





Kansas City, MO American Rescue Plan Act Recovery Plan Year 4

Submitted to:

Department of Treasury 1500 Pennsylvania Avenue, NW Washington, D.C. 20220

Submitted By:

Finance Department City of Kansas City, Mo. 414 E. 12th Street, 3rd Floor Kansas City, MO 64106

Point of Contact:

Nancy E. Aguirre

Nancy.Aguirre@kcmo.org

Robin Flaherty

Robin.Flaherty@kcmo.org

Kansas City, MO

American Rescue Plan Act Recovery Plan Year 4

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General Overview

Executive Summary

As part of the American Rescue Plan Act (ARPA) from the U.S. Treasury the City of Kansas City, Missouri (KCMO & the City) received a tranche in May 2021, and an additional tranche in June 2022 each in the amount of \$97,388,188.00. These funds are intended to combat the negative effects of the COVID-19 pandemic and revitalize the City. This report will provide updates on projects both planned and initiated prior to March 31, 2024.

A community led analysis on the impacts of the pandemic was conducted by experts and community leaders to identify the key areas of need. With these results, ARPA funds were allocated across departments, non-profits, beneficiaries, and local businesses to pave the way for a successful recovery, and so the work has begun.

The City has been working on implementing programs utilizing combinations of ARPA and general funds to finance the construction and rehabilitation of neighbourhoods and affordable housing units. The Housing Trust Fund was created to support housing stability programming citywide, and the City's Rebuild KC initiative will provide grants to finance a variety of applicant-requested neighbourhood improvements. Additional details on projects supported by these programs will be provided in future reports as grants are awarded.

The primary goal of KCMO leadership is to utilize the ARPA funds so that KCMO is in a stronger economic position than it was pre-pandemic. Initial stages include providing all residents access to public health services to keep themselves and their families safe. All the funded projects are outlined and described in the *Project Inventory* section of this report. KCMO has strategies, structures, and procedures in place to accurately track and monitor the impacts of each of these projects. In this and future quarterly reports, the impact will be displayed, in addition to the information required by the Treasury.

The ARPA Program is providing unprecedented opportunities for leadership to help make KCMO a more inclusive, successful, metropolitan area by aiding local businesses, increasing employment opportunities, and providing new opportunities for homeless residents. The funding will keep the people of the City safe far beyond this public health crisis. Those who will be given shelter can re-start their lives and find employment in the local KCMO job market. By investing or leveraging this funding, KCMO can remain a resilient metropolitan area.

Table of Allocations and Obligations by Expenditure Category

	Category	Allocations	Cumulative Obligations to date (\$)
1	Public Health	\$21,785,774.25	\$16,714,657.33
1.1	COVID-19 Vaccination	\$2,154,421.39	\$521,121.80
1.2	COVID-19 Testing	\$1,114,229.69	\$501,942.96



	Category	Allocations	Cumulative Obligations to date (\$)
1.3	COVID-19 Contact Tracing	\$553,473.96	\$553,473.96
1.5	Personal Protective Equipment	\$458,419.55	\$127,020.99
1.7	Other COVID-19 Public Health Expenses	\$878,018.00	\$696,836.52
1.11	Community Violence Interventions	\$1,448,518.00	\$1,400,894.92
1.14	Other Public Health Services	\$15,178,693.66	\$12,913,366.18
2	Negative Economic Impacts	\$45,904,670.00	\$47,999,791.99
2.10	Assistance to Unemployed or Underemployed Workers	\$1,292,000.00	\$1,292,000.00
2.15	Long-term Housing Security: Affordable Housing	\$3,253,899.00	\$3,253,899.00
2.16	Housing Support: Services for Unhoused Persons (formerly EC 3.11)	\$2,399,999.99	\$2,399,999.99
2.18	Housing Support: Other Housing Assistance	\$2,861,144.00	\$2,861,144.00
2.21	Medical Facilities for Disproportionately Impacted Communities	\$90,000.00	\$90,000.00
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$29,679,606.00	\$28,796,960.00
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$5,545,981.00	\$5,545,981.00
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$164,998.00	\$164,998.00
2.26	Addressing Educational Disparities: Mental Health Services	\$10,000.00	\$10,000.00
2.27	Addressing Impacts of Lost Instructional Time	\$8,000.00	\$8,000.00
2.30	Technical Assistance, Counseling, or Business Planning	\$500,000.00	\$500,000.00
2.32	Business Incubators and Start-Up or Expansion Assistance	\$250,000.00	\$250,000.00
2.34	Assistance to Impacted Nonprofit Organizations	\$2,826,800.00	\$2,826,800.00
3	Services to Disproportionately Impacted Communities	\$24,049,154.76	\$23,326,241.48
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$10,155,409.76	\$10,155,409.76
3.3	Public Sector Workforce: Other	\$8,000,000.00	\$8,000,000.00
3.5	Public Sector Capacity: Administrative Needs	\$5,893,745.00	\$5,170,831.72
4	Premium Pay	\$1,000,000.00	\$1,000,000.00
4.1	Public Sector Employees	\$1,000,000.00	\$1,000,000.00
5	Infrastructure	\$500,00.00	\$500,000.00
5.19	Broadband: "Last Mile" projects	\$500,000.00	\$500,000.00
6	Revenue Replacement	\$96,960,738.00	\$96,960,738.00
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	Category	Allocations	Cumulative Obligations to date (\$)
6.1	Provision of Government Services	\$96,960,738.00	\$96,960,738.00
7	Administrative	\$1,473,226.00	\$1,473,226.00
7.1	Administrative Expenses	\$1,473,226.00	\$1,473,226.00
	TOTAL ALLOCATIONS	\$194,776,376.00	
	TOTAL OBLIGATIONS		\$187,974,644.80

^{*}Due to changes in Expenditure Categories and based on need, some obligations have been adjusted since the first Annual Recovery Plan report.

Table of Expenses by Expenditure Category

	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Public Health	\$12,445,198.95	\$6,093,660.17
1.1	COVID-19 Vaccination	\$521,121.80	\$31,733.61
1.2	COVID-19 Testing	\$501,942.96	\$13,173.28
1.3	COVID-19 Contact Tracing	\$553,473.96	\$0.00
1.5	Personal Protective Equipment	\$127,020.99	\$79,003.74
1.7	Other COVID-19 Public Health Expenses	\$696,836.52	\$377,667.56
1.11	Community Violence Interventions	\$697,084.00	\$629,186.15
1.14	Other Public Health Services	\$9,347,718.72	\$4,962,895.83
2	Negative Economic Impacts	\$36,602,588.95	\$6,801,440.06
2.10	Assistance to Unemployed to Underemployed Workers	\$500,517.92	\$345,309.36
2.15	Long-Term Housing Security: Affordable Housing	\$994,281.36	\$816,468.68
2.16	Housing Support: Services for Unhoused persons (formally EC 3.11)	\$2,399,999.99	\$0.00
2.18	Housing Support: Other Housing Assistance	\$1,778,220.23	\$1,233,220.23
2.21	Medical Facilities for Disproportionately Impacted Communities	\$0.00	\$0.00
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$27,299,543.89	\$820,192.80
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$3,419,796.44	\$2,456,293.36
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$50,060.55	\$50,060.55
2.26	Addressing Educational Disparities: Mental Health Services	\$125.00	\$125.00
2.27	Addressing Impacts of Lost Instructional Time	\$0.00	\$0.00



