





Prepared by
HOUSING &
COMMUNITY DEVELOPMENT

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Kansas City, Missouri is an "entitlement" community qualified to receive direct annual financial assistance awarded on a formula grant basis (population, characteristics of population, age of housing, etc.), from the U.S. Department of Housing and Urban Development (HUD). To receive entitlement grants, the City must develop and submit to HUD a Five-Year Consolidated Plan and a One Year Action Plan. The Five-Year Plan is both a comprehensive planning document and an application for funding under the four formula grant programs—Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant Program (ESGP), and Housing Opportunities for Persons with AIDS (HOPWA). The City's Five-Year Consolidated Plan, covering the period from 2022-2026, identifies permanent housing needs and solutions, homeless and at-risk homeless activities, community and economic development activities, and establishes a strategic plan for addressing these needs.

The 2024 Annual Plan indicates the strategies to be undertaken in year three of the Five-Year Consolidated Plan. The 2024 program year runs from May 1, 2024 through April 30, 2025. The City's lead agency responsible for the Plan's development is the Housing and Community Development Department (HCDD). HCDD coordinates all consolidated planning initiatives of the City, including plan preparation with citizen participation and community collaboration, and directly manages and monitors all projects and activities funded through the CDBG, HOME, and ESG grants. HOPWA activities are administered by the City's Health Department.

In the following 2024 Action Plan, the City states how it intends to use its HUD entitlement funds in housing and community development, public services, public facilities and administration. The Plan ties HUD grant-funded spending to other funding initiatives in the City that benefit the City's low- and moderate-income residents. The 2024 Annual Action Plan, prior Action Plans and the Five-Year Consolidated Plan, can be viewed on the department's website at www.kcmo.gov/city-hall/housing. It should be noted that the HCDD has received and is administering several other grants which include the Emergency Rental and Utility Assistance and the American Rescue Plan Funding to assist residents throughout the Kansas City area to stay in their homes by providing repairs for their resident homes and preventing evictions for households living in rental units.

While the Annual Action Plan documents the proposed use of funds, the Consolidated Annual Performance and Evaluation Report (CAPER) identifies the progress and performance of projects, programs and services funded during the prior program year.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The 2024 Action Plan will focus on housing and community development objectives and outcomes identified in the AP-20 Outcomes and Objectives tables found in the 2022 to 2026 Five-Year Consolidated Plan. The Five-Year goals include: Section 108 debt service, child care, youth services, senior services, social services, housing counseling & homeless services, public facilities, single family housing new and rehabilitation, blight elimination, economic development, multi-family new and rehabilitation, homeless shelter operations and essential services, rapid rehousing and housing opportunities for persons with HIV/AIDS. There are two NSRA: Key Coalition Neighborhood Revitalization Strategy Area and Mount Cleveland Neighborhood Revitalization Strategy Area ("NRSA") which will utilize a Community Based Development Organizations(CBDO) and Community Housing Development Organization (CHDO) to create new mixed income homebuyer opportunities and facilitate new mixed income multi-family units. A pilot homebuyer assistance programs is available for residential housing developed with CDBG or HOME funds. These programs will be used in targeted areas to promote homeownership through several homeownership options. The Housing and Community Development Department is analyzing the program options for creating wealth building in targeted areas and throughout the city. Staff has been assigned to create a pilot program that is scalable over the next five years to create more single-family homes for low to moderate income households.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The 2024 Consolidated Annual Performance and Evaluation Report (CAPER) outlines the accomplishments and expenditures of the 3rd year of the 2022-2026 Consolidated Plan. Overall, there was progress toward meeting the objectives of decent, affordable housing, a suitable living environment and economic opportunities during the final year of the five-year plan. The following evaluates the various activities and challenges of the past year. The City adopted a planned approach to guide its redevelopment and housing delivery goals and objectives. This process included identifying target geographic areas and focusing resources for projects, activities and services in these areas. This

concentrated approach to catalytic development has made significant changes in some areas such as the Choice Neighborhoods and KCCUR local target areas.

Challenges arose in addressing the growing number of homeless persons and encouraging developers to utilize empty/vacated lots. Additionally, the cost of construction has raised the price of rentals and purchases citywide. This has prompted an increase in funding for homelessness mitigation activities and investigating new methods of lowering developer costs.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Starting December, 2023 the Citizen Participation Guide was made available and public notices detailing the dates, times, and locations of workshops and other public meetings were placed in the Kansas City Star, The Call, and Dos Mundos newspapers, as well as on the department's webpage at https://www.kcmo.gov/city-hall/housing.

Throughout the development of the 2024 Action Plan, citizen input was encouraged. The city provided its citizens and housing providers many opportunities to provide input to the decision-making process. Citizens were encouraged to attend and participate in the 2024 Action Plan housing and community development plan meetings, City Council committee meetings, and workshops.

The Housing and Community Development Department advertised the 2024 Action Plan workshops and hearings to allow citizen and stakeholder participation opportunities in print and digital formats. Citizens were able to participate in the development and implementation of the 2024 Action Plan in two ways: • Providing written input through completion of Resident Input Sheets which were available at all scheduled public meetings and hearings or • Workshop participation: There were 2 in-person workshops on January 4, 2024 and 1 virtual workshop on January 5, 2024 for the public to ask questions or provide comment on the 2024 Action Plan or request for proposal process (RFP). The virtual workshop was recorded and uploaded on the City's web page for those citizens not available but interested in participating in the Action Plan or application process. The workshops were open to the public and provided an overview of the CDBG, ESG, HOPWA, and HOME programs and funding availability. In February 2024 the 2024 Action Plan recommendations were released to the public for review. Citizens were able to submit comments and a survey on the City's webpage to provide feedback. The recommendations were presented to the City Council and public testimony was taken in July 2024. The 2024 Action was approved by ordinance on July 18, 2024 # 240504.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were questions on the application process for the funding, rating criteria, and individual questions on specific proposals. Some applicants asked the City Council to reconsider not funding them and discussed the hardship it will cause if funding for their programs were not approved. Applicants who received a funding recommendation thanked the City Council for the recommendation and discussed how their programs will benefit the community.

Staff received several comments from the on-line survey regarding the Action Plan and workshop presentations. Comments included requests to hold separate workshops for each grant program and to provide opportunity for more questions on specific proposals.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments or views were accepted.

7. Summary

City staff worked diligently to provide opportunites for the public to provide input and comments on the 2024 Annual Plan. All comments and views are welcomed and considered in the making of the goals and funding recommendations for the Annual Plan.

Overall, the community was supportive of the funding recommendations for the 2024 program year though concern was expressed by some organizations not receiving a recommendation due to the impact on their budgets and future stability. The department accepted recommendations to hold separate workshops and is working to implement the request for the next round of funding.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name			Department/Agency		
CDBG Administrator	KANSAS CITY			Housing and Community Development Department			
HOPWA Administrator	KANSAS CI	KANSAS CITY			Health Department		
HOME Administrator	KANSAS CI	ΓΥ		Housing and	Community Development Department		
ESG Administrator	KANSAS CI	ГҮ		Housing and	Community Development Department		

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Kansas City, Missouri's Housing and Community Development Department, with assistance from the Mid-America Regional Council and Vireo, held a series of focus group discussions for the *Housing Market and Fair Housing Analysis* during July and August 2021. Engagement objectives involved coordinating nine focus group discussions via web/conference call platform; providing a brief overview of the purpose and process; data collection and analysis; and further engagement opportunities. Discussion involved housing challenges, residents, and groups most affected by housing problems and policies. The input gathered was included in the Housing Market and Fair Housing Analysis for Kansas City, Missouri.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Housing and Community Development and Mid America Regional Council met with City staff, neighborhood leaders, residents, public housing providers, service providers, health and mental health agencies, boards and commissions, landlords and tenant organizations, as well as developers/builders and public sector. The surveys indicate the top three challenges facing Kansas City, Missouri are the availability of Affordable Housing, the quality of affordable housing units and evictions/foreclosures. In addition, the top three groups most affected by housing problems are the unhoused population, renters and special needs populations (for example: domestic violence, youth aging out of foster care/homeless youth; seniors). In addition, the surveys asked what the city can do to help facilitate affordable housing. The answer:

