporting	Metropolitan Energy Center (MEC)
Parties	
Timing	Immediate (already underway)
Equity	• Create restricted access zoning codes to limit times when heavy truck
Considerations	traffic, particularly goods delivery trucks, can stop/idle on congested or
	narrow roadways.
Implementation	• To be determined.
Steps or	
Considerations	

### Action M-4.2: Revise parking policies to promote other modes of transportation.<sup>2</sup>

Encourage a shift to other modes of transportation through parking policy and management, such as reducing or removing minimum on-site parking requirements and enacting parking maximum time limits.

Action M-4.2	Details
Implementation	City Staff (Public Works)
Leader	
Supporting	Mid-America Regional Council (MARC)
Parties	City Staff (Office of Environmental Quality)
Timing	• Near-Term (2023-2025)
Equity	Consider cost implications of any policy to community members,
Considerations	avoiding increasing costs in areas that already experience a
	transportation cost burden.

<sup>&</sup>lt;sup>2</sup> New action elevated by CPSC during the plan review process.

Implementation	٠	To be determined.
Steps or Considerations		

## Action M-4.3: Develop a market-value parking strategy to reduce congestion and promote alterative transportation in high-use districts..<sup>3</sup>

Develop a market-value parking strategy based on the parking supply and demand in high use districts and direct a portion of the funding to improve micro mobility hubs and end-of-use facilities.

Action M-4.3	Details
Implementation	City Staff (Public Works)
Leader	
Supporting	To be determined
Parties	
Timing	• Near-Term (2023-2025)
Equity	• Consider cost implications of any policy to community members,
Considerations	avoiding increasing costs in areas that already experience a
	transportation cost burden.
Implementation	• To be determined.
Steps or	
Considerations	

#### Action M-4.4: Conduct local air pollution studies. 4

Conduct local air pollution studies in lower income communities within ¼ mile of trafficways, boulevards, and highways. Prioritize zones with unhealthy exposure to emissions for improved urban tree canopy and other linked mitigation strategies.

Action M-4.4	Details
Implementation	To be determined
Leader	
Supporting	To be determined
Parties	
Timing	• Near-Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

<sup>&</sup>lt;sup>3</sup> New action elevated by CPSC during the plan review process.

<sup>&</sup>lt;sup>4</sup> New action elevated by CPSC during the plan review process.

## STRATEGY M-5: REDUCE VEHICLE EMISSIONS THROUGH LOW- AND NO-EMISSION VEHICLES

Transition on-road vehicles to electric vehicles (EVs), including buses, e-bikes, and commercial vehicles, or other low- or no-emission vehicles. This reduces GHG emissions and local air pollutants from vehicles; EVs also cost about 40 percent less to maintain than conventional vehicles, lowering transportation costs (US Department of Energy, 2021).

Action M-5.1: Promote community-wide electric vehicle adoption.

Continue and enhance efforts to increase EV adoption through education, incentive programs, and development codes.

Implementation Leader	Metropolitan Energy Center (MEC)
Supporting	City Staff (Office of Environmental Quality)
Parties	City Staff (Planning & Development)
	• My Region Wins!
Timing	Immediate (already underway)
Equity	• Consider users of all abilities (e.g., ADA electric vehicle parking).
Considerations	Connect community members with workforce development
	opportunities to support the growing EV industry (e.g., mechanics).
	• Ensure education materials are multilingual and include resources for
	low-interest loans for EVs, as well as transparency in maintenance
	costs.
	• Create incentives for households with lower incomes to be able to afford EVs.
	• Create incentives for local dealerships to increase their sales of EVs
	while increasing the value of trading in old vehicles and transitioning to
	hybrid or electric.
	• Consider organizing and outreach strategies to equip local dealerships, especially those in areas with lower incomes, for the transition to EVs.
Implementation	Integrate e-bikes into all efforts.
Steps or	• Explore ways to address EV infrastructure in existing development.
Considerations	• Explore policies to encourage faster adoption of near-zero and zero-
	emission vehicles by commercial fleets. Prioritize low speed, frequent
	stop duty cycles, which have higher emissions.
	• Identify zones where Kansas City can ban vehicles not operating with
	near-zero or zero-emission engine or motor.

Action M-5.1 Details

#### Action M-5.2: Expand the charging station network.

Increase the number of charging stations on public and private property, to support EV adoption.

Action M-5.2	Details
Implementation Leader	<ul> <li>Metropolitan Energy Center (MEC)</li> <li>City Staff (Office of Environmental Quality)</li> <li>City Staff (Public Works)</li> </ul>

Supporting Parties	<ul> <li>Evergy</li> <li>Mid-America Regional Council (MARC)</li> <li>My Region Wins! (For District 5 efforts)</li> <li>Missouri Department of Transportation</li> </ul>
Timing	Immediate (already underway)
Equity	• Consider users of all abilities (e.g., ADA electric vehicle parking).
Considerations	<ul> <li>Prioritize historic areas and communities with lower incomes, especially during new and redevelopment, to avoid expensive retrofitting costs.</li> <li>Consider multiuse purposes for charging stations in communities with lower incomes, such as incorporating Wi-Fi access, especially areas within the digital divide.</li> <li>Place stations in safe, well-lit public spaces such as libraries, parks, and other community centers.</li> </ul>
Implementation	• Work with the state to develop an EV infrastructure plan to secure
Steps or	federal funds.
Considerations	

### Action M-5.3: Electrify public-serving fleets.

Demonstrate leadership by continuing to electrify public-serving fleets, including municipal, transit, and school fleets. Explore other zero-emission vehicles as alternatives for heavy-duty equipment or other vehicles that may be difficult to electrify.

Action M-5.3	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting	City Staff (General Services)
Parties	Kansas City Public Schools
	• Evergy
	• Spire
	Sierra Club Missouri Chapter
	Kansas City Area Transportation Authority (KCATA)
Timing	Immediate (already underway)
Equity	• Ensure that bus stop shelters that incorporate universal design features
Considerations	are provided along electric bus routes to increase accessibility and use.
Consider a Most Entrepreneurial Community in America	
	(MECA)Challenge to develop reuse/repurpose strategies (e.g., mobile
	homes for people facing homelessness) for old buses, to ensure
	transition is not wasteful and that it leads to net-zero emissions.
	• Consider Contribute-What-You-Want option for electric public fleets to
	create additional revenue to invest in other electrification programs or
	community-based projects that support climate resilience; consider
	partners that would match contributions.
	• Consider adding electric scooters with geolocation into KCATA's public
	transit models, aligning them with infrastructure projects such as bike
	lane development.
Implementation	• Monitor technology advances to rapidly increase adoption of low- and
Steps or	no-emission vehicles in municipal and commercial vehicle fleets of
Considerations	medium- and heavy-duty vehicles.

• Develop and implement a municipal fleet electrification plan that prioritizes zero-emission vehicles.
<ul> <li>Promote existing efforts, and share lessons learned with other fleet operators.</li> </ul>
<ul> <li>Target heavy-duty commercial fleets operating within Kansas City with advanced vehicle technology demonstrations.</li> </ul>

#### *Action M-5.4: Implement an electric vehicle car-share program in communities with lower income levels.* Increase EV accessibility in communities with lower incomes by establishing an EV car-share program.

Action M-5.4	Details
Implementation	To be determined
Leader	
Supporting	My Region Wins!
Parties	Bridging the Gap
	Metropolitan Energy Center (MEC)
	• MARC
	• KCATA
Timing	• Near-Term (2023-2025)
Equity	• Create incentives such as scholarships and subsidies for the use of
Considerations	carshares; make EVs the default of all carshares, providing another way
	to justly transition to EVs.
Implementation	• Identify and engage potential communities to determine interest.
Steps or	• Identify and contract with a carshare company to manage the program.
Considerations	• Implement program along with education and marketing to promote
	participation.
	Evaluate regularly and adjust, based on feedback.

Action M-5.5: Electrify transportation network companies (TNC) and carshare fleets.

Accelerate EV adoption by partnering with transportation network companies (TNC) and carshare companies to electrify their fleets.

Action M-5.5	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting	None identified
Parties	
Timing	• Near-Term (2023-2025)
Equity	None identified
Considerations	
Implementation	• Identify and engage potential companies to determine interest.
Steps or	• Support interested companies by connecting them to funding resources
Considerations	and ensuring there are sufficient charging stations in their operating
	areas.

Action M-5.6: Reduce the use of polluting lawnmowers and other landscaping equipment.

Develop a program to improve neighborhood air quality by providing electric landscaping equipment or promoting alternative landscaping techniques for municipal, general, and commercial uses.

Action M-5.6	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting	City Staff (Office of Environmental Quality)
Parties	City Staff (Office of Communications)
	Retailers
Timing	• Near-Term (2023-2025)
Equity	• Prioritize action in areas with a higher percentage of vulnerable
Considerations	populations (e.g., high asthma rates).
	Create local lending hubs in communities with lower incomes.
	• Initiate gas-powered landscaping equipment buy-back programs,
	providing vouchers for electric equipment.
Implementation	• Determine program solutions such as a gas-powered landscaping
Steps or	equipment buy-back programs that provide vouchers for electric
Considerations	equipment.
	Promote program through marketing and outreach efforts.

## **ENERGY SUPPLY** PROVIDING CLEAN AND AFFORDABLE ENERGY

This Climate Action Section focuses on providing Kansas City with clean, affordable, and reliable energy while working toward our equitable future vision. The strategies and short-term actions outlined in this section are summarized in Table 3.

**Our Equitable Future:** Our energy supply will promote climate justice by reducing our community's energy burden (the percentage of household annual income spent on electricity and gas utility costs), especially for low-income renters, transitioning to zero-emission sources by eliminating pollution disproportionately impacting low-income and historically redlined communities, and improving energy reliability so everyone can live more securely as we move forward in our clean energy transition.

Table 5. Energy Supply Strategies and Actions	
Strategy	Short-term Actions
Strategy E-1: Transition energy grid mix to renewable energy	<ul> <li>Action E-1.1: Expand utility-owned renewable energy production.</li> <li>Action E-1.2: Leverage House Bill 734 - Modifies provisions relating to utilities.</li> <li>Action E-1.3: Coordinate legal review and response by the City for state renewable energy policies.</li> <li>Action E-1.4: Advocate for performance- based regulation for Evergy.</li> </ul>
Strategy E-2: Expand neighborhood, commercial, and municipal renewable energy generation	<ul> <li>Action E-2.1: Provide career training for solar installers.</li> <li>Action E-2.2: Expand community solar options.</li> <li>Action E-2.3: Encourage solar for new construction receiving tax abatements or other City incentives.</li> <li>Action E-2.4: Adopt and advocate for solar-friendly policies and practices.</li> </ul>

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businesses.

plan.

smart grid strategies.

Action E-2.5: Create an online hub with

Action E-3.2: Implement microgrids.

Action E-3.3: Model future electricity

demand to inform a resilient clean energy

climate action resources for residents and

Action E-3.1: Implement grid flexibility and

Table 3: Energy Supply Strategies and Actions

Strategy E-3: Improve grid stability and

resilience

Strategy E-4: Purchase utility-scale renewable energy	<ul> <li>Action E-4.1: Increase participation in the renewable energy direct program.</li> <li>Action E-4.2: Develop a program to procure renewable energy at community scale.</li> <li>Action E-4.3: Advocate for community choice energy legislation.</li> </ul>
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## FUNDING CONSIDERATIONS

To support implementation in the Energy Supply Climate Action Section, Table 4 summarizes potential funding sources to consider in implementing these strategies. Utility investments will play a large role in these strategies, but loans, financing, and tax credit opportunities are available for residents and businesses who want to install their own generation systems.

Table 4: Energy Supply Potential Funding Sources

Strategy	Strategy Financial	Potential Funding Sources
E-1: Transition energy grid mix to renewable energy	<b>Utility and Private</b> <b>investment</b> : No capital investment involved for community members, potential to lower electricity generation costs.	Low-income energy assistance     resources
E-2: Expand neighborhood, commercial, and municipal renewable energy generation	<b>Cost Savings</b> : Return on investment (ROI) 2.5%-5.6% for solar, depending on net metering and electric time-of- use rates (Nadel, 2020).	<ul> <li>Career training (E-2.3) <u>Solar Energy</u> <u>International Scholarships</u></li> <li><u>Missouri First Alternative Energy</u> <u>Program</u> – alternative energy consumer loans as well as loans to support small businesses in alternative energy</li> <li><u>Renewable Energy Tax Credits</u> – for geothermal, small wind, solar, fuel cells and biomass stoves – new construction or existing homes</li> <li><u>Missouri Energy Loans</u>: Targeted to K- 12 schools, colleges &amp; universities, public water facilities, and not-for- profit hospitals</li> <li><u>Evergy Solar Rebates</u></li> </ul>
E-3: Improve grid stability and resilience	<b>Public investment</b> : Focused on improving resilience.	<ul> <li>Energy Savings Performance Contracts</li> <li><u>Show Me PACE</u></li> <li>Green Bonds</li> </ul>
E-4: Purchase utility- scale renewable energy	<b>Cost Savings:</b> Likely a subscription-based or other cost premium on electricity bill.	<ul> <li><u>Evergy Renewables Direct Program</u></li> <li><u>Evergy Solar Subscription</u></li> </ul>

## SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

### STRATEGY E-1: TRANSITION ENERGY GRID MIX TO RENEWABLE ENERGY

Work with Evergy, the Public Service Commission, and other cities in Evergy territory to eliminate GHG emissions from grid delivered electricity by retiring coal and gas plants early and replacing them with a fair mix of utility-owned wind, solar, and storage along with customer-owned solar and storage.

#### Action E-1.1: Expand utility-owned renewable energy production.

Encourage Evergy to continue investing in local renewable energy production, through utility-scale solar and wind projects, to increase the percentage of renewable energy in the grid mix through the integrated resource planning (IRP) process.

Action E-1.1	Details
Implementation	• Evergy
Leader	
Supporting Parties	Public Services Commission (PSC)
	City Staff (Office of Environmental Quality)
	• CPSC
	Other municipalities in Evergy territory
Timing	Immediate (2022)
Equity	• Consider the impact of energy generation sources on utility rates, to avoid
Considerations	increasing the number of energy burdened homes.
Implementation	• Evergy to update IRP every three years, evaluating generation resources, with
Steps or	the goal of retiring fossil fuel plants and installing additional carbon-free
Considerations	resources.
	<ul> <li>Advocacy groups and the City to work with PSC to ensure support for</li> </ul>
	generation plans leveraging renewable energy.
	<ul> <li>Continue implementing the emissions reduction strategies outlined in the IRP.</li> </ul>
Desired Outcome	Hawthorn coal plant retired by 2025.
	• All remaining coal plants in Evergy territory retired by 2030 and replaced
	with wind, solar, storage, and virtual power plants/demand response.
	Evergy to update IRP annually.

#### Action E-1.2: Leverage House Bill 734 - Modifies provisions relating to utilities.

In August 2021, the Missouri legislature passed a bill approving financing mechanisms that will reduce the costs of closing fuel plants, transitioning them to renewable energy and keep customers' bills low. Evergy will adjust IRP updates to account for these opportunities, taking into account the City's preference to close coal plants by 2030 and transition to renewable energy sources more rapidly.

Action E-1.2	Details
Implementation	• Evergy
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	City Staff (City Attorney's Office)
	• CPSC
Timing	Immediate (2022)

Equity	Prioritize closing fuel plants near communities of concern.
Considerations	
Implementation	• Evergy to take into account opportunities from HB734 when revising its IRP.
Steps or	• City legal support to ensure securitization lowers cost to customers, aligns
Considerations	with City's climate goals, and prioritizes community health.
Desired Outcome	• Evergy updates their plans to retire Hawthorn plant by 2025 and remaining coal plants by 2030.
	City intervenes at PSC and supports these retirement dates.

### Action E-1.3: Coordinate legal review and response by the City for state renewable energy policies.

The City will review, advocate for, and intervene (when appropriate) on policies that support renewable energy generation and electrification, as well as prioritize community health through early coal plant retirements, including a preferred retirement date of 2025 for Hawthorn coal plant.

Action E-1.3	Details
Implementation	City Staff (City Attorney's Office)
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	• CPSC
	• PSC
Timing	• Near-Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• Develop and implement a City workflow to identify, review, and take action on
Steps or	renewable energy policies at the state level.
Considerations	

### Action E-1.4: Advocate for performance-based regulation for Evergy.

Work at the state legislative level to create and pass a bill creating performance-based regulation standards for Evergy, including renewable energy and energy efficiency targets.

Action E-1.4	Details
Implementation Leader	Sierra Club Missouri Chapter
Supporting Parties	Mothers Out Front KC
	Sunrise Movement's Kansas City Chapter
	Elected officials
	Other interested advocacy groups
	• CPSC
Timing	• Near-Term (2023-2025)
Equity	• Utilities need to work with labor to develop training programs to provide a
Considerations	just transition for workers currently employed in non-renewable sectors
	• Prioritize developing transparent ways of publicly reporting performance in
	categories of financial, environmental, and community impact.
	• Consider the impact of energy generation sources on utility rates, to avoid
	increasing the number of energy burdened homes.
Implementation	• Understand the barriers to bill passage when proposed in 2015.
Steps or	• Identify strategies to overcome the identified barriers.
Considerations	• Find a bill sponsor.

	•	Work with sponsor to overcome identified barriers and build support.
Desired Outcome	•	The City has intervened in all related IRP filings and rate cases in Missouri
		starting in 2022 and advocated for responsible spending to meet climate plan
		goals/targets.

## STRATEGY E-2: EXPAND NEIGHBORHOOD, COMMERCIAL, AND MUNICIPAL RENEWABLE ENERGY GENERATION

Invest in local solar generation on homes, businesses, and City-owned properties and parking lots. Batteries should be installed with on-site generation to form a microgrid that can provide power in case of power outages at critical locations, improving resiliency to natural disasters. Installing solar panels on homes not only decreases utility bills but has also been shown to increase home values (US Department of Energy, 2021).

### Action E-2.1: Provide career training for solar installers.

Provide opportunities for training in solar installation (technicians) to support the growing market focusing on recruitment from multicultural communities.