	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.30	Technical Assistance, Counseling, or Business Planning	\$500,000.00	\$500,000.00
2.32	Business Incubators and Start-Up or Expansion Assistance	\$250,000.00	\$185,991.08
2.34	Assistance to Impacted Nonprofit Organizations	\$1,915,023.06	\$393,779.00
3	Expenditure Category: Services to Disproportionately Impacted Communities	\$23,279,605.80	\$5,447,275.18
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety or Human Service Worker	\$10,155,409.76	\$323,079.14
3.3	Public Sector Workforce: Other	\$8,000,000.00	\$0.00
3.5	Public Sector Workforce: Admin	\$5,124,196.04	\$5,124,196.04
4	Premium Pay	\$1,000,000.00	\$0.00
4.1	Public Sector Employees	\$1,000,000.00	\$0.00
5	Infrastructure	\$500,000.00	\$0.00
5.19	Broadband: "Last Mile" projects	\$500,00.00	\$0.00
6	Revenue Replacement	\$96,960,738.00	\$0.00
6.1	Provision of Government Services	\$96,960,738.00	\$0.00
7	Administrative	\$1,183,848.99	(\$101,359.91)*
7.1	Administrative Expenses	\$1,183,848.99	(\$101,359.91)
	TOTAL EXPENSES	\$174,476,960.18	\$18,854,723.82

^{*}Reallocation of expenses between expense categories to reflect use of funds more accurately has created some negative balances in the current quarter totals but overall balances are still positive (debits) in all categories.

Performance Report

Project Inventory

KCMO has used SLFRF funds for multiple projects that implement evidence-based interventions. Listed below are short descriptions of each applicable project, along with breakdowns of the amount of funds that have been dedicated to evidence-based interventions.

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics are included for situational awareness.



Missing UEI Justification

As of October 2023, updated reporting guidelines require recipients to provide either a Unique Entity Identifier (UEI) for each subrecipient, or a justification for why the subrecipient has not obtained a UEI. Many of the subrecipients for several City-wide initiatives, such as trash cleanup (EC 1.14), lawn maintenance for land bank properties (2.23), and Rebuild KC do not currently have a UEI. Each of these projects required cooperating with a dozen or more individual vendors with no federal work history, meaning the subrecipients had no prior need for a UEI or experience in navigating SAM.gov to acquire one. This, coupled with recent timing of the requirement, has resulted in many subrecipients not having UEIs.

The City is working to rectify the situation by providing training to the subrecipients on how to obtain UEIs. Until then, the City will be using Justification No. 3 from the Compliance and Reporting Guidance, which states: "Services the subrecipient provided were completed after April 4, 2022, and recipient is continuing to work to collect its subrecipient's UEI." UEI information for the relevant subrecipients will be provided in future reports.

COVID-19 Vaccination

Award Description

These are the costs of vaccinations and vaccination events including the salaries and contracts of event workers as well the costs included in the set-up/wrap-up of the event, supplies, vaccines, syringes, alcohol wipes, and other supplies/equipment.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

	General Information
Expenditure Category	EC 1.1
Project Status	Completed less than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$2,159,421.39
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health1
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$31.733.61
Annual Expenditure Amount	\$31.733.61



COVID-19 Testing

Award Description

Costs in this section are associated with community and employee testing including the salaries and all contracts of personnel associated with these efforts as well as the cost of the tests and all medical supplies related to testing. Large outreach testing at community centers, schools and other large venues may also include expenses for transport of equipment if more than one event is occurring on the same day.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

	General Information
Expenditure Category	EC 1.2
Project Status	Completed less than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$1,114,229.69
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health2
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$13,173.28
Annual Expenditure Amount	\$453,173.28

COVID-19 Contact Tracing

Award Description

Disease tracers provide phone support for residents, schools, day cares, businesses as well as City Departments/employees regarding enforcement, exposure, quarantine, City/CDC guidance and locations for testing. This support is a vital connection for citizens. Providing correct and upto-date information and contact tracing is critical to containing the spread of coronavirus. Containment, the key strategy in quickly halting an epidemic, requires rapid identification and quarantine of the infected individuals, determination with whom they have had close contact during the incubation period, and decontamination of locations the infected individuals have



visited. These costs include the salaries and contracts for personnel, as well as training for all tracers.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

Personal Protective Equipment

Award Description

Included in this project is the cost of masks and gloves, as well as other personal protective equipment (PPE), for various community entities such as public testing locations, non-profit organizations, and City personnel.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

	General Information
Expenditure Category	EC 1.5
Project Status	Completed less than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$458,419.55
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health4
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$82,785.12
Quarterly Expenditure Amount	\$82,785.12
Annual Obligation Amount	\$79,311.66
Annual Expenditure Amount	\$79,003.74

Other COVID-19 Public Health Expenses

Award Description

This category includes administrative and enforcement expenses and obligates funds for a public engagement campaign designed to raise community awareness of COVID-19 preventive



measures and increase public trust in City-led vaccination efforts. These costs include the salaries and contracts of investigative/enforcement personnel. Personnel receive and investigate complaints, provide material on COVID-19 from CDC as well as local and State Health Department guidance and regulation. Information on testing and vaccination clinics is also made available. When necessary, forced closure of some locations for failure to comply with safety requirements has been enforced with the priority always being the overall health and safety of the Kansas City residents and visitors.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

	General Information
Expenditure Category	EC 1.7
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$878,018.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health5
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$82,785.12
Quarterly Expenditure Amount	\$82,785.12
Annual Obligation Amount	\$377,667.56
Annual Expenditure Amount	\$377,667.56

Community Violence Interventions

Award Description

The funds allocated to this category will be used to support evidence-based approaches and strategies to reduce violence through tailored community-centered initiatives. These programs and initiatives are organized and led by staff trained in violence interruption, communication, and approaches tailored to the environment. The programs include multidisciplinary strategies to engage individuals and groups to prevent and disrupt the cycles of violence and retaliation, address trauma, and share resources with individuals and families throughout the community. Prevention, education and providing alternative opportunities for recreation and positive interactions are also part of the curriculum.



	General Information
Expenditure Category	EC 1.11
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$340,018.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health7
PoP Start	07/01/2022
PoP End	12/31/2024
Quarterly Obligation Amount	\$63,877.69
Quarterly Expenditure Amount	\$63,877.69
Annual Obligation Amount	\$226,497.07
Annual Expenditure Amount	\$226,497.07

- The number of Aim4Peace street conflict mediations resolved during the reporting period: 8
- The number of participants who received case management services through the Aim4Peace Program during the reporting period: 44
- The number of shootings in Aim4Peace beats to which Aim4Peace staff responded through street or hospital response: 12

Other Public Health Services

Award Description

These funds are obligated for a public engagement campaign designed to raise community awareness of COVID-19 preventive measures and increase public trust in the City-led vaccination efforts. Focus is placed on language and reading and comprehension levels to ensure that important information is understandable and relatable to as many citizens as possible.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed more than 50%



UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$3,489,778.41
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health6
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$4,876.82
Quarterly Expenditure Amount	\$4,876.82
Annual Obligation Amount	\$2,283,438.27
Annual Expenditure Amount	\$2,589,145.92