Prioritize the recommendations listed in the City's Five-Year Housing Plan

Actively support non-profit and small developers located in the urban core

Support multifamily affordable housing along transit corridors and work centers.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Greater KC Coalition to End Homelessness (GKCCEH) is the lead agency for the Continuum of Care. The City of Kansas City continues to coordinate with the GKCCEH on several issues to address the needs of homeless individuals and families, veterans, families with children and unaccompanied youth. Over the last year, we have coordinated with service providers throughout the city to assist

those at risk of homelessness obtain rental and utility assistance. Data collected from the participating agencies will assist KCMO and the Continuum of Care analyze the landscape and better prepare and execute programs to prevent and assist homelessness better in the future.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

- *GKCCEH staff participate in pre-meetings with City staff to determine HUD based performance measures for the contract year.
- *City staff attend the monthly meetings of the GKCCEH to understand the use of ESG funds in tandem with other HUD funding sources.
- *GKCCEH staff participate in scoring and recommending annual awards of federal funds.
- *The GKCCEH executive director serves on the ESG Allocation committee to provide data analysis of the performance outcomes of applications.
- *Throughout the year GKCCEH staff meet with City staff to develop, implement and monitor policies that further the community efforts to prevent, divert persons and end homelessness.
- 2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Kansas City Health Department
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Health Agency Government / Local
	What section of the Plan was addressed by Consultation?	HOPWA Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff from the Kansas City Health Department attended workshops and virtual meetings to discuss HOPWA's homeless prevention services for people living with HIV/AIDS and Lead Base Paint Program. A program to prevent lead poisoning of children by education and prevention services.
2	Agency/Group/Organization	Housing Authority of Kansas City, Missouri
	Agency/Group/Organization Type	PHA Services - Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Authority of Kansas City provided public housing content for the 2024 Action Plan.

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Greater Kansas City Coalition to End Homelessness	

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)



AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Beginning in December, 2023 the Citizen Participation Guide was made available and public notices detailing the dates, times, and locations of workshops and other public meetings were placed in the Kansas City Star, The Call, and Dos Mundos newspapers, as well as on the department's webpage at https://www.kcmo.gov/city-hall/housing.

Throughout the development of the 2024 Action Plan, citizen input was encouraged. The City provided its citizens and housing providers many opportunities to provide input to the decision making process. Citizens were encouraged to attend and participate in 2024 Action Plan housing and community development plan meetings, City Council committee meetings, and workshops. The Housing and Community Development Department advertised the 2024 Action Plan meetings and hearings to allow citizen and stakeholder participation opportunities in print and digital formats.

There were two possible ways for citizens to become involved in the development and implementation of the 2024 Action Plan including: • Providing written input through completion of Resident Input Sheets which were available at all scheduled public meetings and hearings or • Workshop participation: There were 2 in-person workshops on January 4, 2024 and 1 virtual workshop on January 5, 2024 for the public to ask questions or provide comment on the 2024 Action Plan or request for proposal process. The virtual workshop was recorded and uploaded on the City's web page for those citizens not available but interested in participating in the Action Plan or application process. The workshops provided an overview of the CDBG, ESG, HOPWA, and HOME programs and funding availability. These workshops were open to the public and advertised in three local publications (KC Star, KC Call and Dos Mundos). Notice was also posted on the City's webpage. In February 2024 the 2024 Action Plan recommendations were released to the public for review. Citizens were able to submit comments and a survey on the City's webpage to provide feedback. The recommendations were presented to the City Council and public testimony was taken in July 2024. The 2024 Action was approved by ordinance # 240504 on July 18, 2024.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities	The were approximately 40+ individuals that attended the informational workshops.	There were questions on the application process (RFP) regarding the funding, rating criteria, and individual questions on specific proposals. Additionally, attendees questioned available activities.	All comments were welcome. No comments were turned away.	
2	Non-English Speaking - Specify other language: Spanish		Unknown	unknown	All comments were welcome. No comments were turned away.	

Sort Ord	er Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	Non- targeted/broad community	The were approximately 40+ individuals that attended the informational workshops.	There were questions on the application process (RFP) regarding the funding, rating criteria, and individual questions on specific proposals. Additionally, attendees questioned available activities.	All comments were welcomed. No comments were turned away.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of	Summary of	Summary of comments	URL (If
			response/attendance	comments received	not accepted	applicable)
					and reasons	
				Some applicants		
				asked that the City		
				Council reconsider		
				their funding		
				recommendation		
				due to		
		NI.	Approximately 30	underfunding.	All comments were	
	D 11: NA .:	Non-	individuals attended	Other applicants	welcomed. No	
4	Public Meeting	targeted/broad	public hearings on	thanked the City	comments were turned	
		community	the 2024 Action Plan.	Council for their	away.	
				funding		
				recommendation		
				and discuss how		
				their project		
				provides benefit to		
				the community.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of Kansas City, Missouri, has prepared a Five-Year Consolidated Plan (the "Plan") for 2022–2026. The Plan is a requirement for federal funding by the U.S. Department of Housing and Urban Development (HUD); and it covers planned investments in four entitlement programs including the Community Development Block Grant (CDBG), Home Investment Partnership (HOME), Housing Opportunities for Persons with AIDS (HOPWA) and the Emergency Solutions Grant (ESG). The Plan documents the city's assessment of our affordable housing and community development needs and market conditions, allowing us to make data-driven, place-based investment decisions.

As required by HUD, a Needs Assessment which included the housing market analysis, the fair housing analysis, and the outreach and engagement process provided pertinent information which yielded policy recommendations for the city. The selected target neighborhoods represent a concentration of minority and low-income families and individuals, as well as opportunities to build needed assets and provide services in those communities. The target areas are Washington Wheatley/Wendell Phillips, Northeast, KC-CUR, Mount Cleveland, St. Michaels/Vineyard, Blue Hills, Bannister, South Round Top, 49/63 neighborhood, Ivanhoe, Oak Park, Santa Fe, Key Coalition and Blenheim/Marlborough. The plan supports the development, maintenance, and revitalization of sustainable, stable, and healthy communities through equitable policies and programs aimed at improving housing, neighborhoods, and health care services in all areas throughout the City.

A large part of the City's current plan is focused on eliminating homelessness (*net zero). The City of Kansas City has prepared a Homeless Strategic Plan and a Community Needs Assessment. Within these two documents, which were prepared in collaboration with the KCMO Houseless Task Force, Greater KC Coalition to End Homelessness, Housing and Community Development Department, and Dr. Anne Willamson with Community Analytics, LLC., is the foundation for ending homelessness. KCMO continues to follow its Five-Year Consolidated Plan and the KCMO Strategic Plan for Housing and has begun ramping up staffing and reorganizing the HCDD in anticipation of exceeding our goals. are listed

below.

Anticipated Resources

Program	Source	Uses of Funds	Expe	cted Amoui	nt Available Yo	ear 1	Expected	Narrative Description
	of		Annual	Program	Prior Year	Total:	Amount	
	Funds		Allocation:	Income:	Resources:	\$	Available	
			\$	\$	\$		Remainder	
							of ConPlan	
CDBG	public -	Acquisition					3	The City anticipates \$400,000 in Program
	federal	Admin and						Income. \$1,450,000 Admin; Child care
		Planning						\$85,000; \$290,000 Youth Services; Sr. &
		Economic						Social Services \$70,000; \$65,000
		Development						Homeless Prevention; \$150,000
		Housing						Counseling; \$1,351,687 Public Facilities;
		Public						2,585,201 City Home Repair; \$300,000
		Improvements						Elimination of Slum/Blight; \$310,000
		Public Services	7,591,888	400,000	0	7,991,888	0	Economic Development

Program	Source	Uses of Funds	Expe	cted Amoui	nt Available Yo	ear 1	Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder	
							of ConPlan \$	
HOME	public -	Acquisition					, ,	The city anticipates \$300,000 in program
	federal	Homebuyer						income for the PY. The city uses HOME
		assistance						funds for creation and rehabilitation of
		Homeowner						multifamily housing and occasional
		rehab						single-family development.
		Multifamily						
		rental new						
		construction						
		Multifamily						
		rental rehab						
		New						
		construction for						
		ownership						
		TBRA	2,207,246	300,000	0	2,507,246	0	