Action E-2.1	Details
Implementation	Local Community Colleges
Leader	Local Solar Installers
Supporting Parties	City Staff (Office of Environmental Quality)
	Kansas City Public Schools
	• University of Missouri-Kansas City (UMKC)
	Parkville University
	Full Employment Council
	Workforce Development Board
	International Brotherhood of Electrical Workers
Timing	Immediate (2022)
Equity	• Focus recruitment on historically marginalized, multicultural, and low- and
Considerations	middle-income communities, to provide economic opportunities.
	• Ensure that investment in training matches jobs needs, to prevent student
	investment that does not lead to increased opportunity.
	Develop multilingual training courses and materials.
	• Consider recruitment models that partner with pre-entry, re-entry, and parole
	programs, to create a green career pipeline for returning citizens.
	<ul> <li>Develop scholarships for individuals with lower incomes.</li> </ul>
	Develop scholarships to create a green career pipeline for multicultural
	women.
Implementation	Create an inventory of academic institutions and other organizations that
Steps or	provide related technician training
Considerations	Coordinate with academic institutions and other training organizations to
	identify gaps in solar technician training opportunities for multicultural
	communities.
	<ul> <li>Develop programs and incentives to help fill those gaps.</li> </ul>
Desired Outcome	• By 2022, put infrastructure in place for a training program, prioritizing
	outreach to traditionally redlined neighborhoods.

### Action E-2.2: Expand community solar options.

Install community solar throughout the city to provide renewable energy options for renters, and businesses or homes without suitable rooftop opportunities. Consider leveraging the KCMO Land Bank and Urban Homesteading programs. Leverage these installations to demonstrate solar energy best practices and encourage homeowners and businesses to invest in distributed generation. Support changes at the state level to allow for true community solar.

Action E-2.2	Details
Implementation	Evergy (installation)
Leader	Local solar installers
<b>Supporting Parties</b>	City Staff (Office of Environmental Quality)
	KCMO Land Bank
	Jackson County Land Bank
	National Housing Trust Fund
	• CPSC
Timing	Immediate (2022)
Equity	• Leverage unused lots in historically disinvested neighborhoods and ensure
Considerations	benefits of the solar installations remain in the community.
	Ensure that emergency preparedness and mitigation are included alongside
	expansion.
	• Leverage existing community gardens as hubs for shared community solar.
	Ensure methods are in place to maintain land conservation during solar
	installations.
	Prioritize local companies and explore options to work with workforce
	programs for project development.
Implementation	• Work with counties and other permitting entities to allow community solar.
Steps or Considerations	<ul> <li>Identify ideal locations for new community solar installations based on community need.</li> </ul>
	• Work with Evergy to determine the details of installation and subscription
	opportunities.
	• Coordinate with community groups to encourage subscription to the program.
	• Note: Alternatively, this action could be pursued by an interested 3rd party
	installer, but coordination with Evergy is still necessary.
Desired Outcome	• By 2030, an additional 110MW of new renewable energy has been built; by
	2040, an additional 285 MW of new renewable energy has been built (110
	MW from 2022-2030, 175 MW from 2030-2040).
	Evaluate in terms of equitable implementation.

Action E-2.3: Encourage solar for new construction receiving tax abatements or other City incentives.

Develop policy encouraging projects receiving City funds, incentives, or tax abatements to install rooftop solar or, in the case that roof area is insufficient, to use utility renewable energy sources.

Action E-2.3	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
<b>Supporting Parties</b>	City Staff (City Planning and Development)
	Large property developers
Timing	• Near-Term (2023-2025)

Equity Considerations	<ul> <li>Ensure solar installation requirements do not prevent development of affordable housing.</li> <li>Ensure there is a process in place to maintain the system, so residents and businesses see the benefits of the solar installation.</li> </ul>
	<ul> <li>Consider advancing new local businesses with rooftop solar installation, providing subsidies for upfront costs.</li> </ul>
Implementation Steps or	• Provide staff guidance to encourage solar installation on facilities using City funds.
Considerations	• Work with advocacy groups to build support for solar as new facilities are developed.
	• Coordinate energy efficiency requirements from Action B-1.5.
<b>Desired Outcomes</b>	• Include higher score for onsite solar in Advance KC scorecard.

### Action E-2.4: Adopt and advocate for solar-friendly policies and practices.

Review City codes, permitting, policies, and procedures to identify and remove barriers to distributed solar installation, including a solar-ready ordinance for new construction and increasing incentives to lower costs.

Action E-2.4	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	City Staff (City Planning and Development)
	Missouri Solar Energy Industries Association
	Sierra Club Missouri Chapter
	• Rocky Mountain Institute Solarize community program (starting in 2022)
	Local solar installers
	Solarize KC
	Renew MO
	• CPSC
Timing	• Near-Term (2023-2025)
Equity	• Solar is inaccessible to many residents. Consider leveraging loans or funding
Considerations	to help encourage solar installations in historically disinvested
	neighborhoods. This may also require an investment in roofing, which could
	leverage building efficiency efforts.
	Work with affordable housing units and prioritize opportunities to expand
	access to solar energy in old buildings vulnerable to energy burden.
Implementation	Work with local installers to understand the barriers to local solar
Steps or	installations.
Considerations	<ul> <li>Identify opportunities to streamline the process.</li> </ul>
	Create an implementation plan with responsible parties and any funding
	needed to implement the desired changes.
	<ul> <li>Coordinate with Action B-2.1 to provide energy efficiency support</li> </ul>
	concurrently.
Desired Outcome	Adopt Solar App developed by NREL in 2022.
	• By 2030, an additional 110MW of new renewable energy has been built; by
	2040, an additional 285 MW of new renewable energy has been built (110
	MW from 2022-2030, 175 MW from 2030-2040).
	Commit to developing metrics for commercial solar, residential and
	multifamily solar, City-owned solar, and airport and landfill solar.

•	Evaluate in terms of equitable implementation.

#### Action E-2.5: Create an online hub with climate action resources for residents and businesses.

Create a City-maintained online resource that residents and businesses can visit to learn more about climate action. Include resources on renewable energy, electrification, natural resources, green jobs, and other climate-related initiatives.

Action E-2.5	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	• CPSC
	All implementation partners
Timing	• Near-Term (2023-2025)
Equity	• Ensure the website is accessible to all users.
Considerations	
Implementation	Create a schedule to regularly update resources.
Steps or	
Considerations	

## STRATEGY E-3: IMPROVE GRID STABILITY AND RESILIENCE

Use climate models to ensure the local power grid can provide reliable electricity even with the predicted impacts of climate change. For example, the increase in extreme heat events will increase the electrical demand from air conditioning during these events; so, strategies to reduce these peak demand events may be needed to avoid brownouts. Additionally, include the anticipated increase in grid demand from the building and transportation electrification strategies in this plan.

Action E-3.1: Implement grid flexibility and smart grid strategies.

Leverage smart grid strategies, virtual power plants, and grid flexibility technologies to help ensure grid reliability with increasing renewable energy generation and the expected impacts of climate change.

Action E-3.1	Details
Implementation	• Evergy
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	City Staff (City Attorney's Office)
	Public Services Commission (PSC)
	• CPSC
Timing	Immediate (2022)
Equity Considerations	<ul> <li>Target outreach for opportunities to shift loads for bill credits or incentives to communities with lower incomes, to help reduce energy burden and help businesses thrive.</li> <li>Manage rollout plan to minimize impact on utility prices. Pair cost savings strategies with equipment investment needs to manage costs.</li> </ul>
	<ul> <li>Prioritize smart grid strategies in areas burdened by the digital divide and in low income and traditionally redlined areas.</li> </ul>
Implementation	• Evergy to identify system needs based on internal assessment.
Steps or	PSC to approve plan outlined.
Considerations	·

#### **Desired Outcome** • Explore partnership with Ohm Connect.

#### Action E-3.2: Implement microgrids.

Pair on-site storage and microgrid controls with on-site solar generation, to provide a microgrid that can provide power during grid blackouts or brownouts.

Action E-3.2	Details
Implementation	Building owners
Leader	•
<b>Supporting Parties</b>	City Staff (Office of Emergency Management)
	City Staff (Office of Environmental Quality)
	• Evergy
	Solar and storage installers
	• CPSC
	KC Water
Timing	• Near-Term (2023-2025)
Equity	Prioritize microgrids in areas burdened by the digital divide.
Considerations	• Ensure emergency preparedness and mitigation strategies (e.g., cooling
	centers and heating hubs that are universally designed and provide storage
	for medicine and other necessities) are considered alongside implementation.
	Ensure methods are in place to maintain land conservation during
	development.
Implementation	Building owners identify high-priority facilities.
Steps or	• Work with local installers to install roof-top solar and storage systems.
Considerations	• Coordinate with Evergy to connect the system to the grid.
	• Note: This strategy can be connected to E-3.1 as the batteries can also be used
	to provide power during periods of peak demand to lessen the load on the grid
	or programmed to charge during times of excess renewable energy
	generation.
Desired Outcomes	Identify critical infrastructure and communities that could benefit from
	microgrid installation.

#### Action E-3.3: Model future electricity demand to inform a resilient clean energy plan.

Ensure that future energy use trends such as increased temperatures, extreme weather, building electrification, and vehicle electrification are considered during electric energy planning to ensure a reliable, clean energy supply. Additionally, include the anticipated increase in grid demand from the building and transportation electrification strategies in this plan.

Action E-3.3	Details
Implementation	• Evergy
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	City Staff (City Attorney's Office)
	• CPSC
Timing	• Near-Term (2023-2025)
Equity	Consider long-term impacts on utility costs
Considerations	• Ensure that emergency preparedness and mitigation strategies are anticipated
	and integrated into the future plan

Implementation Steps or Considerations	<ul> <li>Identify key trends for consideration in energy forecasting.</li> <li>These may include actions from strategies in the Homes &amp; Buildings section</li> <li>Incorporate trends into IRP analysis.</li> <li>Adjust during IRP updates, based on new technology or additional information.</li> </ul>
Desired Outcomes	<ul> <li>City reviews assumptions made in Evergy's IRP process and provides feedback.</li> </ul>

## STRATEGY E-4: PURCHASE UTILITY-SCALE RENEWABLE ENERGY

Purchase renewable energy from utility-scale solar and wind sources to supplement renewable energy available through the grid. Because of project size, utility-scale solar is a cost-effective way to reduce carbon emissions and can provide access to those who cannot generate renewable energy on-site. This will be a crucial strategy for meeting the City's carbon neutral electricity goal by 2030.

Action E-4.1: Increase participation in the renewable energy direct program.

The City is working on a purchase agreement for renewable energy to supply City facilities and continue to expand participation to meet the City's 100% renewable energy goal.

Action E-4.1	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	• Evergy
Timing	• Near-Term (2023-2025)
Equity	• Consider the environmental impact of large renewable energy installations.
Considerations	• Ensure methods are in place to maintain land conservation during purchase
	and installation.
Implementation	• Identify total renewable energy required to meet the City's goals.
Steps or	• Determine the gap(s) between the needs and agreements in place.
Considerations	

Action E-4.2: Develop a program to procure renewable energy at community scale.

Based on the public facing goals from Evergy and the projected local distributed generation, there will be a significant need for additional renewable energy to meet the 2030 goal. This will need to be filled by a large-scale renewable energy agreement.

Action E-4.2	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	• Evergy
Timing	• Near-Term (2023-2025)
Equity	• Consider the impact of any cost premiums on households with lower incomes.
Considerations	• Work with affordable housing organizations to develop community-based programs or incorporate renewable energy in home repair programs where costs are covered if residents earn a limited income.

Implementation Steps or Considerations	<ul> <li>Review options for renewable energy procurement. Talk to other communities that are working on these types of agreements, to learn about opportunities and consider lessons learned. Possible communities to contact include:</li> <li>Salt Lake City, UT</li> <li>Boise, ID</li> <li>Bozeman, MT</li> <li>Work with Evergy to understand the opportunities for renewable energy procurement</li> </ul>
	Productiona
Desired Outcomes	City participates in IRP process and assesses the need.
Action E-4.3: Advocate f	for community choice energy legislation.

Work at the state legislative level to create and pass a bill supporting community choice energy as a mechanism for accelerating the renewable energy transition.

Action E-4.3	Details
Implementation	Sierra Club Missouri Chapter
Leader	Sunrise Movement
Supporting Parties	Mothers Out Front KC
	Elected officials
	Other interested advocacy groups
	• CPSC
	• PSC
Timing	• Near-Term (2023-2025)
Equity	• Consider the impact of energy generation sources on utility rates, to avoid
Considerations	increasing the number of energy burdened homes
	Other equity considerations may come to light depending on the details of
	legislation created
Implementation	Develop a draft of desired legislation.
Steps or	Find a bill sponsor.
Considerations	• Work with bill sponsor to generate support for the bill.
Desired Outcomes	Community choice energy is included in the next legislative or regulatory
	priorities.

## NATURAL SYSTEMS USING NATURE TO COOL OUR CITY, PREVENT FLOOD DAMAGE, AND CLEAN OUR AIR AND WATER

This Climate Action Section focuses on being responsible stewards of our environment so we can fully realize the benefits of well-functioning and healthy ecosystems as well as promote our equitable climate future. The strategies and short-term actions outlined in this section are summarized in Table 5.

**Our Equitable Future:** Our natural systems will promote climate justice by reintegrating diverse, native ecosystems into all of our neighborhoods, especially in soil deficient, abandoned, and blighted areas- ridding unjust and unsustainable land practices - and by encouraging city-wide environmental stewardship to reduce flooding, increase water retention, reduce heat islands, repair the soil, improve air quality, and increase the overall wellbeing for our communities and our biome.

Table 5: Natural Systems Strategies and Actions

Strategy	Short-term Actions
Strategy N-1: Expand network of trees and natural areas	<ul> <li>Action N-1.1: Preserve and enhance green space and trees to increase the tree canopy.</li> <li>Action N-1.2: Systematically protect, acquire, and restore floodplain and riparian forests.</li> <li>Action N-1.3: Promote and incentivize the use of native plants, grasses, shrubs, groundcover, and trees.</li> <li>Action N-1.4: Implement heat island mitigation strategies through development.</li> </ul>
Strategy N-2: Promote regenerative, ecologically healthy soils and landscapes	<ul> <li>Action N-2.1: Maintain healthy ecosystems supportive of biodiversity.</li> <li>Action N-2.2: Apply compost and microorganism-nurturing inoculants in parks, in gardens, and along greenways.</li> <li>Action N-2.3: Promote urban- and landscapescale sequestration projects.</li> <li>Action N-2.4: Consider new development's impact on ecosystems and healthy soil structure.</li> <li>Action N-2.5: Revise policies for City operations, to protect ecological health for Citymanaged landscapes and encourage other public and private entities to do the same.</li> </ul>
Strategy N-3: Promote sustainable water supply and use	<ul> <li>Action N-3.1: Practice water conservation and demand management.</li> <li>Action N-3.2: Incentivize rainwater collection.</li> </ul>

Strategy N-4: Use natural systems to manage stormwater runoff	<ul> <li>Action N-4.1: Ensure climate considerations are incorporated into planning for natural processes.</li> <li>Action N-4.2: Promote education on the value of rain gardens to homeowners.</li> </ul>
	<ul> <li>Action N-4.3: Educate and advocate for the value of healthy soil to infiltrate stormwater on all surfaces.</li> <li>Action N-4.4: Increase capacity for stormwater collection and treatment.</li> <li>Action N-4.5: Incentivize, educate, and encourage community members and businesses to replace hardscapes with pervious surfaces and</li> <li>Action N-4.6: Develop a regional or watershed-scale plan for stormwater management.</li> </ul>

## FUNDING CONSIDERATIONS

To support implementation in the Natural Systems Climate Action Section, Table 6 summarizes potential funding sources to consider in implementing these strategies. Public funding plays a large role in this action area, especially in public parks and open spaces.

Table 6: Natural Systems Potential Funding Sources

Strategy	Strategy Financial	Potential Funding Sources
N-1: Expand network of trees and natural areas	<b>Public investment:</b> Focused on improving resilience and carbon sequestration.	<ul> <li>Missouri Department of Conservation <u>Urban Conservation Cost Share</u></li> <li>Missouri Department of Conservation <u>Community Conservation Grant</u></li> <li>U.S. Environmental Protection Agency (EPA) <u>Environmental Justice Small</u> <u>Grants Program</u></li> <li>Missouri Department of Conservation <u>Land Conservation Partnership Grant</u></li> <li>Potential "Green Layer" funding campaign to secure funding from regional philanthropies</li> </ul>
N-2: Promote regenerative, ecologically healthy soils and landscapes	<b>Public investment</b> : Focused on improving resilience and carbon sequestration.	<ul> <li>Missouri Department of Conservation <u>Community Conservation Grant</u></li> <li>U.S. Environmental Protection Agency (EPA) <u>Brownfield Grants</u></li> <li>Missouri Department of Conservation <u>Land Conservation Partnership Grant</u></li> </ul>
N-3: Sustainable water supply and use	<b>Public investment</b> : Focused on improving resilience.	Missouri Department of Conservation     Land Conservation Partnership Grant

		<ul> <li>MARC Water Quality <u>Public Education</u> <u>Committee Mini-Grants</u></li> <li>City Transportation and Infrastructure budget</li> </ul>
N-4: Use natural systems to manage stormwater runoff	<b>Public investment</b> : Focused on improving resilience and carbon sequestration.	<ul> <li>U.S. Environmental Protection Agency (EPA) grants</li> <li>Missouri Department of Conservation <u>Urban Conservation Cost Share</u></li> <li>Kansas City <u>Smart Sewer Program</u></li> </ul>

## SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

## STRATEGY N-1: EXPAND NETWORK OF TREES AND NATURAL AREAS

Expand and protect Kansas City's network of trees and natural areas, prioritizing native plants that are resilient to climate impacts. Increasing tree canopy coverage and other types of green space helps reduce urban heat islands, provides healthy spaces for residents to enjoy, cleans the air, and provides wildlife habitat. Air pollution benefits alone are estimated at more than \$117,000 annually per tree (i-Tree Canopy, 2021).