- Number of Kansas City residents seen for Primary Care during reporting period: 189
- Number of Kansas City residents seen for Behavioral Health Care during reporting period: 19

Four Street Sweepers (Water Dept)

Award Description

The pandemic brought increases in waste, trash and debris including increased dumping and street waste from trash left outside. The dumping and street waste, if left alone, can bring animals, collect storm water (which brings insects and disease), and block the flow of storm and water run-off in streets. In some cases, this can clog the sewers and even cause damage to the stormwater/sewer infrastructure. Clean, safe water and open spaces in neighborhoods are essential pieces in the puzzle of creating a healthy, productive life and assist in keeping our overall eco-system cleaner. The Water Department is responsible for the street cleaning in the City of Kansas City, Missouri. By purchasing four (4) street sweepers, the waste in the streets that risk the storm drains and sewers will be reduced, and the risk of damage can be reduced significantly. The sweepers will be assigned to the lower-income areas of the city where litter and dumping is of higher concern, and they will be equipped with GoFleet/Geotab GPS so management will have the opportunity to monitor daily outcomes and utilization.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56



Location	4800 East 63 rd Street, Kansas City, MO 64130
Award #	PO 80-00023666 PO 80-00024611 PO 80-00024613 PO 80-00024612 PO 80-00024610 PO 80-00024511
Award Date	05/01/2022
Award Amount	\$2,200,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Urban Core
Related Projects (and IDs)	PWARPA4
PoP Start	5/1/2022
PoP End	12/31/2024
Quarterly Obligation Amount	\$51,530.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$51,530.00
Annual Expenditure Amount	\$1,583,252.00

- Unit 23069 In service Crane Carrier LET2-23 equipped w a Curbtender Warrior Sweeper
- Unit 24013 placed in service October 23 will be reported in next quarterly report.

Units on Order:

- 2 Schwarze Twister bodies/ M2-106 mechanical chassis
- 2 Schwarze Avalanche bodies/M2-106 regenerative air-sweepers chassis
- 1 LS125 Electric Sub-Compact Sweeper

Recycling Program

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many companies increased positions that worked from home, schools switched to remote learning and many of us began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. When trash, recycling and other waste is not handled properly there are issues with animals, insects, standing water, blight, issues with drainage to sewers and safety for our citizens. Programs like a rolling bin recycling program, increasing bulky item pick-up, providing 400 neighborhood dumpsters, creating neighborhood composting pilot programs, and recycling education campaigns will go a long way to improving the health and safety of our neighborhoods while providing healthier environments for our citizens to live and work.



	General Information
Expenditure Category	EC 1.14
Project Status	Completed less than 50%
UEI	JY2DYJXPQW56
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	PO 89-00010966, PO 89-00011108
Award Date	05/01/2022
Award Amount	\$700,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Various
Related Projects (and IDs)	PWRECARP1
PoP Start	01/01/2023
PoP End	12/31/2024
Quarterly Obligation Amount	\$50,000.00
Quarterly Expenditure Amount	\$49,500.00
Annual Obligation Amount	\$259,988.00
Annual Expenditure Amount	\$161,588.00

First 3 Years of Operations Trash Barrel/Recycling Program

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many companies increased positions that worked from home, schools switched to remote learning and many of us began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. Providing new, larger wheeled recycling bins for residents that can hold more recyclable products will not only keep the items from spilling out or blowing away but encourage residents to recycle more. The bins will also be easier to transport than the small tubs currently in use. The funds allotted to this program will provide the bins, the allocation, prep, and delivery of the carts as well as the maintenance of the bins for the first three years.

General Information	
Expenditure Category	EC 1.14
Project Status	Not Started
UEI	JY2DYJXPQW56
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	N/A
Award Date	05/01/2022
Award Amount	\$2,500,004.57



Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	414 E. 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	PWARP1
PoP Start	05/01/2022
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$0.00

Public Sector Workforce: Admin

Award Description

These funds are awarded to provide for the administrative needs of the public sector workforce. The public sector being the part of the economy controlled by the government. The City of Kansas City, Missouri utilizes training opportunities, equipment, education and any form of technology as opportunities are available to increase staff abilities, knowledge in appropriate areas based on assignment, growth in their chosen fields, self-improvement and the ability to assist the community.

	General Information
Expenditure Category	EC 3.5
Project Status	Completed more than 50%
UEI	THE5NHKAEJJ1
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$75,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health3.5
PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$29,960.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$43,639.32



Additional Trash Tonnage Pick-Ups/OT

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many companies increased positions that worked from home, schools switched to remote learning and many of us began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. To meet the needs of our residents we are currently renting additional trash trucks as needed.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

Trash Clean-Up/Litter Removal

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many companies increased positions that worked from home, schools switched to remote learning, and many began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. Dumping on vacant properties or properties owned by those who are unable to manage their properties such as the elderly/disabled, is a common occurrence. This causes dangerous and unhealthy situations in neighborhoods, especially with children. This program works with neighborhoods to identify those properties and work to clean them up making them safer. Those properties are then more attractive and likely to be purchased and maintained.

	General Information
Expenditure Category	EC 1.14
Project Status	Completed more than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	PO # 89-10267, 89-10281, 89-10324, 89-10325, 89- 10356, 89-10369, 89-10423, 89-10460, 89-10471
Award Date	05/01/2022
Award Amount	\$2,136,570.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	414 E. 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	PWARP5
PoP Start	05/01/2022



PoP End	12/31/2024
Quarterly Obligation Amount	(\$152,900.11)
Quarterly Expenditure Amount	\$38,129.22
Annual Obligation Amount	\$455,070.79
Annual Expenditure Amount	\$545,952.50

Lawn Mowing Land Bank Properties

Award Description

Blighted, and neglected properties that have been abandoned are taken by the City and added to the Land Bank. These properties are managed by the Land Bank until they are sold at reduced prices, to those who are interested in fixing them up. As part of the maintenance, the lawns must be maintained. We must avoid standing water, insect infestations, keep the properties looking the best we can till they are sold. This program provides services to Land Bank to keep lawns mowed. It helps avoid animals in the neighborhoods, insects, standing water, and other health hazards that could affect the neighborhood as well as avoiding blight.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

Temporary Housing Services to Address Homelessness

Award Description

This project obligated and expended \$2,399,999.99 of its allocated total before the last Recovery Plan was submitted (August 31, 2021). What follows was included in the previous report even though no additional funds have been obligated or expended in the past year.

Pallet Community

Data shows a 48% increase in homeless/unsheltered in Missouri since 2007 according to the National Alliance to End Homelessness. In Kansas City alone, the number is nearly 1,800 unhoused people with around 500 who have no access to shelter of any kind. The point of the VERGE Pallet Community is to create an all-in-one "housing first" site where the individuals experiencing homelessness can work on goals and life skills that will begin on preparing them for long term transitional housing programs and long-term permanent housing. Many people are housed before they are ready. VERGE will have all services including the caseworkers onsite 24 hours per day. There is coordination with local nonprofits and charity groups to offer hot meals, food and clothing, dental services, haircuts, and mental health needs. VERGE is an innovative approach to housing for houseless individuals. The strategy of providing intensive wrap around services in a setting will act as stabilizing force until persons are ready for permanent housing.