Program	Source	Uses of Funds	Expe	cted Amou	nt Available Y	ear 1	Expected	Narrative Description
	of Funds		Annual Allocation:	Program Income: \$	Prior Year Resources:	Total: \$	Amount Available Remainder	
				,	,		of ConPlan	
HOPWA	public -	Permanent					,	Entitlement /Total Allocation:
	federal	housing in						\$2,196,300Administration: \$65,889
		facilities						(3%)Short Term Housing: \$60,000
		Permanent						(2.73%)Supportive Services: \$53,500
		housing						(2.46%)Transitional Housing \$222,468
		placement						(10.13%)Rental Assistance \$1,729,443
		Short term or						(78.74%)Resource Identification \$65,000
		transitional						(2.96%)
		housing						
		facilities						
		STRMU						
		Supportive						
		services						
		TBRA	2,196,300	0	0	2,196,300	0	

Program	Source	Uses of Funds	Expe	cted Amoui	nt Available Yo	ear 1	Expected	Narrative Description
	of		Annual	Program	Prior Year	Total:	Amount	
	Funds		Allocation:	Income:	Resources:	\$	Available	
			\$	\$	\$		Remainder	
							of ConPlan \$	
ESG	public -	Conversion and					4	Entitlement/ Total Allocation -
	federal	rehab for						\$671,643Emergency Shelter/Street Out
		transitional						Reach - \$379,499 (56.5%)Administration -
		housing						\$40,144 (6%)Rapid Rehousing - \$160,000
		Financial						(23.8%)Homeless prevention - \$92,000
		Assistance						(13.7%)
		Overnight						
		shelter						
		Rapid re-						
		housing (rental						
		assistance)						
		Rental						
		Assistance						
		Services						
		Transitional						
		housing	671,643	0	0	671,643	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The Land Bank of Kansas City, Missouri has thousands of abandoned or confiscated properties for sale. These properties need someone new to take care of them. The Land Bank will acquire, manage, and transfer properties in an appropriate manner that satisfies community needs, creating beneficial uses and opportunities for economic development and neighborhood revitalization. The Homesteading Authority strives to turn blighted properties into neighborhood assets by obtaining the properties and selling them at discounted prices to homeowners and investors who are committed to improving the community. HCDD works with Land Bank and KCMO Homestead Authority to provide collaborative strategic planning for improved and vacant properties that promote successful rehabilitation and new construction activities in the targeted redevelopment areas.

One effort to mitigate environmental issues that make these properties less attractive to investors is partnership with UMKC to develop methods for cleaning contaminants from the soil making it easier and less expensive to prepare lots for use in development of single and multifamily homes at a more affordable price. This effort, if successful, will make available many new properties.

Discussion

The goal of the one-year plan is to support the Consolidated Plan objectives by creating additional affordable housing city-wide for a diverse population providing rental and homeownership opportunities as well as providing for services and housing for very low-income residents and homeless families and individuals.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing & Planning	2022	2026	Housing &	Aled		CDBG:	
	Administration			Planning			\$1,450,000	
	/ tarrimiser action			Administration			HOPWA:	
				, tallillist atlall			\$65,889	
							HOME:	
							\$227,300	
							ESG:	
							\$40,144	
2	108 Debt	2022	2026	Debt Service			CDBG:	
	Repayment	2022	2020	Debt Service			\$590,000	
2	Child Care	2022	2026	Non Housing		Child Care	\$390,000 CDBG:	Dublic convice activities other than
3	Child Care	2022	2026	Non-Housing		Child Care		Public service activities other than
				Community			\$85,000	Low/Moderate Income Housing
				Development				Benefit: 85 Persons Assisted
4	Youth Services	2022	2026	Non-Housing		Youth	CDBG:	Public service activities other than
				Community			\$315,000	Low/Moderate Income Housing
				Development				Benefit: 250 Persons Assisted
5	Senior Services	2022	2026	Non-Housing		Senior Services	CDBG:	Public service activities other than
				Community			\$25,000	Low/Moderate Income Housing
				Development				Benefit: 170 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Social services -	2022	2026	Non-Housing		Other Public	CDBG:	Public service activities other than
	Other (Community			Community		Services	\$45,000	Low/Moderate Income Housing
	Development)			Development				Benefit: 100 Persons Assisted
7	Homeless	2022	2026	Homeless		Homeless	CDBG:	Public service activities for
	Prevention Services					Prevention	\$565,000	Low/Moderate Income Housing
						Services		Benefit: 600 Households Assisted
8	Housing Counseling	2022	2026	Homeless		Housing	CDBG:	Homelessness Prevention: 200
						Counseling	\$150,000	Persons Assisted
9	Public Facilities &	2022	2026	Non-Housing		Public Facilities	CDBG:	Public Facility or Infrastructure
	Improvements			Community			\$1,351,687	Activities other than
	(Non-Housing)			Development				Low/Moderate Income Housing
								Benefit: 600 Persons Assisted
10	Single Family	2022	2026	Affordable		Owner Housing -	CDBG:	Homeowner Housing
	Rehabilitation			Housing		Rehab/Single	\$2,585,201	Rehabilitated: 200 Household
						Family Rehab		Housing Unit
11	Housing	2022	2026	Affordable		Single Family	CDBG:	Public Facility or Infrastructure
	Developments-			Housing		New	\$2,585,201	Activities for Low/Moderate
	Single Family/Blight			Blight Elimination		Construction		Income Housing Benefit: 30
	Eliminat			& Multi-family				Households Assisted
				Rehab				
12	Economic	2022	2026	Non-Housing		Economic	CDBG:	Jobs created/retained: 50 Jobs
	Development			Community		Development	\$310,000	Businesses assisted: 50 Businesses
				Development				Assisted
13	Single Family	2022	2026	Affordable		Single Family	HOME:	Homeowner Housing Added: 28
	Homes			Housing		New	\$969,872	Household Housing Unit
						Construction		

Sort	Goal Name	Start	End	Category	Geographic	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year		Area			
14	Multi-family Units	2022	2026	Affordable		Multi-family	номе:	Rental units constructed: 146
				Housing		Units	\$750,000	Household Housing Unit
								Rental units rehabilitated: 57
								Household Housing Unit
15	Emergency Solution	2022	2026	Homeless		Emergency	ESG:	Overnight/Emergency
	Grants (ESG)					Solution Grants	\$631,499	Shelter/Transitional Housing Beds
								added: 500 Beds
								Homelessness Prevention: 900
								Persons Assisted
16	Housing	2022	2026	Non-Homeless		HOPWA Non-	HOPWA:	Tenant-based rental assistance /
	Opportunities for			Special Needs		homeless Special	\$2,130,401	Rapid Rehousing: 175 Households
	Persons with AIDS					Needs		Assisted
								Overnight/Emergency
								Shelter/Transitional Housing Beds
								added: 11 Beds

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Housing & Planning Administration	
	Goal	Administration support for the planning & administration of the programs.	
	Description		

2	Goal Name	108 Debt Repayment		
-				
	Goal	Repayment of the Section 108 Loan		
	Description			
3	Goal Name Child Care			
	Goal	Early childhood education and before and after school educational activities		
	Description			
4	Goal Name	Youth Services		
	Goal	Supportive Youth Development and anti-violence Activities ages 10 years and older		
	Description			
5	Goal Name	Senior Services		
	Goal	Senior Citizen meal delivery and volunteer opportunities for ages 55 years and older.		
	Description	,		
6 Goal Name Social services - Other (Community Development)		Social services - Other (Community Development)		
	Goal	Provide access to fresh fruits and vegetables via personal and community garden space and supplies.		
	Description			
7				
	Goal	To prevent homelessness by addressing substance abuse, and mental illness, providing rental/utility assistance,		
	Description	financial/budgeting education and credit issues.		
8	Goal Name	Housing Counseling		
	Goal	To support Certified HUD Counseling agencies encouraging skills to build housing sustainability.		
	Description			
9	Goal Name	Public Facilities & Improvements (Non-Housing)		
	Goal	To support repairs or development of public service agency facilities.		
	Description			

10	Goal Name	Single Family Rehabilitation		
	Goal Description	Provide minor home repair and/or accessibility modifications to single family housing for low to moderate income persons.		
11	Goal Name	Housing Developments-Single Family/Blight Eliminat		
	Goal Description	Housing development of single-family housing and blight elimination		
12	Goal Name	Economic Development		
	Goal Description	Jobs and business development		
13	13 Goal Name Single Family Homes			
	Goal Description	Development of new single-family homes and homeownership.		
14	Goal Name	Multi-family Units		
	Goal Description	Development of new multi-family units for low to moderate income persons		
15	Goal Name	Emergency Solution Grants (ESG)		
	Goal Description	Provide emergency shelter to houseless persons		
16	Goal Name	Housing Opportunities for Persons with AIDS		
	Goal Description	Provide houseless support for individuals with HIV/AIDS including rental assistance, transitional housing, emergency assistance and stabilizing housing.		