Action N-1.1: Preserve and enhance green space and trees to increase the tree canopy.

Preserve and enhance green space and trees to increase the tree canopy, from 31% (and declining) to a goal of 35% for City property and an additional 15% on private property, by enhancing existing tree preservation and planting programs and exploring new policy mechanisms (e.g., tree preservation ordinance), public/private partnerships, and programs. Focus efforts on historically underserved neighborhoods where heat islands exist.

Action N-1.1	Details
Implementation	City Staff (Parks and Recreation)
Leader	Heartland Tree Alliance
	Bridging the Gap
Supporting Parties	City Staff (Office of Environmental Quality)
	My Region Wins!
	Antioch Urban Growers
	Platte Land Trust
	Syntax Land Design
	Missouri Department of Transportation
Timing	Immediate (already underway)
Equity	Prioritize efforts in areas most impacted by extreme heat.
Considerations	• Target and expand existing community gardens and urban forests on
	abandoned and neglected lands as areas of opportunity.
	Consider beautification efforts in areas with lower incomes during
	preservation and enhancement efforts.
	Prioritize areas near and surrounding the Blue River.

<b>T</b> 1	
Implementation	• Ensure adequate funding for the Urban Forest Master Plan implementation.
Steps or	• Explore policy mechanisms such as a tree preservation ordinance.
Considerations	• Properly site trees near buildings to maximize benefits, including reducing
	heat levels, improving air quality, and reducing avian window strikes.
	• Work with property owners to provide shade trees for every building in the
	city, as called for in the Urban Forest Master Plan.

### Action N-1.2: Systematically protect, acquire, and restore floodplain and riparian forests.

Reforest Kansas City's floodplains to achieve carbon sequestration, recreation, and other benefits by systematically protecting, acquiring, and restoring forests.

Action N-1.2	Details
Implementation	Heartland Conservation Alliance
Leader	City Staff (KC Water)
Supporting Parties	City Staff (Parks and Recreation)
	Mid-America Regional Council (MARC)
	Bridging the Gap
	The Conservation Fund
	The Nature Conservancy
	Antioch Urban Growers
	Platte Land Trust
	Syntax Land Design
Timing	Immediate (already underway)
Equity	• Ensure adequate investment in urban core areas to acquire, protect, and
Considerations	restore urban vacant lots so investments are comparable to those in larger
	suburban and rural areas.
	• Prioritize areas and neighborhoods near and surrounding the Blue River.
	Build partnerships and coordinate outreach and engagement methods to
	inform and encourage residents about environmental stewardship.
Implementation	Build on the Heartland Conservation Alliance working paper on regional
Steps or	systematic riparian corridor restoration.
Considerations	

### Action N-1.3: Promote and incentivize the use of native plants, grasses, shrubs, groundcover, and trees

Encourage, incentivize, or require the use of native plants on City property, vacant lots, medians, and communitywide. Native plants are beautiful and iconic to our region, support local pollinators, can survive Kansas City's weather extremes, need less irrigation, and reduce annual expenses (including mowing).

Action N-1.3	Details
Implementation	City Staff (KC Parks)
Leader	Deep Roots KC
Supporting Parties	City Staff (Parks and Recreation)
	Missouri Master Gardeners
	• My Region Wins!
	Antioch Urban Growers
	Syntax Land Design
	Native Plant Academy
	Missouri Department of Conservation

	<ul> <li>MO Hives KC</li> <li>Kansas City Community Gardens</li> <li>Missouri Department of Transportation</li> </ul>
Timing	Immediate (already underway)
Equity Considerations	<ul> <li>Target and expand existing community gardens and urban forests on abandoned and neglected lands as areas of opportunity.</li> <li>Consider beautification and restoration efforts, in areas with lower incomes or neglected properties, during preservation and implementation.</li> <li>Work with Indigenous communities when identifying areas for large-scale usage and plans for implementation.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Celebrate those who have native landscapes, to acknowledge their efforts and encourage others.</li> <li>Update City policies to require native landscaping on City property.</li> <li>Update City code and train code enforcement officers to recognize the difference between native landscaping and neglected properties.</li> <li>Promote collection and propagation of local seeds to increase capacity to plant and to reduce the cost of expensive plant materials.</li> <li>Explore opportunities to use native plant around solar arrays, to promote sustainable land use.</li> </ul>

Action N-1.4: Implement heat island mitigation strategies through development.

Evaluate development codes for opportunities to encourage or require urban heat island mitigation strategies as part of new development or redevelopment.

Action N-1.4	Details
Implementation	City Staff (Planning & Development)
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	City Staff (Health Department)
	Black Health Care Coalition
Timing	• Near-Term (2023-2025)
Equity	Align mitigation strategies with green infrastructure development and
Considerations	mobility improvements (e.g., providing shelter at bus stops), prioritizing areas
	most vulnerable to extreme heat and other areas as identified by the City's
	2021 heat island mapping project.
	• Work with senior citizens and people with disabilities to ensure mitigation
	strategies and development are accessible to all.
Implementation	• Evaluate opportunities to promote green roofs, sufficient space for large trees,
Steps or	and other mitigation strategies.
Considerations	

## STRATEGY N-2: PROMOTE REGENERATIVE, ECOLOGICALLY HEALTHY SOILS AND LANDSCAPES

Adopt and promote healthy soil practices to support biodiversity, improve water and air quality, reduce erosion, and improve plant health. Climate change not only threatens humans, but disrupts fragile
ecosystems on which human activity depend, and further stresses endangered species. In addition to supporting Kansas City's ecosystems and improving quality of life, soil stores three times more carbon than plants - making it a powerful GHG emissions reduction tool (Schwartz, 2014).

Action N-2.1: Maintain healthy ecosystems supportive of biodiversity.

Maintain healthy ecosystems supportive of biodiversity by connecting landscapes and corridors to enable migrations, removing invasive species in parks and along greenways, repairing and promoting healthy soils, and conserving key natural assets and open space including working lands and riparian corridors.

Action N-2.1	Details
Implementation	Will vary by location and focus
Leader	
Supporting Parties	• City Staff (KC Parks)
	Missouri Master Naturalists
	Mid-American Regional Council (MARC)
	Heartland Conservation Alliance
	Bridging The Gap Kansas City WildLands
	Antioch Urban Growers
	Missouri Department of Conservation
	Platte Land Trust
Timing	Immediate (already underway)
Equity	• Prioritize beautifying corridors and other opportunities in areas with lower
Considerations	incomes, simultaneously revitalizing urban ecosystems and addressing
	neglected areas (e.g., Paseo Boulevard (East of Troost) should be beautified
	and maintained at the same level as Ward Parkway (West of Troost)).
	• Include communities in revitalization efforts through community planning and
	equipping residents for environmental stewardship.
Implementation	• Define and map key landscapes and corridors, to help prioritize conservation
Steps or	efforts.
Considerations	• Include well-spaced oases of wildlife food supply and cover as part of wildlife
	corridor development.
	• Prioritize natural systems for solutions (e.g., pest control).
	• Explore opportunities to use biologically friendly lighting, light management,
	and other best practices shared through Lights Out Heartland.

Action N-2.2: Apply compost and microorganism-nurturing inoculants in parks, in gardens, and along greenways. <sup>5</sup>

Microorganisms promote a robust soil biome, which is essential for soil structure that adequately holds water and oxygen and that adequately sequesters carbon.

Action N-2.2	Details
Implementation	• To be determined
Leader	
Supporting Parties	• To be determined
Timing	Immediate (already underway)
Equity	• To be determined.
Considerations	

<sup>5</sup> New action elevated by CPSC during the plan review process.

Implementation	• To be determined.
Steps or	
Considerations	

#### Action N-2.3: Promote urban- and landscape-scale sequestration projects.

Promote urban- and landscape-scale sequestration projects, including preservation of sequestering lands, expansion and protection of the urban forest, and promotion of soil health and soil repair.

Action N-2.3	Details
Implementation	Will vary by location and focus
Leader	
<b>Supporting Parties</b>	Missouri DNR Soil and Water Conservation Districts
	Heartland Conservation Alliance
	Giving Grove
	Bridging The Gap
	Kansas City Public Schools
	Antioch Urban Growers
	Platte Land Trust
Timing	• Near-Term (2023-2025)
Equity	• Target and expand existing community gardens and urban forests on
Considerations	abandoned or neglected lands in restoration efforts.
	Prioritize soil restoration in historically industrial districts.
Implementation	• Identify project opportunities that can be linked to Strategy N-1, as well as
Steps or	composting efforts through the Food and the Waste & Materials sections.
Considerations	

Action N-2.4: Consider new development's impact on ecosystems and healthy soil structure.

Explore ways to integrate ecosystem health impacts evaluation and soil regeneration into the development review and implementation process.

Action N-2.4	Details
Implementation	City Staff (Planning & Development)
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	Heartland Conservation Alliance
Timing	• Near-Term (2023-2025)
Equity Considerations	• Develop public and transparent grading process to assess development's impact on both ecological and human health, factoring in disproportionately impacted areas (e.g., childhood asthma in industrial districts).
Implementation Steps or Considerations	• Develop an assessment that can be used in the development review process. Consider starting with a few specific types of development, then expand.

Action N-2.5: Revise policies for City operations, to protect ecological health for City-managed landscapes and encourage other public and private entities to do the same.

Ban City use of pollinator-threatening pesticides and insecticides (neonicotinoids and chlorpyrifos) in green spaces and government property, to protect pollinator biodiversity. Explore alternatives (e.g., calcium

magnesium acetate, beetroot powder) to salt and other ice and snow treatments, to protect water quality and nearby vegetation and soil.

Action N-2.5	Details
Implementation	City Staff (KC Parks)
Leader	City Staff (Public Works)
Supporting Parties	City Staff (Office of Environmental Quality)
Timing	• Near-Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	Consider testing alternative management techniques on pilot sites.
Steps or	• Incorporate efforts into environmental education and outreach opportunities.
Considerations	

#### STRATEGY N-3: PROMOTE SUSTAINABLE WATER SUPPLY AND USE

Employ reliable and resilient approaches to water management to ensure fresh water is available and affordable to all community members. Climate change manifests itself primarily through changes in the water cycle, emphasizing the importance of a resilient water management supply that addresses drought, flooding, and storm risks.

#### Action N-3.1: Practice water conservation and demand management.

Practice water conservation and demand management through education and outreach, incentivizing water efficiency measures and pursuing an EPA WaterSense partnership.

Action N-3.1	Details
Implementation	City Staff (KC Water)
Leader	
Supporting Parties	Bridging the Gap
	Antioch Urban Growers
Timing	• Near-Term (2023-2025)
Equity	• Sometimes implementing conservation is not possible until plumbing is
Considerations	upgraded or repaired. Be sure to include that cost in the program.
	Consider jumpstarting programs in historic and industrial districts where
	there are higher risks of water contamination due to aging infrastructure.
	• Prioritize areas near and surrounding the Blue River and other watersheds.
Implementation	• Consider expanding existing programs (e.g., Leak Stoppers) or developing new
Steps or	programs to incentivize water conservation.
Considerations	• Enroll the City as a WaterSense partner and share experiences with other
	interested organizations.

#### Action N-3.2: Incentivize rainwater collection.

Develop a program to incentivize the collection and reuse of rainwater by community members.

Action N-3.2	Details
Implementation	City Staff (KC Water)
Leader	

Supporting Parties	<ul> <li>Antioch Urban Growers</li> <li>Kansas City Community Gardens</li> <li>Neighborhood organizations</li> <li>Mid-America Regional Council (MARC)</li> </ul>
Timing	• Near-Term (2023-2025)
Equity Considerations	<ul> <li>Target and expand existing community gardens and urban forests on abandoned and neglected lands as areas of opportunity.</li> <li>Work with nonprofit organizations and neighborhood associations to provide grants for rain barrels and other materials, including educational instructions, to help communities cover costs.</li> </ul>
Implementation Steps or Considerations	• Coordinate program development with water quality education efforts led by MARC's Water Quality Public Education Committee.

### STRATEGY N-4: USE NATURAL SYSTEMS TO MANAGE STORMWATER RUNOFF

Increase the capacity of Kansas City's landscape to manage stormwater and protect water quality. Green infrastructure, like roadside plantings, vegetated rooftops, and bioswales, can prevent runoff by capturing rain where it falls and can help clean stormwater by breaking down or capturing pollutants. This offers a cost-effective solution for managing flooding and stormwater pollution.

Action N-4.1: Ensure climate considerations are incorporated into planning for natural processes

Ensure climate considerations are incorporated into planning and engineering for natural processes and systems, such as increased wet weather infiltration and inflow into sewers.

Action N-4.1	Details
Implementation	City Staff (KC Water)
Leader	
Supporting Parties	Mid-America Regional Council (MARC)
	• Syntax Land Design (to share their related research)
	Antioch Urban Growers (to share their experience with bioswales)
Timing	Immediate (already underway)
Equity	Consider prioritizing projects in areas disproportionately impacted by
Considerations	flooding.
	• Align green infrastructure projects, prioritized in areas with lower incomes
	where sewer infrastructure is poor or outdated, alongside planning for natural
	processes.
Implementation	• Identify opportunities to integrate climate considerations into planning and
Steps or	operations for City systems (e.g., integrate climate scenarios into KC Smart
Considerations	Sewer Program efforts).

Action N-4.2: Promote education on the value of rain gardens to homeowners.

Use educational materials already developed regionally and at the city level to increase the number of rain gardens planted on private property.

Action N-4.2	Details
Implementation Leader	To be determined

<sup>6</sup> New action elevated by CPSC during the plan review process.

Supporting Parties	• To be determined
Timing	Immediate (already underway)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

Action N-4.3: Educate and advocate for the value of healthy soil to infiltrate stormwater on all surfaces.

Integrate messaging and best practices related to healthy soil and infiltration into existing educational materials.

Action N-4.3	Details
Implementation	• To be determined
Leader	
<b>Supporting Parties</b>	To be determined
Timing	Immediate (already underway)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

#### Action N-4.4: Increase capacity for stormwater collection and treatment.

Use green infrastructure to address changes to rainfall patterns caused by climate change that may overwhelm existing stormwater systems.

Action N-4.4	Details
Implementation	City Staff (KC Water)
Leader	
Supporting Parties	My Region Wins!
	Antioch Urban Growers
	Syntax Land Design
Timing	• Near-Term (2023-2025)
Equity	Consider prioritizing projects in areas disproportionately impacted by
Considerations	flooding, especially those with outdated infrastructure, stormwater collection systems, homes, and other buildings.
	<ul> <li>Work toward eliminating combined sewer outfalls that directly affect neighborhoods that are disproportionately impacted by flooding.</li> </ul>
	• Note that stormwater fees affect many households with lower incomes, especially as water has become the largest utility bill for many households.
Implementation	• Identify ways green infrastructure projects (e.g., trails and gardens within
Steps or	riparian greenways) can be linked to Mobility and Food strategies.
Considerations	• Use land banks or similar mechanisms and incentives to empower
	neighborhoods to develop their own green infrastructure projects.

<sup>7</sup> New action elevated by CPSC during the plan review process.

•	Use green infrastructure projects to provide green job opportunities.
•	Include trees and large shrubs as part of green infrastructure projects, which
	may absorb large quantities of stormwater with lower maintenance costs than
	for perennials.

Action N-4.5: Incentivize, educate, and encourage community members and businesses to replace hardscapes with pervious surfaces and greenspace.<sup>8</sup>

Work to develop a program to incentivize projects and processes that can prove infiltration results.

Action N-4.5	Details
Implementation Leader	City Staff (KC Water)
<b>Supporting Parties</b>	Syntax Land Design
Timing	• Near-Term (2023-2025)
Equity Considerations	<ul> <li>Support to cover the cost of plants, water, and related materials, for households with lower incomes and non-profit participants, may need.</li> <li>Align green infrastructure projects prioritized in areas with lower incomes that don't have existing infrastructure, such as sidewalks, to include pervious surfaces.</li> <li>Develop educational resources alongside community drives for plants and other materials; inform residents of do-it-yourself (DIY) methods.</li> </ul>
	Consider utilizing community hubs when donating or purchasing materials.
Implementation Steps or	• Engage the community to understand what types of incentives would be most effective.
Considerations	<ul> <li>Identify ways replacement projects can be linked to Mobility and Food strategies (e.g., gardens).</li> <li>Update City policies to include consideration for engineered green infrastructure instead of required tank water storage. (Currently projects are required to install large pipes or concrete vaults to store site stormwater for 48 hours. Engineered soils could accomplish this and more but are not allowed by the Planning and Permitting Department currently. This strategy could be applied to both public and private land for much lower costs and improved hydrology, plant and tree health, and stormwater impacts).</li> </ul>

Action N-4.6: Develop a regional or watershed-scale plan for stormwater management.

Look for opportunities to develop a regional or watershed-scale plan for stormwater management as this may be more cost effective than developing individual plans. This is also an opportunity to incorporate Mobility and Food strategies through restoration of riparian corridors.

Action N-4.6	Details
Implementation	Mid-America Regional Council (MARC)
Leader	
Supporting Parties	City Staff (KC Water)
	Antioch Urban Growers
	Syntax Land Design
	Sierra Club Missouri Chapter
Timing	• Near-Term (2023-2025)

<sup>8</sup> New action elevated by CPSC during the plan review process.

Equity Considerations	<ul> <li>Maintenance of areas should be cost-shared by communities, so some areas do not receive a greater degree of maintenance than others.</li> <li>Consider beautification in areas within the watershed that are facing neglect.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Survey communities in the region to understand level of interest in developing a regional plan; use results to define region boundaries.</li> <li>Establish oversight entity (MARC) to guide regional plan development.</li> <li>Identify ways regional planning can be linked to Mobility and Food strategies (e.g., trails and gardens within riparian greenways).</li> <li>Regularly update the plan as portions are completed or additional changes are needed.</li> </ul>



# **HOMES & BUILDINGS**

# CREATING HEALTHY INDOOR SPACES FOR LIVING, WORKING, AND ENJOYING.

This Climate Action Section focuses on retrofitting existing buildings and constructing new buildings that reduce greenhouse gas emissions, improve our community resilience, and support our wellbeing and advance our equitable climate future. The strategies and short-term actions outlined in this section are summarized in Table 7.