Transitional Housing Contract

The program serves houseless individuals and families. There are four intended outcomes: 1) provide housing for 90-days for up to 500 houseless individuals by contracting with local hotels,



2) provide case management and other services to individuals/families in the program, 3) identify appropriate transitional or permanent housing options for individuals/families in the program, 4) collaborate with Continuum of Care agencies such as legal entities, medical units, non-profits and other organizations to establish a network that will assist with service delivery for program participants.

Use of Evidence

While each project has its own specific objectives (please see below), both projects, like all KCMO initiatives designed to combat homelessness, are fully dedicated to using evidence-based interventions when making decisions about the care of a client. All funding provided by the ARPA is being used in this format.

As part of KCMO wider Continuum of Care (CoC), each project offers, in some capacity, case management, supportive services, mental health and substance abuse treatment, educational groups, and employment assistance. Together these essential supports services can help support individuals and families to help break the cycle of homelessness. A collaborative foundation and effective systems provide a means of moving forward to an assertive community treatment with a housing first approach.

Pallet Community

The intended outcomes were to 1) provide safe, secure, dry housing to those experiencing houselessness, 2) provide needed wrap around services to those individuals to move them into permanent housing, 3) create an additional pathway to permanent housing that will positively impact the numbers of homeless within Kansas City, Missouri. The project was intended to serve houseless persons exclusively.

Transitional Housing Contract

There were four intended outcomes: 1) provide housing for 90-days for up to 500 houseless individuals by contracting with local hotels, 2) provide case management and other services to individuals/families in the program, 3) identify appropriate transitional or permanent housing options for individuals/families in the program, 4) collaborate with Continuum of Care agencies and other organizations to establish a network that would assist with service delivery for program participants.

	General Information
Expenditure Category	EC 2.16 (formerly 3.11)
Project Status	Completed 100%
UEI	N/A completed before 4/2022
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	N/A
Award Date	05/01/2021
Award Amount	\$2,399,999.99
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	414 E. 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	HSNG2



PoP Start	05/01/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$0.00

Legal Aid of Western Missouri

Award Description

Legal Aid of Western Missouri (Legal Aid) provides free civil (non-criminal) legal assistance to people who need it most and can afford it least. Data shows a 48% increase in homeless/unsheltered in Missouri since 2007 according to the National Alliance to End Homelessness. In Kansas City alone, the number is nearly 1,800 unhoused people with around 500 who have no access to shelter of any kind. Without assistance, these numbers will continue to grow with whole families being put out on the street, especially due to the effects of COVID-19 hitting in multiple waves, affecting jobs/businesses. With offices in Kansas City, Joplin, St. Joseph, and Warrensburg, Legal Aid of Western Missouri serves a 40-county area where 295,000 people live in poverty. Legal Aid is governed by a volunteer Board of Trustees. Legal Aid's funding comes from a wide variety of federal, state, and local government sources, foundations, law firms, and other private sources.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

Lykins Neighborhood Housing

Award Description

Neighborhood Legal Support of Kansas City

Located in Kansas City's Historic Northeast area, Lykins is a vibrantly diverse neighborhood filled with different cultures, languages and circles of friends and families. The Lykins Neighborhood Housing Support Services will utilize the funding to provide affordable housing to low-income residents for marginalized communities in Historic Northeast Kansas City. Working with almost twenty (20) rehabbers and development groups, the neighborhood has become its own Master Developer with the goal of improving as many properties as possible, developing new ones, and establishing a diverse mix of family income that reflects the cultural diversity of the neighborhood.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.



Lykins Neighborhood Homelessness (Legal) Support Services

Award Description

Neighborhood Legal Support of Kansas City

The Lykins Neighborhood Housing Support Services will utilize the funding to provide affordable housing to low-income residents for marginalized communities in Historic Northeast Kansas City. The Lykins neighborhood organization will provide outreach to homeless individuals assisting them in obtaining relief payments, government issued ID, access to healthcare, work, and housing. Legal action will be taken to acquire abandoned, blighted, and/or vacant properties to return to rehabbed, good quality housing for low-to-moderate income families.

	General Information
Expenditure Category	EC 2.18
Project Status	Completed 100%
UEI	N/A (less than \$50,000)
Location	1318 Cleveland Ave., Kansas City, MO 64127
Award #	2021-0107
Award Date	12/20/2021
Award Amount	\$45,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Lykins Neighborhood/Kansas City
Related Projects (and IDs)	HSNG4
PoP Start	12/20/2021
PoP End	11/20/2022
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$0.00

The aSTEAM Village (ASV) 3rd District Broadband Initiative

https://asteam-village-inc.square.site/

Award Description

aSTEAM Village, Inc. (ASV) is a Kansas City non-profit organization with a focus on STEAM education for youth and adults. This includes IT and Computer Science certification preparation, and certifications for college readiness, workforce development, and entrepreneurship. aSTEAM Village is a partner in the US Department of Housing and Urban Development (HUD) EnVision Centers. The biggest challenge to achieving the success of this project is poverty. Knowing that financial support will not solve systemic poverty, ASV will focus efforts on the 3rd District that it currently serves. The existing digital divide in this district has increased current inequities and



punished low-income families during the pandemic. This aSTEAM Village project includes community improvement activities in the form of broadband investment and STEAM education.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

Minor Home Repair

Award Description

There are many individuals and families in Kansas City that, while they have been able to buy their own home, struggle to maintain it. The pandemic increased that strain on many of those same families, most of which live paycheck to paycheck. The Housing Department Minor Home Repair Program works with small business contractors and local organizations to provide life-changing home improvement for families in Kansas City. New roofs, HVAC repair and/or replacement, foundation repair, etc. for low-income families and individuals, especially those with young children or older individuals.

	General Information
Expenditure Category	EC 2.18
Project Status	Completed more than 50 percent
DUNS#	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$250,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55MHRRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$15,279.00
Quarterly Expenditure Amount	\$58,890.00
Annual Obligation Amount	\$236,625.00
Annual Expenditure Amount	\$233,235.00

General Information	
Expenditure Category	EC 2.18
Project Status	Completed less than 50 percent
DUNS#	117072972
Location	Various
Award #	Various
Award Date	12/20/2021



Award Amount	\$350,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55NNIRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$350,000.00
Quarterly Expenditure Amount	\$22,768.33
Annual Obligation Amount	\$350,000.00
Annual Expenditure Amount	\$22,768.33

	General Information
Expenditure Category	EC 2.18
Project Status	Completed less than 50 percent
DUNS #	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$400,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55RPRRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$37,075.00
Quarterly Expenditure Amount	\$37,075.00
Annual Obligation Amount	\$37,075.00
Annual Expenditure Amount	\$37,075.00

ReBuild KC

Award Description

ReBuild KC is a program administered by the Neighborhood Services Department that provides grants for unique opportunities for organizations and individuals to build better, stronger neighborhoods. ReBuild KC is using American Rescue Plan Act (ARPA) funds to finance a variety of applicant-requested neighborhood improvements. This initiative is part of the City's plans to shift the department to a more solution-oriented team that is responsive to residents. ReBuild KC projects encourage community participation and investment, provide job creation and employment training programs, support blight elimination and activities that promote healthy



and safe communities. After more than 4,000 hours of review by city staff, the City Council approved 210 ReBuild KC proposals out of the first round of 1,215 applications. A project breakdown will be provided in future reports as contracts are awarded to specific projects and the work is initiated.