Projects

AP-35 Projects - 91.220(d)

Introduction

This is third year of the five-year consolidated plan to implement housing and community development strategies described in the plan. The annual action plan funds child care, youth services, senior services, housing counseling, homeless prevention and other public services. The plan also allocates funding for public facilities, owner occupied housing repairs, economic development activities, single family homebuyer new construction or substantial rehabilitation and multifamily rental rehabilitation and new construction activities. The Emergency Solutions Grant Program (ESGP) and the Housing Opportunities for Persons with HIV/AIDS Grant (HOPWA) provide assistance through permanent housing, short-term assistance, resource identification, homeless shelter operations, rapid rehousing and other urgent services for homeless clientele and special needs populations.

Projects

#	Project Name		
1	Section 108		
2	Child Care		
3	Youth Services		
4	Senior Services		
5	Social Services - Other (Community Development)		
6	Homeless Prevention Services		
7	Housing Counseling		
8	Public Facilities & Improvements (Non-Housing)		
9	Rental Multifamily - New Housing		
10	Rental Multifamily - Rehab		
11	Single Family Housing - New		
12	Single Family Rehabilitation		
13	Slum & Blight		
14	Economic Development		
15	CDBG Administration and Planning		
16	Multifamily Housing Rental Units		
17	ESG24 Kansas City MO		
18	2024 Kansas City Health Department MOH24-F001 (KCHD)		
19	2024 reStart MOH24-F001		
20	2024 Save Inc MOH24-F001 (SI)		
21	2024 Vivent Health MOH24-F001 (VH)		

#	Project Name
22	HOME Administration and Planning
23	Program Year 2024 CHDO Reserve Set-aside (15%)

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City has a large amount of homes built in the early 20th century. These homes are often in need of both basic and expensive maintenance and most often occupied by low to very low income residents. Additionally, the citizens of Kansas City are in need of more safe affordable housing, therefore, we encourage rental housing development and rehabilitation for marginalized groups including persons with aids. These priorities are reflected in the largest amounts of funding towards the activities noted. One of the primary difficulties in meeting the needs of low income residents seeking affordable housing lies in development and rehabilitation costs which have skyrocketed in the past 5 years.



AP-38 Project Summary

Project Summary Information



1	Project Name	Section 108		
	Target Area			
	Goals Supported	108 Debt Repayment		
	Needs Addressed	108 Debt Repayment		
	Funding	CDBG: \$590,000		
	Description	Section 108 debt service for 18th & Vine and Oak Point Replacement Housing		
	Target Date	8/30/2025		
	Estimate the number and type of families that will benefit from the proposed activities			
	Location Description			
	Planned Activities			
2	Project Name	Child Care		
	Target Area			
	Goals Supported	Child Care		
	Needs Addressed	Child Care		
	Funding	CDBG: \$85,000		
	Description	Child care Activities done by the subrecipients.		
	Target Date	8/30/2025		
	Estimate the number and type of families that will benefit from the proposed activities	190 extremely low to moderate families will beneft from child care services provided with CDBG funds.		
	Location Description	Guadalupe Center Early Childhood Education Center, 3201 SW Trafficway KCMO 64111; Operation Breakthrough, 3039 Troost Ave KCMO 64109		
	Planned Activities	Early childhood education, head start, school-age before- and after- school progams		
3	Project Name	Youth Services		
	Target Area			

	Goals Supported	Youth Services
	Needs Addressed	Youth
	Funding	CDBG: \$290,000
	Description	Description Youth service activities done by subrecipients.
	Target Date	8/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	1170 youths and families
	Location Description	1600 Paseo Blvd. KCMO 64110; Various Elementry Schools within KCMO School District; 4510 E Linwood Blvd KCMO 64128; 4001 Dr. Martin Luther King Jr. Blvd., Suite 102 KCMO 64130; 148 N Topping Ave KCMO 64123; 2525 E. 27th Street KCMO 64109; 420 W 42nd St KCMO 64111.; 2615 Holmes KCMO
	Planned Activities	
4	Project Name	Senior Services
	Target Area	
	Goals Supported	Senior Services
	Needs Addressed	Senior Services
	Funding	CDBG: \$25,000
	Description	Senior Services and food delivery
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	170
	Location Description	9200 Ward Parkway KCMO
	Planned Activities	Senior Services and Food Delivery
5	Project Name	Social Services - Other (Community Development)
	Target Area	
	Goals Supported	Social services - Other (Community Development)

	Needs Addressed	Other Public Services
	Funding	CDBG: \$45,000
	Description	Community and household gardens serving low to moderate income areas.
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	650
	Location Description	6919 Kensington Ave KCMO 64132
	Planned Activities	Community gardens and yard plotting for low to moderate income persons.
6	Project Name	Homeless Prevention Services
	Target Area	
	Goals Supported	Homeless Prevention Services
	Needs Addressed	Homeless Prevention Services
	Funding	CDBG: \$565,000
	Description	Homeless prevention services including transitional housing, housing/utility assistance, and homeless youth programming
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	3812
	Location Description	3220 E 23rd St KCMO 64127; 3120 Troost Ave KCMO 64109; 3031 Holmes St KCMO 64109; 2001 NE Parvin Rd KCMO 64116; 2735 Troost Ave KCMO 64109; 10901 Blue Ridge Rlvd KCMO 64134; 1015 Avenida Cesar E Chavez KCMO 64108; 3101 Troost Ave KCMO 64109; 6604 E 12th St KCMO
	Planned Activities	Homeless Prevention Services- Rental assistance, utilitily assistance
7	Project Name	Housing Counseling
	Target Area	

	Goals Supported	Housing Counseling
	Needs Addressed	Housing Counseling
	Funding	CDBG: \$150,000
	Description	Housing counseling and credit and homeownership counseling services by HUD approved housing counseling agencies.
	Target Date	4/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	130
	Location Description	3200 Wayne Ave KCMO 64109; 3125 Gillham Plz KCMO 64109
	Planned Activities	Housing Counseling Services by certified HUD counselors
8	Project Name	Public Facilities & Improvements (Non-Housing)
	Target Area	
	Goals Supported	Public Facilities & Improvements (Non-Housing)
	Needs Addressed	Public Facilities
	Funding	CDBG: \$201,687
	Description	Public facility/infrastructure projects
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	605
	Location Description	2770 Tracy Ave KCMO 64109
	Planned Activities	Public Facilities-non-housing
9	Project Name	Rental Multifamily - New Housing
	Target Area	ALL LMI SERVICE DELIVERY AREA
	Goals Supported	Multi-family Units
	Needs Addressed	Multi-family Units
	Funding	CDBG: \$900,000

	Description	Development of new rental multifamily housing
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	203
	Location Description	39th and Jackson Ave KCMO 64128; 2732 Forest Ave KCMO 64109; 4423 Olive St KCMO 64130
	Planned Activities	Development of new rental multifamily housing for low to moderate income families
10	Project Name	Rental Multifamily - Rehab
	Target Area	ALL LMI SERVICE DELIVERY AREA
	Goals Supported	Multi-family Units
	Needs Addressed	Multi-family Units
	Funding	CDBG: \$250,000
	Description	Rehab of a rental multifamily housing units. TAG Development
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	59 family units
	Location Description	1224 Linwood Blvd KCMO 64109
	Planned Activities	Rehab of multifamily housing units for low to moderate income families.
11	Project Name	Single Family Housing - New
	Target Area	ALL LMI SERVICE DELIVERY AREA
	Goals Supported	Single Family Homes
	Needs Addressed	Single Family New Construction