**Our Equitable Future:** Our homes and buildings will promote climate justice by reducing housing burden (the percentage of household annual income spent on rent or mortgage), addressing the housing crisis, and enabling people to have more agency over where they live and the conditions in which they live. This includes prioritizing the safety and stability of people facing homelessness, restoring older heritage and abandoned homes, improving indoor air quality and other unsafe indoor health and living conditions, and investing in the infrastructure needed to advance energy efficiency and building decarbonization in affordable and multifamily housing for renters and low-income homeowners.

Table 7: Homes & Buildings Strategies and Actions

Strategy	Short-term Actions
Strategy B-1: Increase building efficiency and health for commercial and public buildings	<ul> <li>Action B-1.1: Revise current benchmarking program by adding building performance standards.</li> <li>Action B-1.2: Develop and implement a community-wide, public, and professional education initiative.</li> <li>Action B-1.3: Promote funding opportunities for energy efficiency upgrades.</li> <li>Action B-1.4: Increase energy efficiency of municipal facilities.</li> <li>Action B-1.5: Implement energy efficiency requirements for private entities seeking City incentives.</li> <li>Action B-1.6: Reduce natural gas system leakage.</li> <li>Action B-1.7: Provide proactive support for project implementation.</li> </ul>
Strategy B-2: Improve the efficiency, affordability, and durability of homes	<ul> <li>Action B-2.1: Provide support for implementing energy efficiency improvements.</li> <li>Action B-2.2: Develop and implement a community-wide education initiative.</li> <li>Action B-2.3: Reduce natural gas system leakage.</li> <li>Action B-2.4: Require home energy and carbon disclosures at time of lease and sale.</li> </ul>

Strategy B-3: Ensure climate-ready, efficient construction	<ul> <li>Action B-3.1: Regularly review and update building health and performance standards.</li> <li>Action B-3.2: Provide training to local builders on high-efficiency building techniques.</li> <li>Action B-3.3: Build affordable communal living spaces.</li> <li>Action B-3.4: Promote home construction building practices that minimize energy use and increase affordability and accessibility, including passive home construction and permanently affordable green social housing.</li> <li>Action B-3.5: Build net-zero community resiliency hubs.</li> </ul>
Strategy B-4: Promote Equitable Building Decarbonization	<ul> <li>Action B-4.1: Require all new City buildings to be all-electric and electrify existing City buildings.</li> <li>Action B-4.2: Build community awareness of heat pumps and electrification opportunities for household equipment.</li> <li>Action B-4.3: Provide financial assistance and incentives to support community-wide building electrification.</li> <li>Transition Vicinity Energy's district cooling system to use renewable energy sources.</li> </ul>

# FUNDING CONSIDERATIONS

To support implementation in the Homes & Buildings Climate Action Section, Table 68 summarizes potential funding sources to consider in implementing these strategies. Many strategies in this climate action area rely on investment from building owners and developers. Utility incentives improve cost-savings to the owner, with various financing mechanisms available to support implementing capital improvements.

Table 8: Homes & Buildings Potential Funding Sources

Strategy	Strategy Financial	Potential Funding Sources
B-1: Increase building	Cost Savings: Return on	• Professional Development (B-1.2):
efficiency and health for	investment varies based on	Philanthropic opportunities for grants
commercial and public	extent of project - from 4%	or scholarships
buildings	for deep energy retrofits to 5.9% for medium retrofits (Nadel, 2020).	<ul> <li>Energy performance contracting for municipal facilities</li> <li>Spire <u>Commercial Rebates</u></li> <li>Evergy <u>Business Energy Savings</u> <u>Program</u></li> <li><u>Missouri Energy Loans</u> - Targeted to K- 12 schools, colleges &amp; universities, public water facilities, and not-for- profit hospitals.</li> <li><u>Federal tax deductions for commercial</u> buildings - up to \$1 80 /SE to owners or</li> </ul>

Strategy	Strategy Financial	Potential Funding Sources
		designers of commercial buildings that
		demonstrate a 50% reduction in energy
		usage
		Building Performance Standards
		Coalition
B-2: Improve the	Cost Savings: Return on	Energy-efficiency mortgages
efficiency, affordability,	investment varies based on	Pay-as-you save financing through
and durability of homes	projects from 4% for deep	Spire and Evergy
	energy retrofits to 5.9% for	<u>Show Me Residential Property-assessed</u>
	medium retronts (Nadel,	<u>Clean Energy</u> - financing mechanism
	2020).	that allows property owners to fund
		energy efficiency improvements or
		renewable energy systems. May not be
		a long-term opportunity; some
		concerns about oversite and predatory
		Missouri Doportmont of Natural
		Resources Low Income Weatherization
		Assistance Program (LIWAP)
		Missouri Department of Revenue Show
		me Green Sales Tax Holiday - Sales of
		qualifying Energy Star certified new
		appliances will be exempt from state
		sales tax during the 'holiday' – usually
		April 19-25 each year.
		• Spire home energy rebates
		Evergy Income-Eligible Multi-Family
		program
		<u>Residential Energy Efficiency Tax</u>
		Credit - 10% of cost for installation of
		energy efficiency measures up to \$500
		Building Performance Standards
		<u>Coalition</u>
B-3: Ensure climate-ready,	Cost Savings: Typical	<ul> <li>Federal tax credits for home builders –</li> </ul>
efficient construction	return on investment is	up to \$2,000 for builders of new
	between 10-13% (Emerson	energy-efficient homes
	& Sullivan, 2020).	<ul> <li>Federal tax deductions for commercial</li> </ul>
		<u>buildings</u> – up to \$1.80/SF to owners or
		designers of commercial buildings that
		demonstrate a 50% reduction in energy
		usage
		<u>Building Performance Standards</u>
		Coalition
B-4: Promote equitable	Private Investment:	• Federal funding may be available
building decarbonization	Return on investment	Building Performance Standards
	varies based on existing	<u>Coalition</u>
	system, proposed system,	
	and utility rate structures.	

# SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

# STRATEGY B-1: INCREASE BUILDING EFFICIENCY AND HEALTH FOR COMMERCIAL AND PUBLIC BUILDINGS

Encourage businesses and institutions to upgrade existing buildings to improve energy efficiency and create healthy comfortable places to work and play. High-performing buildings have been shown to spur economic growth by reducing the amount of money businesses spend on fuel (World Bank Group, 2017) as well as promoting the health and wellbeing of occupants by reducing fatigue, headaches, and symptoms of respiratory conditions (International Energy Agency, 2019).

Action B-1.1: Revise current benchmarking program by adding building performance standards.

Continue working to improve the existing commercial benchmarking program, to improve compliance and encourage action to improve benchmarking scores. ENERGY STAR Portfolio Manager could be leveraged as the building performance standard rather than creating a new standard.

Action B-1.1	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	City Staff (Office of Environmental Quality)
Supporting Parties	Building Energy Exchange KC
	Sierra Club Missouri Chapter
	Other civic advocacy groups
	Buildings Trades Association
	• CPSC
Timing	Immediate (2022)
Equity	• Mandatory performance standards, unless adopted by the entire region, may
Considerations	disincentivize economic development inside KCMO city limits.
	Consider building a local business task force to mitigate any unintended
	financial strains.
Implementation	• Work with local businesses to increase compliance to existing standards.
Steps or	Revise existing legislation to include performance standards
Considerations	• Leverage action B-1.3 to help businesses improve benchmarking scores.
	• Consider a friendly competition with St. Louis to encourage action.
	• Make benchmarking more transparent by creating a map on the City website.
	Adequately fund audits and enforcement efforts.
Desired Outcomes	• 90% of buildings are in compliance by 2025.

Action B-1.2: Develop and implement a community-wide, public, and professional education initiative. Work with local partners and community organizations to continue sharing the importance of energy efficiency, electrification, and the benefits of energy action to local businesses.

Action B-1.2	Details
Implementation	Building Energy Exchange KC
Leader	

Supporting Parties	Metropolitan Energy Conter (MEC)
Supporting rattics	• Metropolital Energy Center (MEC)
	Sierra Club Missouri Chapter
	Other civic advocacy groups
	• CPSC
Timing	Immediate (2022)
Equity	• Prioritize local businesses in areas with lower incomes and multiculturally
Considerations	owned businesses, to help bring the cost savings benefits to historically
	marginalized communities.
	• Develop multilingual education and outreach materials, including plain
	language.
	• Provide stipends for local organizers and/or community coordinators, to assist
	with outreach, engagement, and recruitment efforts.
Implementation	Select priority regions or businesses for targeted outreach.
Steps or	Identify trusted messengers and communication channels for these
Considerations	businesses.
	Provide stipends for neighborhood advocates to talk with small local
	businesses.
	Train building operators of large commercial spaces.

#### Action B-1.3: Promote funding opportunities for energy efficiency upgrades.

Share funding opportunities for energy efficiency projects with businesses considering capital projects, focusing on projects that are not easily financeable through energy performance contracts. Ensure that businesses and institutions are aware of all existing and expected state and federal funding programs related to energy efficiency.

Action B-1.3	Details
Implementation	Building Energy Exchange KC
Leader	Metropolitan Energy Center (MEC)
Supporting Parties	Neighborhood organizations
	Sierra Club Missouri Chapter
	Other civic advocacy groups
	• CPSC
Timing	Immediate (2022)
Equity	• Prioritize businesses in areas with lower incomes and multiculturally owned
Considerations	businesses, to help bring the cost savings benefits to historically marginalized
	communities.
	• Align green infrastructure projects with energy efficiency upgrades to ensure
	infrastructure is in place, especially in underdeveloped districts.
Implementation	• Continue to monitor and promote funding opportunities including Commercial
Steps or	Property-assessed Clean Energy (C-PACE) and Evergy's Standard Incentives
Considerations	and Pay As You Save (PAYS) program.
	• Identify target properties or regions for outreach. Consider using outcomes
	from action B-1.1 to inform target properties.
	• Meet with businesses to share opportunities and walk through the process for
	securing funding.

#### Action B-1.4: Increase energy efficiency of municipal facilities.

Building emissions account for 86% of municipal GHG emissions, so to continue working to reduce building energy use is an important step toward zero emissions from municipal operations by 2030. Phasing out natural gas use should be a key focus of these energy efficiency measures as the City works to source all electricity from renewable energy sources through action E-5.1 in alignment with action B-4.1

Action B-1.4	Details
Implementation	City Staff (General Services)
Leader	
Supporting Parties	• Evergy
	• Spire
	Sierra Club Missouri Chapter
	Missouri Dark Skies Initiative
	• CPSC
Timing	Immediate (2022)
Equity	Publicly and transparently track milestones, encouraging community
Considerations	members to follow the lead.
Implementation	Review energy use profiles from municipal benchmarking data.
Steps or	• Identify priority buildings for energy efficiency upgrades, targeting those with
Considerations	high natural gas use or buildings with comfort or performance issues.
	Procure services to complete energy efficiency upgrades.
<b>Desired Outcomes</b>	Municipal buildings are 20% more efficient by 2030.

Action B-1.5: Implement energy efficiency requirements for private entities seeking City incentives. Develop energy efficiency minimums, such as the Zero Code, that private entities must meet to obtain City

Develop energy efficiency minimums, such as the Zero Code, that private entities must meet to obtain City incentives for development.

Action B-1.5	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	City Staff (City Planning and Development)
	Metropolitan Energy Center (MEC)
Supporting Parties	• Spire
	US Green Building Council Central Plains (USGBC)
	Building Energy Exchange KC
	• CPSC
Timing	Immediate (2022)
Equity	• Provide technical assistance and other support needed to meet requirements
Considerations	for Minority, Women and Disadvantaged Business Enterprises (MWDBE).
Implementation	Provide outreach materials.
Steps or	• Develop an enforcement system of the standards.
Considerations	• If 2021 IECC codes are adopted, consider expanding incentives for builders
	that go above code for energy efficiency, electrification, solar, and EV
	readiness.

#### Action B-1.6: Reduce natural gas system leakage.

Prioritize targeted repairs of large gas leaks and leaks near trees, to reduce methane leakage from the natural gas distribution system and protect trees and landscaping from methane leaks. Create a transparent process for identifying priority leaks and repair timelines.

Action B-1.6	Details
Implementation	• Spire
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	Mothers Out Front KC
	• CPSC
	• PSC
Timing	Immediate (2022)
Equity	• Prioritize repairs in communities with higher air quality concerns.
Considerations	Consider incorporating emergency power uses into emergency preparedness
	strategies in the just transition from gas to community solar and other
	renewables.
Implementation	• Create a publicly facing map of known gas leaks in the distribution system.
Steps or	• Work with City staff and advocacy groups to prioritize leaks based on size and
Considerations	location.
	• Provide transparency to the leaks repaired and resulting impact.
Desired Outcomes	By 2023, a map is available publicly on Spire's website showing all known
	leaks in the distribution system, leak classification, date first discovered, and
	estimated date of repair.
	• Large leaks have been prioritized for repair, with all existing large leaks
	repaired by the end of 2023.

#### *Action B-1.7: Provide proactive support for project implementation.*

Actively work with businesses to encourage business owners to identify high-impact energy efficiency projects and support them through implementation. This would include connecting to appropriate resources from Action B-1.3.

Action B-1.7	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	Evergy engineering support program
	Building Energy Exchange KC
	• CPSC
Timing	• Near Term (2023-2025)
Equity	• Help bring the cost savings benefits to historically marginalized communities.
Considerations	• Provide stipends for local organizers and/or community coordinators to assist with outreach and engagement efforts to help reach historically marginalized communities through a trusted messenger.
Implementation Steps or	• Leverage results from Action B-1.1 to identify target businesses that have opportunities for energy efficiency improvements.
Considerations	<ul> <li>Reach out to targeted businesses and work with owners or facility managers to identify projects.</li> </ul>
	• Provide stipends to neighborhood advocates, to help reach small businesses.
	• Consider this support as part of a broader, one-stop shop - provided by the
	City for residential and business climate resources - that is adequately staffed.
<b>Desired Outcomes</b>	• Achieve 2.1% energy savings per year.

# STRATEGY B-2: IMPROVE THE EFFICIENCY, AFFORDABILITY, AND DURABILITY OF HOMES

Help residents, landlords, and property managers make home improvements to increase comfort, reduce utility costs, and ensure homes can withstand the anticipated effects of climate change, including extreme heat and more frequent flooding. These improvements have also been shown to improve indoor air quality and thermal comfort, improving resident health, and reducing healthcare expenses. Together these benefits improve affordability of homes (Kelley, 2021).

#### Action B-2.1: Provide support for implementing energy efficiency improvements.

Help residents, landlords, and property managers make home improvements to increase comfort, reduce utility costs, and ensure homes can withstand the anticipated effects of climate change, including extreme heat and more frequent flooding. These improvements have also been shown to improve indoor air quality and thermal comfort, improving resident health, and reducing healthcare expenses. Together, these benefits improve affordability of homes (Kelley, 2021).

Action B-2.1	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	Building Energy Exchange KC
Supporting Parties	City Staff (Neighborhood and Community Services)
	City Staff (Health Department)
	City Staff (Office of Environmental Quality)
	Children's Mercy Healthy Homes Program
	Neighborhood organizations
	• CPSC
	Community colleges
Timing	Immediate (2022)
Equity	Prioritize homes in historically disinvested neighborhoods owned by
Considerations	communities impacted by redlining, to help bring the cost savings benefits to
	historically marginalized communities.
	• Advocate for tenants' rights, ensuring they are receiving benefits from building
	energy upgrades.
	Ensure proper oversight so homeowners benefit from building energy
	upgrades.
	Publicly and transparently track process, measures, and milestones.
Implementation	Continue to monitor funding opportunities, including energy efficiency
Steps or	mortgages.
Considerations	Identify target regions or neighborhoods for outreach. Consider outcomes
	from the climate vulnerability analysis to identify neighborhoods most likely
	to be disproportionately impacted by the effects of climate change.
	Consider using paid community ambassadors to help promote energy
	upgrades in their neighborhoods.
	• Consider this support as part of a broader, one-stop shop - provided by the
	City for residential and business climate resources - that is adequately staffed
	(Action E-2.5).
	Provide job training for insulating and retrofitting homes.
Desired Outcomes	• 85% of owner-occupied homes, 80% of tenant occupied homes, and 80% of
	businesses achieve a 20% reduction in electricity usage and a 15% reduction
	in natural gas usage by 2030.

#### Action B-2.2: Develop and implement a community-wide education initiative.

Work with local partners and community organizations to continue sharing the importance of energy efficiency and benefits to residents, landlords, and multifamily property owners. Opportunities for engagement could include providing stipends for neighborhood champions, especially in energy burdened neighborhoods.

Action B-2.2	Details
Implementation	Building Energy Exchange KC
Leader	Bridging the Gap
	UMKC Center for Neighborhoods
	Metropolitan Energy Center (MEC)
Supporting Parties	City Staff (Office of Environmental Quality)
	• CPSC
Timing	Immediate (2022)
Equity	Prioritize homes in historically disinvested neighborhoods and homes in
Considerations	communities impacted by redlining, to help bring the cost savings benefits to
	historically marginalized communities.
	Ensure proper oversight so homeowners benefit from building energy
	upgrades.
	Provide stipends for local organizers and/or community coordinators to assist
	with outreach and engagement efforts, to help reach historically marginalized
	communities through a trusted messenger (see Irvine, California's Cool Block
<b>T T T T T</b>	Program).
Implementation	Select priority regions or businesses for targeted outreach.
Steps or	Identify trusted messengers and communication channels for these
Considerations	neighborhoods.
	• Coordinate with Action B-2.1 to provide financing options for residents
	interested in opportunities.
	Consider direct install opportunities to help residents start using the benefits.
Desired Outcomes	• 85% of owner-occupied homes, 80% of tenant occupied homes, and 80% of
	businesses achieve a 20% reduction in electricity usage and a 15% reduction
	in natural gas usage by 2030.

#### Action B-2.3: Reduce natural gas system leakage.

Prioritize repairs of large gas leaks to reduce methane leakage from the natural gas distribution system. Create a transparent process for identifying priority leaks and repair timelines.