	General Information
Expenditure Category	EC 1.11
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#462, #969
Award Date	8/1/23
Award Amount	\$1,108,500.00
Award Payment Method	Purchase Orders – reimbursable grant
Expiration Date (if loan)	12/31/2024
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC1.11
PoP Start	1/27/2023
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$206,461.81
Annual Obligation Amount	\$224,497.07
Annual Expenditure Amount	\$1,070,500.00

- New Community outreach events available related to increase in funding: 21
- Number of residents attending (both in-person and virtually) events run by program: 334
- New residents gaining access to services because of new events: 72
- The number of sessions completed during the reporting period: 10
- The average number of participants per session during the reporting period: 17
- The number of participants completing all four training courses during reporting period:
 17

	General Information
Expenditure Category	EC 1.14
Project Status	Completed 100%
UEI	EDV2KCG1T8H8
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#865
Award Date	N/A
Award Amount	\$100,000.00
Award Payment Method	Purchase Order – reimbursable grant



Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC10
PoP Start	3/16/23
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$0.00

	General Information
Expenditure Category	EC 1.14
Project Status	Completed more than 50%
UEI	EDV2KCG1T8H8
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#2-42
Award Date	N/A
Award Amount	\$6,000
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC10
PoP Start	3/16/23
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$2,665.51
Annual Obligation Amount	\$6,000.00
Annual Expenditure Amount	\$2,665.51

	General Information
Expenditure Category	EC 2.10
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#161, #255 #417, #447, #640 #650
Award Date	N/A
Award Amount	\$1,292,000.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO



Related Projects (and IDs)	RBLDKC3
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$70,448.14
Annual Obligation Amount	\$1,029,000.00
Annual Expenditure Amount	\$345,309.36

- Number of people enrolled in employment training programs: 2653
- Number of individuals successfully completing a training program:1562
- Number of individuals employed in new jobs: 1361
- Number of individuals assessed for program: 71
- Number of individuals accepted for program: 33
- Number of participants in current program: 22
- Number of graduates finding employment: 4
- Number of referrals to supportive services: 18

	General Information
Expenditure Category	EC 2.15
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	N/A
Award Amount	\$2,893,899.00
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC2.15
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$1,299,999.00
Quarterly Expenditure Amount	\$187,579.27
Annual Obligation Amount	\$2,323,899.00
Annual Expenditure Amount	\$566,468.68

	General Information
Expenditure Category	EC 2.18
Project Status	Completed more than 50%
DUNS#	073134231



Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Purchase Order – reimbursable grant
Award Amount	\$2,941,199.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC2.18
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$37,460.00
Quarterly Expenditure Amount	\$485,103.32
Annual Obligation Amount	\$2,441,199.00
Annual Expenditure Amount	\$1,234,945.90

- Number of homes repaired: 0
- Number of individuals with 311 violations that have been assisted by program: 37
- Number of additional services provided: 11
- Number of legal cases filed to require blighted/abandoned property owners to bring properties up to code or acquire blighted/abandoned properties from owners for approved rehabber: 142
- Number of blighted/abandoned properties acquired, including vacant lots, for use in building homes in the neighborhood as part of the proposed project: 7
- Number of completed homes/apartment units completed as part of the project: 15
- Number of meetings with neighborhood residents, leadership, partners and surrounding neighborhoods to foster cooperation, provide updates and exchange feedback on the project: 42
- Number of dangerous/blighted/abandoned buildings demolished by owner as a result of litigation brought by project/program: 2
- Number of inspections completed on rehab/developer construction to ensure compliance with contractual and program obligation: 46
- Number of anticipated quarterly residents once facility is open: 20
- Number of anticipated staff to operate the facility the first year after opening: 19
- Number of other agency collaborations to open facility: 6

	General Information
Expenditure Category	EC 2.22
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#176, #409, #435, #723, #729, #778, #857, #916
Award Date	N/A
Award Amount	\$2,596,793.00



Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC5
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$145,000.00
Quarterly Expenditure Amount	\$202,389.93
Annual Obligation Amount	\$1,964,147.00
Annual Expenditure Amount	\$585,144.30

- Number of diseased/dying/dead trees removed/replaced: 12
- HTA did not have equipment and are working with Parks & Rec to remove dead trees and root balls.
- Number of new trees planted: 84
- Number of additional trees planted with non-ARPA funds this quarter: 90
- Number of city blocks, or mileage, included in project: 6
- Varieties, and number of each, used for project includes Crabapple, Ginko, Zeikova, Maple, Hornbeam, Serviceberry, Kentucky Coffeetree, Ivory Silk Lilac
- Number of community members regularly participating: 806
- Number of individuals/households receiving products from garden: 790
- Number of volunteer hours this quarter: 300

	General Information
Expenditure Category	EC 2.23
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$2,245,981.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC6
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$120,000.00
Quarterly Expenditure Amount	\$184,782.50
Annual Obligation Amount	\$1,955,000.00
Annual Expenditure Amount	\$788,802.66



- Rehabilitation costs of vacant or abandoned properties: \$289,535.00
- Number of abandoned or dangerous properties with new cases filed against owners: 6
- Number of abandoned or dangerous properties with new cases filed for transfer of ownership to purchase: 2

	General Information
Expenditure Category	EC 2.25
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$164,998.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC14
PoP Start	Various
PoP End	12/31/2024
Quarterly Obligation Amount	\$60,000.00
Quarterly Expenditure Amount	\$50,060.55
Annual Obligation Amount	\$164,998.00
Annual Expenditure Amount	\$50,060.55

	General Information
Expenditure Category	EC 2.26
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$10,000.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC15
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$125.00



Annual Obligation Amount	\$10,000.00
Annual Expenditure Amount	\$125.00

	General Information
Expenditure Category	EC 2.27
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$8,000.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC12
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$8,000.00
Annual Expenditure Amount	\$0.00

	General Information
Expenditure Category	EC 2.32
Project Status	Completed more than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#89
Award Date	N/A
Award Amount	\$250,000.00
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC7
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$185,991.080



- Number of small businesses supported in disproportionately impacted industries (tourism, travel and hospitality): 247
- Number of small businesses or non-profits supported in Qualified Census Tracts: 943

	General Information
Expenditure Category	EC 2.34
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$1,121,055.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC8
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	\$250,745.00
Quarterly Expenditure Amount	\$179,376.86
Annual Obligation Amount	\$1,061,800.00
Annual Expenditure Amount	\$393,779.00

- Number of full-time and part-time staff supported by assistance to a non-profit: 157
- Expansion of services provided through assistance: \$56,004.69
- Number of underserved or disproportionately impacted residents supported: 293
- Number of programs supported by funding: 4
- Number of participants in program: 3592
- Number of blind or visually impaired employees during reporting period: 99
- Number of training programs offered during the reporting period: 3
- Number of seniors receiving specialized therapy and health care services through outreach/rehabilitation during the reporting period: 367
- Number of participants enrolled in program during reporting period: 20

	General Information
Expenditure Category	EC 2.2
Project Status	Completed less than 50%
DUNS#	073134231
Location	414 E. 12 th Street, Kansas City, MO 64106



Award #	N/A
Award Date	N/A
Award Amount	\$702,813.00
Award Payment Method	N/A
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC9
PoP Start	N/A
PoP End	12/31/2024
Quarterly Obligation Amount	(\$187.00)
Quarterly Expenditure Amount	\$182,156.50
Annual Obligation Amount	\$452.813.00
Annual Expenditure Amount	\$235,048.50

- Number of people or households receiving eviction prevention services (including legal representation): 2521
- Number of affordable housing units preserved or developed: 0
- Total number of housing purchases enabled: 0
- Total combined value of home purchase assistance:0
- Total number of neighborhoods covered: 0
- Total number of families impacted: 2
 - Total number of individuals assisted with housing solutions: 0

Minor Home Repair

Award Description

There are many individuals and families in Kansas City that, while they have been able to buy their own home, struggle to maintain it. The pandemic increased that strain on many of those same families, most of which live paycheck to paycheck. The Housing Department Minor Home Repair Program works with small business contractors and local organizations to provide life-changing home improvement for families in Kansas City. New roofs, HVAC repair and/or replacement, foundation repair, etc. for low-income families and individuals, especially those with young children or older individuals.