	Funding	CDBG: \$1,500,000
	Description	Development of new single family housing - Home buyer
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	3
	Location Description	2315, 2317, 2319, 2321, and 2323 Woodland Ave KCMO 64108
	Planned Activities	Development of new single family housing units for low to moderate families homebuyers
12	Project Name	Single Family Rehabilitation
	Target Area	
	Goals Supported	Single Family Rehabilitation
	Needs Addressed	Owner Housing - Rehab/Single Family Rehab
	Funding	CDBG: \$2,585,201
	Description	Owner occupied home repair and mobility/accessibility activities
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	310
	Location Description	Key Coalition, Santa Fe Neighborhood, Boston Heights, Oak Park, Southtop, Ruskin, Marlborough, Blue Hills, and Wendell Phillips
	Planned Activities	Homeowner housing rehab
13	Project Name	Slum & Blight
	Target Area	
	Goals Supported	Housing Developments-Single Family/Blight Eliminat
	Needs Addressed	Public Facilities

	Funding	CDBG: \$300,000
	Description	Slum & Blight Activities
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Slum & Blight Activities
14	Project Name	Economic Development
	Target Area	
	Goals Supported	Economic Development
	Needs Addressed	Economic Development
	Funding	CDBG: \$310,000
	Description	microenterprise in NE and Westside areas; Section 3 business concerns; supportive vocational training, employment, recruitment services, and trainings & workshops.
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	110
	Location Description	402 E Bannister Rd KCMO 64131; 1722 Holly St KCMO 64108;
	Planned Activities	Job training and small business assistance
15	Project Name	CDBG Administration and Planning
	Target Area	
	Goals Supported	Housing & Planning Administration
	Needs Addressed	Housing & Planning Administration
	Funding	CDBG: \$1,450,000
	Description	Planning, grant administration and fair housing activities and training.
	Target Date	4/30/2025

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Admin Costs
16	Project Name	Multifamily Housing Rental Units
	Target Area	
	Goals Supported	Multi-family Units
	Needs Addressed	Multi-family Units
	Funding	HOME: \$1,719,872
	Description	Rehab and new multifamily housing units
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	150
	Location Description	2732 Forest Ave KCMO 64109; 39th and Jackson Ave KCMO 64128; 4423 Olive St KCMO 64130; 4317 and 4319 Garlfield Ave KCMO 64130; West 29th St and Belleview Ave KCMO 64108; and 3rd District KCMO
	Planned Activities	Creation of new affordable houising
17	Project Name	ESG24 Kansas City MO
	Target Area	
	Goals Supported	Emergency Solution Grants (ESG)
	Needs Addressed	Emergency Solution Grants
	Funding	ESG: \$671,643
	Description	Emergency Solutions Grant - services to meet the needs for houseless individuals and families
	Target Date	4/30/2025

	Estimate the number and type of families that will benefit from the proposed activities	6478
	Location Description	3220 E 23rd St KCMO 64127; 3031 Holmes St KCMO 64109; 4012 Troost Ave KCMO 64110; 705 Virginia Ave KCMO 64106; 3120 Troost Ave KCMO 64109; 918 E 9th St KCMO 64106; 1108 E 30th St KCMO 64109; 6604 E 12th St KCMO 64126; 2005 NE Parvin Rd KCMO 64116
	Planned Activities	Homeless prevention, rapid rehousing, shelter operations
18	Project Name	2024 Kansas City Health Department MOH24-F001 (KCHD)
	Target Area	
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	HOPWA Non-homeless Special Needs
	Funding	HOPWA: \$244,389
	Description	3% Administrative expenses for Health Department to administer grant, Short-term, immediate, emergency housing assistance via hotel vouchers, Support services to increase housing stability (e.g. employment/job training or job coaching, resume development, job search assistance, budgeting, money management)System-level efforts to establish, coordinate and/or develop housing assistance resources, staff training, and coordination with the Ryan White HIV Care System and local Continuum of Care systems housing assistance resources
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	40
	Location Description	Kansas City Health Department - 2400 Troost Ave.
	Planned Activities	KCHD to provide supportive services to individuals living with HIV/AIDS.
19	Project Name	2024 reStart MOH24-F001
	Target Area	
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	HOPWA Non-homeless Special Needs

	Funding	HOPWA: \$222,468
	Description	Transitional Housing Assistance for up to 24 months.
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	24
	Location Description	ReStart - 918 E. 9th Street
	Planned Activities	Transitional Housing assistance up to 24 months.
20	Project Name	2024 Save Inc MOH24-F001 (SI)
	Target Area	
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	HOPWA Non-homeless Special Needs
	Funding	HOPWA: \$1,411,672
	Description	Tenant-Based Rental Assistance; Short-term Rent Mortgage and Utility Assistance; Permanent Housing Placement
	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	110
	Location Description	SAVE, Inc 1108 E 30th St Ste B, Kansas City, MO 64109
	Planned Activities	Tenant-Based Rental Assistance; Short-term Rent Mortgage and Utility Assistance; Permanent Housing Placement
21	Project Name	2024 Vivent Health MOH24-F001 (VH)
	Target Area	
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	HOPWA Non-homeless Special Needs
	Funding	HOPWA: \$317,771
	Description	Tenant-Based Rental Assistance; Short-term Rent Mortgage and Utility Assistance; Permanent Housing Placement

	Target Date	4/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	25
	Location Description	Vivient Health - 4309 E 50th Terrace Suite 100 & 200, Kansas City, MO 64130
	Planned Activities	Tenant-Based Rental Assistance; Short-term Rent Mortgage and Utility Assistance; Permanent Housing Placement
22	Project Name	HOME Administration and Planning
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$227,300
	Description	Funds to pay for the general planning and oversite of the HOME program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Administration and Planning costs associated with monitoring housing activities funded with HOME funds.
23	Project Name	Program Year 2024 CHDO Reserve Set-aside (15%)
	Target Area	
	Goals Supported	Single Family Homes Multi-family Units
	Needs Addressed	Single Family New Construction Multi-family Units
	Funding	HOME: \$560,074

Description	Funds set-aside for Community Housing Development Organizations (CHDO) to carry out activities providing housing for low to moderate-income households. Each year 15% of the total HOME allocation is reserved for CHDO activities.
Target Date	5/31/2025
Estimate the number and type of families that will benefit from the proposed activities	A total number of ** households will benefit from housing developed by CHDO's.
Location Description	Citywide.
Planned Activities	Activities will include rehabilitation of rental units or new construction of single family units available for homeownership.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The target areas identified in the Action Plan have concentrations of households with multiple housing problems. Concentration is defined as having a higher percentage of these households than the city. These elements include homeless persons, households of low-income, people of color, and persons living in overcrowded, substandard, or price burdened housing.

The market in the target areas generally supports lower rents and home prices compared to the city or the region. The development and turnover of housing is slow in these areas primarily due to crime, and environmental issues. For that reason, much of the housing development that does occur in these target areas requires public subsidies through loans, grants, rent and down payment subsidies, as well as tax credits for developers.

The areas of continuous distress are concentrated centrally in the north, east and south of the city. See Attached map.

Geographic Distribution

Target Area	Percentage of Funds
LITTLE BLUE VALLEY/HICKMAN MILLS	
NORTHLAND SERVICE STRATEGY AREA	
WESTSIDE SERVICE DELIVERY AREA	2
NORTHEAST SERVICE DELIVERY AREA	
VINE STREET CORRIDOR SERVICE DEVIVERY AREA	
ALL LMI SERVICE DELIVERY AREA	85
Northeast NRSA	
Santa Fe Neighborhood	1
Marlborough Neighborhood	
39th Street Corridor	
Choice Neighborhoods	
Hardesty Renaissance	
Mt. Cleveland	1
Bannister Corridor	
Blenheim Marlborough	3
Blue Hills	
KC CUR	5
Oak Park Neighborhood	1
Boston Heights/Mount Hope	1

Target Area	Percentage of Funds
South Round Top Neighborhood Ass	1

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The Local Target Areas were selected because, when compared to the City as a whole, they have a greater low to moderate income residents, a higher incidence of housing problems, blight, vacancy, property maintenance code infractions and exhibit more distressed housing market values than the rest of the city. The Local Target areas have also benefitted from current or planned economic, transportation and public infrastructure investments along major corridors creating greater opportunities for their residents.

Discussion

The target areas were based on the areas of greatest needs as well as available services. The areas of need are a large part of the city and we are using a somewhat phased approach to tackling issues.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The city is facing an unprecedented number of residents that are homeless and at-risk of homelessness. Our goal is to increase services and facilities each year including non-congregate shelters, additional supportive services such as mental health and counseling. We are leveraging funds from local taxes to build our staffing and support for those entities working directly with those affected as we work toward net-zero.