Action B-2.3	Details
Implementation	• Spire
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	Mothers Out Front KC
	• CPSC
Timing	Immediate (2022)
Equity	• Prioritize repairs in communities with higher air quality concerns.
Considerations	Consider incorporating emergency power uses into emergency preparedness
	strategies in the just transition from gas to community solar and other
	renewables.

Implementation	Create a publicly facing version of the utility's infrastructure plan.
Steps or	• Work with City staff and advocacy groups to prioritize leaks based on size and
Considerations	location.
	Provide transparency to the leaks repaired and resulting impact.
Desired Outcomes	• By 2023, a map is available publicly on Spire's website showing all known leaks
	in the distribution system, leak classification, date first discovered, and
	estimated date of repair.
	Large leaks have been prioritized for repair, with all existing large leaks
	repaired by the end of 2023.

#### Action B-2.4: Require home energy and carbon disclosures at time of lease and sale.

Require any home rented or sold within the city limits to disclose energy use of the home at time of lease and sale, to improve transparency and help inform renters and home buyers. Explore green rental housing policy.

Action B-2.4	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	Realtors
	• CPSC
	• RenewMO
Timing	• Near Term (2023-2025)
Equity	• Ensure realtors can clearly and transparently explain implications of report to
Considerations	homeowners. Refer to this <u>study</u> for guidance on most effective energy rating.
	• Ensure local and smaller realty companies have the training and resources
	needed to implement these changes so they can compete with larger
	companies with more resources.
Implementation	• Draft and pass legislation to require energy disclosures at time of sale.
Steps or	Create a standardized format for disclosure.
Considerations	• Train local realtors to explain the disclosures to clients and help inform clients
	of the long-term implications of the report findings.
	See Austin, TX program for example.
Desired Outcomes	Disclosures provided to all renters and buyers by 2024.

#### STRATEGY B-3: ENSURE CLIMATE-READY, EFFICIENT CONSTRUCTION

Use building code updates and other legislation and incentives to ensure new buildings are designed to be highly efficient, reducing their GHG emissions; are powered by clean electricity; and are designed to withstand anticipated climate change impacts such as extreme heat and flooding. These high efficiency buildings improve the comfort and wellbeing of occupants; the increased upfront construction costs typically pay back within the life of the mortgage, decreasing the overall cost to building owners (Nadel, 2020).

#### Action B-3.1: Regularly review and update building health and performance standards.

Review building code every three years and update new construction building codes based on outcomes of the review, with the goal of adopting, at minimum, the most recent International Energy Conservation Code (IECC) building performance standards. Provide incentives for heat pumps, induction stoves/cooktops, and solar-ready construction if not already included in updated building codes.

Action B-3.1	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	City Staff (Codes Department)
<b>Supporting Parties</b>	USGBC Central Plains
	Kansas City Homebuilders Association
	• CPSC
Timing	Immediate (2022)
Equity	• Coordinate with B-3.1 to ensure that local builders have the tools to adapt to
Considerations	the new building codes.
Implementation	• Develop a regional task force to review the most recent IECC building code and
Steps or	make recommendations to council on a regular cycle.
Considerations	Council will review and adopt appropriate recommendations.
	Coordinate regionally to help ensure that new construction is not pushed
	outside city limits to avoid more stringent building codes (increasing urban
	sprawl and transportation emissions).
	Coordinate code updates with neighboring municipalities to coordinate staff
	training.
Desired Outcomes	Building codes are up to date with current IECC standards.

Action B-3.2: Provide training to local builders on high-efficiency building techniques.

Train small local builders and workforce development programs on updated building code, passive home techniques, heat pump technology, reflective roof coating, and other high efficiency building practices, to help ensure local businesses with smaller margins can compete with larger, national builders.

Action B-3.2	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting Parties	Neighborhood organizations
	Professional builder networks
	Building Trades Association
	International Brotherhood of Electrical Workers
	Kansas City Homebuilders Association
	Construction Business Institute, Inc.
	Johnson County Contractor Licensing Program
	Metropolitan Kansas City Chapter of the International Code Council
	U.S. Green Buildings Council Central Plains
	Building Performance Institute
	Local and regional unions
	Community-based organizations
	• CPSC
Timing	Immediate (2022)
Equity	• Target companies owned by people of color, for training opportunities.
Considerations	• Provide free training or provide scholarships to remove barriers for low-
	income workers or small businesses.
	• Consider leveraging job training opportunities for people of color, to help
	historically marginalized populations benefit from the green job opportunities
	presented by the Homes & Buildings strategies.

Implementation	• Leverage professional networks to identify target companies for training
Steps or	opportunities.
Considerations	• Create accessible training leveraging local experts or paid ambassadors.
	Consider providing training in multiple languages.
	• Hold trainings and gather feedback from participants. Continue to revise training based on feedback.
	• Partner with local school districts and other community organizations to
	identify green jobs training or networking opportunities for interested
	individuals and organizations.

#### Action B-3.3: Build affordable communal living spaces.

Empower neighborhoods to develop vacant lots into communal affordable living spaces or mixed-use properties for neighborhood benefit.

Action B-3.3	Details
Implementation	Neighborhood organizations
Leader	
Supporting Parties	University of Missouri-Kansas City (UMKC)
Timing	• Near Term (2023-2025)
Equity	• Ensure development is done in a way that benefits neighborhood residents.
Considerations	
Implementation	• Leverage UMKC program to create a neighborhood entity, to allow the
Steps or	neighborhood to influence the development of projects.
Considerations	• Leverage land bank properties to provide locations for development.
	Work with neighborhood residents to determine ideal development     opportunities
	opportunities.
	Develop the property leveraging available funding.
	• Consider coordinating with action 3.1 to provide local builders opportunities
	to demonstrate their new high efficiency and climate resilient building skills.

Action B-3.4: Promote home construction building practices that minimize energy use and increase affordability and accessibility, including passive home construction and permanently affordable green social housing.

Work with developers to promote passive home construction, green building certifications, and other best practices. These construction techniques can decrease energy use and associated costs, offer more livable spaces during power outages, are better at maintaining a comfortable temperature when there is no heating or cooling, and offer natural light.

Action B-3.4	Details
Implementation	Metropolitan Energy Center (MEC)
Leader	
Supporting Parties	Building Energy Exchange KC
	USGBC Central Plains
	Kansas City Homebuilders Association
	• CPSC
Timing	• Near Term (2023-2025)

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Equity Considerations	<ul> <li>Leveraging passive home construction techniques when developing affordable housing will significantly reduce energy costs to residents, thereby decreasing or eliminating their energy burden.</li> <li>Passive homes can be more expensive in upfront costs, but often pay off over time in reduced energy use. Unique financing mechanisms may be needed to help homeowners support the higher upfront costs.</li> <li>Prioritize homes with older infrastructure.</li> <li>Create transparent and multilingual material and resources regarding passive homes can be more expensive in the home of the pays of the home of</li></ul>
· · · · ·	
Implementation	Identify developers to target for passive home outreach.
Steps or	• Provide training on benefits of passive home construction as well as how to
Considerations	sell passive homes to prospective buyers.
	• Coordinate with Action B-2.4 and use home energy disclosures to help show the benefits of passive homes.

#### Action B-3.5: Build net-zero community resiliency hubs.

Develop net-zero, 48-hour (minimum) community resilience hubs to act as centers for climate resources and education as well as climate disaster recovery. Prioritize retrofits of existing public facilities such as libraries and community centers located in communities found to be especially vulnerable to extreme heat and frequent blackouts/brownouts. Examples of co-located resources include utility and transportation programs, career services, and social service agencies.

Action B-3.5	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	Community organizations
	Evergy
	• Spire
	Building Energy Exchange KC
	Mid-America Regional Council (MARC)
	• Elevate
	• CPSC
Timing	• Near Term (2023-2025)
Equity	• Prioritize efforts in areas most impacted by extreme heat, flooding, and other
Considerations	climate risks.
Implementation	• To be determined.
Steps or	
Considerations	

#### STRATEGY B-4: PROMOTE EQUITABLE BUILDING DECARBONIZATION

The City will establish an Equitable Building Decarbonization Program to update existing building heating, water heating, and cooking systems to run on clean electricity instead of natural gas. With the drive toward 100% renewable electricity, this eliminates GHG emissions that would be produced by these systems and eliminates indoor air pollutants such as carbon monoxide and particulate matter that can worsen asthma and allergies (Lee & Billimoria, 2021).

#### Action B-4.1: Require all new City buildings to be all-electric and electrify existing City buildings.

All new construction projects for City facilities should be all-electric to help the City meet its carbon neutral goal as the City works to source all electricity from renewable energy sources through action E-4.1. By building all-electric now, the City will see significant cost savings as compared to retrofitting buildings to all-electric systems later. The City should not install new gas-powered equipment in existing City facilities but instead transition to electric versions with the goal of electrifying all City facilities by 2030.

Action B-4.1	Details
Implementation	City Staff (General Services)
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	• CPSC
Timing	Immediate (2022)
Implementation	• Review City new construction design requirements and update to reflect all-
Steps or	electric construction. Also consider adding requirements for major
Considerations	renovations.
	• Work with designers to ensure that energy efficient construction standards and equipment are used, to help offset the additional electric use of an all-electric building, to manage costs. All-electric heating and cooling systems can offer significant energy savings over conventional equipment. Coordinate with Action B-1.4.
	<ul> <li>Provide training for City staff to maintain and control all-electric systems, to optimize performance and minimize costs. Could be part of a larger education effort in Actions B-1.2 and B-4.2.</li> <li>Review building performance and adjust building standards, as needed, based on experiences.</li> </ul>
<b>Desired Outcomes</b>	• By the end of 2022, all new municipal buildings will be all-electric. By 2030, all municipal facilities will be all-electric.

# Action B-4.2: Build community awareness of heat pumps and electrification opportunities for household equipment.

Create an education campaign to help build community awareness of air- and ground-source heat pumps, encouraging building owners who are replacing end-of-life gas systems to choose all-electric options instead. Since space and water heating equipment typically have a useful life of 10-20 years, units being replaced now may not be replaced again before the City's 2040 carbon neutral goal. This campaign should include education of home and business owners on the benefits and costs of choosing a heat pump over conventional heating and cooling equipment, as well as training professionals who sell and service the equipment. In addition to heat pumps, develop education and resources focused on other household equipment such as induction cooking, heat-pump dryers and water heaters, water-sense labeled clothes washers and dishwashers, ENERGY STAR certified refrigerators, and LED lighting.

Action B-4.2	Details
Implementation	• To be determined.
Leader	
Supporting Parties	• CPSC
Timing	Immediate (2022)

Equity Considerations	<ul> <li>Heat pumps have a significantly higher upfront cost than conventional heating and cooling systems. Leverage funding opportunities from Action B-1.3 and B-2.1 to help make these technologies available to residents with lower incomes.</li> <li>Coordinate with Action B-1.2 to provide professional development training for technicians to service heat pumps, prioritizing businesses in areas with lower incomes and businesses owned by people of color.</li> <li>Work with affordable housing organizations and other minor home repair programs to leverage multilingual educational materials and training, as well as outreach and engagement methods.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Develop educational materials, for residents and businesses, on the benefits of all-electric heating and cooling systems. Information from the <u>Department of Energy</u> (DOE) and <u>ENERGY STAR</u> can be used to help develop content.</li> <li>Hold learning sessions for residents interested in heat pumps. Consider tailoring presentation to the audience (e.g., residents, commercial property owners, trades people).</li> <li>Update existing green building and repair programs to provide training for heat pumps and other building electrification efforts.</li> </ul>
<b>Desired Outcomes</b>	Electric appliances are incorporated into Healthy Homes program.

Action B-4.3: Provide financial assistance and incentives to support community-wide building electrification. Explore incentive, grant, private capital, climate sales tax and other opportunities to issue low-interest loans, rebates, and incentives to building owners, landlords, property managers, homeowners, and businesses - to help them electrify their buildings with modern, efficient appliances.

Action B-4.3	Details
Implementation	To be determined
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	• CPSC
	Midwest Building Decarbonization Coalition
Timing	Immediate (2022)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

Action B-4.4: Transition Vicinity Energy's district cooling system to use renewable energy sources.

Work with Vicinity Energy to switch cooling system to clean, renewable energy sources, as they are doing in Boston.

Action B-4.4	Details
Implementation	Vicinity Energy
Leader	
Supporting Parties	City Staff (Office of Environmental Quality)
	Building Energy Exchange KC
	• CPSC
Timing	• Near Term (2023-2025)

Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	



This Climate Action Section focuses on ensuring that all community members have access to affordable, healthy food, prioritizing local food systems that strengthen our ecosystem and economy to move our community toward our vision for an equitable future. The strategies and short-term actions outlined in this section are summarized in Table 9.

**Our Equitable Future:** Our food system will promote climate justice by prioritizing food deserts in lowincome and historically redlined communities, providing all our neighborhoods with access to fresh, healthy, and affordable food options, and supporting pathways towards self-sufficiency. This includes increasing the opportunities to participate in and reap the benefits of urban agriculture and home gardening, advancing native permaculture practices, integrating natural system and indigenous strategies, reducing the barriers to self-reliance, and supporting a circular food economy.

Table 9: Food Strategies and Actions

Strategy	Short-term Actions
Strategy F-1: Increase production of local food	<ul> <li>Action F-1.1: Reduce zoning and policy barriers to local food production.</li> <li>Action F-1.2: Incentivize local food production and soil regeneration.</li> <li>Action F-1.3: Transform underutilized urban spaces into food production areas.</li> <li>Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.</li> <li>Action F-1.5: Establish a coordinator position for food systems planning and community collaboration at the municipal level.</li> </ul>
Strategy F-2: Improve healthy and sustainable food access	<ul> <li>Action F-2.1: Expand and support programs that increase local food access and promote plant-based food consumption.</li> <li>Action F-2.2: Expand farm-to-table/school/City programs and local food product purchasing.</li> <li>Action F-2.4: Support and expand food waste reduction, food recovery, and emergency food transport and storage.</li> <li>Action F-2.5: Establish green restaurant recognition and incentives.</li> <li>Action F-2.6: Support the development of food hubs.</li> </ul>

# FUNDING CONSIDERATIONS

To support implementation in the Food Climate Action Section, Table 610 summarizes potential funding sources to consider in implementing these strategies. This action area is generally funded through private investment in local agriculture and food businesses with support through local and federal grants, health foundations, and community-based philanthropy.

			-
Table 10: F	ood Potential	' Fundina	Sources

Strategy	Strategy Financial	Potential Funding Sources
F-1: Increase production of	Private Investment:	• <u>Big Green Learning Grants</u> : Apply for a
local food	Focused on improving	Learning Garden in the Kansas City
	resilience and carbon	area
	sequestration.	• American Public Gardens Association:
	Private investment:	<u>Urban Agriculture Resilience Program</u>
	Focused on improving	Missouri Department of Agriculture:
	resilience and carbon	Food Insecure Urban Agriculture
	sequestration.	Matching Grant
F-2: Improve healthy and	Private Investment:	• U.S. Department of Agriculture: <u>Farm to</u>
sustainable food access	Focused on improving	School Grant Program
	resilience and carbon	• Missouri Department of Agriculture:
	sequestration.	Value-Added Agriculture Farm to Table
	Private investment:	Grant Program; Retail Store Promotion
	Focused on improving	Matching Grant Program for promoting
	resilience and carbon	local foods; <u>Food Desert Agriculture</u>
	sequestration.	Matching Grant Program
		• Double Up Heartland Collaborative:
		Double Up Food Bucks Program for
		grocery stores, farmers markets, and
		farm stands
		Health Forward Foundation: <u>Healthy</u>
		Communities Grant

### SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

#### STRATEGY F-1: INCREASE PRODUCTION OF LOCAL FOOD

Work at all levels of the food system to increase the production, availability, and consumption of locally grown food. By expanding our local food network, we are keeping money in our community, reducing food transportation emissions, and can improve local ecosystem health through regenerative farming practices.

Action F-1.1: Reduce zoning and policy barriers to local food production.

Review codes, permitting, and policy requirements to encourage and remove barriers to urban agriculture, regenerative agriculture, community gardens, food forests, and soil regeneration.

Action F-1.1	Details
Implementation	City Staff (Planning and Development)
Leader	City Staff (Office of Environmental Quality)

Supporting Parties	<ul> <li>Greater Kansas City Food Policy Coalition</li> <li>Cultivate KC</li> <li>Antioch Urban Growers</li> <li>Bridging the Gap</li> <li>University of Missouri Kansas City</li> <li>Kansas State University</li> </ul>
Timing	Immediate (already underway)
Equity Considerations	<ul> <li>Consider impacts and challenges for community members who do not own property (e.g., renters)</li> <li>Prioritize areas with lower incomes and abandoned properties throughout the city that are facing food apartheid.</li> </ul>
Implementation Steps or Considerations	<ul> <li>Review the recommendations in From the Ground Up: Planning and Zoning for Urban Agriculture in Greater Kansas City.</li> <li>Complete an inventory of existing urban agriculture and food system codes and policies, identifying potential barriers, gaps, and challenges (e.g., detached structures like hoop houses, compost pile sizes, definitions of terms, animal husbandry).</li> <li>Coordinate integration of recommendations into the City's Comprehensive Plan and subsequent zoning and development code updates.</li> <li>Monitor and support any state legislation related to Homeowners Association codes and covenants (e.g., preventing or allowing front yard gardens).</li> </ul>

Action F-1.2: Incentivize local food production and soil regeneration. Continue and expand incentives to encourage urban agriculture, community gardens, food forests, and soil regeneration.

Action F-1.2	Details
Implementation	City Staff (KC Water)
Leader	City Staff (Planning and Development)
	City Staff (Office of Environmental Quality)
Supporting Parties	Greater Kanas City Food Policy Coalition
	Cultivate KC
	Antioch Urban Growers
	The Giving Grove
	Missouri Organic
	Bridging the Gap
	Sierra Club Missouri Chapter
	Kansas City Community Gardens
Timing	Immediate (already underway)
Equity	• Prioritize areas with lower incomes and abandoned properties throughout the
Considerations	city that are facing food apartheid.
	• Ensure that soil regeneration is incorporated in all land conservation efforts.
	Consider providing free soil quality tests in areas facing neglect or land
	abandonment, in old industrial districts, and for new local food
	establishments.
	Work with Indigenous communities to gain knowledge of ancestral practices
	of food production, soil regeneration, and environmental stewardship.

