



Highlights

Why We Did This Report

Section 2-112 of the Code of Ordinances requires the city auditor to monitor implementation of audit recommendations and periodically communicate management's progress towards implementing them to the Mayor and City Council.

Audit Report Tracking System Process

City Code requires each department, board, commission or other office audited by the city auditor to submit progress reports to the city auditor every six months on the implementation of audit recommendations until all recommendations are reported as implemented or not implemented.

This reporting is accomplished through the Audit Report Tracking System (ARTS).

ARTS reports indicate whether audit recommendations have been implemented, are in progress, or will not be implemented; and summarize actual or planned actions, timeframes for implementation, and outcomes achieved.

Although the City Auditor's Office reviews ARTS reports for clarity and whether the responses address the audit recommendations, we do not verify management's responses.

Click [here](#) to view the full report.

To view other audit reports, please visit our website <http://kcmo.gov/cityauditor> and click on Search Audit Reports.

RECOMMENDATION MONITORING REPORT

Implementation Status of Audit Recommendations Fiscal Years 2014 – 2018

Potential Benefits / Impacts Audit Recommendations

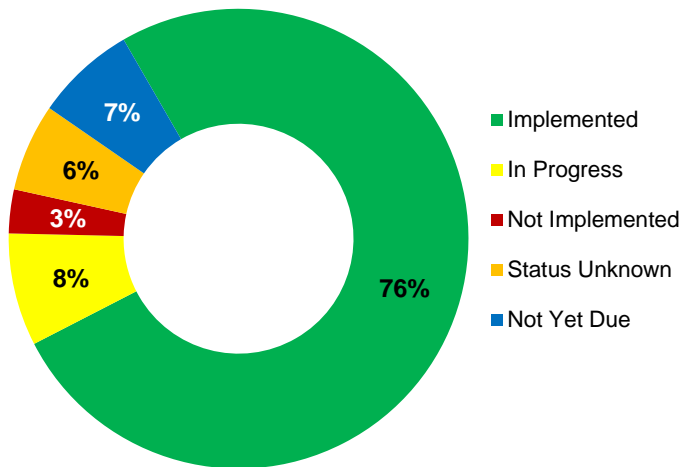
The primary benefits of audit recommendations include government accountability and transparency, reduced costs, increased revenues, strengthened safeguards, and improved services. Between fiscal years 2014 and 2018, the City Auditor's Office issued 227 recommendations.

The estimated potential *direct* financial impact (increased revenues or decreased costs) of audit recommendations we made between fiscal years 2014 and 2018 was about \$19.8 million. Our audits also have potential *indirect* financial impact by suggesting ways the city could improve the delivery of services to the public and employees, and ensure appropriate controls are in place to manage or protect about \$233.5 million in public monies or assets.

Benefits / Impacts Can Only Be Gained by Implementing Audit Recommendations

Auditing alone does not directly produce benefits or impacts for the city; they only come from implementation of audit recommendations, which is dependent upon management agreeing to and ultimately implementing them. As of November 2, 2018, management has reported they have implemented 76 percent of the 227 audit recommendations we made between fiscal years 2014 and 2018.

Implementation Status for Fiscal Years 2014-2018 Recommendations (as of 11/02/2018)



Although management agreement and support is a step towards implementing recommendations, it is not a guarantee that recommendations can or will be implemented. The City Council's oversight is critical to ensuring that audit recommendations intended to improve city operations are implemented. The city's Audit Report Tracking System (ARTS) process is a tool the City Council can use in this oversight role.