The city also continues to support residents with rental assistance and communicates regularly with the KC Tenants Association to ensure their voices are heard regarding cost of housing, safe and healthy housing and landlords. The City has implemented an ordinance banning landlords from discriminating against renters based on income source. Making a greater number of safe, healthy homes available for consideration.

One Year Goals for the Number of Households to be Supported	
Homeless	500
Non-Homeless	305
Special-Needs	325
Total	1,130

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	400
The Production of New Units	200
Rehab of Existing Units	300
Acquisition of Existing Units	3
Total	903

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

This year we expect an increase in assistance to the homeless and special needs populations. We are working diligently to continue legal and financial aid to residents struggling to make housing payments and collaborating with builders and nonprofits to find ways of building houses that can be in an affordable price range for low-income residents.

AP-60 Public Housing – 91.220(h)

Introduction

The Housing Authority of Kansas City, Missouri (HAKC) provides housing and housing assistance to approximately 10,000 low, very low and extremely low-income families each year. The average household income of the families HAKC serves is \$13,600 per year, or less than 20% of the area median household income. There are currently over 10,500 households on the public housing and Housing Choice Voucher waiting lists.

HAKC operates 1,723 public housing units in six traditional public housing developments for families, three developments for seniors and disabled, seven privately-owned mixed-income sites, and 423 scattered sites including single-family homes.

HAKC also has budget authority through HUD for approximately 8,600 vouchers under the Housing Choice Voucher (HCV) program. 471 of these are assigned to seventeen privately-owned apartment developments as Project-Based Vouchers (PBV). These mixed-income sites serve families, seniors, grandfamilies, the disabled, and those with special needs including formerly homeless. HAKC also administers Veterans Administration Supportive Housing (VASH) vouchers, Mainstream vouchers, and Shelter-Plus-Care vouchers. HAKC pays out approximately \$55 million each year to private landlords through the Housing Choice Voucher program.

HAKC, in partnership with the City of Kansas City, Missouri, was awarded a \$30 million Choice
Neighborhoods Implementation Grant in September 2015. The purpose of the grant is to replace the
obsolete 134-unit Chouteau Courts development and revitalize the surrounding Paseo Gateway District.
Funding for 5 units from the now demolished Chouteau Court public housing development remains
preserved under a CAT agreement. Upon completion of Chouteau Court Replacement Housing Phase 7
(Sam Rodgers Place), HAKC will have met the required number of replacement units and replacement
bedrooms of the Chouteau Court replacement housing plan under its Choice Neighborhoods
Implementation grant. HAKC may consider placement of these 5 remaining units at Beacon Park, subject
to all HUD requirements and approval, as well as the feasibility of such placement. These family
apartments and townhomes will be served by a community center and located on the Sam Rodgers
Health Center Campus. Supportive Services will be provided in partnership with United Way and Sam
Rodgers Health Center.

Actions planned during the next year to address the needs to public housing

HAKC will issue up to 8,617 Housing Choice Vouchers in 2025. HAKC has issued a Request for Proposals (RFP) to add up to 200 additional project-based voucher units for FY2025. Project Based Voucher(PBV) projects are intended to be within HAKC's area of operation and generally within the City of Kanas City, MO. The RFP will invite developers and property owners to submit proposals for vouchers to be placed

in their properties serving mixed-income families, seniors, and those with special needs.

HAKC has a full-time Section 3 Coordinator who works with the developer and general contractors on the Choice Neighborhoods construction sites. The general contractors are required to submit Section 3 Plans for themselves and all sub-contracts. The Section 3 goals for each site include a target of 10% of total contract amounts for Section 3 certified businesses, and 30% of all new hires for Section 3 as qualified public housing and neighborhood residents. The HAKC Section 3 Coordinator assists the contractor in finding qualified public housing and HCV residents and works with these residents to help them prepare for and retain their new jobs.

In addition to the Rental Assistance Demonstration (RAD) awards for Chouteau Court replacement housing, HAKC completed RAD conversions of the 65 public housing units in the 120-unit mixed-income Villa Del Sol and the 69 public housing units in the 160-unit mixed income Cardinal Ridge. RAD subsidy has a distinct advantage over public housing subsidy in its availability for mortgage debt service. Thus, the subsidy provides critical support in the financial re-syndication and rehabilitation of affordable housing assets. Villa Del Sol was awarded LIHTC and HAKC assisted the developer in closing on construction financing and its RAD operating subsidy award in 2021. Construction was completed on April 3, 2024. Potential added units for 2024-25 include Cardinal Ridge to which we plan conversion of the public housing units to project-based rental assistance under the RAD program.

HAKC's move to our its location has improved access for its public housing and HCV (Housing Choice Vouchers) clients and service partners, locate close to public transportation, and allowed consolidation of multiple offices under one roof for better operating efficiency. Chouteau Courts, being the target public housing development of the HUD Choice Neighborhood Implementation grant for Paseo Gateway District relied heavily on the residents of the development to participate in all phases of the grant. Their input was critical in the development of the Paseo Gateway Transformation Plan. Funding for 5 units from the now demolished Chouteau Court public housing development remains preserved. Upon completion of Chouteau Court Replacement Housing Phase 7 (Sam Rodgers Place), HAKC will have met the required number of replacement units and replacement bedrooms of the Chouteau Court replacement housing plan under its Choice Neighborhoods Implementation grant. HAKC may consider placement of these 5 remaining units at Cardinal Ridge, subject to all HUD requirements and approval, as well as feasibility of such placement.

Meetings with former Chouteau Courts residents continue to be held quarterly to provide them with updates on progress of the construction of replacement housing, and to make them aware of additional services funded by the Choice Implementation grant including education, employment, digital literacy, and health programs.

Actions to encourage public housing residents to become more involved in management and

participate in homeownership

The Public Housing Residents Council (PHRC) is the primary vehicle for resident involvement and input. Each public housing development elects a representative to the Council. The PHRC meets monthly with HAKC staff at the Partnership Meeting. HAKC staff provide updates and residents can voice their concerns regarding building maintenance or HAKC programs. Legal Aid of Western Missouri continues to provide legal consultation and advice to the PHRC.

Any resident may also attend the HAKC monthly Board of Commissioner meetings and voice concerns. There are two residents appointed to the HAKC Board of Commissioners with full membership and voting rights. One is from Public Housing and one from Housing Choice Vouchers (Section 8).

All residents are also encouraged to participate in the numerous programs and classes coordinated by the HAKC Resident Services Department. These include the Family Self-Sufficiency Program, jobreadiness and employment programs including Section 3. Residents interested in homeownership are encouraged to participate in the FDIC MoneySmart financial literacy and homeownership classes. Participating residents are referred to agents and lenders willing to provide resources and information and participate in the HCV (Section 8) Homeownership Program.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

n/a

Discussion

The Housing Authority of Kansas City, Missouri (HAKC) provides numerous services and housing units for extremely low- and low-income households across the City.

Families that are struggling more than ever with housing costs and need housing assistance and services that will allow them to obtain and maintain their housing stability, secure a healthy living environment, and increase their income and assets. The demand for publicly assisted housing, both public housing and housing choice vouchers, far exceeds the availability of units. Over 80 % of those on the waiting list have extremely low incomes and cannot afford market rate rental units. Households must wait in some cases up to six years to be eligible to secure a public housing unit and over 2 years for a voucher. The city will continue to work with HAKC to provide units and to partner on housing initiatives to offer more opportunities and choice to our low-income residents.