General Information	
Expenditure Category	EC 2.18
Project Status	Co
DUNS#	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$250,000.00



Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55MHRRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$15,279.00
Quarterly Expenditure Amount	\$58,890.00
Annual Obligation Amount	\$236,625.00
Annual Expenditure Amount	\$233,235.00

General Information	
Expenditure Category	EC 2.18
Project Status	Completed less than 50 percent
DUNS #	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$350,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55NNIRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$350,000.00
Quarterly Expenditure Amount	\$22,768.33
Annual Obligation Amount	\$350,000.00
Annual Expenditure Amount	\$22,768.33

General Information	
Expenditure Category	EC 2.18
Project Status	Completed less than 50 percent
DUNS#	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$400,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A



Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55RPRRBLD
PoP Start	12/20/2021
PoP End	12/31/2024
Quarterly Obligation Amount	\$37,075.00
Quarterly Expenditure Amount	\$37,075.00
Annual Obligation Amount	\$37,075.00
Annual Expenditure Amount	\$37,075.00

IT Modernization and Administrative Costs

Justification

The pandemic brought a lot of changes to both our economic system and our public health outlook. Among these changes is a drastically increased reliance on information technology. Not only have many companies and institutions switched to either a hybrid or an entirely remote model, but they've begun to use programs and tools to facilitate that transition on a scale never seen. This shift has highlighted a long-needed overhaul of KCMO's IT infrastructure. Remote work has proven to be a safe and effective way to protect city employees' health while maintaining productivity. To meet the increased demands of a primarily remote workforce and modernize Kansas City's out of date IT Infrastructure, Kansas City has allocated \$5,558,745.00 to modernize its IT infrastructure as well as \$750,000.00 to the Finance Department to procure budgeting software.

The framework set up by the Final Rule helps state and local governments respond to the COVID-19 public health emergency and its negative economic impacts. Utilizing this framework, most of Kansas City's IT infrastructure modernization will fall under expenditure category 3.5 which allows for expenditures on "Technology and tools to effectively develop, execute, and evaluate government programs" and "Technology infrastructure to adapt government operations to the pandemic (e.g., video-conferencing software, improvements to case management systems or data sharing resources), reduce government backlogs, or meet increased maintenance needs".

During the past few years, the City has learned that many of its employees have been working with underpowered and outdated equipment, creating a strong need for an IT overhaul. While most of the City's IT projects fall under EC 3.5, as they are related to specific projects aimed at addressing negative health and economic impacts of COVID-19, some will fall under EC 7.1 for "Administrative Expenses". These updates have become necessary both for the continued functioning of the City's government as well as its capacity to effectively combat the various impacts of the COVID-19 public health emergency.

To effectively develop, execute and evaluate government programs, Kansas City has invested in a handful of software packages that will provide security, ease of workflow, and efficiency, as well as facilitating smoother cooperation between all the City's employees, no matter where they



are located. These programs include budgeting software such as Carahsoft, and contract renewal and management programs including Reality Technology Inc. and Bonfire.

To adapt government operation to the pandemic, the City has purchased hardware including server equipment (ITCYB) and PC Lifecycle computers with accessories (ITPCLC) for its offices and employees. Many of these employees were using outdated software and desktops, making the transition to remote work difficult for some and impossible for others. New computers and software were purchased, and temp employees will be hired to facilitate a smooth transition to the new technology.

As this project develops, updates will be made to the report and the justifications for each expenditure. Many of these investments were long overdue before the pandemic and are now necessary for the continued functioning of the Kansas City Government and will prepare the City for future complications or crises.

CARAHSOFT

Award Description

This portion of the IT Modernization is the OpenGov custom budgeting platform and software. This is part of the system upgrade to create a more secure system that is capable of being accessed both from the work site as well as remotely from various locations while still maintaining the level of workability and cooperation with PeopleSoft and other systems to complete tasks.

	General Information
Expenditure Category	EC 7.1
Project Status	Completed 100%
UEI	DT8KJHZXVJH5
Location	11493 Sunset Hills Road, #100, Reston, VA 20190
Purchase Order	12-00001392
Primary Place of Performance	N/A (Delivery of products/services)
Related Projects (and IDs)	ADMIN3
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00

Reality Technology Inc.

Award Description

License for use of RS Compliance Manager platform for use in the City's procurement and business diversity operations; overall upgrade of procurement and reporting software. This portion of the IT Modernization Project will aid in the security and ease of workflow in the City's contract renewal process, allow for email distribution between City and suppliers and interface with City's PeopleSoft finance module.



This project has been completed. Please see previous quarterly or annual reports for more information on this project.

ARCO Service Corp.

Award Description

This portion of the IT modernization project provides temporary staff for the citywide PC Lifecycle upgrade. The pandemic made it clear that most staff was not prepared to work remotely. Upgraded computers (laptops0 were not available for key staff members. Many positions were still working with outdated software and desktop computers. The push to move purchase and roll-out updated technology is a priority to be prepared should the need arise in the future for remote work. As the equipment becomes available temp staff will be hired, as needed for the PC Lifecycle program to ensure the equipment is rolled out as efficiently as possible.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

BONFIRE

Award Description

As part of the citywide IT Modernization project, the Budget/Procurement Division of the Finance Department required an upgraded software platform to help increase security as well as increase remote accessibility.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

ConvergeOne

Award Description

As part of the citywide IT Modernization project, the Budget/Procurement Division of the Finance Department required an upgraded software platform to help increase security as well as increase remote accessibility.

This project has been completed. Please see previous quarterly or annual reports for more information on this project.

CDWG

Award Description

This portion of the IT Modernization Project includes the purchase of the equipment for the servers (ITCYB) and PC Lifecycle computers with accessories (ITPCLC).