Implementation	• Inventory existing urban agriculture, community gardens, and soil health
Steps or	incentives and opportunities.
Considerations	• Explore opportunities to offer new and/or enhanced incentives (e.g.,
	residential sewer allowance credit, discounted price for compost, reduced
	irrigation rates).

#### Action F-1.3: Transform underutilized urban spaces into food production areas.

Transform lawns, vacant lots, rooftops, flood prone areas, and other underutilized urban spaces into gardens, natural landscapes, urban forests, and community spaces to support food production and soil regeneration.

Action F-1.3	Details
Implementation	City Staff (Parks and Recreation) for City properties and programming
Leader	Cultivate KC
	Antioch Urban Growers
Supporting Parties	City Staff (Planning and Development)
	City Staff (Office of Environmental Quality)
	Greater Kanas City Food Policy Coalition
	The Giving Grove
	Missouri Organic
	Sierra Club Missouri Chapter
	Urban Neighborhood Initiative
	Land banks
Timing	Immediate (already underway)
Equity	• Consider possible backlash of gentrification in all new development as well as
Considerations	other issues associated with new neighborhood amenities.
	• Prioritize areas with lower incomes and abandoned properties throughout the
	city that are facing food apartheid.
	Consider providing free soil quality tests in areas facing neglect or land
	abandonment, in old industrial districts, and for new local food
	establishments.
	• Align development with all land conservation efforts, ensuring urban farms
	and community gardens are diverse, native, organic, and contributing to
	carbon sequestration. Consider possible barriers related to requiring new
	North with Indigeneus communities to goin Impuled to of an actual wresting
	<ul> <li>Work with indigenous communities to gain knowledge of ancestral practices of food production, soli regeneration, and environmental stewardship.</li> </ul>
Implementation	• Continue to support and recognize the many partners working on these
Stons or	• Continue to support and recognize the many partners working on these initiatives
Considerations	<ul> <li>Convene a periodic check-in with organizations associated with food</li> </ul>
constact actions	production and soil health to identify areas of notential collaboration and
	coordination
	<ul> <li>Inventory existing City food production sites and programming.</li> </ul>
	<ul> <li>Identify potential sites and programs for increased food production and soil</li> </ul>
	health initiatives on City properties.
	• Work with land banks to make lots accessible (available and affordable) for
	people and neighborhood organizations, especially those who live nearby, to
	purchase in order to grow food and create community green spaces.
	• Explore other tools to protect urban farm and garden land from development.

#### Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.

Coordinate across organizations to provide comprehensive education to community members about gardening, food production, soil microbes, composting, and pesticide/herbicide/fertilizer reduction.

Action F-1.4	Details
Implementation	Grow Food Not Lawns (KC Chapter)
Leader	Missouri Organic
	Cultivate KC
	Antioch Urban Growers
	KC Farm School
	Kanas City Community Gardens
Supporting Parties	City Staff (Parks and Recreation) for City properties and programming
	City Staff (Office of Environmental Quality)
	Greater Kanas City Food Policy Coalition
	KC Library
	The Giving Grove
	Sierra Club Missouri Chapter
	Neighborhood organizations
Timing	Immediate (already underway)
Equity	• Develop multilingual educational materials, considering cultural differences
Considerations	and other accessibility issues.
	Incorporate climate and health benefits into educational materials around
	healthy, diverse, and organic food production.
	• Work with Indigenous communities to gain knowledge of ancestral practices
	of food production, soil regeneration, and environmental stewardship.
Implementation	Continue to support and recognize the many partners working on these
Steps or	initiatives.
Considerations	Convene a periodic check-in with organizations associated with urban
	agriculture and soil health educators to identify areas of potential
	conadoration and coordination.
	• Greate a Gity webpage to list Kansas City organizations working on urban agriculture and soil health education.
	• Create a shared calendar and resource library for education-related
	collaboration.

Action F-1.5: Establish a coordinator position for food systems planning and community collaboration at the municipal level.

Create a City staff position, ambassador, and/or advisory board/committee to coordinate food systems planning and help collaborate across City departments and organizations on food and soil matters.

Action F-1.5	Details
Implementation	City Staff (Neighborhoods and Community Services)
Leader	
<b>Supporting Parties</b>	Greater Kanas City Food Policy Coalition
	Cultivate KC
	Antioch Urban Growers
	Bridging the Gap

	<ul> <li>University of Missouri Kansas City</li> <li>Kansas State University</li> <li>Sierra Club Missouri Chapter</li> </ul>
Timing	• Near Term (2023-2025)
Equity Considerations	<ul> <li>Coordinator needs to elevate and support the work being done by others and avoid putting more work on impacted organizations.</li> <li>Provide Diversity, Equity, Accessibility, and Inclusion (DEAI) training for coordinator position and/or board/committee, especially regarding areas around the city disproportionately impacted by food apartheid and other intersectional components that may strengthen their work.</li> <li>If advisory board is developed, ensure it is made up of multicultural, multilingual leaders from neighborhoods most impacted by food apartheid.</li> </ul>
Implementation	• To be determined.
Steps or	
Considerations	

## STRATEGY F-2: IMPROVE HEALTHY AND SUSTAINABLE FOOD ACCESS

Expand access to affordable, healthy, and sustainable food through programs, infrastructure, and outreach. Prioritize efforts in neighborhoods within food deserts and areas with high concentrations of unhealthy food options.

# Action F-2.1: Expand and support programs that increase local food access and promote plant-based food consumption.

Continue to support and provide education about and seek opportunities to expand programs that improve local food access for people with lower or moderate incomes (e.g., food pantries, double-up food bucks, reducing barriers to being able to accept EBT).

Action F-2.1	Details
Implementation	Greater Kanas City Food Policy Coalition
Leader	City Staff (Health Department)
Supporting Parties	Antioch Urban Growers
	Cultivate KC Food Access Team
	KC Farm School
	Kanbe's Markets
Timing	Immediate (already underway)
Equity	• Incorporate climate and health benefits into educational materials around
Considerations	healthy, diverse, and organic food production.
	Strengthen relationships between local produce venders and build capacity
	into their work to get healthy food into areas most vulnerable to food apartheid.
	Prioritize programs such double-up food bucks and local farmers markets in
	areas with lower incomes and abandoned properties throughout the city that
	are facility food apartitieut.
T	Frovide multilligual, multicultural programs and educational materials.
Implementation	Develop an online hub with up-to-date information on healthy, locally grown
Steps or	food availability and educational resources from libraries, schools, and other
Considerations	partners.

• Expand mobile market services across the city to deliver healthy, locally sourced food to disenfranchised neighborhoods and food deserts. Provide funding to already existing mobile market services (e.g., Truman Medical Center's harvest mobile market) to continue services during emergencies that
might disrupt mobile market services.

#### Action F-2.2: Expand farm-to-table/school/City programs and local food product purchasing.

Continue to support and expand efforts to create markets for local food products, including City government and other private and public sector purchasing (e.g., schools, businesses).

Action F-2.2	Details			
Implementation	Varies by program			
Leader	City Staff (Health Department)			
Supporting Parties	KC Food Hub			
	Boys Grow			
	Kansas City Public Schools			
Timing	Immediate (already underway)			
Equity	• Incorporate climate and health benefits into educational materials around			
Considerations	healthy, diverse, and organic food in schools, as well as affordable ways to			
	access them. Make sure the programs and materials are multilingual and multicultural.			
	• Strengthen relationships between local produce vendors and build a market to expand their work to get healthy food into under-resourced schools.			
	• Create incentives for school programs joining the circular economy.			
	• Look for ways the City can set up locally owned businesses and			
	farms/community gardens for financial success (e.g., subsidies, vouchers).			
Implementation	• Ensure programs include a variety of nutritionally-sound and plant-based food			
Steps or	options.			
Considerations				

Action F-2.3: Explore and provide incentives for more grocery stores and store purchases of local foods.

Reduce or eliminate food deserts and food swamps by incentivizing grocery stores and food retailers to locate in areas without adequate food access. Consider linking incentives to supply of local food products.

Action F-2.3	Details
Implementation	City Staff (Planning and Development)
Leader	City Staff (Health Department)
Supporting Parties	Cultivate KC Food Access Team
Timing	Immediate (already underway)
Equity	• Align green infrastructure projects such as sidewalk and bike lane expansions
Considerations	to connect to local business development (e.g., grocery stores), to increase accessibility without use of a personal motor vehicle.
	Prioritize development in areas facing food apartheid.
	Work with nonprofit organizations that support and encourage local
	entrepreneurship among historically marginalized communities by providing
	pipelines to grocery store ownership.

	<ul> <li>Incorporate universal design in existing and new grocery stores to increase access, help senior citizens age in place successfully, and ultimately encourage more diverse groups to buy local.</li> <li>Encourage and provide educational materials around community-owned grocery stores and other co-ops.</li> </ul>
Implementation	• To be determined.
steps or	
Considerations	

Action F-2.4: Support and expand food waste reduction, food recovery, and emergency food transport and storage.

Support and build on existing food recovery efforts and explore new incentives and programs such as incentives to increase food sharing from private gardening and donations of lower-grade food from farmers.

Action F-2.4	Details		
Implementation	Harvesters Food Bank		
Leader	City Staff (Health Department)		
Supporting Parties	Missouri Organic		
	After the Harvest		
	Grocery Stores		
	• Schools		
	Hospitals		
	Restaurants		
Timing	Immediate (already underway)		
Equity	• Work with local coffee shops and schools to incorporate free food hubs for		
Considerations	food recovery and proper waste disposal.		
	Prioritize the expansion of existing community gardens on abandoned or		
	neglected properties to incorporate free food hubs for food sharing, food		
	recovery, and proper waste disposal.		
	<ul> <li>Incorporate food sharing and recovery programs for businesses,</li> </ul>		
	organizations, and shelters that support people facing homelessness.		
Implementation	• Consider adopting and encouraging the use of a website or application to		
Steps or	reduce food waste in the city in order to reroute food from landfills to tables -		
Considerations	at a cost-effective price (e.g., Too Good to Go app, Save the Food)		

Action F-2.5: Establish green restaurant recognition and incentives.

Publicly recognize restaurants and food retailers that offer plant-based meals, locally sourced products, etc. Explore the creation of a "Grown in KCMO" logo for restaurants, a possible self-certification process, and a publicly accessible registry of businesses and their local goods and products.

Action F-2.5	Details		
Implementation	• To be determined.		
Leader			
Supporting Parties	• To be determined.		
Timing	• Near Term (2023-2025)		

Equity Considerations	• Provide access to multilingual certifications, as well as educational outreach, to inform business owners of the opportunity as well as the financial incentives for pursuing the program (e.g., one year free to maintain certification). This idea faces the possibility of being inequitable if there is not a direct, affordable pipeline to access produce from local farmers. Also, consider family grants or
	<ul> <li>Stipends for businesses that depend on their families for employment.</li> <li>Assist immigrant-owned businesses in gaining access to affordable, locally grown produce by creating a circular food economy and providing financial incentives for entering the new market.</li> <li>Create clear routes for small, local businesses to attain property to grow their own produce in ways that lead directly to property ownership.</li> </ul>
	• Look for ways the City can set up locally owned businesses and farms/community gardens for financial success (e.g., subsidies, vouchers).
Implementation	• To be determined.
Steps or	
Considerations	

#### Action F-2.6: Support the development of food hubs.

Support locally owned, multicultural/ethnic business to build out food hubs in communities with lower incomes (e.g., Independence Ave, Northeast KC, East KC) and form strategic partnerships with local grocery stores, farmers, and non-profit organizations (e.g., After the Harvest).

Action F-2.6	Details
Implementation	City Staff (Health Department)
Leader	
Supporting Parties	Northeast Alliance Together (NEAT)
Timing	• Near Term (2023-2025)
Equity	• Work with local coffee shops and schools to incorporate free food hubs for
Considerations	food recovery and proper waste disposal.
	• Prioritize the expansion of existing community gardens on abandoned or neglected properties to incorporate free food hubs for food sharing, food recovery, and proper waste disposal.
	<ul> <li>Incorporate food sharing and recovery programs for businesses, organizations, and shelters that support people facing homelessness.</li> </ul>
Implementation	• To be determined.
Steps or	
Considerations	



This Climate Action Section focuses on transforming our waste and materials systems into a circular economy, giving new life to materials after their first use through reuse, composting, and recycling - to help create our vision for our equitable future. The strategies and short-term actions outlined in this section are summarized in Table 11.

**Our Equitable Future:** Our waste and materials system will promote climate justice by keeping our environment healthy, clean, and safe for our next generation. This includes addressing illegal dumping, expanding access to composting, and supporting a zero-waste, circular economy.

Strategy	Short-term Actions
Strategy W-1: Divert waste from the landfill and reduce illegal dumping	<ul> <li>Action W-1.1: Expand City government recycling and green purchasing.</li> <li>Action W-1.2: Identify avenues for monitoring and preventing illegal dumping.</li> <li>Action W-1.3: Update the Comprehensive Solid Waste Management Plan.</li> <li>Action W-1.4: Expand and increase recycling education and participation in curbside recycling program.</li> <li>Action W-1.5: Promote waste reduction and diversion programs and advocacy.</li> <li>Action W-1.6: Provide more neighborhood and community solid waste disposal, composting, and recycling sites, programs, and events.</li> <li>Action W-1.7: Explore policies to limit single- use plastic, polystyrene foam, and other hard- to-recycle single use items.</li> <li>Action W-1.8: Prohibit construction of pyrolysis plants within city limits.</li> <li>Action W-1.9: Establish requirements for waste diversion at all City-permitted events.</li> </ul>
Strategy W-2: Divert organic waste from the landfill through composting	• Action W-2.1: Expand and promote small- and large-scale composting throughout Kanas City.

Table 11: Waste & Materials Strategies and Actions

Strategy W-3: Reduce waste and embodied carbon by expanding the reuse and repair economy	<ul> <li>Action W-3.1: Green the supply chain, encouraging recycled and other environmentally preferable products and services.</li> <li>Action W-3.2: Create a network of repair cafes and lending libraries to promote the fixing and sharing economy.</li> <li>Action W-3.3: Explore policy options for reducing carbon in construction materials used in City operations.</li> <li>Action W-3.4: Establish a zero-waste recognition and incentive program.</li> </ul>
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## FUNDING CONSIDERATIONS

To support implementation in the Waste & Materials Climate Action Section, Table 12 summarizes potential funding sources to consider in implementing these strategies. Municipal funding plays a large role in this strategy, using current funding channels to adjust how waste is treated in the city; but grassroots composting and repair efforts will also be key.

Table	12:	Waste	Potential	Fundina	Sources
Tubic	14.	<i>wuste</i>	1 occiniui	i ununig	Jources

Strategy	Strategy Financial	Potential Funding Sources
W-1: Divert waste from the landfill and reduce illegal dumping	<b>Public investment:</b> Focused on reducing life- cycle carbon emissions.	<ul> <li>MARC Solid Waste Management District Grants for waste reduction, recycling, and education</li> <li>Missouri Department of Natural Resources Waste and Recycling <u>Financial Opportunities</u> <ul> <li>Reimbursement for disposal costs for scrap tires collected during voluntary cleanups</li> <li>Grants to develop scrap tire markets or encourage reuse in creating new products</li> </ul> </li> </ul>
W-2: Divert organic waste from the landfill through composting	Public investment: Focused on carbon	MARC <u>Solid Waste Management District</u> <u>Grants</u> for waste reduction
W-3: Reduce waste and embodied carbon by expanding the reuse and repair economy	<b>Private investment:</b> Focused on reducing life- cycle carbon emissions.	<ul> <li>Philanthropic opportunity to support neighborhood workshops and professional development training.</li> </ul>

## SHORT-TERM ACTIONS

Priority actions identified by community stakeholders for the years 2022-2025 are detailed by strategy below.

# STRATEGY W-1: DIVERT WASTE FROM THE LANDFILL AND REDUCE ILLEGAL DUMPING

Conduct a planning process to improve all parts of Kansas City's solid waste system. Identify policies, programs, and infrastructure projects to support illegal dumping prevention, construction and demolition waste management, and curbside recycling. As part of this coordinated planning process, identify ways for Kansas City government to lead by example.

#### Action W-1.1: Expand City government recycling and green purchasing.

Leverage the City recycling ambassadors, green procurement grant, and other initiatives to expand City government recycling and green purchasing.

Action W-1.1	Details
Implementation	City Staff (General Services Procurement Division)
Leader	City Staff (Public Works)
Supporting Parties	Solid waste service providers
	KC Green Teams
Timing	Immediate (already underway)
Implementation	• To be determined.
Steps or	
Considerations	

#### Action W-1.2: Identify avenues for monitoring and preventing illegal dumping.

Continue establishing a regional group to address illegal dumping and explore opportunities to partner with local organizations (e.g., My Region Wins!) to address this issue at the neighborhood level.

Action W-1.2	Details
Implementation	City Staff (Public Works)
Leader	My Region Wins!
Supporting Parties	Solid waste service providers
	MARC Solid Waste Management District
Timing	Immediate (already underway)
Implementation	• To be determined.
Steps or	
Considerations	

#### Action W-1.3: Update the Comprehensive Solid Waste Management Plan.

Leverage relevant parts of the previous plan and update the Solid Waste Management Plan to address topics including waste reduction and diversion goals, citywide composting, and increased recycling for municipal operations and the community (including alignment around a zero-waste goal). Adopt a citywide goal of 80% waste diversion from landfills by 2025 as previously set in the 2008 Climate Protection Plan.

Action W-1.3	Details
Implementation	City Staff (Public Works)
Leader	
Supporting Parties	Solid waste service providers
	Community groups and members
	Environmental organizations
Timing	• Near Term (2023-2025)
Equity	• Prioritize areas within the city most burdened by current solid waste program,
Considerations	such as neighborhoods facing illegal dumping, house abandonment, etc.
Implementation	• Consider adopting and regularly updating a citywide waste reduction target.
Steps or	• Update the plan on a regular basis as portions are completed or additional
Considerations	changes are needed.