AP-65 Homeless and Other Special Needs Activities – 91.220(i) Introduction

The City will continue to support homeless prevention and special needs service providers in the Third Year Action Plan. Emergency Shelter Grant Program (ESGP) homeless prevention funds provides rent, utility assistance and necessary case management to households at risk of homelessness. Homeless prevention activities target single person, single parent, households with children and special needs households. Assistance is provided to any at-risk household that meets the income eligibility requirements set forth by HUD. Our HOPWA Division addresses those living with HIV/AIDS. HOPWA provides transition, permament placement, utility assistance and supportive services.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

As the number of homeless people increases, the city has taken swift action to analyze, organize, prepare and assist those most affected. With creation and growth of the Office of Unhoused Solutions in 2022(OUS) the city has a guiding force to implement our plan to end homelessness (**Zero KC | CITY OF KANSAS CITY | OFFICIAL WEBSITE (kcmo.gov))**, there has been a significant increase in outreach presence through the following:

- 1. **Assertive Community Treatment (ACT) Outreach Team** This team is a six-month pilot program that includes five organizations including the Kansas City police departments Crisi Intervention Team.
- 2. **Impactful Street Outreach Training** Standardized training ensures all outreach workers have the appropriate foundation to support people experiencing homelessness.
- 3. **Project Outreach Connect** This project focuses on encampments that have been prioritized. Over 26 organizations are involved to support folks living in the encampments on meeting their needs
- 4. **Community Outreach Meetings** Coordinated Outreach Resources and Engagement (CORE) provides education, resources, and collaboration with over 60 partner agencies to support unhoused individuals.
- Show the Way (Mobile Street Outreach App) Show the Way is used by Street Outreach Staff
 to track individual housing pathways, coordinate service collaboration, and streamline
 communication and referrals.

Additionally, the OUS has ensured alignment with the Continuum of care. The OUS supports the CoC in leadership roles to support the Built for Zero Movement. This includes Coordinated Entry Governance Committee, Coordinated Outreach Resources and Engagement (CORE) Lead, Project Outreach Connect,

Lived Experience Advisory Committee, and Cold Weather Planning Committee.

Working through the OUS, we have seen great progress in the last year. A collaborative foundation and effective systems mean of moving forward to a community wide response to 1) preventing individuals and families from entering homelessness, 2) becoming involved in repeated homelessness, 3) divert as many persons as possible from losing their current housing and 4) helping people who are experiencing chronic homelessness to achieve sustainable, permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

Kansas City employs a comprehensive strategy to ensure access to emergency shelter and transitional housing for homeless individuals by coordinating efforts across multiple organizations and government agencies. The city leverages partnerships with local nonprofits, faith-based organizations, and social service providers to offer a range of shelter options, from short-term emergency accommodations to longer-term transitional housing programs. Initiatives such as the MO-604 Continuum of Care work to streamline services, provide case management, and facilitate access to mental health, substance abuse treatment, and employment resources.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

MO-604 has developed a strategy to increase the rate that individuals residing exit to permanent housing destinations. This strategy aligns with the overarching goals of ZeroKC, a strategic plan aimed at ending homelessness in Kansas City, which is built upon five key pillars

- 1. Living Outside is Dangerous: MO-604 recognizes that individuals living outside face significant safety risks while living on the streets or in emergency shelters. The CoC focuses on rapid rehousing efforts as a primary intervention to quickly move people into safe and stable housing.
- KC Needs More Housing: The CoC acknowledges the shortage of affordable housing in KC. The
 CoC advocates for policy changes that incentivize the construction and preservation of
 affordable housing and leveraging public and private funding sources for housing development.
- 3. Wrap-Around Services are Critical: The CoC understands that simply providing housing is not enough to ensure long-term stability. The CoC prioritizes the provision of wrap-around services, including mental health counseling, addiction treatment, employment assistance, and case management.
- 4. One Size Does Not Fit All: Recognizing that homelessness is a complex issue with many causes, the CoC adopts an individualized approach and works closely with service providers to assess

- the specific needs of each person or family experiencing homelessness and tailor housing and service interventions accordingly.
- 5. Solving Homelessness Requires Investment: The CoC is committed to securing and allocating resources to address homelessness effectively. This includes pursuing federal, state, and local funding opportunities, engaging philanthropic organizations, and promoting public-private partnerships.

In 2022, the CE Governance Committee (CEGC) restructured policies and procedures for the Housing Retention Committee (HRC). The HRC reviews cases of clients struggling to stay in housing and allows those clients to advocate for themselves and to accept local resources to help them stay housed. The CoC created a formal transfer policy and process that includes an oversight panel to review all requested transfers of clients from programs to ensure client needs are centered in the process. Recently, the CEGC implemented a formal grievance policy to ensure that all clients have a safe non-bias space to submit an official statement of a complaint over something believed to be wrong or of unfair treatment.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Kansas City employs a strategic approach to prevent individuals discharged from publicly funded institutions and systems of care from becoming homeless by supporting them in discharge planning protocols and collaborative partnerships. Where possible, the city works closely with hospitals, mental health facilities, correctional institutions, and foster care systems to develop comprehensive discharge plans that include housing solutions, supportive services, and follow-up care. These plans ensure that individuals have access to stable housing, community resources, and case management upon discharge. Additionally, Kansas City invests in emergency sheltering initiatives, providing a safety net for those at risk of homelessness once discharged from a hospital or other institution.

Discussion

The city's concerted effort to reach "net zero" homelessness has resulted in more programs and cooperation between non-profits, the COC, privately owned shelters and the city. Alignment of the continuum of care, increased street outreach and tracking of the number of homeless are important pieces. We are in the midst of awarding federal funds for a low-barrier non-congregate shelter and supportive services to further this program. More information can be found in our Plan for Ending Homelessness in Kansas City. 638016774714170000 (kcmo.gov)

AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA	
for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or	
family	20
Tenant-based rental assistance	116
Units provided in permanent housing facilities developed, leased, or operated with HOPWA	
funds	25
Units provided in transitional short-term housing facilities developed, leased, or operated with	
HOPWA funds	24
Total	185

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

There are a variety of factors affecting the development of affordable housing in Kansas City. These factors include policies on property taxes, land use and zoning ordinances, building codes, building fees, and charges, additional non-federal funds for affordable housing and subdivision regulations. These factors serve an important function in controlling the type and quality of growth in Kansas City. The City has chosen to require that developments within the city adhere to specific regulations. The imposition of these rules and regulations has not impaired the ability of the City to create affordable housing stock while at the same time allowing the City to ensure orderly and compatible community growth.

However, Kansas City is sensitive to the effects that public policies have on the cost of housing, or how they serve to discourage development of affordable housing. While some of the barriers to the cost of producing affordable housing are beyond the control of local government, the goal is that City policies do not create more barriers. The City has identified regulatory, transportation, utility costs, and financing issues as barriers to affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The city has made progress in meeting our goals as we continue to create and support ways for low-income marginalized residents to obtain affordable housing.

- Create and Fund a Housing Trust Fund that will work in partnership with federal, state, and
 philanthropic resources to have a catalytic impact to create and preserve units and provide the
 needed funding to meet the needs of households at the lowest income levels and of those who
 need supportive services. COMPLETED AND IN USE
- 2. Maintain and strengthen relationships with Missouri officials. ONGOING
- Develop plans and strategies for affordable housing in transit corridors with proximity to education, health care jobs, and retail to give residents increased access to jobs and services. – IN PROGRESS
- 4. Address barriers to securing affordable, safe and decent rental housing for those with low and very low incomes. ONGOING
- 5. Continue creating redevelopment efforts and provide sustainable and vibrant neighborhoods through community led housing creation. INITIATED
- Increase opportunities for homeownership at all income levels. -IN PROGRESS
- Implement housing preservation recommendations which includes funding, strategies for blighted residential properties and small multifamily units across distressed census tracts. – IN PROGRESS

- 8. Support aging in place programs and housing supportive services. -IN PROGRESS
- 9. Increase the understanding of equity around housing and Fair Housing. ONGOING
- 10. Create a comprehensive strategy and robust infrastructure to address homelessness including seniors, LBGTQ, Homeless Youth and Youth aging out of foster care and families and individuals. -IN PROGRESS
- 11. Maximize Section 3 and Minority and Business participation. ONGOING OUTREACH

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

The needs assessment completed as part of the strategic plan process identified the availability of decent, safe and affordable housing as major problems in Kansas City, especially in areas with high minority populations. There are challenges in the institutional delivery structure, although the lack of adequate funding for these entities continue to limit the services and housing offered to low and moderate income citizens. The number of poverty-level families will be served through the use of targeted economic development incentives, microenterprise technical assistance and on-going implementation of MBE/WBE and Section 3 programs The implementation of the Plan for Affirmatively Furthering Fair Housing (AFH Plan) will enhance coordination between state, units of local government, public and assisted housing providers, governmental health, mental health and service agencies in the region.