General Information



Expenditure Category	EC 3.5 (formerly 7.1)
Project Status	Completed more than 50%
UEI	PH2DZ8SJ5CM1
Location	230 N Milwaukee Ave, Vernon Hills, IL 60061
Purchase Order	EVP2652
Contract Numbers	07-00009395 07-00009345 07-00009439 07-00010132 07-00009397 07-00009358 07-00009533 07-00010160 07-00009398 07-00009460 07-00009994 07-00010110 07-00009403 07-00009363 07-00009829 07-00009390 07-00009364 07-00010050 07-00009433 07-00009392 07-00010090
Primary Place of Performance	414 E 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	ADMINARPA3-ITPCLC
Quarterly Obligation Amount	\$21,737.79
Quarterly Expenditure Amount	\$822,909.69
Annual Obligation Amount	\$2,125,811.68
Annual Expenditure Amount	\$4,301,340.68

General Information	
Expenditure Category	EC 3.5 (formerly 7.1)
Project Status	Completed 100%
UEI	PH2DZ8SJ5CM1
Location	230 N Milwaukee Ave, Vernon Hills, IL 60061
Purchase Order	EVP2652
Contract Numbers	07-00009437
Primary Place of Performance	414 E 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	ADMINARPA3-ITCYB
Quarterly Obligation Amount	\$0.00
Quarterly Expenditure Amount	\$0.00

Project Demographic Distribution

One of the primary goals of the KCMO ARPA award is to use the funding as an opportunity to provide housing, whether temporary or long-term, to residents of Kansas City. The City will use \$3,000,000 of these funds to provide temporary housing to the homeless. These funds will directly address the increased need for transitionary shelter that exists during this period of economic uncertainty. Also, the City will deploy \$12,500,000 to the Housing Trust Fund (an additional \$12,500,000 has also been allocated) for eligible uses to support housing stability programming citywide. In addition, projects have been funded that will enable those who do not know how to seek shelter or social services obtain the assistance they require. A portion of the KCMO ARPA award (through the aSteam Village project) will be set aside to provide broadband



access to these disadvantaged communities to ensure that they have the right resources and information to succeed within the KCMO community. Furthermore, \$15,000,000 has been allocated to community-led grants through the ReBuild KC program. Once these projects have been obligating and expending funds, more information on the specific demographic distribution for each will be provided in this section.

All programs targeting marginalized communities will be publicized throughout the city through a variety of mediums. Ongoing partnerships with Legal Aid of Western Missouri, Homesteading Authority, Land Bank, and other Northeast Kansas City neighborhoods will enable the programs to reach a large audience and to achieve the greatest physical and economic impact. Many of these programs will focus on the Historic Northeast City, which has many neighborhoods that will benefit from housing and broadband assistance.

Lykins/Neighborhood Legal Support (NLS)

The Neighborhood Legal Support of Kansas City (NLS) has a deep-routed and trusting relationship with the homeless population in KCMO. They will utilize their previously formed relationships to reach even more people in need throughout the community.

The KCMO ARPA funds are supporting two community development projects lead by NLS that will perform outreach and social services to specific marginalized communities in the area.

Using the social network of the neighborhood homeless community, NLS can effectively screen members of the community to determine who is in greatest need and who is most likely to benefit from services. The NLS is in Phase II of the project. At the conclusion of the proposed projects, the NLS has generated many measurable qualitative and quantitative outcomes. It is imperative that the funded programs are easily accessible and publicized to the intended audience. NLS aims to reach communities that typically would not have access to these resources.

Lykins Community Development

Using the Abandoned Housing Act, negotiation with abandoned homes owners, legal action, acquisition, and rehabilitation the NLS works directly with Lykins Neighborhood Association to rehabilitate housing and create more sustainable neighborhoods. The goal is to work with other non-profit organizations to achieve the greatest physical and economic impact for renewal of Lykins and other neighborhoods in Historic Northeast Kansas City. The strategy of the project is to use legal action to acquire abandoned, blighted, and/or vacant lots and properties to return to rehabbed, good quality housing for low-to-moderate income families.

The Lykins Community Development project will host twenty (20) meetings with residents to implement neighborhood stabilization. They will also provide interpreters due to the diversity of the community, so all community members can be heard. They will continue the work they have already begun, but with a greater audience in mind and a foundation of lessons learned.

aSteam Village



Another project that has been undertaken in the interest of promoting equitable outcomes is the aSTEAM Village (ASV) 3rd District Broadband Initiative. This project is centered around engaging the citizens of the 3rd District to generate increased broadband capacity and supplement connectivity resources in underprivileged areas. This ASV project includes community improvement activities in the form of broadband investment that meets the lower middle income (LMI) national objective.

This national objective is defined by Federal rules as an area benefit in which the service area for the investment is primarily residential and the population of the service area is at least 51 percent LMI and as a jobs benefit in which at least 51 percent of the jobs created or retained by the investment are held by or made available to LMI persons. The biggest challenge to achieving success with this project is economic inequality within Kansas City and more specifically the 3rd District that ASV serves.

Just as the health of downtown Kansas City and the region are linked, so are the health of the downtown core and its surrounding neighborhoods. Diverse challenges face downtown neighborhoods including increasing development pressures, affordable housing and displacement concerns, outdated plans, economic distress, problems related to homeless encampments, and inadequate infrastructure. ASV's Broadband project is an effective tool that will grow Kansas City's economy and raise levels of local wealth through enhanced broadband access.

Programmatic Data

The Housing Trust Fund Board met for the first time on May 15, 2022, to review responsibilities, legal constraints, procedure, protocol, purpose, and overview. During this time Housing Department staff was working on reading, categorizing, and scoring the applications that had been received by the City for projects based on the following criteria: Narrative, Proposed Outcome, Developer/Agency Experience, Project Budget and if the proposal included Fair Housing Goals. The categories of projects are: Affordable Preservation (Rental), Affordable Housing Creation, Transitional and Supportive Housing, Homebuyer assistance and Retention, Homeownership – Owner Occupied. Staff created packets for Board Members to review summarizing the applications and scoring information. There are twenty-six (26) applications the HTF Board met again on June 7 and June 28 to review the submitted applications. This was done in closed sessions. Once the HTF Board has determined which projects to fund, the next step will be to draft contracts.

The City allocated and distributed \$1,000,000.00 in Premium Pay during FY2022. These funds were allocated to members of the Fire Department, including the EMS/Ambulance Service. This group was singled out due to the intrinsically higher exposure rate to COVID-19 related cases and, in many cases, the requirement to work increased hours when entire shifts were down due to quarantine. During FY2022 the City's Fire Department had cases of entire shifts of firefighters at a station having to be isolated, ambulance crews working mandatory overtime to cover for ill co-workers. Some staff were forced to isolate themselves from family while working to avoid possible transmission to high-risk members.

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics are included for situational awareness. Projects that have



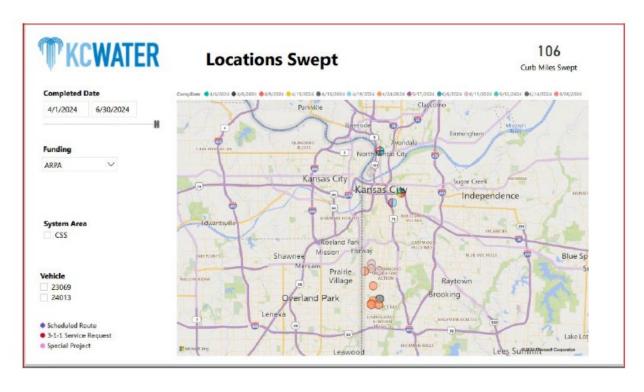
yet to be executed will display intended performance metrics in lieu of quantitative data. Note that the intended performance metrics are subject to change and may or may not be fully reported on in subsequent reports. For projects completed prior to the quarter covered in this report (ending on March 31, 2024), please see previously submitted Project Expenditure Reports for the information associated with them. Projects that have yet to be started but have Treasury required metrics that need to be reported per their Expenditure Category are listed here.