Action W-1.4: Expand and increase recycling education and participation in curbside recycling program.

Identify avenues to increase residential participation in curbside recycling through targeted education and marketing efforts; explore opportunities to expand the program for rental households and multifamily properties (e.g., free or discounted recycling bins, expanded education about grants for bin purchases). Provide curbside recycling for rental households and multifamily properties; incentivize multifamily properties to provide recycling services.

Details
Solid waste service providers
City Staff (Public Works)
MARC Solid Waste Management District
• Near Term (2023-2025)
• Expand and make government recycling programs accessible in multifamily
housing and other multiunit complexes without existing recycling options.
Hire local community organizers/coordinators to lead outreach and
engagement efforts around proper recycling; increase accessibility.
• Develop grants to provide neighborhoods with free curbside recycling bins.
Overall, increase accessibility and affordability of recycling bins.
• Develop residential bin for electronic waste and another for other hard-to-
recycle materials. This requires having a method in the Solid Waste Plan to
address hard-to-recycle materials and e-waste.
• Explore ways to incentivize developers of multifamily properties to provide curbside recycling services.

#### Action W-1.5: Promote waste reduction and diversion programs and advocacy.

Build on regional efforts (led by MARC Solid Waste Management District), and the efforts of local organizations (e.g., KC Can, Bridging the Gap), to promote Kansas City-specific waste reduction and diversion programs and opportunities (e.g., how to compost, recycling center information). Create and socialize a hub of information to help people find the waste-related resources they may need, including resources for the business community, and help navigating solid waste contracts.
Action W-1.5	Details
Implementation	City Staff (Public Works)
Leader	Solid waste service providers
Supporting Parties	KC Drawdown Society
	Ripple Glass
	Mid-America Regional Council (MARC) Solid Waste Management District
	KC Can Compost
	Bridging the Gap
	My Region Wins!
Timing	• Near Term (2023-2025)
Equity	Hire local community organizers and coordinators to lead neighborhood
Considerations	outreach and engagement efforts about proper waste reduction and diversion.
	• Ensure programs and educational materials are multilingual and use plain
	language.
Implementation	• Develop residential bin for electronic waste and another for other hard-to-
Steps or	recycle materials. This will require having a method in the Solid Waste Plan to
Considerations	address hard-to-recycle materials and e-waste.
	• Invest in recycling educational services, such as providing educational tools to
	businesses and schools on what is recyclable and what is compostable.
	Establish a zero-waste restaurant and business recognition program and
	incentives. Explore the creation of a "Zero-Waste KC" logo for restaurants and
	businesses that take a zero-waste approach, (e.g., providing compostable or
	reusable packaging instead of plastic or polystyrene foam packaging).

### Action W-1.6: Provide more neighborhood and community solid waste disposal, composting, and recycling sites, programs, and events.

Coordinate across service providers and organizations to expand existing waste-related efforts (e.g., hardto-recycle events, household hazardous waste events, neighborhood clean-up events) to provide more localized waste reduction and diversion opportunities for neighborhoods and residents.

Action W-1.6	Details
Implementation	City Staff (Public Works)
Leader	City Staff (Neighborhoods and Community Services)
Supporting Parties	Mid-America Regional Council (MARC) Solid Waste Management District
	KC Can Compost
	Ripple Glass
	Bridging the Gap
	My Region Wins!
	Missouri Organic
Timing	• Near Term (2023-2025)
Equity	• Expand and make government recycling programs accessible in multifamily
Considerations	housing and other multi-unit complexes without existing recycling options.
	Hire local community organizers and coordinators to lead neighborhood
	outreach and engagement efforts about proper recycling and to increase accessibility.
	• Develop grants to provide neighborhoods with free curbside recycling and composting bins. Overall, increase accessibility and affordability of recycling bins.

Implementation Steps or Considerations	• Develop residential bin for electronic waste and another for other hard-to- recycle materials. This will require having a method in the Solid Waste Plan to address hard to recycle materials and a waste
consider ations	<ul> <li>Develop a city hub, such as at local farmers markets, for compost disposal.</li> </ul>
	• Work with and build capacity around nonprofits and businesses currently
	assisting with residential compost and soil restoration.

### Action W-1.7: Explore policies to limit single-use plastic, polystyrene foam, and other hard-to-recycle single use items. <sup>9</sup>

Explore policies for public facilities (e.g., schools, universities, government) and encourage private facilities to provide options to ban single-use plastic or polystyrene foam plates or trays, food containers, or food packaging - to decrease landfill waste. Advocate for reversal of state-level single-use preemption policies.

Action W-1.7	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	City Staff (General Services Procurement Division)
	Kansas City Public Schools
Timing	• Near Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

#### Action W-1.8: Prohibit construction of pyrolysis plants within city limits. <sup>10</sup>

Enact a policy to prohibit the construction of pyrolysis plants (e.g., plastic burning facilities) within city limits, to protect air quality and support more sustainable waste practices like reusing, composting, and recycling.

Action W-1.8	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	Environmental organizations
Timing	• Near Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

<sup>&</sup>lt;sup>9</sup> New action elevated by CPSC during the plan review process.

<sup>&</sup>lt;sup>10</sup> New action elevated by CPSC during the plan review process.

#### Action W-1.9: Establish requirements for waste diversion at all City-permitted events. <sup>11</sup>

Establish a requirement for waste collection and diversion for all City-permitted events (e.g., marathons, parades). Events should provide separate collection for waste and recycling and have volunteers/staff positioned at each collection point to answer questions and control contamination.

Action W-1.9	Details
Implementation	City Staff (Office of Environmental Quality)
Leader	
Supporting Parties	• To be determined
Timing	• Near Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

## STRATEGY W-2: DIVERT ORGANIC WASTE FROM THE LANDFILL THROUGH COMPOSTING

Support the development of infrastructure and programs that support composting on-site and compost collection by waste haulers. Nearly half of the trash in the U.S. is biodegradable material that could be composted (U.S. Environmental Protection Agency, 2020). Composting provides an alternative to landfill disposal and restores soil to produce healthier food.

Action W-2.1: Expand and promote small- and large-scale composting throughout Kanas City.

Coordinate across composting and solid waste service providers and community organizations to introduce and expand composting services throughout Kansas City. Work to remove barriers to composting (e.g., compost pile size limitations) and create new localized opportunities to drop off and distribute organic material (e.g., compost kiosks, food waste drop-off).

Action W-2.1	Details
Implementation	City Staff (Public Works)
Leader	City Staff (Neighborhoods and Community Services)
	KC Can Compost
	Missouri Organics
	KC Drawdown Society
	KC Compost Collective
	Compost Connection
Supporting Parties	Mid-America Regional Council (MARC) Solid Waste District
	Bridging the Gap
	My Region Wins!
	Land bank properties
	Community gardens
	Grocery stores
Timing	Immediate (already underway)

<sup>&</sup>lt;sup>11</sup> New action elevated by CPSC during the plan review process.

Equity	<ul> <li>Hire local community organizers and coordinators to lead outreach and</li></ul>
Considerations	engagement efforts in neighborhoods about how to compost properly. <li>Provide composting services for the urban core and multifamily properties.</li>
Implementation Steps or Considerations	<ul> <li>Work with and build capacity around nonprofits and businesses currently assisting with residential compost and soil restoration. Encourage the City to subsidize these efforts.</li> <li>Develop grants to provide neighborhoods free composting.</li> <li>Develop compost kiosk for local farmers markets and similar venues/events for residential compost disposal.</li> <li>Consider opportunities for schools, landbanks, and existing community gardens to develop on-site composting.</li> <li>Explore ways to use compost for City-managed landscapes.</li> <li>Consider incentivizing restaurants and businesses to switch to compostable materials to increase demand for composting services.</li> </ul>

# STRATEGY W-3: REDUCE WASTE AND EMBODIED CARBON BY EXPANDING THE REUSE AND REPAIR ECONOMY

Cultivate a reuse and repair economy to reduce material consumption, increase waste diversion, and create green jobs. For every can of trash, 87 cans worth of materials come from manufacturing and packaging, in addition to the energy and water used (Cassara, Rogich, Wernick, & Miranda, 2008) in the manufacturing and packaging process. By reusing materials, we are also reducing the embodied carbon or greenhouse gas emissions generated from manufacturing, transportation, use, and disposal of materials. Building the reuse and repair economy - including lending libraries, subscription services, and community repair workshops - will save resources, reinvest money in the community, and build local capacity.

Action W-3.1: Green the supply chain, encouraging recycled and other environmentally preferable products and services.

Action W-3.1	Details
Implementation	Foundation for Regeneration
Leader	Mid-America Regional Council (MARC) Solid Waste Management District
Supporting Parties	• ScrapsKC
Timing	Immediate (already underway)
Equity	• Ensure unintended consequences for developing a circular economy are
Considerations	considered in greening the supply chain, considering businesses and neighborhoods that are not currently included (such as neighborhoods facing consequences of illegal dumping due to two-bag policy).
Implementation	• Establish a zero-waste restaurant and business recognition program and
Steps or	incentives. Explore the creation of a "Zero-Waste KC" logo for restaurants and
Considerations	businesses that take a zero-waste approach, such as using recycled materials and other environmentally preferable products for packaging.

Use the trash stream to stimulate a circular economy and work on market development for recycling products to create a stable collection system.

### Action W-3.2: Create a network of repair cafes and lending libraries to promote the fixing and sharing economy.

Explore what role library branches and other community organizations and spaces can play in supporting the introduction and expansion of lending libraries, repair cafes, resource pantries, and more. Build on the successes and lessons learned from pop-up cafes and events, and coordinate with neighborhood groups to conceptualize and implement lending and repair projects and programs.

Action W-3.2	Details
Implementation	Kansas City Public Library
Leader	My Region Wins!
	Green Works in Kansas City
Supporting Parties	• Scraps KC
	• Re.Use.Full
	TechGrove
	Buy Nothing Groups
	Habitat for Humanity
Timing	Immediate (already underway)
Equity	• Consider the resources neighborhoods need but may not have access to (e.g.,
Considerations	seed libraries, cafes) and create clear methods for making those resources
	accessible.
	<ul> <li>Hire local community organizers and coordinators to lead outreach and</li> </ul>
	engagement efforts around developing repair cafes in areas with lower
	incomes, as well as to help build a coalition of businesses/organizations that
	• Incorporate repair cafes and landing libraries for husinesses, organizations
	and shelters that support people facing homelessness.
	• Work with churches to incorporate repair cafes and lending libraries.
Implementation	• To be determined.
Steps or	
Considerations	

Action W-3.3: Explore policy options for reducing carbon in construction materials used in City operations. <sup>12</sup> Consider adopting a policy to increase the reuse of materials in City construction activities.

Action W-3.3	Details
Implementation	• To be determined
Leader	
Supporting Parties	• To be determined
Timing	• Near Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

<sup>&</sup>lt;sup>12</sup> New action elevated by CPSC during the plan review process.

#### Action W-3.4: Establish a zero-waste recognition and incentive program. <sup>13</sup>

Develop a citywide recognition program to highlight businesses and developments that certify as zerowaste.

Action W-3.4	Details
Implementation	• To be determined
Leader	
Supporting Parties	• To be determined
Timing	• Near Term (2023-2025)
Equity	• To be determined.
Considerations	
Implementation	• To be determined.
Steps or	
Considerations	

<sup>&</sup>lt;sup>13</sup> New action elevated by CPSC during the plan review process.

# MUNICIPAL IMPLEMENTATION RESOURCES FOR SHORT-TERM ACTIONS

The following actions have been identified as City-led initiatives or initiatives where the City will have a large supporting role. They are listed with the anticipated costs and staff time requirements. Hover over the action titles and press Ctrl + Click to go to the implementation plan for more details.

### MOBILITY

Action	City's Role	Capital Cost to City	Employee Time
Action M-1.1: Promote development patterns that prevent sprawl and support alternative modes of transportation, including road diets and traffic calming.	Determine and implement policy mechanisms.	None	**
Action M-1.2: Expand the use of green development practices.	Update development review process.	None	11
Action M-2.1: Continue applying the Complete Streets policy.	Apply ordinance as part of planned transportation improvements.	None	<b>*</b>
Action M-2.2: Work toward a system of protected and connected bike lanes, greenways, and sidewalks, that use universal design principles.	Coordinate with partners to ensure transportation improvements support the overall network.	None	1
Action M-2.3: Invest 3% of City transportation infrastructure expenditures in safe bicycle and pedestrian infrastructure.	Update the budget, plan for projects, and construct improvements.	\$\$\$	**
Action M-2.4: Explore programs to provide electric micro mobility options for City employees, businesses, and residents.	Design programs in partnership with mobility companies; oversee program implementation.	\$	<b>L</b>
Action M-3.2: Build out the Smart Moves transit and mobility system, including the network of mobility hubs.	Coordinate with partners to ensure transportation improvements support the overall system.	None	1
Action M-3.3: Initiate a public education and marketing program to promote alternative transportation programs.	Support messaging development and share through City channels.	\$	<b>*</b>
Action M-4.2: Revise parking policies to promote other modes of transportation.	Develop and approve revisions to parking policies.	None	1
Action M-4.3: Develop a market-value parking strategy to reduce congestion and promote alterative transportation in high- use districts	Develop and approve revisions to parking policies.	None	2
Action M-5.1: Promote community-wide electric vehicle adoption.	Support outreach development and distribution; work with MEC to update codes as needed.	\$	<b>*</b>
Action M-5.2: Expand the charging station network.	Install and maintain charging stations on City property; support MEC outreach efforts to promote	\$\$	**

	charging stations on private property.		
Action M-5.3: Electrify public-serving fleets.	Procure electric vehicles for City fleet; provide necessary training for employees.	\$\$\$	**
Action M-5.6: Reduce the use of polluting lawnmowers and other landscaping equipment.	Support MEC outreach efforts.	\$	*

### **ENERGY SUPPLY**

Action	City's Role	Capital Cost to City	Employee Time
Action E-1.3: Coordinate legal review and response by the City for state renewable energy policies.	Legal support for policy (e.g., rate cases) review and response.	None	<b>±</b>
Action E-2.4: Adopt and advocate for solar- friendly policies and practices.	Staff time to review policies, gather feedback, and implement changes.	None	<b>* *</b>
Action E-2.5: Create an online hub with climate action resources for residents and businesses.	Develop content for website; create website and design; regularly update website content to keep current.	\$	**
Action E-3.2: Implement microgrids.	Staff time to identify facilities to target for microgrids and capital funds for installation.	\$\$\$	<b>±</b>
Action E-3.3: Model future electricity demand to inform a resilient clean energy plan.	Staff time to provide data as needed to Evergy.	None	1
Action E-4.1: Increase participation in the renewable energy direct program.	Staff time to identify need and secure agreement.	None	<b>±</b>
Action E-4.2: Develop a program to procure renewable energy at community scale.	Staff time to determine method of procurement and secure the agreement.	None	**
Action E-1.3: Coordinate legal review and response by the City for state renewable energy policies.	Legal support for policy (e.g., rate cases) review and response.	None	2
Action E-2.4: Adopt and advocate for solar- friendly policies and practices.	Staff time to review policies, gather feedback, and implement changes.	None	**
Action E-2.5: Create an online hub with climate action resources for residents and businesses.	Develop content for website; create website and design; regularly update website content to keep current.	\$	<b>* *</b>
Action E-3.2: Implement microgrids.	Staff time to identify facilities to target for microgrids and capital funds for installation.	\$\$\$	1
Action E-3.3: Model future electricity demand to inform a resilient clean energy plan.	Staff time to provide data as needed to Evergy.	None	1

Action E-4.1: Increase participation in the	Staff time to identify need and	None	<b>±</b>
renewable energy direct program.	secure agreement.		
	Staff time to determine method of	None	<b>* *</b>
Action E-4.2: Develop a program to procure	procurement and secure the		
renewable energy at community scale.	agreement.		