Actions planned to address obstacles to meeting underserved needs

Unserved needs will be addressed by exploring regional solutions identified in the AFH Plan for economic development, affordable housing and homeless prevention activities. Local foundations, businesses and lending institutions are expected to provide resources which will also assist in meeting unserved needs in the community. The City is addressing the reduction in resources through: (1) the coordination of the 1/8 cent sales tax for targeted housing and economic development over a ten year period; (2) Increased use of tax increment financing for housing improvements; (3) new partnerships with local and national lending institutions to create loan programs for housing development and rehabilitation; and (4) increased review of activities by local banks receiving deposits of City revenues; (5) new housing policies that explore additional funding options.

Actions planned to foster and maintain affordable housing

City home repair, mobility barrier removal and other owner occupied housing programs will assist low income families, disabled persons and senior citizens maintain decent, safe and affordable housing. Preservation of existing affordable multi-family rental and construction of new affordable rental projects will maintain or expand the supply of affordable housing.

Actions planned to reduce lead-based paint hazards

Addressing lead paint hazards in residences is an integral part of any housing program. It is of particular concern to the City of Kansas City, Missouri, where as much as 70% of the existing housing stock (153,795 of 220,969 units) predates the 1978 ban on lead-based paint. Approximately 23% of the existing houses (50,025) were built before 1940. Those older homes are the most likely to still contain original paint with the highest concentration of lead, even though it may since have been painted over with safer, lead-free alternatives. The age of those houses also puts them at high risk for significant

deterioration. Moreover, a considerable number of these older homes are located in the lower-income areas of the City, where lead-based paint identification and remediation may be beyond the owner's reach without education and financial assistance. In addition, a significant percentage of these houses are home to those most susceptible to lead poisoning: young children. These factors combined put these homes and their occupants at highest risk for lead paint exposure, poisoning and resulting negative health effects. In addition, many of these older homes are owner occupied 'family homes' that have been in families for many generations and represent the historical wealth of their owners. Members of the same family may move in and out of the home over the years making lead poisoning a 'generational environmental hazard' for the occupants.

The City has developed a number of programs and activities to attempt to mitigate the risks of exposure to lead-based paint in residential housing. With the exception of its Childhood Lead Poisoning Prevention Program (CLPPP) courtesy home investigations and special investigations, which are complaint-and lead poisoning case-driven; and education and outreach activities, which are available to anyone with a need to know, all of the City's lead hazard control programs are limited to serving households whose total income is 80% or less of the area median income.

Actions planned to reduce the number of poverty-level families

Poverty-level families will benefit from targeted job creation using a range of economic development incentives, on-going implementation of MBE/WBE and Section 3 programs, vocational training in the construction sector, business development financing, and a renewed emphasis on the part of policymakers to address business and job creation issues.

Actions planned to develop institutional structure

There were no institutional delivery structure gaps identified in the needs analysis completed as part of the strategic plan needs assessment.

Actions planned to enhance coordination between public and private housing and social service agencies

Implementation of the Plan for Affirmatively Furthering Fair Housing (AFH) will require enhanced coordination between public and private housing, economic development and social service agencies.

Discussion:

Unmet needs are being addressed with funds from taxes via programs such as the Housing Trust Fund and Central City Economic Development, increasing economic mobility and affordable rental housing. Some challenges include the great number of single and multifamily homes needing preservation and/or

environmental mitigation.

The city has increased support for counseling and support for the homeless community through funding HUD Certified Agencies to provide counseling to this group.

The city has actively sought new partnerships with community organizations such as Mabion and Bodhi. We have taken a deeper look at uncommon solutions such as different ways of mitigating lead and other soil contaminants making it less costly to develop land with environmental issues. We have seen subrecipients seek new ways of improving the economic landscape in the poorest areas. The increased support for Small Businesses via our BizCare program which assists new/small businesses navigate processes and build community. Additionally, our Subrecipient, CHES, Inc. partnered with the Porter House KC which was founded to change how entrepreneurship was viewed by advocating for a broader ecosystem, providing assistance, and giving entrepreneurs of color the chance to grow their businesses to success. They are the bridge between underrepresented business owners and the access to the support, education, and resources to achieve their entrepreneurial dreams.

We are making a difference in the outlook for low income, underrepresented groups.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

 The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed The amount of proceeds from section 108 loan guarantees that will be used during the 	400,000
year to address the priority needs and specific objectives identified in the grantee's	
strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use	
has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	400,000

Other CDBG Requirements

1. The amount of urgent need activities

2

2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

100.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

Affordable housing is being supported by investments through tax increment financing housing programs, public infrastructure improvements around affordable housing developments, private equity investments and tax abatement incentives for affordable multi-family projects and improvements to public transportation access that serve HOME funded activities.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

See appendix

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See appendix

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Kansas City does not have any plans to refinance existing debt secured by multifamily housing that is rehabilitated with HOME Funds at this time.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

N/A

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

N/A

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that

limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

N/A

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See Appendix - Emergency Solutions Grant Policies and Procedures.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

See Appendix for the Coordinated Assessment system

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The process for making sub-awards and how the ESG allocation is made available to private nonprofit organizations, including community and faith-based organizations is done by releasing a public notice informing organizations who are interested in applying for funding under the City of Kansas City, Missouri's Annual Action Plan. Public notice of availability of funds and advertisement of workshops and public hearing dates are published in the Kansas City Star, The Call, Dos Mundos, and the City of Kansas City's website.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

To obtain a clearer picture of the homelessness crisis in our community and work toward distributing funding where most needed, the Housing and Community Development Department assembles a review panel to review and evaluate the request for proposals each year. The panel consists of Housing and Community Development Department staff, representative(s) from the local Continuum of Care, non for profit (non-applicants), homeless individual(s). The recommendations made by the panel are submitted to the department's designated representative for presentation to the City Manager's Office and City Council for final review and adoption. In addition to having a formerly homeless person on the review panel, the City also has a formerly homeless person on the city council that reviews recommendations. This is a significant and critical development in our public policy position.

- 5. Describe performance standards for evaluating ESG.
 - 1. In the annual Emergency Solutions Grant funding competition, CoC and ESG programs are closely aligned to address homelessness collectively and to make the most effective use of the community's resources. While CoC programs focus on long-term solutions for homeless individuals and families, ESG programs, seek to emphasize short-term emergency assistance, like shelters, outreach, and emergency housing. This alignment ensures a comprehensive approach, with CoC programs addressing the root causes of homelessness and ESG programs providing immediate relief. The COC Lead Agency and Kansas City, MO Housing Department have identified the following metrics to achieve the goal of aligning their programs:

Indicators from HMIS data:

- Bed Utilization
- Unit Utilization
- Length of Stay (project enrollment to move-in date)
- Successful Exits to Permanent Housing
- New or Increased Income (Earned or Other Sources)
- Returns to Homelessness
- Serves High Needs Populations
- Cost per Permanent Housing Exit
- Data Quality Overall Indicators
- Coordinated Entry Participation
- COC Meeting Attendance
- Partnerships and Collaboration
- Leading with Equity
- Best practices in service delivery

- Alignment with federal and local priorities
- Housing First implementation
- Participation in PIT/HIC
- COC Committee Participation

Funded projects are evaluated on each of these metrics yearly during a rank and review process so that those who most closely align with the CoC's performance standards receive funding.

24 CFR 574.300(b)(10) states a grantee can use not more than 3% of the grant amount for its administrative expenses and that a project a sponsor may use not more use not more than 7% of its HOPWA grant for administrative costs. The following is the allocation costs for the 2024 HOPWA Plan:

Entitlement /Total Allocation: \$2,196,300

Administration: \$65,889 (3%)

Short Term Housing: \$60,000 (2.73%)

Supportive Services: \$53,500 (2.46%)

Transitional Housing \$222,468 (10.13%)

Rental assistance \$1,729,443 (78.74%)

Resource Identification \$65,000 (2.96%)

According to the ESG regulation 24 CFR 576.100, the total amount of a recipient's fiscal year grant that may be used for street outreach and emergency shelter activities combined cannot exceed 60%. In addition, only 7% of ESG allocation may be used for administration. See below ESG allocation for the 2023 ESG Plan:

Entitlement/ Total Allocation - \$671,643

Emergency Shelter/Street Out Reach - \$379,499 (56.5%)

Administration - \$40,144 (6%)

Rapid Rehousing - \$160,000 (23.8%)

Homeless prevention - \$92,000 (13.7%)