Water Department

- Miles swept during reporting period (quarterly) 204 miles. Sweeper 23069 has been in Fleet Maintenance.
- Amount of trash (volume) cleared from street during reporting period Not able to track this because trash is collected in one receptacle.









Temporary Housing Services to Address Homelessness

Pallet Community

The Pallet Housing Project was one of the first projects identified for funding with the money received from the American Rescue Plan Act (ARPA). The goal was to create a community of tiny houses build from a base of pallets. The Pallet Community would provide shelter, support, access to resources (i.e., laundry/bathing, job seeking, medical, educational, benefits, substance abuse, etc.) to assist homeless with getting back on their feet and back to being productive and active members of society. There are currently several organizations with great success with such communities across the country.

Approximately \$3 million dollars was allocated by the City of Kansas City, Missouri City Council (City Council) for this program out of tranche 1. The initial investment to purchase supplies, including pallets, was made in the spring/summer of 2021. Research had already been done into the Pallet Housing Program and drafts of plans begun. The main issue yet to be resolved at that time was a location to build the community.

While the issue of location was still in debate, the homeless concern became more of a dominating matter. Due to Covid restrictions, lock downs, closures and restrictions, services, and resources for the homeless were becoming scarce and scant. Members of the homeless community in Kansas City were struggling even more for the basics, especially with the onset of a very hot summer in the works amid a pandemic. The City Council opted to reallocate the funds from the Pallet Community Homes to fund immediate housing needs for the homeless.

A plan to house the homeless in hotels for 90 days, provide them with resources for: medical, access to get identification cards, social security cards, daily access to food, medication, access to online job forums and job searches, social workers, etc. All at no cost. The goal being to help them find jobs, income, benefits, and long-term housing within the 90 days. The immediate needs of the homeless outweighed the plans to build a community.

The switch in plans did leave the City with a surplus of unused pallets, which may be donated if no use can be found. But the immediate needs of the homeless during the pandemic was the priority of the City Council. The Tiny Home/Pallet Community Program was considered a failure, however the 90 housing and access to resources program is considered a success with many members of the homeless community taking advantage of the available resources, finding employment, applying for aid and benefits, and moving on in their lives.

- Approximately 400 individuals were housed during the 90 days of the program
- 200+ Individuals applied for Independence Housing Authority (IHA) Section 8 housing choice vouchers which became available on 6-28-21 with many participants having follow-up interviews that week and in the following weeks
- 344 Individuals completed housing needs assessment
- 80+ Vulnerability Index Service Prioritization Decision Assistance Prescreen Tool (VI-SPDAT) surveys completed
- 61+ Employed part-time or full-time
- 29+ Exited to housing programs



- 2 healthy baby deliveries due to being at hotel service coordination
- 29+ connected to substance abuse / mental health treatment programs
- 14 life-saving or serious medical interventions including HIV and chronic illness
- 30 acquired vital documents 60 vital documents (MO/KS Birth certificates, IDs) have been paid for with continued support for participants interested in getting vital documents

Required Metrics:

Household Assistance (EC 2.2, Long-Term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):

- Number of people or households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

Transitional Housing Contract

The project was approved April 8, 2021, and was initiated April 9, 2021. The project ended on July 15, 2021, and there are currently no plans to revive it. To maximize its effectiveness the project coordinated through Lotus Hospitality Group and Lotus Care House. The project also collaborated with Continuum of Care agencies and other volunteer organizations.

Although the project largely succeeded (please see collected performance metrics below), the program challenges were related to the nature of the population served. Houseless individuals usually have a variety of issues, and that complexity warrants a high level of care based on the individual/family needs. Staffing was an issue however, because other homeless services agencies volunteered to provide services, the concern was manageable. Another challenge was the amount of time dedicated to the program. The 90 days were helpful but, because of the complexities mentioned earlier, additional time would have made a difference especially regarding identification and placement of individuals/families in transitional or permanent housing.

The project did call attention to the houseless issue and helped to educate the public on the ongoing needs of the population. The project prompted groups to focus their efforts on the homeless, which, will provide additional resources.

Housing project participants, although for a short time, provided stability and allowed homeless service providers easier access to their existing and new clients. This established continuity of care is rare.

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Lykins Neighborhood Housing (Non-Profit)

Performance Metrics

Housing

- Number of affordable housing units preserved or developed
 - 41 units and 30 properties pursued;
 - 5 single family properties acquired for rehabilitation;
 - 13 properties provided scopes of work and will be managing the program management for construction

Lykins Neighborhood Houselessness Support Services (Non-Profit)

Performance Metrics

Houseless Support Services

- Total number of individuals assisted by housing/houselessness services
- Total number of neighborhood and housing/houselessness staff volunteers
- Total number of volunteer work hours

Legal Aid of Western Missouri (Non-Profit)

Performance Metrics: For May 2022 - March 2024:

- Total number of households receiving eviction prevention services each month: 1777
- Total number of hours billed to cases worked each month: 2804.27
- Total number of eviction services cases taken to court each month: 1054
- Total number of volunteer or pro bono hours used each month: 0

Required Metrics:



Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 2.17 & 2.18):

- Number of people or households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

Other Required Programmatic Data:

Required Programmatic Data for Infrastructure Projects

Premium Pay (EC 4.1):

• Funds were used to provide Premium Pay to members of the Kansas City Fire Department and Ambulance Service. The staff members in these designated job classes are first responders who do not always have the option of wearing full PPE (firefighters) when responding to calls where they might be exposed to positive individuals. Or as in the case of firefighter/paramedics and ambulance service staff, they are placed at higher risk due to continued exposure to ill residents on each call. In just about all instances social distancing is not something staff in these job classes are able to accommodate, their jobs require then to live in quarters together, ride in vehicles/trucks together in close quarters, work in tight spaces on ill patients, etc. The risk of exposure to COVID-19 is exponentially higher.

Revenue Replacement (EC 6.1):

• For FY2023 funds were used to pay the salaries of Paramedic and Fire Department Staff (first responders) used in medical emergency and fire calls. Staff have been placed at high exposure to COVID-19 resulting in actual cases, quarantining of staff, etc. Funds covered allowable period during this fiscal year - \$24,633,550.00. For FY2022 funds were used to pay the salaries of Paramedic and Fire Department Staff (first responders) used in medical emergencies and fire calls. Staff have been placed at high exposure to COVID-19 resulting in actual cases, quarantining of staff, etc. Funds covered allowable period of March 2021 through January 2022 - \$66,227,188.00. The salaries of First Responders are considered, by the nature of their work, allowable costs. An additional amount of \$6,100,000.00 was used to offset the cost of Parks & Recreation staff salaries to maintain operations during the pandemic that had to remain open and on-call during the same time. To date a total of \$96,960,738.00 has been used for Revenue Replacement.



Required Programmatic Data for Administration

All Administrative Expenses (EC 7.1):

The position of Grants Management Coordinator was filled on November 22, 2021, to assist primarily in managing the ARPA program as well as assist all other departments in managing funds from ARPA allocated to their programs. This position will be charged to the grant. Additional expenses will include contract services provided by Washington Business Dynamics for guidance on the use of ARPA funds as well as some charges for some Finance/Budget software and IT modernization upgrades. The upgrades will increase security while also allowing remote access to staff during major events that require off-premises or remote work such as during the pandemic. The goal is continuous city services for our community.