### NATURAL SYSTEMS

Action	City's Role	Capital Cost to City	Employee Time
Action N-1.1: Preserve and enhance green space and trees to increase the tree canopy.	Enhance existing programs and explore new policy mechanisms.	\$	<b>±</b>
Action N-1.2: Systematically protect, acquire, and restore floodplain and riparian forests.	Support regional restoration efforts.	None	<b>±</b>
Action N-1.3: Promote and incentivize the use of native plants, grasses, shrubs, groundcover, and trees.	Update City policies and guidance to prioritize native plantings and support outreach efforts.	\$	1
Action N-1.4: Implement heat island mitigation strategies through development.	Explore potential code updates and implement as appropriate.	None	<b>L</b>
Action N-2.4: Consider new development's impact on ecosystems and healthy soil structure.	Update development review process.	None	**
Action N-2.5: Revise policies for City operations to protect ecological health for City-managed landscapes and encourage other public and private entities to do the same.	Develop, approve, and implement revised policies.	\$	**
Action N-3.1: Practice water conservation and demand management.	Expand outreach efforts.	\$	<b>±</b>
Action N-4.1: Ensure climate considerations are incorporated into planning for natural processes.	Update modeling and other planning tools; revise programs as necessary.	\$\$	<b>± ±</b>
Action N-4.4: Increase capacity for stormwater collection and treatment.	Identify, plan, and construct green infrastructure projects across the city.	\$\$\$	***
Action N-4.5: Incentivize, educate, and encourage community members and businesses to replace hardscapes with pervious surfaces and	Develop new incentive program.	\$\$	± ±
Action N-4.6: Develop a regional or watershed-scale plan for stormwater management.	Support regional planning efforts.	None	1
Action N-1.1: Preserve and enhance green space and trees to increase the tree canopy.	Enhance existing programs and explore new policy mechanisms.	\$	<b>L</b>
Action N-1.2: Systematically protect, acquire, and restore floodplain and riparian forests.	Support regional restoration efforts.	None	1
Action N-1.3: Promote and incentivize the use of native plants, grasses, shrubs, groundcover, and trees.	Update City policies and guidance to prioritize native plantings and support outreach efforts.	\$	<b>±</b>

### **HOMES & BUILDINGS**

Action	City's Role	Capital Cost to City	Employee Time
Action B-1.1: Revise current benchmarking program by adding building performance standards.	Revise benchmarking legislation as needed.	None	1
Action B-1.4: Increase energy efficiency of municipal facilities.	Identify upgrades needed; develop a contract to complete the work; verify performance.	\$\$\$	**
Action B-1.5: Implement energy efficiency requirements for private entities seeking City incentives.	Create and enforce requirements for City initiatives.	None	2
Action B-1.6: Reduce natural gas system leakage.	Staff time to coordinate repairs with Spire.	None	<b>±</b>
Action B-2.4: Require home energy and carbon disclosures at time of lease and sale.	Create and enforce legislation.	None	**
Action B-3.5: Build net-zero community resiliency hubs.	Coordinate site selections, development, and oversight of operations.	\$\$\$	***
Action B-4.1: Require all new City buildings to be all-electric and electrify existing City buildings.	Create new construction standards and implement as applicable; identify and prioritize electrification projects. During project phase, oversee contractors completing work.	\$\$\$	<b>* *</b>
Action F-1.1: Reduce zoning and policy barriers to local food production.	Review potential policy updates and implement recommendations.	None	<b>± ±</b>
Action F-1.2: Incentivize local food production and soil regeneration.	Develop incentive program(s).	\$\$	<b>± ±</b>
Action F-1.3: Transform underutilized urban spaces into food production areas.	Develop food production programs on City property.	\$\$	<b>± ± ±</b>
Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.	Support outreach efforts.	\$	1
Action F-1.5: Establish a coordinator position for food systems planning and community collaboration at the municipal level.	Submit a budget request and create a workplan for new position.	None	***
Action B-1.1: Revise current benchmarking program by adding building performance standards.	Revise benchmarking legislation as needed.	None	<b>±</b>
Action B-1.4: Increase energy efficiency of municipal facilities.	Identify upgrades needed; develop a contract to complete the work; verify performance.	\$\$\$	**

### FOOD

Action	City's Role	Capital Cost to	Employee Time
		City	

Action F-1.1: Reduce zoning and policy barriers to local food production.	Review potential policy updates and implement recommendations.	None	**
Action F-1.2: Incentivize local food production and soil regeneration.	Develop incentive program(s).	\$\$	11
Action F-1.3: Transform underutilized urban spaces into food production areas.	Develop food production programs on City property.	\$\$	***
Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.	Support outreach efforts.	\$	<b>±</b>
Action F-1.5: Establish a coordinator position for food systems planning and community collaboration at the municipal level.	Submit a budget request and create a workplan for new position.	None	***
Action F-1.1: Reduce zoning and policy barriers to local food production.	Review potential policy updates and implement recommendations.	None	<b>* *</b>
Action F-1.2: Incentivize local food production and soil regeneration.	Develop incentive program(s).	\$\$	11
Action F-1.3: Transform underutilized urban spaces into food production areas.	Develop food production programs on City property.	\$\$	***
Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.	Support outreach efforts.	\$	<b>±</b>
Action F-1.5: Establish a coordinator position for food systems planning and community collaboration at the municipal level.	Submit a budget request and create a workplan for new position.	None	<b>* * *</b>
Action F-1.1: Reduce zoning and policy barriers to local food production.	Review potential policy updates and implement recommendations.	None	**
Action F-1.2: Incentivize local food production and soil regeneration.	Develop incentive program(s).	\$\$	<b>* *</b>
Action F-1.3: Transform underutilized urban spaces into food production areas.	Develop food production programs on City property.	\$\$	***
Action F-1.4: Provide education about ways to garden, grow food, and advance regenerative soil practices.	Support outreach efforts.	\$	<b>L</b>

### WASTE & MATERIALS

Action	City's Role	Capital Cost to City	Employee Time
Action W-1.1: Expand City government recycling and green purchasing.	Identify and implement green procurement initiatives.	\$	**
Action W-1.2: Identify avenues for monitoring and preventing illegal dumping.	Co-lead a regional effort to address illegal dumping through programs and education.	\$	**
Action W-1.3: Update the Comprehensive Solid Waste Management Plan.	Update the plan.	\$\$	<b>* *</b>
Action W-1.4: Expand and increase recycling education and participation in curbside recycling program.	Support outreach efforts and funding for potential incentives.	\$	1
Action W-1.5: Promote waste reduction and diversion programs and advocacy.	Lead outreach efforts and develop and maintain an online web	\$\$	<b>* *</b>

	resource to provide updated information for residents and businesses.		
Action W-1.6: Provide more neighborhood and community solid waste disposal, composting, and recycling sites, programs, and events.	Organize neighborhood waste events and programs.	\$\$	<b>* *</b>
Action W-1.7: Explore policies to limit single use plastic, polystyrene foam, and other hard-to-recycle single use-items.	Review potential policies to limit waste and develop a proposed approach.	None	<b>±</b>
Action W-1.8: Prohibit construction of pyrolysis plants within city limits.	Develop and approve policy.	None	<b>±</b>
Action W-1.9: Establish requirements for waste diversion at all City-permitted events.	Develop and apply requirements.	None	<b>±</b>
Action W-2.1: Expand and promote small- and large-scale composting throughout Kanas City.	Coordinate with partners to expand access to composting programs and support funding of materials needed for compost sites.	\$\$	*
Action W-3.3: Explore policy options for reducing carbon in construction materials used in City operations.	Develop and apply policy.	None	<b>±</b>
Action W-1.1: Expand City government recycling and green purchasing.	Identify and implement green procurement initiatives.	\$	<b>± ±</b>
Action W-1.2: Identify avenues for monitoring and preventing illegal dumping.	Co-lead a regional effort to address illegal dumping through programs and education.	\$	**
Action W-1.3: Update the Comprehensive Solid Waste Management Plan.	Update the plan.	\$\$	<b>* *</b>

Funding Mechanism	Capital Cost	Symbol
Can be funded within existing budget	\$0-\$10,000	\$
Will require a significant capital	\$10,001-\$300,000	\$\$
budget request		
RFP Required for Work	\$300,000 +	\$\$\$

Level of Commitment	Estimated Full Time Equivalent (FTE)	Symbol
Requires a minimal amount of staff time and effort to implement and maintain	Less than 0.1 FTE	<b>±</b>
Requires a moderate amount of existing staff time to implement and maintain	0.1-0.5 FTE	<b>± ±</b>
Requires new staff be hired or contracted to implement and maintain.	More than 0.5 FTE	***

# STRATEGY LIBRARY: OPTIONS FOR MID- AND LONG-TERM ACTIONS

The following actions were identified during the planning process as potential actions to support strategy implementation in the mid-term (2026-2030) or long-term (Beyond 2030). As City staff evaluates progress and looks toward 2026 and beyond, this list can be used as a library to help develop workplans.

### MOBILITY

### M-1: REDUCE VEHICLE MILES TRAVELED (VMT) THROUGH COORDINATED AND PLANNED DEVELOPMENT

- Redesign and upgrade critical and vulnerable transportation infrastructure to enhance safety and climate resilience.
- Prioritize infill development and redevelopment.
- Require developers to include green infrastructure in their project or pay a fee into a fund for that purpose (similar to the 1% for Art program). Focus the "greening" of areas first in areas of lowest income and highest number of vacant lots. Partner with Deep Roots, MDC, KCCG, Giving Grove and others on these projects.

### M-2: SHIFT TRIPS TO BICYCLING AND WALKING BY EXPANDING A NETWORK OF SAFE AND ACCESSIBLE ROUTES

- Partner with Safe Routes to School to promote the safe use of alternative transportation to and from school.
- Strive toward the goal of Diamond or Platinum Bicycle Friendly City designation by the League of American Bicyclists by 2040.

### M-3: SHIFT TRIPS TO TRANSIT BY BUILDING EFFICIENT AND EFFECTIVE TRANSIT SYSTEMS AND MOBILITY HUBS

- Explore opportunities to improve and expand equity and utilization of micro mobility programs and policies, such as electric bike and scooter share systems.
- Explore and promote commuter incentives to encourage the use of alternative modes of transportation.
- Develop a plan to implement light rail as part of an overall healthy public transit system.

## M-4: REDUCE VEHICLE EMISSIONS FROM IDLING BY REDUCING CONGESTION AND IMPROVING PARKING MANAGEMENT

- Use technology to monitor integrity of transportation infrastructure and relay real-time data to ensure responsiveness to and limit disruptions for users.
- Establish and enforce anti-idling zones throughout Kansas City.
- Develop a Comprehensive Traffic Signal/Flow Coordination Plan.

### M-5: REDUCE VEHICLE EMISSIONS THROUGH LOW- AND NO-EMISSION VEHICLES

• Develop a free, public, electric bike and scooter program.

- Develop policies and zoning codes which continue to limit and then eliminate high emission vehicle traffic throughout City districts with cooperation of commercial and industry associations, manufacturers, and goods movement hubs.
- Develop policies around development incentives that requires low- and no-emission operating equipment onsite, including on-road vehicles entering and exiting, as well as off-road support equipment (e.g., terminal trucks, airport ground support vehicles, mobile construction equipment).

### **ENERGY SUPPLY**

### E-1: TRANSITION ENERGY GRID MIX TO RENEWABLE ENERGY

- Study hydropower options.
- Establish a municipal electric utility.

## E-2: EXPAND NEIGHBORHOOD, COMMERCIAL, AND MUNICIPAL RENEWABLE ENERGY GENERATION

- Require new development to include solar or other renewable energy sources.
- Enable excess energy generated to be sold back to Evergy to offset other costs.
- Undertake a feasibility study for opportunities for on-site generation of renewable energy for municipal buildings and facilities.
- Provide additional incentives for on-site solar installation.
- Explore the idea of a "Climate Loan" to fund upfront costs.
- Solar EV charging in parking lots and parking garages.
- Undertake an aggressive education and public relations campaign in partnership with Greater Kansas City Chamber of Commerce, Evergy, Spire, foundations, non-profits, neighborhood organizations, home associations, Home Builders Association of Greater Kansas City.
- Implement neighborhood scale geothermal.
- Consider changes in the KCMO Land Bank and Urban Homesteading programs to allow for neighborhood based solar options on land they now own and should be using in support of community needs.
- Install smaller wind turbines under overpasses and along highways to ensure the capture of the made-made wind generated from passing cars while also keeping the native birds safe.
- Explore geothermal options.

### E-3: IMPROVE GRID STABILITY AND RESILIENCE

- Bury powerlines.
- Encourage and support practices to reduce water use at local power plants.
- Implement a large downtown microgrid based around the Vicinity CHP facility.
- Develop incentive or other mechanism to bury residential powerlines between the pole and the meter, prioritizing areas that frequently lose power and lower-income areas. Coordinate these efforts with Evergy to ensure flooding and ground water impacts are considered.

#### E-4: PURCHASE UTILITY-SCALE RENEWABLE ENERGY

None Identified

## NEW: DEVELOP RENEWABLE NATURAL GAS RESOURCES FOR STRATEGIC END USES

Support Spire's net-zero carbon emissions by 2050 pledge through the development of renewable natural gas and other carbon reduction strategies. Renewable natural gas development will likely not be able to support all the community's natural gas use, so should be reserved for difficult-to-electrify uses like industrial processes, emergency power, and unique uses beyond space heating, hot water heating, and cooking.

- Create a program to offer renewable natural gas.
- Construct biogas generators at wastewater plants.
- Coordinate with regional partners to install, expand, and maintain landfill gas collection systems and beneficially reuse landfill gas.
- Prohibit new biomethane infrastructure construction within the city.

### NATURAL SYSTEMS

### N-1: EXPAND NETWORK OF TREES AND NATURAL AREAS

- Fully fund parks and recreation system.
- Create a prioritized feasibility plan for incremental planting to increase the amount of greenspace and trees where heat island effect is prevalent, or no green exists.

### N-2: PROMOTE REGENERATIVE, ECOLOGICALLY HEALTHY SOILS AND LANDSCAPES

- Implement a voluntary carbon offset pilot program to incentivize carbon sequestration on farms and ranches in our region.
- Use biochar and compost in managed landscapes.
- Conduct education and outreach about natural systems, using a public health approach and being specific with benefits to community.
- Ban the sale of invasive plants like bush honeysuckle.
- Incentivize compost application on lawns.

### N-3: SUSTAINABLE WATER SUPPLY AND USE

- Monitor environmental conditions and changes such as surface water conditions and vegetation changes in watersheds.
- Diversify options for water supply and expand current sources, including exploring opportunities for additional storage and alternative supplies.
- Create/update drought contingency plans.
- Conduct stress testing on wastewater treatment biological systems to assess tolerance to heat.
- Retrofit intakes to accommodate lower flow or water levels.
- Improve pumps for backflow prevention.
- Implement a leak detection program.
- Promote potential water savings to private property owners from establishing a water analysis and measurement program that optimizes the use of potable water according to the measures recommended by LEEDv4.1 WE credit 4.2.

#### N-4: USE NATURAL SYSTEMS TO MANAGE STORMWATER RUNOFF

- Institute regional RAIN tax (stormwater fee).
- Redefine riverine flood hazard zones to match projected expansion of flooding frequency and extent as well as integrate flood management and modeling into land use planning.
- Expand organic matter soil amendment option to private landowners and developers as an alternative compliance path for stormwater control. Allow for using engineered soils with up to 5% added organic matter, with a maintenance and testing contract in place as proof of long-term stormwater control impact. Storage above and beyond the tank-storage could be incorporated to provide deeper impacts while still saving developers money. This compliance option would reduce costs to private developers, improve the local market for refined compost, and reduce stormwater and flash flooding impacts from new developments and major renovations.

### **HOMES & BUILDINGS**

### B-1: INCREASE BUILDING EFFICIENCY AND HEALTH FOR COMMERCIAL AND PUBLIC BUILDINGS

- Call for better emissions control from the Department of Natural Resources at polluting facilities.
- Conduct an energy efficiency competition.
- Promote green classrooms and green schools.
- Improve energy efficiency and optimization of operations at Water & Wastewater treatment facilities.
- Provide grants/incentives for green roofs or cool roofs.
- Certify every municipal building for ENERGY STAR or LEED.
- Develop energy management plans for key City facilities.
- Explore financing opportunities such as energy performance contracting to fund longer-term, larger municipal projects.
- Train City staff in energy efficient behavior.
- Adopt new lease agreements that promote efficiency.

### B-2: IMPROVE THE EFFICIENCY, AFFORDABILITY, AND DURABILITY OF HOMES

- Disallow installation of natural draft furnaces.
- Maximize savings through energy efficiency and healthy home programs, promoting activities such as energy audits, retro commissioning, and lighting retrofits.
- Expand the conventional Home Weatherization Program to allow for a broader client base by allowing services to be provided, under certain conditions, to property owners not eligible pursuant to federal program guidelines and by providing financing options including grants and loans.
- Require community choice for energy efficiency in multifamily housing.
- Create a fund to help homeowners replace lead pipes.
- Lobby Missouri Public Service Commission to allow utilities to fund more energy efficiency improvements with premiums for low-income homes.
- Expand and promote Pay-As-You-Save (PAYS) programs

#### **B-3: ENSURE CLIMATE-READY, EFFICIENT CONSTRUCTION**

- Expand stream corridor with setbacks.
- Identify and protect vulnerable City facilities and critical services (e.g., flood-resilient design for affordable housing).

- Build flood barriers to protect infrastructure.
- Implement policies and procedures for post-flood and/or post-fire repairs.
- Relocate facilities to higher elevations.
- Integrate climate-related risks into capital improvement plans.
- Require energy recovery units in all new construction.
- Develop stretch code requirements and offer developer or builder incentives for achieving stretch code measures.
- Assess, in advance, the climate impact of proposed development projects as a criterion in evaluating requests for City support.
- Require an early phase energy model or assessment be done as part of permit process.
- Provide tax incentives for building material suppliers and manufacturers doing research and development for sustainable materials.
- Adopt nature-based systems for codes (e.g., permeable groundcovers over concrete).

#### **B-4: PROMOTE EQUITABLE BUILDING DECARBONIZATION**

- Establish a program to convert homes from gas to all-electric.
- Install heat pumps.
- Install geothermal heating and cooling.
- Require that all new buildings be all-electric.

### FOOD

#### F-1: INCREASE PRODUCTION OF LOCAL FOOD

- Evaluate regional food supply chains, including production, transportation, and storage; identify opportunities to bolster resiliency against impacts of climate hazards.
- Increase protections for current urban farms and gardens against alternative land development.

#### F-2: IMPROVE HEALTHY AND SUSTAINABLE FOOD ACCESS

• Explore Farm to Food Bank policies at the local and state level.

### **WASTE & MATERIALS**

#### W-1: DIVERT WASTE FROM THE LANDFILL AND REDUCE ILLEGAL DUMPING

- Manage and reduce construction and demolition waste to achieve an 80% diversion rate.
- Reorganize the Solid Waste Management Division of Public Works into a Resource Recovery department; develop a Resource Recovery Campus.
- Conduct a waste audit for all municipal buildings and encourage waste audits for commercial buildings.
- Enact pricing policies (e.g., Pay-as-you-Throw) to encourage waste reduction and diversion.
- Establish a waste data tracking system.
- Explore alternative trash truck designs to prevent garbage spillage onto streets during operation.
- Develop a by-product synergy program to bring together local and regional manufacturers, waste haulers, and other industries to explore opportunities to develop industrial waste reduction opportunities.
- Advocate at the state and federal level for Producer Responsibility policies to place the burden of recycling back on the manufacturer and not the consumer.

• Create a tax on non-recyclable items coming into the metro to incentivize manufacturers, packagers, and shippers to move away from plastics.

#### W-2: DIVERT ORGANIC WASTE FROM THE LANDFILL THROUGH COMPOSTING

- Provide curbside composting services.
- Require commercial properties to compost.
- Explore methane extraction system with Vicinity Energy at 2nd street location as a possible end market for large scale food waste from breweries, dairies, restaurants, and residential compost.

### W-3: REDUCE WASTE AND EMBODIED CARBON BY EXPANDING THE REUSE AND REPAIR ECONOMY

• Incentivize reclamation of building materials in demolition for use by community organizations.